

# MOUNTAIN VIEW FIRE RESCUE

## 2022 Adopted Budget



Presented to the Board of Directors  
December 6, 2021

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*“Teamwork, Trust, Professionalism”*

### Mission

To preserve and protect our community from all hazards through exceptional preparedness, prevention, education, and emergency response.

### Vision

To establish the standard of excellence: by being customer-centric, inspiring a high-performance environment, being driven by innovation, and being proud of our organization.

### Core Values

- *We are honest and transparent*
- *We are loyal, responsive, and compassionate*
- *We dare to act*
- *We are adaptable, flexible, resilient*
- *We are accountable for our actions*
- *We respect each other and communicate effectively*
- *We are stronger through diversity*
- *We are dedicated to our craft and enhance our abilities through continued training, development, and education*

The Mountain View Fire Protection District was established in 1961 as the Longmont Fire Protection District as an all-volunteer agency tasked with protecting mostly farms and other rural/agricultural interests. Several smaller consolidations have occurred over the past 50 years. In January of 2021 the most significant merger was completed with the Rocky Mountain Fire Protection District. As a result of the merger, the district covers the largest geographic area of any fire agency in Boulder, Jefferson, and Weld Counties. The new district serves a combination of urban and rural areas and wildland. Today, the district boundaries include Dacono, Erie, Mead, Superior, and unincorporated portions of Boulder and Weld Counties, including Niwot, Eldorado Springs, Marshall, and Flagstaff. The district provides an all-hazard response to the jurisdiction from eleven stations. Besides fire suppression, the department provides first response medical EMTs and paramedics, ALS transport capability, wildland mitigation, and specialized rescue services, including trench rescue, high angle rescue, water rescue, extrication, and collapse rescue. Finally, they provide fire prevention inspections and plans review for new construction and a community outreach team for public fire and life safety education. The district's population now includes approximately 75,500 residents and covers 228 square miles. The district also serves 889 business properties in Boulder County and 795 in Weld County. A large percentage of business in Weld County is associated with oil and gas operations.

Mountain View Fire has been accredited through the Commission on Fire Accreditation International since 2014 and has an ISO classification of 2/2Y as of the last evaluation in 2016.

The 2022 budget presents revenues and expenditures in the General Fund, Capital Reserve Fund, and Debt Service Fund. Financial information provided includes all sources of revenue, objects of expenditure and beginning and ending fund balances. The District's finance staff uses the modified accrual method of accounting. The District complies with state statutes requiring a yearly financial audit, which is available upon request.

### **Key Issues and Decisions for the 2022 Budget**

The merger with Rocky Mountain Fire Protection District in January of 2021 is a key factor in understanding the information presented in this year's budget. The year over year comparison of financial status looks drastically different from 2020 to 2021. Upon completion of the merger, the district added 55 employees for a total of 169 employees and 5 additional stations for a combined total of 11 stations delivering emergency services to approximately a 228 square mile area. Expenditures are estimated to increase in the general fund \$8.2 million from 2020 to 2021. In addition, the District assumed the long-term debt and ownership of all assets from Rocky Mountain's general obligation bond. The outstanding principal balance at the time of the transfer was \$5,170,000 that will be fully retired on September 1st, 2029. The property tax revenue from 2021 to 2022 has been calculated differently due to the merger. In 2021, the two districts operated as one entity and the tax jurisdictions were combined for property appraisals and calculation of taxes. Since property taxes are paid the year after they are assessed, the impact of the combined agency will effect property tax revenue in 2022. Overall, the assessed value of all properties in the combined district went up \$49 million, but there is some revenue compression due to the fact that the properties formerly in Rocky Mountain Fire's district that were assessed taxes on 19.235 mills were lowered to Mountain View Fire's mill levy of 16.247. The revenue received will be \$1.6 million lower than it would have been at the higher mill levy.

As predicted, the slow down in oil and gas operations across the state from the pandemic resulted in a 30% drop in assessed valuation to the district in this category. This is the second year of decreased oil and gas revenue; the total revenue from this source is now approximately \$2 million below the 2019 revenue numbers. The good news is that the District's tax base is shifting to a more sustainable and stable base and is less reliant on oil and gas revenues. In 2020, 41% of the property tax base was derived from oil and gas, in 2021 it dropped to 26% and is estimated to be 18% of the property tax revenue in 2022. All other property categories increased in value by 13%, so the remaining loss of revenue is the result of oil and gas. For more information on revenue, see pages 3—4.

Total expenditures will increase by \$3.5 million in the 2022 budget. The majority of the increase is due to increased personnel costs. To meet minimum staffing requirements and reduce the need for mandatory overtime, the District will hire an additional 13 employees. For more information on personnel expenditures see pages 8—9. The rest of the General Fund operating budget increased by \$151,000. Considering that the 30 year average inflation rate for Denver is 2.7%, the budget is essentially status quo and not growing significantly in this area. Several capital projects are planned for 2022 totaling \$3.1 million. In meeting the goal for the increased mill levy, preliminary work will begin for 2 new station locations in the northern part of the district and are scheduled to break ground in 2023.

It's also important to be familiar with the different funds the District uses in understanding the budget. They are defined below. The district has 3 funds:

- General Fund—that accounts for all sources of revenue and objects of expenditure for operations except those reported in the other funds.
- Capital Reserve Fund—that is used to plan for and record expenses of all major capital projects, replacement of apparatus, vehicles and equipment. The primary sources of revenue are from a interfund transfer from the General Fund and grants.
- Debt Service Fund—that accounts for the proceeds from the issuance of general obligation bonds and the servicing of the related general long-term debt.

# Revenue Assumptions

## ***Assessed Valuation***

In 2022, Mountain View Fire Rescue expects to receive \$34,258,895 in property tax revenues net of tax increment financing (TIF). Tax Increment Financing is intended to be utilized by communities to reinvest in public works and infrastructure. The District’s overall revenue available for operations is effected, however, by the increased cost of providing services to the new development within its boundaries. The TIF revenue that the communities in the District will divert from the District’s funding in 2022 is estimated to be \$3,075,355. The District has made agreements with several communities to reimburse approximately \$ 1,255,000 of the TIF in 2022. The District is anticipating a *decrease* in revenue from property taxes of \$2,598,376. Historically, the District has had a 95% collection rate after tax refunds, abatements, and penalties. The budgeted amount of \$35,519,575 is based on past collection rates and the TIF reimbursement totals.

	<u>2021</u>	<u>2022</u>
Total Assessed Valuation	2,240,992,181	2,297,916,501
Former RMF Mill Levy	19.235	
District Mill Levy (new rate in 2019)	16.247	16.247
<b>Total Anticipated Revenue</b>	<b>\$ 37,877,755</b>	<b>\$ 37,334,249</b>
<b>Tax Incremental Financing</b>	<b>(1,020,485)</b>	<b>(3,075,355)</b>
<b>Total Mil Levy Revenue</b>	<b>\$ 36,857,270</b>	<b>\$ 34,258,895</b>
<b>Increase / (Decrease) of Revenue</b>		<b>\$ (2,598,376)</b>

## ***Specific Ownership Taxes***

The specific ownership tax is a property or ad valorem tax that is levied on a motor vehicle and is paid annually when the vehicle is registered within a county. Specific ownership taxes account for approximately 3.5% of the district’s revenue. This revenue source is estimated to bring in approximately \$1.4 million in 2022.

## ***EMS Transport Fees***

Fees for ambulance transports are a partial cost recovery mechanism used by the district. Transport fees are estimated to account for 3% or \$1 million of total revenue in 2022.

## ***Fees for Services***

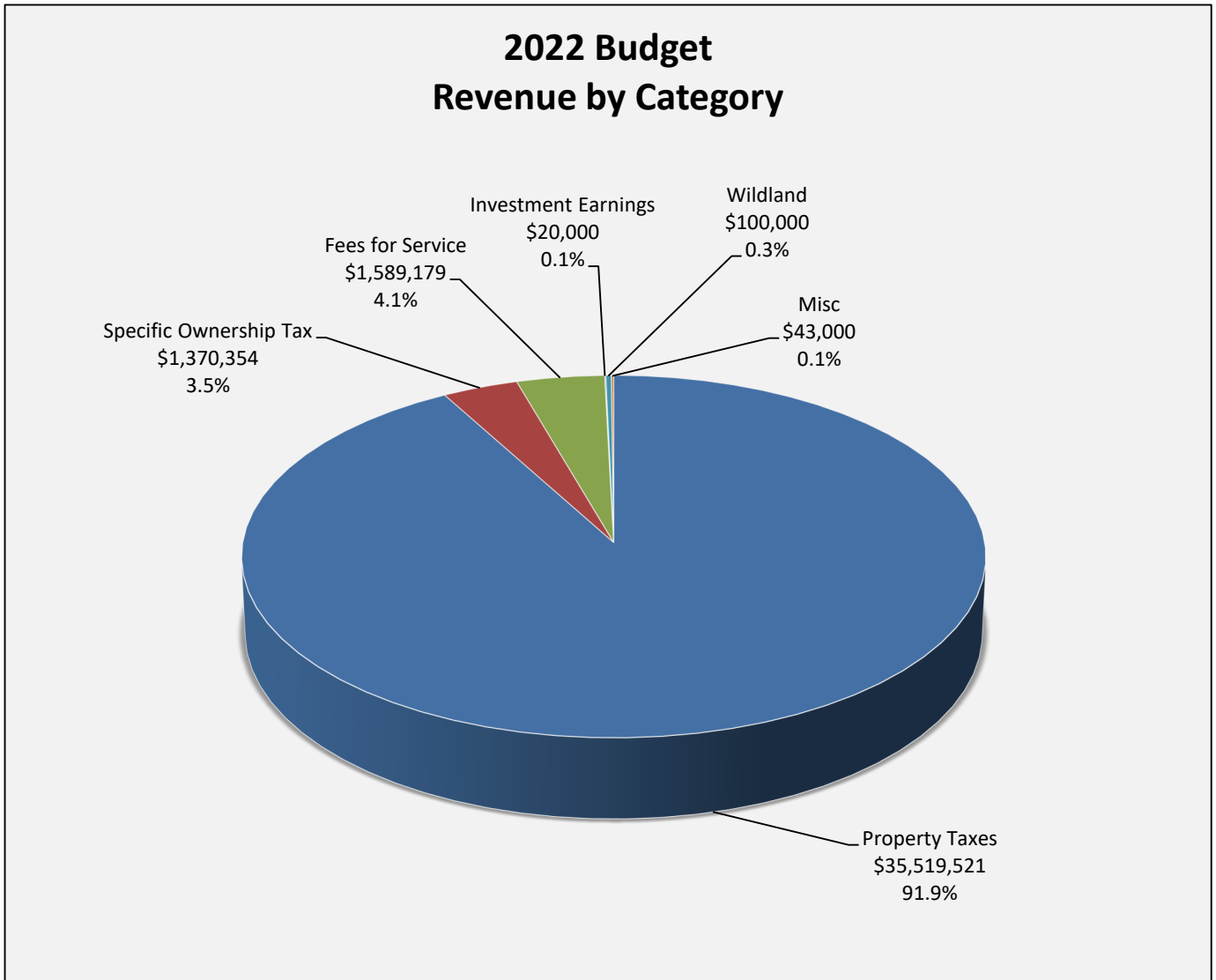
There is significant demand for service from outside agencies for maintenance and repairs of specialized vehicles for first responders. The district has secured several contracts for service from nearby agencies for the maintenance shop. The revenue is estimated to average \$260,000 in 2022, but is not enough to offset all the costs of running the shop. Other fees for services include building inspections, plan reviews, and fire and safety prevention classes. Combined, all fees for service are estimated to be \$1.6 million and make up 4% of budgeted revenue.

**Investment Earnings**

With the drastic drop in interest rates in 2020, interest on investments plummeted and have been estimated to be .1% of cash in reserves or \$20,000 in 2022.

**Miscellaneous Revenue**

Miscellaneous revenue includes oil and gas royalties, fuel tax refunds, miscellaneous refunds and abatements that are unpredictable year over year.



# Expenditure Assumptions

## **Personnel**

Total compensation accounts for 83% of the budget. Personnel costs are projected to go up in 2022 for contracted increases, inflation adjustments and unavoidable increases in benefits. In 2022, the district will be hiring several new positions to meet minimum staffing and reduce mandatory overtime. More details about compensation can be found on pages 8—9. In total, personnel expenses increased 14% or \$3,357,423. Approximately 7% of the increase is attributed to existing employees salary and benefit changes.

## **Operating Expenses**

For most operating expenses, an inflation rate of 2.5% was used to budget recurring items from 2021. For a few specialty operating supplies, such as emergency medical disposables, the cost is higher every year than inflation. The budget was also adjusted for some additional expenses related to standardizing equipment across the district. In total, operating costs excluding personnel expenses, increased 9% or \$185,763.

## **Purchased Services**

Included in purchased services are contracted professional services for legal fees, audits, payroll processing and various other operating services. General liability insurance costs increased for new vehicles and apparatus and is included here. Purchased services also includes outside vendors that do maintenance on equipment and facilities, wellness checks and employment screenings. In total the purchased services budget *decreased* .5% or (\$35,212).

## **Training**

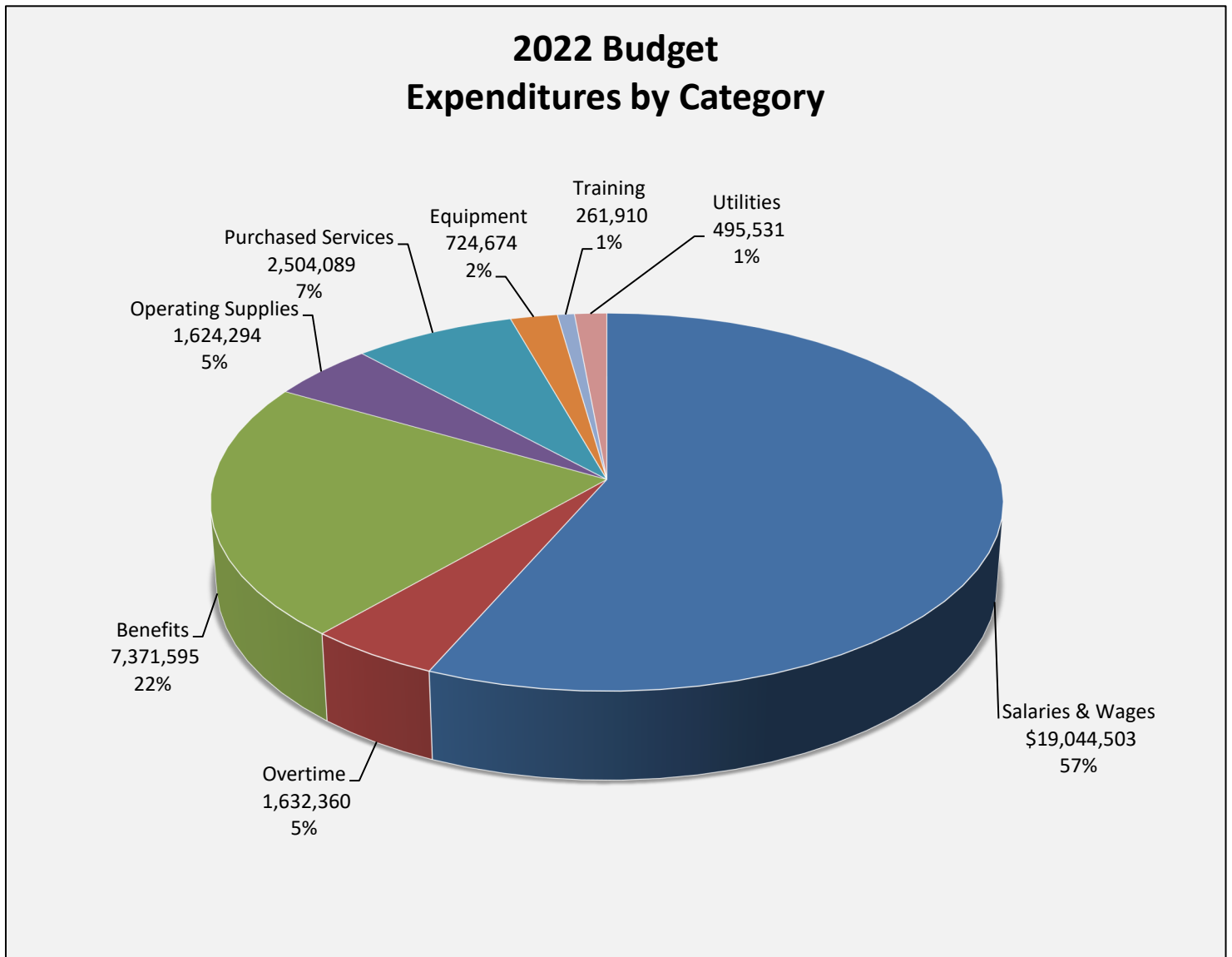
Costs were reduced based on actual spending over the last three years by (\$7,941), this is included in the total reduction of purchased service costs mentioned above.

### **Defining a Capital Purchase:**

- A single item or entire project cost of more than \$5,000
- The asset or finished project must have a useful life of more than 3 years
- An asset or finished project that is a “one-time” purchase or upgrade, not something that is part of the normal cost of operations, even if the cost is over \$5,000

### Capital Purchases

Capital budgets are categorized two ways, routine and strategic. Routine capital needs are put on a regular repair and replacement cycle and strategic capital includes planning for one time improvements and growth. While routine capital can be considered a part of operating costs, strategic is considered part of one time costs that may be financed. An average of \$2 million is needed each year to make sure the funds are available for routine replacement items when they are needed. In 2022, \$5.1 million is reserved for routine funding and \$3,202,464 is planned for one-time capital outlays. The transfer from the general fund is budgeted at \$3,000,000. The transfer represents 9% of the general fund budget invested in capital in 2022. For more detailed information on the capital improvement plan, see pages 57—81.





# Review of Total Compensation

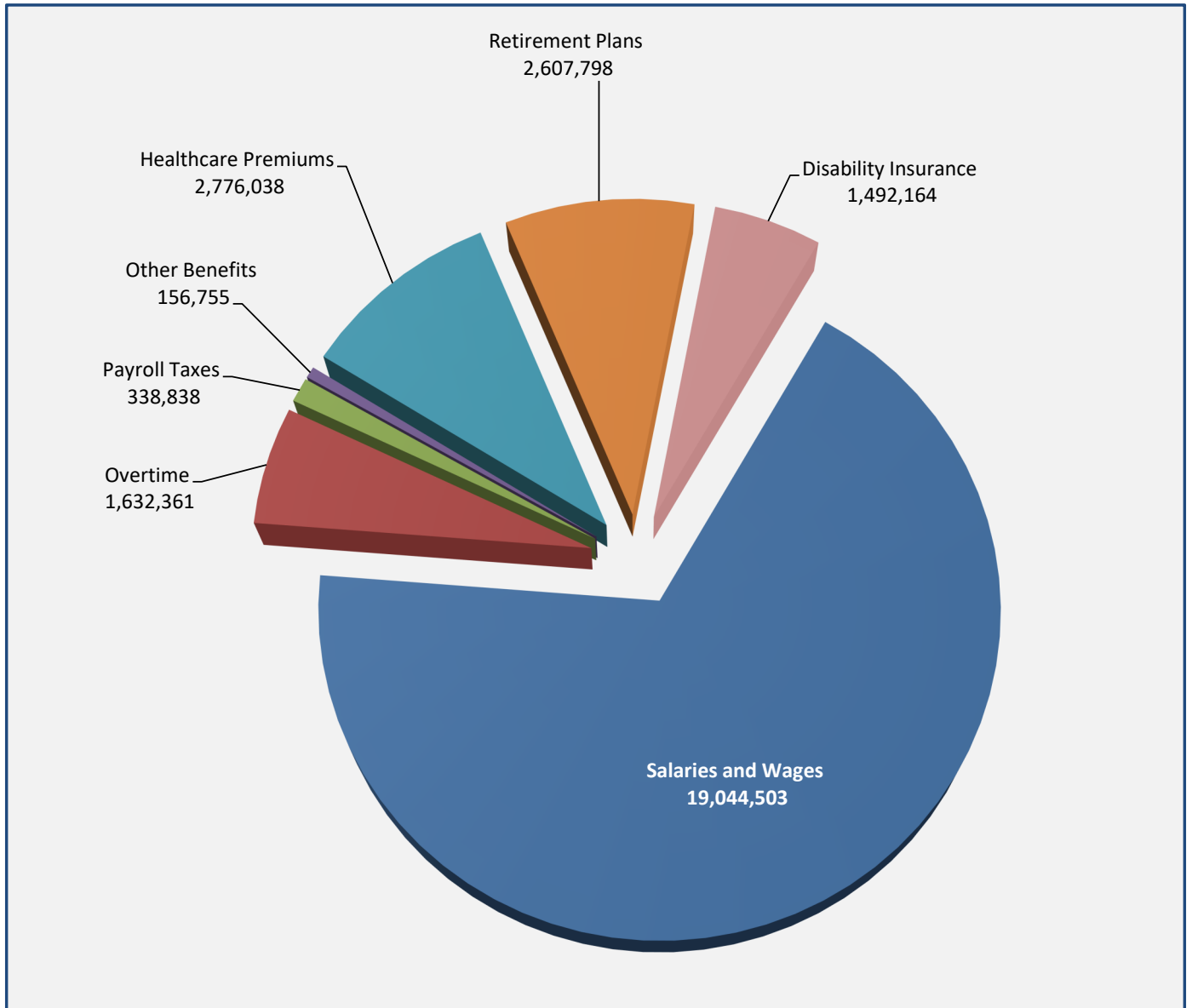
Mountain View Fire Rescue District recognizes that our employees are the cornerstone of our organization and critical to our success. We provide a total compensation program of competitive pay and benefits, and development opportunities, based on current financial conditions and objectives, as compared to other governmental and private employers in our community. Mountain View Fire Rescue has several components that make up compensation.

As the graph illustrates, total compensation includes much more than just salaries. Many other components of pay or supplementary benefits are included, such as differential pay for acting as an officer. The District maintains three pension plans; the Fire & Police Pension Association (FPPA) plan, Volunteer Pension Plan managed by FPPA and the Public Employees Retirement Association (PERA) plan for most administrative personnel. There are also two personal retirement plans offered to employees; a 401(K) plan managed by PERA and the FPPA 457(b) plan. All amounts of additional pay, such as overtime, increase the benefits that are effected when there is an increase in pay, such as payroll taxes and worker's compensation insurance, etc.

- Salaries were adjusted for administrative personnel based on an annual market analysis or by 3.0% cost of living adjustment if the position did not require a market adjustment. Per the 2020-2022 Collective Bargaining Agreement, all emergency personnel under the agreement will receive a set amount of increase to base pay of 3.5% in 2021 and 2022. Battalion Chiefs are included in the administrative pay plan and excluded from the CBA.
- Benefits changes and assumptions:
- No increase to medical insurance premiums in 2022
- Both pension plans required an additional .5% match
- Death and disability plan will increase by .2%

For budgeting purposes, it is assumed that 5 firefighter EMTs and paramedics will promote to the next rank level in 2022.

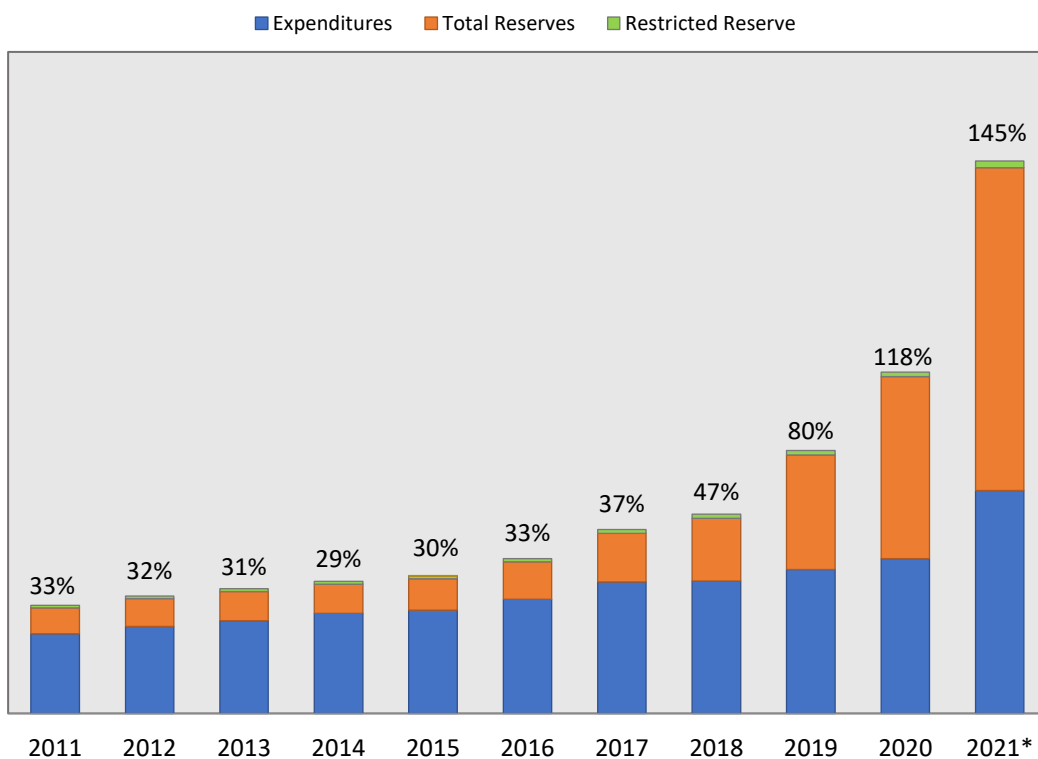
# What Makes up Total Compensation?



# Fund Balance and Reserves

The District has ensured that it meets the legal requirements of Article X, Section 20 of the Colorado Constitution, known as the Taxpayer’s Bill of Rights (TABOR). The TABOR reserve is estimated to be \$1,009,769 for 2022. This amount is held as a restricted reserve. It is fiscally responsible to set aside funds to ensure the District can meet its financial obligations on time and guard against unexpected revenue shortfalls and one-time expenditures that could interfere with providing emergency services. Maintaining an adequate reserve also provides sufficient cash flow for daily operations when the timing of revenues and expenditures vary. The District relies on property taxes for 92% of its revenue and the majority of the revenue isn’t received until after the first quarter of the year. In addition, District administration has followed a philosophy of reserving one-time windfalls of oil and gas revenues for years when it drops. In 2019, the Board of Directors adopted a resolution requiring 50% of expenditures be held as an operating reserve.

## History of Reserves To Expenditures Ratio



\*Amounts shown for 2011-2020 are audited actuals. Amounts for 2021 are estimated.

It is best practice to appropriate the available fund balance in the budget resolution presented to the Board each year. Per the Governmental Accounting Standards Board (GASB) statement number 54, Mountain View Fire's fund balance will be categorized in the following five ways:

- Restricted fund balance includes the 3% Taxpayer's Bill of Rights (TABOR) reserve and designated purpose grants that are restricted as to the type of expenditures for which they may be used and may have a different fiscal year than the District. The only restricted fund balance for 2022 is TABOR of \$1,009,769 .
- Committed fund balances are constrained to a specific purpose by the Board of Directors, such as capital projects that the District is contractually obligated to and are scheduled to complete in more than one fiscal year. These funds can't be used for any other purpose unless the Board takes action to remove or change the constraint. The Board has not committed any fund balance for the 2022 budget.
- Assigned fund balance – The Fire Chief is authorized to assign fund balance to a specific purpose as approved by the policy. The Fire Chief may assign fund balance for open purchase orders or contracts that will be fulfilled in the next fiscal year. In 2022, \$3,000,000 has been assigned to funding capital projects. An additional \$160,000 is assigned to open purchase orders that will be fulfilled in 2022.
- Unassigned fund balance – It is the goal of the District to achieve and maintain an unassigned fund balance in the general fund at fiscal year-end of not less than 50% of expenditures be held in reserve. The plan presented for 2022 meet this requirement. The proposed budget has a total fund balance of 106% of anticipated revenues and 122% of total expenditures.
- If the restricted, committed and assigned balance cause the unassigned fund balance to go below 50%, it will be allowed to go below the required minimum with prior Board approval and a specific plan for replenishing the reserve.

## SUMMARY OF ALL FUNDS

**GENERAL FUND**

	<b>2020 AUDITED ACTUAL</b>		<b>2021 ESTIMATED ACTUAL</b>		<b>2022 ADOPTED BUDGET</b>
<b>Beginning Fund Balance</b>	\$ 13,853,975	\$	\$ 35,097,317	\$	\$ 39,060,265
Property Taxes	29,267,867	\$	37,379,940	\$	35,519,575
Specific Ownership taxes	1,428,946		1,605,148		1,370,354
Charges for services	1,187,366		1,558,477		1,589,179
Investment Earnings	55,763		12,000		20,000
Wildland Revenue	835,327		355,000		100,000
Other	165,480		340,560		43,000
<b>TOTAL REVENUE</b>	\$ 32,965,304	\$	\$ 41,251,126	\$	\$ 38,642,107
Transfers to/from Other Funds	(6,100,000)		(10,338,660)		(3,000,000)
<b>TOTAL AVAILABLE RESOURCES</b>	\$ 40,719,279	\$	\$ 66,009,783	\$	\$ 74,702,372
<u>Personnel</u>					
Salaries & Wages	10,938,458	\$	16,214,107	\$	19,044,503
Overtime	953,392		1,324,482		1,632,360
Benefits	3,697,653		5,599,041		7,371,595
<b>Total Personnel Expenditures</b>	\$ 15,589,503	\$	\$ 23,137,630	\$	\$ 28,048,458
<u>Operating</u>					
General Operating Supplies	\$ 780,200	\$	\$ 707,434	\$	\$ 1,141,669
Small Equipment/tools	145,674		198,300		706,674
Non-Capital Tech Expenses	88,990		144,036		242,625
Non-Capital Fleet Expenses	136,653		229,392		240,000
<b>Total Operating Expenditures</b>	\$ 1,151,517	\$	\$ 1,279,162	\$	\$ 2,330,968
<u>Services</u>					
General Purchased Services	\$ 885,052	\$	\$ 1,185,168	\$	\$ 1,244,595
Contract Services	435,187		499,264		596,203
Training	102,546		100,162		261,910
Repairs/Maint Equip	107,978		223,339		291,914
Repairs/Maint Buildings	105,479		120,239		371,377
Utilities	319,601		403,375		495,531
Non-capital Equipment	23,120		1,179		18,000
<b>Total Purchased Services</b>	\$ 1,978,963	\$	\$ 2,532,726	\$	\$ 3,279,530
<b>TOTAL EXPENDITURES</b>	\$ 18,719,983	\$	\$ 26,949,518	\$	\$ 33,658,956
<b>EXCESS/ (DEFICIENCY) REVENUE</b>					
<b>OVER EXPENDITURES</b>	\$ 14,245,321	\$	14,301,608	\$	4,983,151
Restricted reserve for TABOR	-				1,009,769
<b>Ending Fund Balance</b>	\$ 21,999,296	\$	\$ 39,060,265	\$	\$ 40,033,647

**CAPITAL RESERVE FUND**

	<b>2020 AUDITED ACTUAL</b>	<b>2021 ESTIMATED ACTUAL</b>	<b>2022 ADOPTED BUDGET</b>
<b>Beginning Fund Balance</b>	<b>\$ 362,430</b>	<b>\$ 1,942,426</b>	<b>\$ 10,435,086</b>
Investment Earnings	\$ 4,841	\$ 2,000	\$ 1,743
Grant Revenue	-	-	-
Other	113,031	125,000	-
<b>Total Revenue</b>	<b>117,872</b>	<b>127,000</b>	<b>1,743</b>
Transfers to/from Other Funds	6,100,000	10,338,660	3,000,000
<b>TOTAL AVAILABLE RESOURCES</b>	<b>\$ 6,580,302</b>	<b>\$ 12,408,086</b>	<b>\$ 13,436,829</b>
Capital outlay	4,637,876	1,973,000	3,141,546
<b>TOTAL EXPENDITURES</b>	<b>\$ 4,637,876</b>	<b>\$ 1,973,000</b>	<b>\$ 3,141,546</b>
<b>Ending Fund Balance</b>	<b>\$ 1,942,426</b>	<b>\$ 10,435,086</b>	<b>\$ 10,295,283</b>

**DEBT SERVICE FUND**

	<b>2020 AUDITED ACTUAL</b>	<b>2021 ESTIMATED ACTUAL</b>	<b>2022 ADOPTED BUDGET</b>
<b>Beginning Fund Balance</b>	\$ -	\$ 66,401	\$ 29,913
Property Taxes		\$ 588,634	\$ 639,727
Specific Ownership taxes	-	21,632	11,287
Tax Increment Financing	-	-	-
Investment Earnings	18	15	20
Other	-	-	-
<b>TOTAL REVENUES</b>	<b>\$ 18</b>	<b>\$ 610,281</b>	<b>\$ 651,034</b>
Debt Service Principle payment		525,000	540,000
Debt Service Interest payment		112,189	100,769
Treasurer's Fees	-	8,830	9,440
Contract Services	-	-	-
Banking Fees		750	750
<b>TOTAL EXPENDITURES</b>	<b>\$ -</b>	<b>\$ 646,769</b>	<b>\$ 650,959</b>
<b>Ending Fund Balance</b>	<b>\$ 18</b>	<b>\$ 29,913</b>	<b>\$ 29,988</b>

Note: Mountain View Fire took over the management of Rocky Mountain Fire's bond in 2021.





**BOARD OF DIRECTORS:**

President	Chad Christian
Vice President	Laura McConnell
Secretary	Colleen Whitlow
Treasurer	Suzanne DeVenny
Director	Alan Bloom

**DISTRICT FIRE CHIEF:**

Fire Chief	Dave Beebe
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## MOUNTAIN VIEW FIRE RESCUE DISTRICT

### ADMINISTRATION OFFICES AND STATIONS:

Administration Office 3561 N. Stagecoach Road Longmont, CO 80504	Station 1 – HWY 119 10959 Weld County Road 5 Longmont, CO 80504
Station 2— BASELINE 7700 Baseline Rd. Boulder, CO 80303	Station 3—MEAD 441 Third Street Mead, CO 80542
Station 4 - NIWOT 8500 Niwot Road Niwot, CO 80544	Station 5—SUPERIOR 2701 S. Indiana St. Superior, CO 80027
Station 6 - ERIE 50 Bonanza Drive Erie, CO 80516	Station 7—DACONO 161 Perry Lane Dacono, CO 80514
Station 8 – VISTA-Erie 400 Bonanza Drive Erie, CO 80516	Station 9—ELDORADO SPRINGS 4390 Eldorado Springs Dr. Boulder, CO 80303
Station 10—FLAGSTAFF 5748 Flagstaff Rd. Boulder, CO 80303	Station 11—CHERRYVALE 943 Cherryvale Rd. Boulder, CO 80303
Station 12 – BROWNSVILLE 10911 Dobbins Run Lafayette, CO 80026	Station 13—CENTRAL 9119 E. County Line Rd. Longmont, CO 80501
Maintenance Facility 5322 County Road 7 Erie, CO 80516	Flagstaff Annex 5204 Flagstaff Road Boulder, CO 80302

**MOUNTAIN VIEW FIRE PROTECTION DISTRICT  
RESOLUTION TO ADOPT BUDGET  
RESOLUTION NO. 2021-8**

A Resolution summarizing expenditures and revenues for each fund and adopting budgets for the Mountain View Fire Protection District for the calendar year beginning on the first day of January, 2022, and ending on the last day of December, 2022.

**WHEREAS**, the Board of Directors of the Mountain View Fire Protection District has appointed its Budget Officer, Tonya Olson, to prepare and submit proposed budgets to said governing body at the proper time; and

**WHEREAS**, the Budget Officer did submit a proposed budget to the governing body on or before October 15, 2021 for its consideration, and;

**WHEREAS**, upon due and proper notice, published in accordance with the law, said proposed budgets were open for inspection by the public at a designated place, a public hearing was held on December 6, 2021, at 6:00pm and interested taxpayers were given the opportunity to file or register any objections to said proposed budgets; and

**WHEREAS**, in accordance with the Local Budget Law of Colorado, C.R.S §29-1-101, the budgeted revenues and other funds available (including fund balance) presented are equal to or exceed planned expenditures.

**NOW, THEREFORE**, be it **RESOLVED** by the Board of Directors of the Mountain View Fire Protection District:

Section 1. The total estimated expenditures for each fund are as follows:

GENERAL FUND	\$ 33,658,956
CAPITAL RESERVE FUND	\$ 3,141,546
DEBT SERVICE FUND	\$ 650,959
<b>TOTAL BUDGETED EXPENDITURES</b>	<b>\$ 37,451,461</b>

Section 2. The total estimated revenues for each budget are as follows:

**GENERAL FUND:**

From unappropriated fund balance at 1-1-2021	\$ 35,097,317
From sources other than general property taxes	\$ 3,122,532
From the General Property Tax Levy	\$ 35,519,575
<b>TOTAL GENERAL FUND REVENUES</b>	<b>\$ 73,739,424</b>

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**CAPITAL RESERVE FUND:**

From unappropriated fund balance at 1-1-2021	\$ 1,942,426
From sources other than general property taxes	\$ 3,000
From the General Property Tax Levy	\$ 3,000,000
<b>TOTAL CAPITAL RESERVE REVENUES</b>	<b>\$ 4,945,426</b>


**DEBT SERVICE FUND:**

From unappropriated fund balance at 1-1-2021	\$ 66,401
From sources other than general property taxes	\$ 11,307
From the Bond Property Tax Levy	\$ 639,727
<b>TOTAL DEBT SERVICE REVENUES</b>	<b>\$ 717,435</b>

Section 3. That the budgets which were submitted and amended are hereby approved and adopted as the budgets of the Mountain View Fire Protection District and made a part of the public records of the district.

**ADOPTED:** December 6, 2021

MOUNTAIN VIEW FIRE PROTECTION DISTRICT

By   
Chad Christian, President

ATTEST:

*Colleen G. Whitlow*  
Colleen Whitlow, Secretary

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**MOUNTAIN VIEW FIRE PROTECTION DISTRICT  
RESOLUTION TO APPROPRIATE SUMS OF MONEY  
RESOLUTION NO. 2021-9**

A Resolution appropriating sums of money to the various budgets and spending agencies, in the amounts and for the purposes set forth below, for the Mountain View Fire Protection District for the 2022 budget year.

**WHEREAS**, the Board of Directors of the Mountain View Fire Protection District has adopted the annual budgets of the District in accordance with the Local Government Budget Law on December 6, 2021; and

**WHEREAS**, the Board of Directors has made provision therein for revenues in an amount equal to or greater than the total proposed expenditures as set forth in said budgets; and

**WHEREAS**, it is not only required by law, but also necessary to appropriate the revenues provided in the budgets to and for the purposes described below, so as not to impair the operations of the District; and


**NOW, THEREFORE**, be it **RESOLVED** by the Board of Directors of the Mountain View Fire Protection District:

That the following sums are hereby appropriated for each fund budget, for the purposes stated:

GENERAL FUND (\$38,642,107 revenue + \$35,097,317 carryover)	\$ 73,739,424
CAPITAL RESERVE FUND (\$3,003,000 revenue + \$1,942,426 carryover)	\$ 4,945,426
DEBT SERVICE FUND (\$651,034 revenue + \$66,401 carryover)	\$ 717,435

**ADOPTED:** December 6, 2021

MOUNTAIN VIEW FIRE PROTECTION DISTRICT

By   
\_\_\_\_\_  
Chad Christian, President

ATTEST:

*Colleen G. Whitlow*  
\_\_\_\_\_  
Colleen Whitlow, Secretary

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**MOUNTAIN VIEW FIRE PROTECTION DISTRICT  
RESOLUTION TO SET MILL LEVIES  
RESOLUTION NO. 2021-10**

A Resolution levying general property taxes for the year 2021, to help defray the costs of government for the Mountain View Fire Protection District, for the 2022 budget year.

**WHEREAS**, on December 6, 2021, the Board of Directors of the Mountain View Fire Protection District adopted the District's annual budgets in accordance with the local government budget law; and

**WHEREAS**, the amount of money necessary to balance the District's budget for general operating expense is **\$33,658,956**; and

**WHEREAS**, the amount of money necessary to balance the District's budget for bonded indebtedness payments is **\$651,034**, to fully retire bonded indebtedness by September 1, 2029 ; and

**WHEREAS**, the 2021 valuation before tax increment financing for assessment for the Mountain View Fire Protection District as certified by the Assessors of Boulder County, Weld County and Jefferson County for the General Fund is **\$2,297,916,501** and the 2021 valuation for assessment for the Mountain View Fire Protection District as certified by the Assessors of Boulder County for bonded indebtedness is **\$547,102,353**; and

**NOW, THEREFORE**, be it **RESOLVED** by the Board of Directors of the Mountain View Fire Protection District:

Section 1. That, for the purpose of meeting all general operating expenses of the Mountain View Fire Protection District's 2022 budget year, there is hereby levied a tax of **16.247 MILLS** upon each dollar of the total valuation for assessment of all taxable property within the District for the year 2021.


Section 2. That, for the purpose of meeting bonded indebtedness payments during the District's 2022 budget year, there is hereby levied a tax of **1.21 MILLS** upon each dollar of the total valuation for assessment of all taxable property within the Bond Taxing Jurisdiction for the year 2021.

Section 3. That the district's Budget Officer is hereby authorized and directed to immediately certify to the County Commissioners of Boulder County, Weld County, and Jefferson County Colorado, the mill levies for the Mountain View Fire Protection District as hereinabove determined and set.

Doc ID: 8674ea656b7a6cb202118d0af28cf8118bae9477

ADOPTED: December 6, 2021

MOUNTAIN VIEW FIRE PROTECTION DISTRICT

By  \_\_\_\_\_  
Chad Christian, President

ATTEST:

*Colleen G. Whitlow*  
\_\_\_\_\_  
Colleen Whitlow, Secretary

Doc ID: 8674ea656b7a6cb202118d0af28cf8118bae9477

## BUDGET BY DEPARTMENT



2022 GENERAL FUND BY  
DEPARTMENT

Dept	Department Name	2020 AUDITED ACTUAL	2021 ESTIMATED ACTUAL	2022 ADOPTED BUDGET
100	ADMINISTRATION	1,845,805	2,515,117	2,696,638
105	INFORMATION TECHNOLOGY SERVICE	229,307	352,924	758,024
107	HUMAN RESOURCES	309,492	301,502	428,378
109	FINANCIAL SERVICES	320,199	445,348	561,274
200	EMERGENCY OPERATIONS	13,104,840	18,288,730	22,622,468
300	LIFE SAFETY	316,578	695,685	932,446
400	COMMUNICATIONS	176,624	133,032	148,128
500	TRAINING	728,516	1,231,738	1,517,839
600	FLEET OPERATION	773,987	983,550	1,123,267
700	WILDLAND/RESCUE SERVICES	424,009	1,224,182	1,780,745
800	STATIONS AND GROUNDS	485,432	771,750	995,260
950	WELLNESS PROGRAM	5,194	5,960	94,489
	<b>Total EXPENDITURES</b>	<b>18,719,983</b>	<b>26,949,518</b>	<b>33,658,956</b>

- Admin-Central Office includes the office of the Fire Chief and Assistant Chiefs, all supporting office personnel and some District wide services that benefit all members, such as; tax collection fees, legal fees, liability insurance and the costs associated with elections.
- Information Technology Services includes IT personnel and technology services that benefit all employees; including tech hardware, cloud-based software subscriptions and data utility services.
- Human Resources includes HR personnel and services related to recruiting and hiring new employees, making policies to meet labor law requirements and administering employees benefits.
- Financial Services includes finance personnel and central services provided in administering payroll, accounts receivable and payable, other financial functions needed by the District and the contract for an annual external audit.

- Emergency Operations includes all personnel and costs of emergency services offered by the District including; fire suppression, emergency medical, hazmat response and technical rescue.
- Life Safety includes fire prevention activities such as fire investigations, inspections for fire code compliance and the Community Outreach program.



## BUDGET BY SOURCE AND OBJECT

GENERAL FUND BY SOURCE  
REVENUE

Account	Description	2020 AUDITED ACTUALS	2021 ESTIMATED ACTUALS	2022 ADOPTED BUDGET
4110	GENERAL PROPERTY TAXES-Other			54
4112	GENERAL PROPERTY TAXES-BOULDER	\$ 7,453,098	\$ 17,515,920	17,752,129
4113	GENERAL PROPERTY TAXES-WELD	15,000,442	19,315,680	16,506,712
4114	REFUNDS/ABATEMENTS - BOULDER	(33,329)	(142,571)	(15,000)
4115	REFUNDS/ABATEMENTS - WELD	(2,367)	(3,983)	(5,000)
4117	TIF REIMBURSEMENTS	211,632	165,500	1,255,000
4122	SPECIFIC OWNERSHIP-BOULDER	400,874	832,521	710,085
4123	SPECIFIC OWNERSHIP-WELD COUNTY	1,112,712	772,627	660,268
4132	PENALTIES/INTEREST-BOULDER	8,009	14,000	16,600
4133	PENALTIES/INTEREST-WELD	9,945	57,000	9,080
4142	PRIOR YEAR TAX-BOULDER	217	-	-
4143	PRIOR YEAR TAX-WELD	612	458,394	-
4145	SPRINT	31,903	34,506	33,179
4211	INTERGOVERNMENTAL REVENUE	9,091	4,000	20,000
4312	EMS CHARGES	1,032,383	980,000	1,020,000
4314	FIRE PREVENTION	80,565	124,000	110,000
4315	JRA EMS REVENUE	-	-	-
4316	JRA REVENUE	-	-	-
4317	SPEEDWAY EVENT COVERAGE	49,329	-	-
4323	OUTSIDE AGENCY MAINT REV	157,161	251,077	260,000
4437	STATION RENT		9,000	18,000
4440	MISC	12,095	133,762	5,000
4441	INTEREST ON DEPOSITS	277,772	12,000	20,000
4443	INSURANCE PROCEEDS	342,838	100,750	-
4448	WILDLAND	332,023	355,000	100,000
4450	OTHER CHARGES FOR SERVICES	19,124	168,894	166,000
4552	SALE OF PROPERTY & EQUIPMENT	10,578	93,048	-
4555	GRANT REVENUE		-	-
		<b>\$ 26,516,707</b>	<b>\$ 41,251,126</b>	<b>\$ 38,642,107</b>

GENERAL FUND BY CATEGORY  
ADMIN—DISTRICT ADMINISTRATIVE SERVICES

EXPENDITURES	ADMINISTRATION
Salaries & Wages	1,018,372
Benefits	464,214
General Operating Supplies	109,795
Small Equipment/Tools	1,000
General Purchased Services	837,267
Contract Services	180,675
Training	21,215
Repairs & Maint/Equip	34,100
Repairs & Maint/Building	30,000
<b>Total EXPENDITURES</b>	<b><u>2,696,638</u></b>

***Goal Statement***

The goal of the Administration Division of Mountain View Fire Protection District is to ensure all aspects of operating and managing the organization are completed using sound business principles and practices.

***Strategic Goals for 2022***

- Implement recommendations from accreditation report
- Implementation of a new district website

***Significant Budget Changes for 2022***

<u>Department</u>	Total %	Total \$
<b>100 Administration</b>	-13%	\$ (172,986)
Removal of one-time merger contingency		\$ (189,000)
Increase of liability insurance deductible		\$ 40,000
Election costs for BOD members		\$ 100,000
Reduction of tax collection fee		\$ (46,600)
Transfer copier maintenance contract to IT		\$ (15,000)

GENERAL FUND BY OBJECT  
ADMIN—DISTRICT ADMINISTRATIVE SERVICES

Dept	Account	Description	2020 AUDITED ACTUAL	2021 ESTIMATED ACTUAL	2022 ADOPTED BUDGET
100	5110	Salaries & wages	743,035	951,178	958,372
	5111	Overtime	548	4,075	-
	5114	457 Contributions	22,904	32,566	29,546
	5115	Medicare tax	10,242	11,996	13,896
	5116	Death and Disability	8,318	5,116	18,278
	5119	401K Contributions	4,295	2,594	7,583
	5121	Employee pension- FPPA	49,892	73,974	68,558
	5122	Merit	-	-	60,000
	5124	Employee pension-PERA	15,789	9,812	28,470
	5125	Payroll taxes/unemployment	2,763	2,802	2,875
	5126	Paid Leave Payout	-	-	150,000
	5127	Other Taxes	769	859	-
	5130	Insurance, Workers comp	24,199	23,724	38,081
	5133	Insurance-Admin Fees	6,728	9,278	-
	5135	Insurance, Medical	71,499	98,836	90,877
	5136	Insurance, Dental	6,527	6,776	5,762
	5137	Insurance, Life, AD&D	7,712	9,204	10,288
	5138	Supplementary Insurance	1,010	26,910	-
	5187	Uncollectable Accounts	1	-	20,000
	5205	Operating supplies & expense	33,696	31,238	37,150
	5209	Food/Catering	4,308	2,970	6,200
	5212	Tech-Software & Applications	7	3,060	-
	5220	Awards & Celebrations	-	1,000	-
	5225	Bank charges	3,307	3,500	7,000
	5234	Outside Svc-Supplies/Materials	156	-	-
	5235	Membership/subscriptions	5,042	6,000	6,345
	5240	Postage/UPS,Fed X	1,747	1,000	3,000
	5244	Janitorial Supplies	1,496	2,004	3,000
	5245	Uniform/allowance	2,042	3,700	2,950
	5260	Misc supplies & expense	219	-	-
	5288	Travel costs/per diems	7,167	400	24,150

GENERAL FUND BY OBJECT  
ADMIN—DISTRICT ADMINISTRATIVE SERVICES

Dept	Account	Description	2020 AUDITED ACTUAL	2021 ESTIMATED ACTUAL	2022 ADOPTED BUDGET
100	5300	General Purchased Services	8,000	5,500	1,500
	5305	Fees, director	-	-	12,000
	5306	Board expenses	658	100	200
	5307	Board member training/travel	-	-	7,250
	5310	Printing legal notices	4,103	5,000	12,500
	5320	Legal fees	118,709	130,600	130,675
	5330	Elections	102,131	-	100,000
	5346	R & M equipment	11,605	20,637	4,100
	5347	Repairs & maintenance,vehicles	4	60,507	30,000
	5348	Repairs & maintainance,building	98	-	30,000
	5355	Training seminars	978	13,000	21,215
	5357	Research & Development	20,185	136,555	-
	5390	Tax collection fee(Purch Svcs)	428,801	561,431	514,817
	5395	Contingency reserve	-	-	45,000
	5410	District liability insurance	113,458	257,000	194,000
	5525	Non-Capital Equip <\$5K	799	187	1,000
		<b>Total EXPENDITURES</b>	<b>809,529</b>	<b>2,515,117</b>	<b>2,696,638</b>



GENERAL FUND BY CATEGORY  
ADMIN—INFORMATION TECHNOLOGY SERVICES

EXPENDITURES	<i>INFORMATION TECHNOLOGY SERVICE</i>
Salaries & Wages	227,793
Benefits	78,469
General Operating Supplies	2,700
Small Equipment/Tools	9,100
Non-Capital Tech Expense	204,425
General Purchased Services	8,000
Training	3,000
Utilities	224,537
<b>Total EXPENDITURES</b>	<b><u>758,024</u></b>

***Goal Statement***

The goal of the Technology department is to continuously innovate and advance the fire agency via technology while providing great customer service to our employees and residents.

***Strategic Goals for 2022***

- Hire an additional technology professional, allowing the department to tackle numerous planned technology projects, provide better day-to-day support, and work towards succession-planning.
- Upgrade and standardize the audio-visual setup across all training and conference rooms in the district to improve remote collaboration.
- Drive the adoption of IP alerting and CAD-to-CAD technology between Weld and Boulder dispatch centers, which promises to speed and simplify how Mountain View is dispatched.

***Significant Budget Changes for 2022***

<u>Department</u>	Total %	Total \$
<b><i>105 Information Technology</i></b>	-15%	(76,377)
Reduction in Telecom expenses		\$ (78,122)
Removal of one-time equip expense		\$ (14,600)
Transfer of copier maintenance contract		\$ 15,000



GENERAL FUND BY OBJECT  
ADMIN—INFORMATION TECHNOLOGY SERVICES

Dept	Account	Description	2020 AUDITED ACTUAL	2021 ESTIMATED ACTUAL	2022 ADOPTED BUDGET
105	5110	Salaries & wages	109,938	166,547	227,793
	5114	457 Contributions	-	3,215	4,564
	5115	Medicare tax	1,345	2,415	3,303
	5119	401K Contributions	4,246	3,230	4,307
	5121	Employee pension- FPPA	-	7,007	10,562
	5124	Employee pension-PERA	14,682	11,945	15,992
	5125	Payroll taxes/unemployment	265	500	683
	5130	Insurance, Workers comp	3,266	6,611	9,099
	5135	Insurance, Medical	5,851	18,848	26,094
	5136	Insurance, Dental	492	1,346	1,421
	5137	Insurance, Life, AD&D	1,188	1,788	2,444
	5138	Supplementary Insurance	-	-	-
	5211	Tech-Hardware & Accessories	4,398	10,200	13,000
	5212	Tech-Software & Applications	56,449	100,224	176,425
	5245	Uniform/allowance	-	350	700
	5288	Travel costs/per diems	-	-	2,000
	5300	General Purchased Services	12,125	-	8,000
	5310	Printing legal notices	(589)	-	-
	5311	Tech Expense-Maintenance &	8,801	7,000	15,000
	5355	Training seminars	1,680	3,700	3,000
	5375	Telecom, cell phones	-	-	52,800
	5377	Utilities, Telephone & cable	-	-	11,737
	5381	Utilities, Data Services	-	-	160,000
	5525	Non-Capital Equip <\$5K	3,670	8,000	9,100
	5551	Capital outlay, Technology	1,500	-	-
		<b>Total EXPENDITURES</b>	<b>229,307</b>	<b>352,926</b>	<b>758,024</b>

GENERAL FUND BY CATEGORY  
ADMIN—HUMAN RESOURCES

EXPENDITURES	HUMAN RESOURCES
Salaries & Wages	191,395
Benefits	76,122
General Operating Supplies	17,425
Small Equipment/Tools	15,200
General Purchased Services	93,936
Training	34,300
<b>Total EXPENDITURES</b>	<b><u>428,378</u></b>

***Goal Statement***

The goal of the Human Resources Division of Mountain View Fire Rescue is to manage all Human Resources programs including employee benefits, recruitment and selection, worker’s compensation, employment law and regulatory compliance, and all other HR related programs.

***Strategic Goals for 2022***

- Support operations staffing goals
- Implement fully functioning recognition program
- Revise Health and Wellness programs

***Significant Budget Changes for 2022***

<u>Department</u>	Total %	Total \$
<b>107 Human Resources</b>	-10%	(17,719)
Increase for new employee screening		\$ 4,700
Removal of one-time consulting fees		\$ (21,000)

GENERAL FUND BY OBJECT  
ADMIN—HUMAN RESOURCES

Dept	Account	Description	2020 AUDITED ACTUAL	2021 ESTIMATED ACTUAL	2022 ADOPTED BUDGET
107	5110	Salaries & wages	166,018	178,738	191,395
	5111	Overtime	-	-	-
	5115	Medicare tax	2,036	2,294	2,775
	5119	401K Contributions	304	414	7,439
	5124	Employee pension-PERA	22,226	24,598	27,714
	5125	Payroll taxes/unemployment	645	518	574
	5130	Insurance, Workers comp	4,516	3,726	7,629
	5135	Insurance, Medical	21,539	25,132	25,131
	5136	Insurance, Dental	1,993	1,234	2,806
	5137	Insurance, Life, AD&D	1,687	1,828	2,054
	5138	Supplementary Insurance	167	-	-
	5205	Operating supplies & expense	25	60	200
	5209	Food/Catering	560	1,200	600
	5211	Tech-Hardware & Accessories	-	-	-
	5220	Awards & Celebrations	661	1,000	6,000
	5235	Membership/subscriptions	6,750	6,700	6,925
	5245	Uniform/allowance	325	500	700
	5263	Training library	31	90	100
	5267	Mileage	-	-	300
	5288	Travel costs/per diems	-	350	2,700
	5300	General Purchased Services	438	4,700	6,000
	5322	Employee Testing	4,353	3,400	8,076
	5324	Recruiting/Hiring services	1,061	500	1,000
	5342	Contract labor services	22,347	17,000	-
	5350	Wellness check/Annual Physical	26,834	2,900	74,960
	5353	Health Screening-RTW	386	300	3,000
	5355	Training seminars	643	3,320	4,200
	5365	Exams and Certifications	169	-	900
	5366	College Reimbursement	23,779	21,000	30,000
	5520	Protective gear/equip	-	-	15,200
		<b>Total EXPENDITURES</b>	<b>309,493</b>	<b>301,502</b>	<b>428,378</b>

GENERAL FUND BY CATEGORY  
ADMIN—FINANCIAL SERVICES

EXPENDITURES	FINANCIAL SERVICES
Salaries & Wages	280,441
Benefits	95,533
General Operating Supplies	1,850
Small Equipment/Tools	300
General Purchased Services	750
Contract Services	180,700
Training	1,700
<b>Total EXPENDITURES</b>	<b><u>561,274</u></b>

***Goal Statement***

The goal of the finance department is to act as a good steward of the financial resources of the district by maintaining sound financial practices in alignment with generally accepted accounting principles. Through a service oriented approach, the department acts as strategic partner with other district leaders to provide data, analysis and knowledge to support them to be effective decision makers.

***Strategic Goals for 2022***

- Implement a new financial software that will improve the quality of data and day to day transactions.
- Provide financial analysis to the Fire Chief for negotiating a new labor contract.
- Be a collaborative partner to purchasing function in developing new policies and practices

***Significant Budget Changes for 2022***

<u>Department</u>	Total %	Total \$
<b><i>109 Financial Services</i></b>	27%	31,800
Increase in ADP Services		\$ 9,300
Increase in EMS Billing collections		\$ 24,600

GENERAL FUND BY OBJECT  
ADMIN—FINANCIAL SERVICES

Dept	Account	Description	2020 AUDITED ACTUAL	2021 ESTIMATED ACTUAL	2022 ADOPTED BUDGET
109	5109	Extra Duty Pay	-	101	-
	5110	Salaries & wages	210,521	229,736	280,441
	5115	Medicare tax	2,544	2,904	4,066
	5119	401K Contributions	8,146	8,960	8,590
	5124	Employee pension-PERA	28,989	32,502	40,608
	5125	Payroll taxes/unemployment	1,013	660	841
	5130	Insurance, Workers comp	7,701	4,794	11,202
	5135	Insurance, Medical	21,183	25,132	25,131
	5136	Insurance, Dental	1,717	1,794	2,083
	5137	Insurance, Life, AD&D	2,023	2,056	3,012
	5205	Operating supplies & expense	460	-	250
	5209	Food/Catering	33	100	100
	5235	Membership/subscriptions	160	160	250
	5245	Uniform/allowance	771	1,000	1,050
	5267	Mileage	-	-	200
	5288	Travel costs/per diems	-	-	-
	5300	General Purchased Services	646	45	750
	5315	Audit & accounting	20,600	21,500	22,000
	5342	Contract labor services	13,694	111,900	158,700
	5355	Training seminars	-	2,004	1,700
	5525	Non-Capital Equip <\$5K	-	-	300
		<b>Total EXPENDITURES</b>	<b>320,201</b>	<b>445,348</b>	<b>561,274</b>

**GENERAL FUND BY CATEGORY  
EMERGENCY OPERATIONS**

<b>EXPENDITURES</b>	<b>EMERGENCY OPERATIONS</b>
Salaries & Wages	14,363,533
Overtime	1,284,098
Benefits	5,492,716
General Operating Supplies	457,854
Small Equipment/Tools	506,554
General Purchased Services	212,932
Contract Services	63,000
Training	104,465
Repairs & Maint/Equip	119,914
Repairs & Maint/Building	17,402
<b>Total EXPENDITURES</b>	<b><u>22,622,468</u></b>

***Goal Statement***

The goal of the Operations Division of Mountain View Fire Rescue is to preserve and protect our community from all hazards through extraordinary education and emergency service response. Demonstrate this by being customer-centric, driven by innovation and being proud of our organization. Becoming a regional leader by using modern management techniques and accepted industry standards and inspiring a high-performance environment.

***Strategic Goals for 2022***

- Implement the designed staffing plan to help reduce worker fatigue and overtime.
- Explore opportunities to consolidate dispatching creating a more efficient response system.
- Continue to build and foster relationships with outside agencies to increase depth and strength of our response.
- Ensure that we meet the prescribed standard of cover for 2022.

***Significant Budget Changes for 2022***

<b>200 Emergency Ops</b>	26%	\$ 318,544
Increase in volunteer pension	\$	48,000
EMS Monitor maintenance contract	\$	12,000
Station equip purchase and maintenance	\$	54,400
PPE for new hires	\$	86,000
Expansion of Tech Rescue program	\$	95,500
One-time replacement of damaged hose	\$	14,400

GENERAL FUND BY OBJECT  
EMERGENCY OPERATIONS

Dept	Account	Description	2020 AUDITED ACTUAL	2021 ESTIMATED ACTUAL	2022 ADOPTED BUDGET
200	5109	Extra Duty Pay	353,940	709,009	-
	5110	Salaries & wages	8,324,795	11,746,304	13,794,531
	5111	Overtime	127,910	259,898	944,240
	5112	FLSA Overtime	121,063	152,202	339,858
	5114	457 Contributions	295,826	422,152	531,332
	5115	Medicare tax	125,962	161,802	216,375
	5116	Death and Disability	230,894	346,588	438,870
	5117	Holiday Pay	278,639	395,669	442,002
	5120	Employee Pension Volunteer	28,076	22,450	70,527
	5121	Employee pension- FPPA	674,358	919,670	1,311,577
	5123	Acting Officer Pay	98,400	151,548	127,000
	5125	Payroll taxes/unemployment	25,735	37,582	44,767
	5127	Other Taxes	-	6,000	-
	5130	Insurance, Workers comp	283,278	246,780	588,587
	5134	Employee medical/dental	-	-	-
	5135	Insurance, Medical	1,130,132	1,783,588	1,995,409
	5136	Insurance, Dental	93,756	128,848	131,305
	5137	Insurance, Life, AD&D	94,509	124,580	151,338
	5138	Supplementary Insurance	11,360	17,882	-
	5139	Employee Pension-Old Hire	14,641	12,629	12,629
	5140	Fringe Benefit	(7,728)	-	-
	5205	Operating supplies & expense	208,726	74,507	96,638
	5208	Ambulance Expenses	800	1,250	-
	5209	Food/Catering	1,815	1,869	17,300
	5234	Outside Svc-Supplies/Materials	-	-	-
	5235	Membership/subscriptions	6,045	5,245	5,423
	5240	Postage/UPS,Fed X	2	-	-
	5244	Janitorial Supplies	21,232	21,872	46,444
	5245	Uniform/allowance	41,007	75,400	78,700
	5255	Small Equipment	-	-	-
	5256	Saw supplies/tools	1,010	70	2,600
	5257	Fire Extinguisher supplies	-	-	-
	5259	Station Allowance	10,312	1,257	1,513
	5261	FF Equipment	118	22,738	38,403
	5262	Emergency response support	-	-	5,000
	5263	Training library	3,967	500	7,715
	5269	SCBA Supplies/parts	7,660	12,015	25,600
	5270	Hose/nozzle supplies	-	5,000	34,364

**GENERAL FUND BY OBJECT  
EMERGENCY OPERATIONS**

Dept	Account	Description	2020 AUDITED ACTUAL	2021 ESTIMATED ACTUAL	2022 ADOPTED BUDGET
200	5271	EMS Disposables	118,650	108,735	175,808
	5272	EMS Durables	22,424	15,500	25,500
	5288	Travel costs/per diems	20	-	32,300
	5300	General Purchased Services	26,794	38,438	60,972
	5310	Printing legal notices	528	-	-
	5318	Honor Guard	4,023	250	3,728
	5332	Repairs/Maintenance, Saws	-	200	900
	5333	Repairs/Maint, Extinguishers	152	6,220	4,954
	5335	Repairs & Maint, Hose/nozzles	-	72	-
	5336	Repairs/Maint-FF Equip	95	-	6,000
	5342	Contract labor services	122,813	70,000	63,000
	5346	R & M equipment	15,301	27,543	86,860
	5348	Repairs & maintenance,building	6,937	2,984	17,402
	5351	Immunizations	3,835	-	-
	5355	Training seminars	27,806	6,996	96,750
	5360	Authority Fee	48,932	68,901	90,000
	5362	SCBA Repair/Maint/Testing	4,717	-	21,200
	5363	Protective Clothing Repairs	35	39	9,300
	5365	Exams and Certifications	3,562	9,547	20,660
	5380	EMS Purchased Services	-	-	32,000
	5515	Hose Equipment <\$5K	55,192	5,875	-
	5516	Saw Equipment <\$5K	-	195	1,000
	5520	Protective gear/equip	-	25,000	287,357
	5525	Non-Capital Equip <\$5K	18,764	35,359	86,730
	5550	Capital outlay, Training equip	8,691	-	-
	5571	Capital Outlay, Rescue	7,329	-	-
		<b>Total EXPENDITURES</b>	<b>13,104,840</b>	<b>18,288,758</b>	<b>22,622,468</b>



GENERAL FUND BY CATEGORY

**LIFE SAFETY**

<b>EXPENDITURES</b>	<b>LIFE SAFETY</b>
Salaries & Wages	603,965
Overtime	26,800
Benefits	196,886
General Operating Supplies	69,605
Small Equipment/Tools	8,550
General Purchased Services	19,250
Contract Services	1,000
Training	6,390
<b>Total EXPENDITURES</b>	<b><u>932,446</u></b>

**Goal Statement**

The goal of the Life Safety Division is to reduce risk to our citizens and our responders by proactively adopting codes, conducting plan reviews, performing inspections, enforcing codes, and investigating fires.

**Strategic Goals for 2022**

- Adopt the most current fire codes that align with our different municipalities and counties
- Improve plan review and plan referral turn-around times by 20%
- Implement a tablet-based inspection program to efficiently collect data, and aid enforcement when needed
- Actively participate in fire marshal and fire investigation organizations to improve both functions

**Significant Budget Changes for 2022**

<u>Department</u>	Total %	Total \$
<b>300 Fire Prevention</b>	-21%	(27,372)
Cancellation of Carbon Valley EOC		\$ (30,000)

GENERAL FUND BY OBJECT  
LIFE SAFETY

Dept	Account	Description	2020 AUDITED ACTUAL	2021 ESTIMATED ACTUAL	2022 ADOPTED BUDGET
300	5109	Extra Duty Pay	-	552	-
	5110	Salaries & wages	222,245	432,510	603,965
	5111	Overtime	61	23,390	26,800
	5114	457 Contributions	4,449	11,494	16,499
	5115	Medicare tax	2,648	5,268	9,112
	5116	Death and Disability	3,194	7,814	13,538
	5119	401K Contributions	-	-	2,685
	5121	Employee pension- FPPA	9,126	98,386	38,259
	5124	Employee pension-PERA	14,285	23,566	25,740
	5125	Payroll taxes/unemployment	819	1,234	1,642
	5130	Insurance, Workers comp	8,603	9,464	21,781
	5135	Insurance, Medical	21,941	45,420	57,398
	5136	Insurance, Dental	1,766	3,876	4,357
	5137	Insurance, Life, AD&D	1,855	3,684	5,875
	5205	Operating supplies & expense	993	498	2,530
	5209	Food/Catering	177	584	3,450
	5220	Awards & Celebrations	-	-	1,000
	5235	Membership/subscriptions	1,338	3,520	4,655
	5237	Public education supplies	13,007	16,002	43,200
	5238	Fire investigation supplies	1,998	437	2,100
	5240	Postage/UPS,Fed X	-	-	50
	5245	Uniform/allowance	2,430	1,260	7,800
	5267	Mileage	-	-	-
	5288	Travel costs/per diems	-	-	4,820
	5300	General Purchased Services	-	4,778	-
	5314	Fundraising Recognition	-	-	-
	5342	Contract labor services	-	-	1,000
	5355	Training seminars	2,337	606	6,390
	5365	Exams and Certifications	1,352	381	19,250
	5525	Non-Capital Equip <\$5K	1,954	961	8,550
		<b>Total EXPENDITURES</b>	<b>316,578</b>	<b>695,685</b>	<b>932,446</b>

GENERAL FUND BY CATEGORY  
**COMMUNICATIONS**

EXPENDITURES	COMMUNICATIONS
General Operating Supplies	24,200
General Purchased Services	23,100
Contract Services	62,328
Repairs & Maint/Equip	38,500
<b>Total EXPENDITURES</b>	<b><u>148,128</u></b>

*Significant Budget Changes for 2022*

<u>Department</u>	Total %	Total \$
<b>400 Communications</b>	-31%	(67,326)
Reduction in Weld County dispatch		\$ (27,700)
Cancellation of Carbon Valley EOC maint		\$ (15,000)
Removal of duplicate budget for radios		\$ (10,000)
Reduction in radio programming costs		\$ (8,900)

**GENERAL FUND BY OBJECT  
COMMUNICATIONS**

Dept	Account	Description	2020 AUDITED ACTUAL	2021 ESTIMATED ACTUAL	2022 ADOPTED BUDGET
400	5205	Operating supplies & expense	11,604	5,011	24,200
	5235	Membership/subscriptions	100	110	-
	5300	General Purchased Services	19,846	15,100	23,100
	5346	R & M equipment	40,950	39,750	38,500
	5359	Dispatching service	103,989	73,061	62,328
	5525	Non-Capital Equip <\$5K	135	-	-
		<b>Total EXPENDITURES</b>	<b>176,624</b>	<b>133,032</b>	<b>148,128</b>



GENERAL FUND BY CATEGORY

**TRAINING**

<b>EXPENDITURES</b>	<b>TRAINING</b>
Salaries & Wages	850,441
Overtime	198,880
Benefits	306,018
General Operating Supplies	59,000
Non-Capital Tech Expense	9,500
General Purchased Services	34,000
Training	39,000
Repairs & Maint/Equip	3,000
Capital Outlay	18,000
<b>Total EXPENDITURES</b>	<b><u>1,517,839</u></b>

***Goal Statement***

The Goal of the Training Division is to create an effective and efficient all hazards response force capable of applying techniques and skills needed to mitigate others' emergencies.

***Strategic Goals for 2022***

- Support the alignment of operational capabilities throughout the District across all disciplines of training, ensuring continuity of all emergency services.
- Enhance and improve upon the District's training related processes and available resources to provide for more consistent and efficient training delivery.

***Significant Budget Changes for 2022***

<u>Department</u>	<b>Total %</b>	<b>Total \$</b>
<b>500 Training Division</b>	-4%	(7,151)
Academy moved in-house		\$ (20,000)
Increase in training certifications/classes		\$ 8,000

GENERAL FUND BY OBJECT

TRAINING

Dept	Account	Description	2020 AUDITED ACTUAL	2021 ESTIMATED ACTUAL	2022 ADOPTED BUDGET
500	5001	Car Seat Program	1,325	-	-
	5109	Extra Duty Pay	1,216	5,054	-
	5110	Salaries & wages	478,727	817,344	850,441
	5111	Overtime	8,064	27,516	198,880
	5114	457 Contributions	14,542	25,780	26,524
	5115	Medicare tax	6,415	10,534	15,014
	5116	Death and Disability	10,564	19,830	21,763
	5119	401K Contributions	3,824	6,096	6,422
	5121	Employee pension- FPPA	30,182	56,188	61,654
	5124	Employee pension-PERA	13,451	22,190	23,950
	5125	Payroll taxes/unemployment	1,861	2,448	2,551
	5130	Insurance, Workers comp	9,725	17,042	41,417
	5135	Insurance, Medical	43,151	96,004	91,591
	5136	Insurance, Dental	3,386	6,472	6,003
	5137	Insurance, Life, AD&D	4,585	8,410	9,129
	5138	Supplementary Insurance	760	1,664	-
	5205	Operating supplies & expense	8,338	5,672	15,000
	5209	Food/Catering	1,097	5,166	5,500
	5212	Tech-Software & Applications	6,737	8,165	9,500
	5235	Membership/subscriptions	-	-	24,500
	5245	Uniform/allowance	267	800	1,500
	5263	Training library	4,912	1,307	3,000
	5265	Fuel	51	645	-
	5288	Travel costs/per diems	1,187	600	12,500
	5300	General Purchased Services	11,000	16,053	2,000
	5322	Employee Testing	8,869	10,000	12,500
	5346	R & M equipment	116	800	3,000
	5355	Training seminars	6,446	35,477	36,000
	5356	Seminar/Academy Expenses	25,435	-	-
	5364	Annual Equip Testing	270	-	-
	5365	Exams and Certifications	14,135	22,181	19,500
	5367	Car Seat Training/Cert	-	500	-
	5368	ICC Exams and Certifications	2,690	750	-
	5525	Non-Capital Equip <\$5K	-	50	-
	5550	Capital outlay, Training equip	5,188	1,000	18,000
		<b>Total EXPENDITURES</b>	<b>728,516</b>	<b>1,231,738</b>	<b>1,517,839</b>

GENERAL FUND BY CATEGORY  
**FLEET OPERATIONS**

EXPENDITURES	FLEET OPERATION
Salaries & Wages	331,680
Overtime	5,000
Benefits	145,567
General Operating Supplies	243,880
Small Equipment/Tools	19,000
Non-Capital Tech Expense	25,700
Non-Capital Fleet Expense	240,000
Contract Services	10,500
Training	17,540
Repairs & Maint/Equip	84,400
<b>Total EXPENDITURES</b>	<b><u>1,123,267</u></b>

***Goal Statement***

The goal of the Fleet Maintenance Division of Mountain View Fire Rescue is to ensure that the fleet is in an operational state of readiness using industry accepted preventative maintenance and repair practices. Additionally, the Fleet Maintenance Division shall take the lead in planning for new and replacement vehicles by working with various divisions within the organization in the following areas:

- Evaluate existing vehicles annually.
- Specifying new vehicles.
- Procuring new/replacement vehicles.

***Strategic Goals for 2022***

- Generate specifications and place orders for engines due for 2023 replacement
- Generate specifications, order, equip, and deliver a new BC vehicle.
- Order staff vehicles slated for 2023 replacement.
- Install new light duty vehicle lift at the Maintenance Facility to enhance ability to work on light duty vehicles.
- Continue to pursue outside customer opportunities.

***Significant Budget Changes for 2022***

<u>Department</u>	Total %	Total \$
<b><i>600 Fleet Operations</i></b>	-3%	(16,604)

Net of various increases and decreases

GENERAL FUND BY OBJECT  
FLEET OPERATIONS

Dept	Account	Description	2020 AUDITED ACTUAL	2021 ESTIMATED ACTUAL	2022 ADOPTED BUDGET
600	5109	Extra Duty Pay	68	786	-
	5110	Salaries & wages	300,871	300,776	331,680
	5111	Overtime	860	5,168	5,000
	5115	Medicare tax	3,727	3,952	4,809
	5119	401K Contributions	9,741	8,974	12,912
	5124	Employee pension-PERA	39,317	42,308	48,027
	5125	Payroll taxes/unemployment	1,122	894	995
	5130	Insurance, Workers comp	5,360	11,272	13,243
	5135	Insurance, Medical	28,550	31,092	57,052
	5136	Insurance, Dental	2,764	2,836	4,966
	5137	Insurance, Life, AD&D	2,733	3,178	3,563
	5205	Operating supplies & expense	153,438	233,000	190,000
	5208	Ambulance Expenses	-	-	1,500
	5209	Food/Catering	273	1,500	1,440
	5212	Tech-Software & Applications	10,314	12,457	15,000
	5227	Misc. Fees	-	-	900
	5234	Outside Svc-Supplies/Materials	28,038	25,000	-
	5235	Membership/subscriptions	-	-	800
	5244	Janitorial Supplies	1,198	5,000	6,000
	5245	Uniform/allowance	4,605	4,000	10,340
	5265	Fuel	103,134	178,236	165,000
	5266	Tires	33,469	46,300	75,000
	5288	Travel costs/per diems	573	3,723	32,900
	5311	Tech Expense-Maintenance &	1,696	2,700	10,700
	5342	Contract labor services	816	1,335	10,500
	5346	R & M equipment	98	-	77,000
	5347	Repairs & maintenance,vehicles	28,128	48,550	-
	5348	Repairs & maintenance,building	448	-	-
	5355	Training seminars	1,840	8,113	17,540
	5364	Annual Equip Testing	1,786	1,200	7,400
	5365	Exams and Certifications	-	1,200	-
	5525	Non-Capital Equip <\$5K	8,607	-	19,000
	5567	Capital outlay/Fleet	413	-	-
	5574	Capital Outlay - Vehicles	-	-	-
Total EXPENDITURES			773,987	983,550	1,123,267



GENERAL FUND BY CATEGORY  
**WILDLAND / RESCUE SERVICES**

EXPENDITURES	WILDLAND/RESCUE SERVICES
Salaries & Wages	1,072,566
Overtime	54,862
Benefits	480,787
General Operating Supplies	48,260
Small Equipment/Tools	80,970
Non-Capital Tech Expense	3,000
Training	25,300
Repairs & Maint/Equip	5,000
Utilities	10,000
<b>Total EXPENDITURES</b>	<b><u>1,780,745</u></b>

***Goal Statement***

To ensure all wildland fires within the Mountain View Fire Protection District are successfully extinguished. Enhance life safety for the residents and responders by utilizing safe and efficient, prevention, planning and suppression strategies.

***Strategic goals for 2022***

- Update existing Community Wildland Protection Plan with the following additions: access/egress routes, utilize FSPRO runs to incorporate potential real time scenarios for evacuation purposes.
- Complete updating all “tactical maps” including the ERSI Collector Program which captures all structures in the El Dorado Canyon and Flagstaff area.
- Continue active fuels reduction/mitigation program.

***Significant Budget changes in 2022***

<u>Department</u>	Total %	Total \$
<b><i>700 Wildland Program</i></b>	10%	16,285
Increase PPE for COVID		\$ 5,300
Realignment fire shelter replacement		\$ 12,800
Removal of one-time equip budget		\$ (9,700)
Other operating supplies/equip		\$ 8,000

GENERAL FUND BY OBJECT  
WILDLAND / RESCUE SERVICES

Dept	Account	Description	2020 AUDITED ACTUAL	2021 ESTIMATED ACTUAL	2022 ADOPTED BUDGET
700	5109	Extra Duty Pay	242,622	71,336	-
	5110	Salaries & wages	-	724,300	1,048,720
	5111	Overtime	97,039	58,643	38,400
	5112	FLSA Overtime	-	6,752	16,462
	5114	457 Contributions	-	25,814	31,751
	5115	Medicare tax	-	10,254	15,708
	5116	Death and Disability	-	16,934	26,052
	5117	Holiday Pay	-	18,147	23,846
	5119	401K Contributions	-	-	9,126
	5121	Employee pension- FPPA	-	59,006	76,953
	5123	Acting Officer Pay	5,270	-	-
	5124	Employee pension-PERA	-	5,886	33,883
	5125	Payroll taxes/unemployment	-	2,372	2,870
	5130	Insurance, Workers comp	-	14,312	38,237
	5135	Insurance, Medical	-	89,484	221,850
	5136	Insurance, Dental	-	6,116	12,918
	5137	Insurance, Life, AD&D	-	7,090	11,439
	5138	Supplementary Insurance	-	2,496	-
	5205	Operating supplies & expense	48,696	18,097	27,960
	5209	Food/Catering	4,489	1,200	-
	5211	Tech-Hardware & Accessories	-	-	3,000
	5212	Tech-Software & Applications	420	-	-
	5245	Uniform/allowance	755	2,500	10,000
	5261	FF Equipment	8,066	29,936	49,720
	5265	Fuel	-	4,211	-
	5288	Travel costs/per diems	2,483	9,378	10,300
	5300	General Purchased Services	-	-	-
	5346	R & M equipment	175	222	5,000
	5347	Repairs & maintenance, vehicles	-	63	-
	5355	Training seminars	-	3,299	25,300
	5378	Utilities, trash	-	2,489	10,000
	5520	Protective gear/equip	-	30,517	29,250
	5523	Capital outlay, FF equip	-	179	-
	5525	Non-Capital Equip <\$5K	13,995	3,149	2,000
		<b>Total EXPENDITURES</b>	<b>424,009</b>	<b>1,224,182</b>	<b>1,780,745</b>

**GENERAL FUND BY CATEGORY  
STATIONS AND GROUNDS**

<b>EXPENDITURES</b>	<b>STATIONS AND GROUNDS</b>
Salaries & Wages	104,317
Benefits	34,374
General Operating Supplies	105,100
Small Equipment/Tools	64,500
General Purchased Services	5,000
Contract Services	90,000
Repairs & Maint/Equip	7,000
Repairs & Maint/Building	323,975
Utilities	260,994
<b>Total EXPENDITURES</b>	<b><u>995,260</u></b>

***Goal Statement***

The goal of the Facilities Maintenance Division is to ensure that our facilities are in a safe, functional, and livable condition for our employees using standardized maintenance and repair practices. Additionally, the division will work with operations staff to provide materials and guidance for the upkeep of respective facilities as defined in the Captain’s Facility Responsibilities document.

***Strategic Goals for 2022***

- Coordinate and implement approved capital projects in the 2022 budget.
- Evaluate all facilities for future capital needs.
- Assist as needed/required with Station 8 repairs.
- Evaluate existing vendor contracts to ensure that we’re receiving the contracted services for the following areas:
  - ◆ Overhead doors
  - ◆ HVAC
  - ◆ Plumbing
  - ◆ Backup generator
- Provide timely feedback and service to our internal customers.

***Significant Budget changes in 2022***

<u>Department</u>	Total %	Total \$
<b>800 Stations &amp; Grounds</b>	44%	259,814
Realignment of facility maintenance		\$ 142,000
Increase in contract labor		\$ 72,000
One-time equip purchases		\$ 14,500
Alarm system testing for new stations		\$ 16,600

GENERAL FUND BY OBJECT  
STATIONS AND GROUNDS

Dept	Account	Description	2020 AUDITED ACTUAL	2021 ESTIMATED ACTUAL	2022 ADOPTED BUDGET
800	5110	Salaries & wages	-	101,310	104,317
	5114	457 Contributions	-	3,952	4,027
	5115	Medicare tax	-	1,262	1,513
	5116	Death and Disability	-	-	-
	5121	Employee pension- FPPA	-	8,612	9,389
	5125	Payroll taxes/unemployment	-	296	313
	5130	Insurance, Workers comp	-	2,112	4,130
	5135	Insurance, Medical	-	13,248	13,249
	5136	Insurance, Dental	-	924	634
	5137	Insurance, Life, AD&D	-	1,054	1,119
	5205	Operating supplies & expense	9,531	10,597	99,200
	5244	Janitorial Supplies	-	161	4,400
	5288	Travel costs/per diems	365	-	1,500
	5300	General Purchased Services	51	-	5,000
	5311	Tech Expense-Maintenance &	168	230	-
	5342	Contract labor services	27,659	71,878	90,000
	5344	Janitorial Services	20,131	18,681	26,600
	5346	R & M equipment	313	7,956	-
	5348	Repairs & maintenance,building	68,311	89,454	271,575
	5349	Repairs & maint. appliances	4,269	9,619	7,000
	5361	Alarm system service fees	9,554	9,120	25,800
	5375	Telecom, cell phones	-	-	-
	5376	Utilities, electric & gas	84,803	127,583	202,994
	5377	Utilities, Telephone & cable	58,109	68,901	-
	5378	Utilities, trash	15,857	22,518	25,000
	5379	Utilities, water & sewer	35,965	41,158	33,000
	5381	Utilities, Data Services	124,865	140,726	-
	5525	Non-Capital Equip <\$5K	3,281	3,748	64,500
	5635	Station-Lease	22,200	16,650	-
		<b>Total EXPENDITURES</b>	<b>485,432</b>	<b>771,750</b>	<b>995,260</b>

GENERAL FUND BY CATEGORY  
**WELLNESS PROGRAM**

EXPENDITURES	WELLNESS PROGRAM
Overtime	62,720
Benefits	909
General Operating Supplies	2,000
Small Equipment/Tools	1,500
General Purchased Services	10,360
Contract Services	8,000
Training	9,000
<b>Total EXPENDITURES</b>	<b><u>94,489</u></b>

***Goal Statement***

The Fire District will continue to enhance the overall Health & Wellness of our members through continuous improvement and evaluation of the Wellness Program.

***Strategic Goals for 2022***

- Expand peer support certification program and training
- Add spouse/family night event

***Significant Budget changes in 2022***

<u>Department</u>	Total %	Total \$
<b>950 Health &amp; Wellness</b>	-19%	(7,140)

Reassign district immunizations to PCP's \$ (13,500)  
Various increases/decreases in operating \$ 20,500

GENERAL FUND BY OBJECT  
WELLNESS PROGRAM

Dept	Account	Description	2020 AUDITED ACTUAL	2021 ESTIMATED ACTUAL	2022 ADOPTED BUDGET
950	5111	Overtime	-	-	62,720
	5115	Medicare tax	-	-	909
	5205	Operating supplies & expense	339	-	1,000
	5209	Food/Catering	-	-	1,000
	5288	Travel costs/per diems	-	-	-
	5300	General Purchased Services	1,080	3,970	5,760
	5304	Fitness Memberships	75	-	4,000
	5342	Contract labor services	3,700	1,990	8,000
	5351	Immunizations	-	-	-
	5355	Training seminars	-	-	9,000
	5365	Exams and Certifications	-	-	600
	5525	Non-Capital Equip <\$5K	-	-	1,500
	5555	Capital outlay, fitness equip	-	-	-
		<b>Total EXPENDITURES</b>	<b>5,194</b>	<b>5,960</b>	<b>94,489</b>



## BUDGET BY PROGRAM

GENERAL FUND BY PROGRAM

Program	Program Name	2020 AUDITED ACTUAL	2021 ESTIMATED ACTUAL	2022 ADOPTED BUDGET
10000	Personnel	15,202,134	22,962,095	27,931,986
10001	District Administrative Servic	1,081,183	1,573,738	1,996,475
10003	Health & Wellness	5,154	6,847	30,860
20000	General Emergency Operations	99,675	125,612	200,720
20201	Emergency Medical Services	329,480	263,962	454,610
20202	SWAT Medic Program	-	6,065	54,624
20203	FF Equipment	74,451	51,669	136,732
20205	Hazmat Program	67,862	103,408	133,650
20207	Tech Rescue	52,789	16,930	190,240
20209	Emergency Incident	66,864	12,257	-
20211	Personal Protective Equipment	92,176	29,871	249,632
30301	Fire Prevention	5,442	10,048	28,250
30303	Community Outreach	20,143	18,979	76,545
40401	Communication Services	176,624	133,032	148,128
50000	Emergency Staff Training	53,114	99,091	150,000
50501	Academy	45,306	10,000	12,500
60000	Fleet	378,545	572,314	641,020
60601	General Operating Maintenance	484,632	632,337	685,229
60603	HVAC/Plumbing/Electrical	42,292	53,083	157,425
60605	Structural Repairs & Maintenanc	6,094	1,676	157,800
60607	Landscape Maintenance	21,014	24,252	50,000
70000	Wildland Program	294,839	93,283	172,530
70001	Wildland Dispatch	120,171	148,969	-
	<b>Total EXPENDITURES</b>	<b>18,719,984</b>	<b>26,949,518</b>	<b>33,658,956</b>



## CAPITAL RESERVE FUND BUDGET



## Mountain View Fire Rescue District 10 year Capital Plan

Type	Description	'2022	'2023	'2024	'2025	'2026	'2027	'2028	'2029	'2030	'2031
Routine	Cap outlay,Bldg & impr, Dacono	3,278	3,409	3,545	3,687	3,835	3,988	4,148	4,314	4,486	4,666
	Cap outlay,Bldg & impr, Erie	3,278	3,409	3,545	3,687	3,835	3,988	4,148	4,314	4,486	4,666
	Cap outlay,Bldg & impr, Mead	3,278	3,409	3,545	3,687	3,835	3,988	4,148	4,314	4,486	4,666
	Cap outlay,Bldg & impr, Niwot	3,278	3,409	3,545	3,687	3,835	3,988	4,148	4,314	4,486	4,666
	Cap outlay,Bldg & impr, Vista	3,278	3,409	3,545	3,687	3,835	3,988	4,148	4,314	4,486	4,666
	Cap outlay,Bldg & impr,B-vill	3,278	3,409	3,545	3,687	3,835	3,988	4,148	4,314	4,486	4,666
	Cap outlay,Bldg & impr,Centrl	6,556	6,818	7,091	7,374	7,669	7,976	8,295	8,627	8,972	9,331
	Cap Outlay,Bldg & Impr-Maint	5,463	5,682	5,909	6,145	6,391	6,647	6,913	7,189	7,477	7,776
	Cap.outlay,Bldg & impr.Adm off	6,556	6,818	7,091	7,375	7,670	7,977	8,296	8,627	8,973	9,331
	Capital Outlay - Vehicles	128,359	133,493	138,833	144,386	150,162	156,168	162,415	168,912	175,668	182,695
	Capital outlay, Commun. equip	17,932	17,932	17,932	17,932	17,932	17,932	0	0	0	0
	Capital outlay, EMS equipment	247,558	209,461	217,839	226,553	235,615	245,039	254,841	265,035	275,636	286,661
	Capital outlay, engines	3,758,446	2,573,127	2,342,369	2,436,064	2,533,507	2,634,847	2,740,241	2,849,850	2,963,844	3,082,398
	Capital outlay, FF equip	130,382	135,597	141,021	146,662	152,528	158,629	164,975	171,574	178,437	185,574
	Capital outlay, fitness equip	9,412	9,788	10,180	10,587	11,011	11,451	11,909	12,386	12,881	13,396
	Capital outlay, Technology	39,420	40,997	42,637	44,342	46,116	47,961	49,879	51,874	53,949	56,107
	Capital outlay, Training equip	21,658	8,260	8,590	8,934	9,291	9,663	10,050	10,452	10,870	11,304
	Capital outlay, computers	26,445	27,503	28,603	29,747	30,937	32,175	33,462	34,800	36,192	37,640
	Capital outlay, office equip	7,649	7,955	8,273	8,604	8,948	9,306	9,678	10,066	10,468	10,887
	Capital Outlay, Rescue	37,371	38,866	40,421	42,038	43,719	45,468	47,287	49,178	51,145	53,191
	Cap outly, Bldg & impr, Boulder	3,278	3,409	3,546	3,687	3,835	3,988	4,148	4,314	4,486	4,666
	Cap Outlay,Bldg & Impr-Superior	3,278	3,409	3,546	3,687	3,835	3,988	4,148	4,314	4,486	4,666
	Cap Outlay,Bldg & Impr-Eldorado Spr	3,278	3,409	3,546	3,687	3,835	3,988	4,148	4,314	4,486	4,666
Cap Outlay,Bldg & Impr-Flagstaff	3,278	3,409	3,546	3,687	3,835	3,988	4,148	4,314	4,486	4,666	
Capital Outlay Health & Safety	44,000	35,000	36,400	37,856	39,370	40,945	42,583	44,286	46,058	47,900	
Available account codes	47,978	49,897	51,893	53,969	56,128	58,373	60,708	63,136	65,661	68,288	
Capital outlay, Radio exchange	113,912	118,469	123,207	128,136	133,261	138,592	144,135	149,901	155,897	162,133	
Cap.outlay,protective clothing	100,000	6,700	6,968	7,247	7,537	7,838	8,152	8,478	8,817	9,169	
Capital outlay, Ambulances	324,264	337,234	350,724	364,753	379,343	394,516	410,297	426,709	443,777	461,528	
<b>Routine Total</b>		<b>5,106,142</b>	<b>3,803,690</b>	<b>3,621,437</b>	<b>3,765,577</b>	<b>3,915,483</b>	<b>4,071,385</b>	<b>4,215,591</b>	<b>4,384,215</b>	<b>4,559,583</b>	<b>4,741,967</b>
Strategic	Cap outlay,Bldg & impr, Erie	75,000									
	Cap outlay,Bldg & impr, Vista	750,000									
	Capital outlay, Bldg & Grounds	935,000	5,246,000	0			5,725,760				
	Capital outlay, Commun. equip	55,000									
	Capital outlay, EMS equipment	21,046									
	Capital outlay, FF equip	164,500									
	Capital outlay, Technology	250,000									
	Capital outlay/Fleet	65,053	65,053	65,053							
	Capital outlay/Stations	24,200									
Capital outlay, shop equipment	6,565										
<b>Grand Total</b>		<b>8,306,506</b>	<b>9,114,743</b>	<b>3,686,490</b>	<b>3,765,577</b>	<b>3,915,483</b>	<b>9,797,145</b>	<b>4,215,591</b>	<b>4,384,215</b>	<b>4,559,583</b>	<b>4,741,967</b>

**Capital projects planned in 2022**

	<b><u>Budget Amount</u></b>
<b><u>Communications</u></b>	
Niwot Tower payment	17,932
	<b>\$ 17,932</b>
<b><u>Technology</u></b>	
Standardize all audio-visual in training/ conference rooms	\$ 40,000
Finance Software implementation	\$ 100,000
	<b>\$ 140,000</b>
<b><u>Operations</u></b>	
AED replacement (CIP Schedule for annual funding)	\$ 8,500
EMS - Care Vent BVM's for 6 ambulances	\$ 13,800
EMS - Prams and power loads for new ambulances	\$ 120,750
Rescue Task Force gear (62 sets) (CIP Schedule)	\$ 100,000
TIC's added to CIP schedule (5 new ones in 2022)	\$ 44,000
Knox Box Re-Core Project (per yr for 3 yrs)	\$ 65,053
Motorized Stair chair for mobilizing patients	\$ 7,246
Holmatro extrication set for 2203 & 2207	\$ 105,000
Hose Rollers	\$ 25,000
Hose and Nozzle replacement for consistency	\$ 54,500
New foam application equip to mitigate Class B fires	\$ 22,300
Replace Sensit Gas meters on front line apparatus (12)	\$ 48,700
Paratech Airbags for 2202	\$ 14,000
GIS Boulder County update	\$ 15,000
	<b>\$ 643,849</b>
<b><u>Fleet</u></b>	
Ambulances	\$ 504,000
Ambulances - Equip & Radios	\$ 30,000
Additional light duty lift for the shop	\$ 6,565
	<b>\$ 540,565</b>
<b><u>Facilities</u></b>	
Replace main entrance at admin	\$ 45,000
Replace windows at admin	\$ 125,000
Access control system additions (admin, #4,6 &7)	\$ 16,700
Dispatching systems/ first in server	\$ 165,000
Replace windows at station 6	\$ 75,000
Replace station 13 bay heaters	\$ 7,500
Preliminary engineering /architect costs for new stations	\$ 600,000
Station 8 - repair/remodel	\$ 750,000
Station 9 - minor remodel of kitchen for 3 person staffing	\$ 15,000
	<b>\$ 1,799,200</b>
	<b>\$ 3,141,546</b>

## CAPITAL RESERVE PROJECT DETAIL



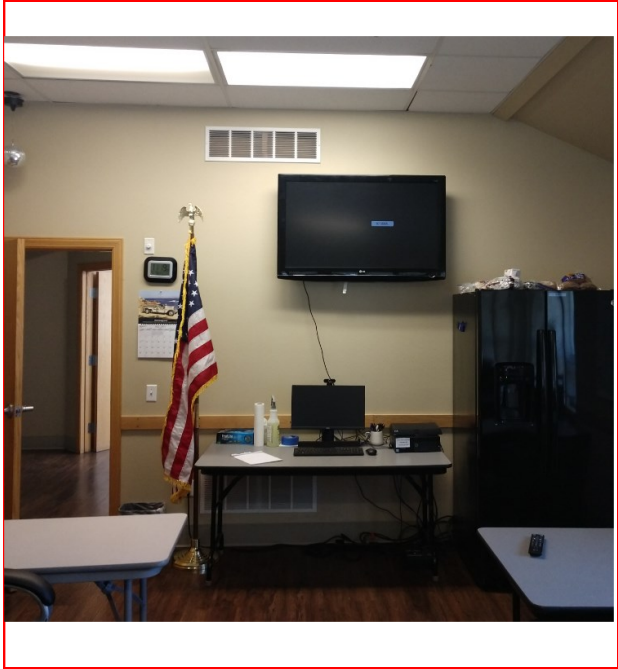
**MVFPD 2022 Request for Capital Project Funding**

Project Identification Estimated total expenditures

Project Name:	Training/Conference Room Audio-Visual Upgrades	Project Costs (ENTER BY YEAR IN BOXES TO LEFT)
Requested By:	Kerry Grimes	
Approved (Y/N)		Construction
Date Approved:		Equipment/ other
Please indicate if the Project is <i>critical, necessary, or beneficial</i> in box below		Purchased Services
	<i>Necessary</i>	Total

Year 1 Budget Request	Year 2 Estimated Cost	Year 3 Estimated Cost	Year 4 Estimated Cost	Year 5 Estimated Cost	TOTAL Project Cost
2022	2023	2024	2025	2026	
40,000					40,000
					-
					-
					-
\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ 40,000

Project Identification, location map, or picture etc.



**Project Description and Justification**

**Project Description:**  
 This project aims to upgrade and standardize the audio-visual (AV) setup across all training and conference rooms in the district. These upgrades would included large high-definition TVs, improved sound and video, computers with solid state drives that don't lag, organized and discreet cabling, the ability for personal laptops to connect via hardwire or wirelessly, improved lighting, and clear instructions for operation of the AV equipment.

**Why is this project needed?:**  
 The current AV configurations in training and conference rooms vary widely across the district, making morning crew calls, trainings, and meetings inconsistent and often leading the participants to become disengaged or frustrated. In the example photo from Station 6's training room, you can see the television is small and the camera, microphone, cabling, and lighting are not ideal.

**What will be the benefit of completing the project or consequence if not approved? What realistic alternatives have been considered?**  
 Virtual trainings and meetings are becoming increasingly vital to the success of the organization and the AV setup plays a large part in the success of those meetings. Also, as we open community room access again, we should aim to provide our residents a high-quality, modern AV experience. Rather than hire an expensive AV company, which could easily exceed six figures and leave future troubleshooting more difficult, we plan to do this project in-house as a collaboration between our experienced maintenance, training, and IT folks.

**Will completing the project require increased operating/maintenance costs or a cost savings?**  
 By completing the upgrades in-house, there should be little labor expense (only Randy where needed). Quality, consistent AV configuration should lead to less need for troubleshooting so we can focus on other projects and needs of the organization.



**MVFPD 2022 Request for Capital Project Funding**

Project Identification	Estimated total expenditures
------------------------	------------------------------

Project Name:	Financial ERP System Implementation	Project Costs (ENTER BY YEAR IN BOXES TO LEFT)
Requested By:	Tonya Olson	
Approved (Y/N)		Construction
Date Approved:		Equipment/ other
Please indicate if the Project is <i>critical, necessary, or beneficial</i> in box below		Purchased Services
		Total

Year 1 Budget Request	Year 2 Estimated Cost	Year 3 Estimated Cost	Year 4 Estimated Cost	Year 5 Estimated Cost	TOTAL Project Cost
2022	2023	2024	2025	2026	
					-
100,000					100,000
					-
\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000

Project Identification, location map, or picture etc.

Insert picture here, if applicable

**Project Description and Justification**

**Project Description:**  
 The ERP project will replace a legacy financial system with a modern, cloud-based multi-functional software to address the growing needs of the organization. The product(s) chosen must be designed for governmental fund accounting and functions typical of a government entity.

**Why is this project needed?:**  
 As the district grows and invests in more and more auxiliary systems, the need for a modern accounting system that will “talk to” other systems becomes increasingly important. Most software is migrating to a cloud-based platform that will allow data file sharing with other vendors’ software. There are currently four systems in use today that the accounting system will not integrate with. Some of these integrations, such as a downloadable bank reconciliation file, have been in use for fifteen years or more with other accounting

**What will be the benefit of completing the project or consequence if not approved? What realistic alternatives have been considered?**  
 Reduce staff time by replacing functions performed on multiple spreadsheets, add purchase card interface, move to a paperless accounts payable function, including document management and electronic payment of vendors, tracking of depreciable assets for GASB 34 compliance, improved cash management by data transfer to and from financial institutions, improved accounts receivable function that provides accurate reporting. A new system will better serve our employees by allowing those outside of finance division to access

**Will completing the project require increased operating/maintenance costs or a cost savings?**  
 A new system will likely be more expensive than the current, outdated system, but will add functionality that is currently not possible.



**MVFPD 2022 Request for Capital Project Funding**

Project Identification			Estimated total expenditures					
Project Name:	AED replacement	<b>Project Costs (ENTER BY YEAR IN BOXES TO LEFT)</b>	Year 1 Budget Request	Year 2 Estimated Cost	Year 3 Estimated Cost	Year 4 Estimated Cost	Year 5 Estimated Cost	<b>TOTAL Project Cost</b>
Requested By:	Paul Johnson		<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	
Approved (Y/N)		Construction						
Date Approved:		Equipment/ other	8,500	8,500	8,500	8,500	8,500	42,500
Please indicate if the Project is <i>critical, necessary, or beneficial</i> in box below		Purchased Services						-
<i>necessary/beneficial</i>		<b>Total</b>	<b>\$ 8,500</b>	<b>\$ 8,500</b>	<b>\$ 8,500</b>	<b>\$ 8,500</b>	<b>\$ 8,500</b>	<b>\$ 42,500</b>

Project Identification, location map, or picture etc.



**Project Description and Justification**

**Project Description:**  
 We have many AEDs all over the district including on apparatus and in every fire station. The plan is to have money available to purchase up to 5 AEDs every year if needed. This will cover the costs of replacing current AEDs that expire or wear out and new AEDs if needed. Having a capital replacement schedule such as this is meant to avoid having to bulk purchase and replace all AEDs at one time.

**Why is this project needed?:**  
 We utilize AEDs as part of our everyday response package. Additionally, we have them available in our stations for visitors and the public when they are at the stations. They should be as ubiquitous as fire extinguishers

**What will be the benefit of completing the project or consequence if not approved? What realistic alternatives have been considered?**  
 The consequence of not setting a capital replacement schedule is we won't have money available to replace or purchase new AEDs as needed.

**Will completing the project require increased operating/maintenance costs or a cost savings?**  
 Potentially, it depends on the type of AEDs purchased and the type of warranty. Typically this is a minimal cost and already covered under the operational budget



**MVFPD 2022 Request for Capital Project Funding**

Project Identification			Estimated total expenditures					
Project Name:	Care Vent	Project Costs (ENTER BY YEAR IN BOXES TO LEFT)	Year 1 Budget Request	Year 2 Estimated Cost	Year 3 Estimated Cost	Year 4 Estimated Cost	Year 5 Estimated Cost	TOTAL Project Cost
Requested By:	Paul Johnson		2022	2023	2024	2025	2026	
Approved (Y/N)		Construction						-
Date Approved:		Equipment/ other	13,800					-
Please indicate if the Project is <i>critical, necessary, or beneficial</i> in box below		Purchased Services						-
<i>critical</i>		Total	\$ 13,800	\$ -	\$ -	\$ -	\$ -	\$ -



**Project Description and Justification**

**Project Description:**  
 Purchase of Carevent auto BVMs. These are vital ventilatory support devices that breath for the patients. We currently have these on 2 ambulances and need 6 more to place on current ambulances and reserves.

**Why is this project needed?:**  
 These devices are of our pit crew CPR methodology and our backcountry rescue capabilities in addition to the everyday uses. additionally, this purchase will create consistency across the district in our equipment.

**What will be the benefit of completing the project or consequence if not approved? What realistic alternatives have been considered?**  
 The major benefit is the creation of consistency in our equipment. These devices also have wide ranging medical benefits as well including everyday use, benefits for use in COVID operations, and management of cardiac arrest scenes. the consequences of not approving are similar in that we will parts of the district operating differently and in opposition to how we train

**Will completing the project require increased operating/maintenance costs or a cost savings?**  
 no additional cost





**MVFPD 2022 Request for Capital Project Funding**

Project Identification			Estimated total expenditures					
Project Name:	Rescue Task Force gear	Project Costs (ENTER BY YEAR IN BOXES TO LEFT)	Year 1 Budget Request	Year 2 Estimated Cost	Year 3 Estimated Cost	Year 4 Estimated Cost	Year 5 Estimated Cost	TOTAL Project Cost
Requested By:	Paul Johnson		2022	2023	2024	2025	2026	
Approved (Y/N)		Construction						-
Date Approved:		Equipment/ other	100,000	6,700	6,700	6,700	6,700	-
Please indicate if the Project is <i>critical, necessary, or beneficial</i> in box below		Purchased Services						-
<i>Critical</i>		Total	\$ 100,000	\$ 6,700	\$ 6,700	\$ 6,700	\$ 6,700	\$ -

Project Identification, location map, or picture etc.



**Project Description and Justification**

**Project Description:**  
 Replace our current Rescue Task Force (RTF) gear as our current equipment is expired. This represents 62 sets of equipment. 42 frontline positions, 3 BCs, 5 Duty Chiefs, 3 Captains, and 9 extra sets (one for each flats area station should there ever be a fourth on the engine). This cost is for the gear that is similar to what we have now (plate carrier and soft body-armor) and could be less expensive if it is deemed okay to only utilize plate carriers; however, that is not known at this time.

**Why is this project needed?:**  
 RTF gear is vital personal protective equipment for active shooter and other active threat calls.

**What will be the benefit of completing the project or consequence if not approved? What realistic alternatives have been considered?**  
 The benefit is our crews will have adequate ballistic protection. The consequence of not approving this is our crews will continue to operate with expired gear that may be less safe and is not guaranteed by the manufacturer. There is no alternative to getting the equipment, however we managed to find plates that last 15 years instead of 5.

**Will completing the project require increased operating/maintenance costs or a cost savings?**  
 increased cost. recommend that this be put into a capital replacement schedule and cover the cost over years.



**MVFPD 2022 Request for Capital Project Funding**

Project Identification			Estimated total expenditures					
Project Name:	Thermal Imaging Camera	Project Costs (ENTER BY YEAR IN BOXES TO LEFT)	Year 1 Budget Request	Year 2 Estimated Cost	Year 3 Estimated Cost	Year 4 Estimated Cost	Year 5 Estimated Cost	TOTAL Project Cost
Requested By:	Lewis/Mallon		2022	2023	2024	2025	2026	
Approved (Y/N)		Construction						-
Date Approved:		Equipment/ other	44,000	-	-	50,000	55,000	149,000
Please indicate if the Project is <i>critical, necessary, or beneficial</i> in box below		Purchased Services						-
		Total	\$ 44,000	\$ -	\$ -	\$ 50,000	\$ 55,000	\$ 149,000

Project Identification, location map, or picture etc.



**Project Description and Justification**

**Project Description:**  
 Project Goal: To implement a capital improvement/replacement plan that spreads overall costs of purchasing thermal imaging cameras across a 10 Plus year period providing for replacement prior to expiration of warranty periods thereby increasing trade-in and resale value.  
 NOTE: Budget plan for this project includes funds for Fiscal Year 2027 = 55000 and 2028 = 60000 with plans for the project to continue years beyond creating a self sustaining process for the equipment.

**Why is this project needed?:**  
 Provides ability to replace equipment with updated technology and capabilities over shorter time frames then if we completely replaced all equipment on 10 or 15 year periods. Also reduces maintenance and early replacement costs by keeping equipment within warranty periods.

**What will be the benefit of completing the project or consequence if not approved? What realistic alternatives have been considered?**  
 Benefits - Spreads longterm project costs over multiple years allowing less annual budget impact. Consequences - Possibility of diferent types of thermal imaging cameras being placed into service increasing demand on training to ensure common knowledge of use and function. Alternative -To replace all equipment at a singular large cost to the district. This usually requires competition with other higher priority budget needs forcing equipment to stay in-service beyond shelf lives and driving operating and maintenance costs up.

**Will completing the project require increased operating/maintenance costs or a cost savings?**  
 Upkeep and maintenance costs should be low given that the thermal imagers will be within Warranty periods allowing for less or no out of pocket expenses beyond shipping and receiving. Some operating costs will be required to cover non-warranty repairs due to extreme training and incident use.



**MVFPD 2022 Request for Capital Project Funding**

Project Identification	Estimated total expenditures
------------------------	------------------------------

Project Name:	Knox Box Re-Core Project	Project Costs (ENTER BY YEAR IN BOXES TO LEFT)	Year 1 Budget Request	Year 2 Estimated Cost	Year 3 Estimated Cost	Year 4 Estimated Cost	Year 5 Estimated Cost	TOTAL Project Cost
Requested By:	Jeff Webb		<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	
Approved (Y/N):		Construction	65,053	65,053	65,053			195,159
Date Approved:		Equipment/ other						
Please indicate if the Project is <i>critical, necessary, or beneficial</i> in box below		Purchased Services						-
<i>Necessary</i>		Total	\$ 65,053	\$ 65,053	\$ 65,053	\$ -	\$ -	\$ 195,159

Project Identification, location map, or picture etc.

Insert picture here, if applicable

**Project Description and Justification**

**Project Description:**  
 This project completes the upgrade to the Knox box system for Mountain View. We are installing E-lock key safes on the engines this fall. We now need to upgrade all of the Knox boxes in the field to use the EE-lock key. There are 952 Knox boxes in the district. It will cost \$205 per box to re-core them. We can spread this over time. The new key safes hold both a mechanical key and the E-lock key, so we do not need to upgrade all the cores immediately.


**Why is this project needed?:**  
 Moving to the E-lock system improves security and service to our customers. As our neighbors move to the new E-lock system, we will no longer need to carry six master keys for our neighboring agencies. We can also program their keys to work in our Knox boxes, and vice versa.

**What will be the benefit of completing the project or consequence if not approved? What realistic alternatives have been considered?**

**Will completing the project require increased operating/maintenance costs or a cost savings?**



## MVFPD 2022 Request for Capital Project Funding

Project Identification			Estimated total expenditures					
Project Name:	Motorized Stair Chair	Project Costs (ENTER BY YEAR IN BOXES TO LEFT)	Year 1 Budget Request	Year 2 Estimated Cost	Year 3 Estimated Cost	Year 4 Estimated Cost	Year 5 Estimated Cost	TOTAL Project Cost
Requested By:	Paul Johnson		<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	
Approved (Y/N)		Construction						-
Date Approved:		Equipment/ other	7,246					7,246
Please indicate if the Project is <i>critical, necessary, or beneficial</i> in box below		Purchased Services						-
<i>Necessary</i>		Total	\$ 7,246	\$ -	\$ -	\$ -	\$ -	\$ 7,246
Project Identification, location map, or picture etc.			Project Description and Justification					
			<b>Project Description:</b>					
			Purchase of a stair chair to upgrade our capabilities and begin to align our equipment with Mountain View Fire. This project will also provide a reserve for the district. Furthermore, this chair is also motorized and will help with patient handling, movement and provider safety					
			<b>Why is this project needed?:</b>					
			Currently the district has a reserve stair chair that is not utilized due to its age and unreliability. The purchase of new stair chair would allow us to put this new chair on a frontline apparatus and move a current chair to the reserve ambulance thereby upgrading all the district apparatus to industry standard equipment. Additionally, this equipment is motorized, which, will help with employee safety and injury prevention. Finally, this device is used by Mountain View and will allow us to test this brand and					
			<b>What will be the benefit of completing the project or consequence if not approved? What realistic alternatives have been considered?</b>					
			This stair chair is motorized and will help with patient handling and movement, as well as provide safety to our employees. It moves us towards better equipment that is aligned with MVF. The undesirable aspect of this project is due to the cost and the fact that this chair has electronics and requires batteries; which, always need replacement and or break. The brand we currently utilize (Stryker) offers a cheaper and non-motorized stair chair for \$3,471.17. We could buy what we currently					
			<b>Will completing the project require increased operating/maintenance costs or a cost savings?</b>					
			None					



**MVFPD 2022 Request for Capital Project Funding**

Project Identification	Estimated total expenditures
------------------------	------------------------------

Project Name:	Holmatro Extrication Tools	Project Costs (ENTER BY YEAR IN BOXES TO LEFT)	Year 1 Budget Request	Year 2 Estimated Cost	Year 3 Estimated Cost	Year 4 Estimated Cost	Year 5 Estimated Cost	TOTAL Project Cost
Requested By:	Dean Street		2022	2023	2024	2025	2026	
Approved (Y/N)		Construction						-
Date Approved:		Equipment/ other	105,000					105,000
Please indicate if the Project is <i>critical, necessary, or beneficial</i> in box below		Purchased Services						-
<i>Critical</i>		Total	\$ 105,000	\$ -	\$ -	\$ -	\$ -	\$ 105,000

Project Identification, location map, or picture etc.

Insert picture here, if applicable

**Project Description and Justification**

**Project Description:**  
Holmatro Pentheon Cutter, Spreader, Telescoping Ram Sets x 2 wit Chain and Chain tips for the Extrication Spreaders-----

**Why is this project needed?:**  
One set will replace the extrication set on 2201. 2203 will recieve a set of tools as will 2207. Currently there is a lack of heavy extrication equipment when 2201 is out of position, training or covering the west portion of the district. Additional heavy extrication equipment is needed at the north and eastern portions of MVFR district.

**What will be the benefit of completing the project or consequence if not approved? What realistic alternatives have been considered?**  
Currently when 2201 is out of position there are no heavy extrication tools covering the I-25 corridor. By providing 2203 and 2207 a full compliment of heavy extrication tools allows those companies to handle vehicle extrication calls decreasing the impact of 2201 not being in the area. 2203 and 2207 currently have a combi tool that is limited in its capabilities. By adding full extrication sets, there will also be back up equipment when needed. Right now MVFR is limited in the amount of extrication equipment and relies on

**Will completing the project require increased operating/maintenance costs or a cost savings?**  
Cost for maintenance will increase with additional equipment. MVFR should send 5 personnel to the 2 day HOLMATRO Maintenance class in Baltimore. MVFR personnel will then be able to provide all preventative maintenance on all Holmatro equipment. This will be a cost savings as MVFR will no longer need Holmatro Reps to complete any need PM or other maintenance on equipment.



**MVFPD 2022 Request for Capital Project Funding**

Project Identification Estimated total expenditures

Project Name:	Roll n Rack Hose Roller	Project Costs (ENTER BY YEAR IN BOXES TO LEFT)	Year 1 Budget Request	Year 2 Estimated Cost	Year 3 Estimated Cost	Year 4 Estimated Cost	Year 5 Estimated Cost	TOTAL Project Cost
Requested By:	Anthony Scott		<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	
Approved (Y/N)		Construction						-
Date Approved:		Equipment/ other	25,000					-
Please indicate if the Project is <i>critical, necessary,</i> or <i>beneficial</i> in box below		Purchased Services						-
<i>Beneficial</i>		<b>Total</b>	<b>\$ 25,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>



**Project Description and Justification**

**Project Description:**  
 Requesting additional 5" Roll n Racks. District currently has 2 and with the addition of 4 more it would reduce the Battalion Chiefs coordinating moving these machines sometimes all the way across the district. It would also keep units around in case of other units needing maintenance.

**Why is this project needed?:**  
 Assist with testing hose and prevent back injuries. 100' sections of 5" are incredibly heavy. Draining and rolling puts firefighters in a poor athletic position that is prone to injury.

**What will be the benefit of completing the project or consequence if not approved? What realistic alternatives have been considered?**  
 Benefit is less coordination and movement of the current two rollers we have. Our department spans a large geographical area and moving these heavy testers between stations can be time consuming for Battalion Chiefs and create's delays for crews wanting to complete annual hose testing.

**Will completing the project require increased operating/maintenance costs or a cost savings?**  
 There will be a cost to maintenance moving forward as well as battery replacement. That being said, thus far the machines in use currently have had no issues after a few years of testing.



**MVFPD 2022 Request for Capital Project Funding**

Project Identification	Estimated total expenditures
------------------------	------------------------------

<b>Project Name:</b>	Department Attack hose and nozzle replacement-	<b>Project Costs (ENTER BY YEAR IN BOXES TO LEFT)</b>	<b>Year 1 Budget Request</b>	<b>Year 2 Estimated Cost</b>	<b>Year 3 Estimated Cost</b>	<b>Year 4 Estimated Cost</b>	<b>Year 5 Estimated Cost</b>	<b>TOTAL Project Cost</b>
<b>Requested By:</b>	Anthony Scott		<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	
<b>Approved (Y/N)</b>		Construction						-
<b>Date Approved:</b>		Equipment/ other	54,500					
<b>Please indicate if the Project is <i>critical, necessary, or beneficial</i> in box below</b>		Purchased Services						-
<i>Necessary and Beneficial</i>		<b>Total</b>	\$ 54,500	\$ -	\$ -	\$ -	\$ -	\$ -

Project Identification, location map, or picture etc.

**Project Description and Justification**

**Project Description:**  
 With the addition of low pressure nozzles in 2020, it was identified that the current hose spec on the engines is not designed for use with low pressure nozzles. After evaluations completed by the hose group and the Training Division in 2021 it was identified that an upgrade to the hose is necessary as we walk down the path of standardization and further evaluations of nozzle types convene. A partial order of this hose type is scheduled to be ordered with current 2021 hose budget. Requesting funds in 2022 to complete and maintain a healthy backstock as well as outfit reserve engines.

**Why is this project needed?:**  
 The idea is to have a hose that works with low pressure nozzles but also high pressure nozzles for a dual purpose approach to accommodate both the South Battalion as well as the North Battalion with a standard quality compliment of attack hose. This will lay down the groundwork for standardizing nozzles as well for a consistent pumping standard across the department on attack lines. Currently there is no consistent standard and the South Battalion rigs and North Battalion rigs have clear difference within hose and nozzle

**What will be the benefit of completing the project or consequence if not approved? What realistic alternatives have been considered?**  
 Benefit-Standardize hose compliment across the entire department.  
 Consequence-Inconsistent hose type, color, quality, and a watchout situation for apparatus in the North Battalion that runs incorrect hose with low pressure nozzles. Crews are forced to pump unorthodox pressures not recommended by manufacturers to ensure correct flows and to limit kinks. Also creates different friction loss which affects pumpcharts much like the inconsistency with nozzles.

**Will completing the project require increased operating/maintenance costs or a cost savings?**  
 This expense is a regular expense for fire engines. Hose is needed to operate fire attack lines. Prices are comparable, but quality is not the same. Current Spec on North Engines wears easy and is not designed for either low or high pressure nozzles.

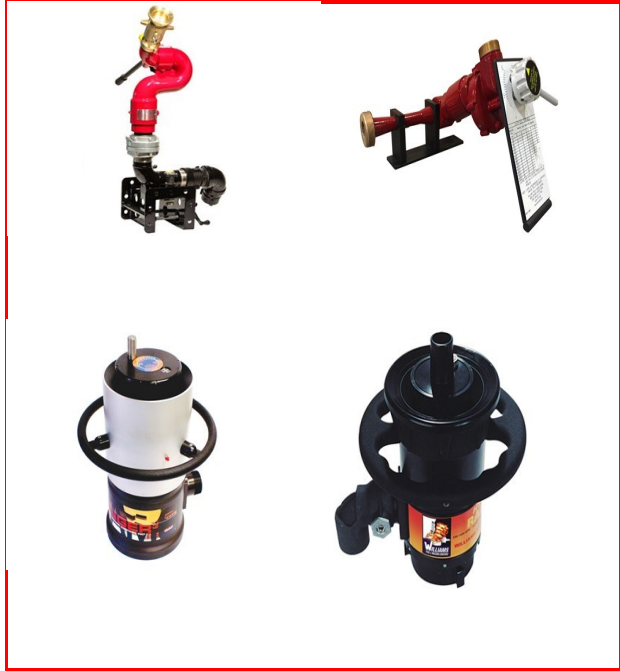


**MVFPD 2022 Request for Capital Project Funding**

Project Identification	Estimated total expenditures
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Project Name:	Foam application equipment	Project Costs (ENTER BY YEAR IN BOXES TO LEFT)
Requested By:	Cody Bennett	
Approved (Y/N)		Construction
Date Approved:		Equipment/ other
Please indicate if the Project is <i>critical, necessary, or beneficial</i> in box below		Purchased Services
<b>necessary</b>		Total

Year 1 Budget Request	Year 2 Estimated Cost	Year 3 Estimated Cost	Year 4 Estimated Cost	Year 5 Estimated Cost	TOTAL Project Cost
2022	2023	2024	2025	2026	
22,300					22,300
\$ 22,300	\$ -	\$ -	\$ -	\$ -	\$ 22,300



**Project Description:**  
 Equipment needed to properly apply foam to oil field tank batteries, tanker rollovers, and other areas to mitigate Class B fires. The manufacturer did not provide shipping costs at this time due to fluctuating prices. They estimated approximately \$1,200.00 which is included in the requested amount. The quote is attached and item #15711 is not part of the equipment request.

**Why is this project needed?:**  
 This equipment will allow foam to be applied safe and effective. The incidents where foam is needed, the foam needs to be applied from a distance of 190-250' and at the correct GPM. Our current Foam Truck (2252) does not have this capability and has been proven ineffective on 3 separate incidents. Foam was applied at a higher GPM than what was needed and hundreds of gallons of foam were wasted. This equipment will properly proportioned foam and provide proper reach so crews and equipment are at a safe distance.

**What will be the benefit of completing the project or consequence if not approved? What realistic alternatives have been considered?**  
 The benefit of this equipment is allowing crews to get faster knock down and safe control of the fire. Without the equipment, hundreds of gallons of foam will be wasted and crews are at more risk since they will have to be close to the fire to apply foam with our current equipment. We have tested this equipment and have found it to be the most effective for what the equipment cost compared to other foam application systems.

**Will completing the project require increased operating/maintenance costs or a cost savings?**  
 This equipment will save money by not wasting time and foam. allowing crews to get a faster knock down and safe control of the fire. Foam is currently over \$40.00 per gallon.





**MVFPD 2022 Request for Capital Project Funding**

Project Identification	Estimated total expenditures
------------------------	------------------------------

<b>Project Name:</b>	Gas Monitor Equipment for all Front Line Apparatus	<b>Project Costs (ENTER BY YEAR IN BOXES TO LEFT)</b>	<b>Year 1 Budget Request</b>	<b>Year 2 Estimated Cost</b>	<b>Year 3 Estimated Cost</b>	<b>Year 4 Estimated Cost</b>	<b>Year 5 Estimated Cost</b>	<b>TOTAL Project Cost</b>
<b>Requested By:</b>	Cody Bennett		<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	
<b>Approved (Y/N)</b>		Construction						-
<b>Date Approved:</b>		Equipment/ other	48,700					48,700
<b>Please indicate if the Project is <i>critical, necessary,</i> or <i>beneficial</i> in box below</b>		Purchased Services						-
<b>necessary</b>		<b>Total</b>	<b>\$ 48,700</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 48,700</b>

Project Identification, location map, or picture etc.



**Project Description and Justification**

**Project Description:**  
 Replace 12 current gas monitors and upgrade to 12 new Sensit Gas Monitors on all front line apparatus. Attached is a quote for the equipment and justification letters from Lt. Kelley and Captain Scott. The pricing for the calibration equipment and the training is not included on the quote but the estimated pricing was provided by the manufacturer. The requested amount includes training and equipment to calibrate and service this equipment. The servicing of the equipment will be in house once the repair techs are trained.

**Why is this project needed?:**  
 Currently we have a mix of manufacturers due to the merger. This purchase will allow the same equipment on the front line apparatus and provide a more accurate gas monitor than we currently use on 75% of our front line apparatus. Trying to service and maintain 2 different manufacturers is difficult to manage and having the equipment serviced by our own firefighters will provide the best possible service and turn around time when the equipment is out of service. Please see attached justification letters from Lt. Kelley and Captain Scott.

**What will be the benefit of completing the project or consequence if not approved? What realistic alternatives have been considered?**  
 The benefit of this purchase is having more accurate, safe, and cost effective equipment. Please see attached justification letters from L. Kelley and Captain Scott.

**Will completing the project require increased operating/maintenance costs or a cost savings?**  
 This will provide a cost savings over the life of the equipment compared to our current equipment. Please see attached justification letters from Lt. Kelley and Captain Scott.



**MVFPD 2022 Request for Capital Project Funding**

Project Identification	Estimated total expenditures
------------------------	------------------------------

Project Name:	Operations-2202 Paratech air bags.	Project Costs (ENTER BY YEAR IN BOXES TO LEFT)
Requested By:	Dean Street	
Approved (Y/N)		Construction
Date Approved:		Equipment/ other
Please indicate if the Project is <i>critical, necessary, or beneficial</i> in box below		Purchased Services
<i>Critical</i>		Total

Year 1 Budget Request	Year 2 Estimated Cost	Year 3 Estimated Cost	Year 4 Estimated Cost	Year 5 Estimated Cost	TOTAL Project Cost
2022	2023	2024	2025	2026	
14,000					-
\$ 14,000	\$ -	\$ -	\$ -	\$ -	\$ -

Project Identification, location map, or picture etc.

Insert picture here, if applicable

**Project Description and Justification**

**Project Description:**  
 Multiforce Compact air bags. 305 ton Maxiforce air lifting bag, 13.7 tone Maxiforc bag, 34 ton Maxiforce air bag, dual deadman safety control with toggle, 5500PSI pressure regulator, inline relief valve.

**Why is this project needed?:**  
 2202 currently has a compliment of 118 psi high pressure air bags. The current High Pressure bags on 2201 and the Paratech Multi-force airbags on 2215 are 150 psi. The 118 psi bags and the 150 psi bags are not compatible, as they do not have the same rated fittings and connections. This is a safety issue if 2215 or 2201 responds with 2202 on any vehicle extrication or when in use. The tools need to be compatible and consistent.

**What will be the benefit of completing the project or consequence if not approved? What realistic alternatives have been considered?**  
 The air bags cannot be used in conjunction as they are not compatible due to the pressures.

**Will completing the project require increased operating/maintenance costs or a cost savings?**  
 Paratech has a trade in policy, so costs to switch out will be lower than expected.



**MVFPD 2022 Request for Capital Project Funding**

Project Identification	Estimated total expenditures
------------------------	------------------------------

Project Name:	Addl. Light duty lift for the shop	Project Costs (ENTER BY YEAR IN BOXES TO LEFT)
Requested By:	Humphries / Ross	
Approved (Y/N)		Construction
Date Approved:		Equipment/ other
Please indicate if the Project is <i>critical, necessary,</i> or <i>beneficial</i> in box below		Purchased Services
<i>beneficial</i>		Total

Year 1 Budget Request	Year 2 Estimated Cost	Year 3 Estimated Cost	Year 4 Estimated Cost	Year 5 Estimated Cost	TOTAL Project Cost
2022	2023	2024	2025	2026	
6,565					-
					-
\$ 6,565	\$ -	\$ -	\$ -	\$ -	\$ -

Project Identification, location map, or picture etc.

Insert picture here, if applicable

**Project Description and Justification**

**Project Description:**  
 Parts and labor to install a light duty vehicle lift at the fleet maintenance facility. If funds are available to fund this in 2021 we can opt for that approach as opposed to adding this to the 2022 CR list. See attachment for cost breakdown.

**Why is this project needed?:**  
 We currently have a medium duty vehicle lift in service at the maintenance facility. It work well for our medium duty [F-series, Expedition, etc.] but can be more of a challenge to use for the light duty vehicles that we have in the fleet such as the Escape's and Explorers. In addition to making it easier to work on our light duty fleet, we could use the same lift to work on other agency light duty vehicles.

**What will be the benefit of completing the project or consequence if not approved? What realistic alternatives have been considered?**  
 Easier to work on light duty vehicles. Alternatives could be the use of ramps, jacks and jack stands.

**Will completing the project require increased operating/maintenance costs or a cost savings?**  
 This type of hardware requires periodic fluid changes and maintenance. The costs should be able to be absorbed by the fleet general budget.



## MVFPD 2022 Request for Capital Project Funding

Project Identification	Estimated total expenditures
------------------------	------------------------------

Project Name:	Replace main entrance at admin	Project Costs (ENTER BY YEAR IN BOXES TO LEFT)	Year 1 Budget Request	Year 2 Estimated Cost	Year 3 Estimated Cost	Year 4 Estimated Cost	Year 5 Estimated Cost	TOTAL Project Cost
Requested By:	Humphries		2022	2023	2024	2025	2026	
Approved (Y/N)		Construction	45,000					45,000
Date Approved:		Equipment/ other						
Please indicate if the Project is <i>critical, necessary, or beneficial</i> in box below		Purchased Services	-					-
<i>Necessary</i>		Total	\$ 45,000	\$ -	\$ -	\$ -	\$ -	\$ 45,000

Project Identification, location map, or picture etc.

Insert picture here, if applicable

**Project Description and Justification**

**Project Description:**  
 Replace the main entrance with a commercial door set and related hardware. This is an estimated cost only - we need a quote as this amount could be higher or lower based on scope and design.

**Why is this project needed?:**  
 The main entrance doors would appear to be the original ones installed when the facility was built. This would place them at over 30 years old. They are heavily weathered on the exterior surfaces and there are gaps in the wood panels that the doors are made up of. It would appear that the doors are beyond repairable. Much of the door hardware in the building was customized and we have not been able to find replacement equipment. If we're going to keep this building, we need to start investing in it.

**What will be the benefit of completing the project or consequence if not approved? What realistic alternatives have been considered?**  
 Benefits would include updating and improving the appearance our site, demonstrating that we have pride in our facilities, and are trying to do the right things from an efficiency and energy use standpoint. Upgrading the hardware should make repairs and replacement down the road easier.

**Will completing the project require increased operating/maintenance costs or a cost savings?**  
 No



**MVFPD 2022 Request for Capital Project Funding**

Project Identification	Estimated total expenditures
------------------------	------------------------------

Project Name:	Replace windows at admin	Project Costs (ENTER BY YEAR IN BOXES TO LEFT)	Year 1 Budget Request	Year 2 Estimated Cost	Year 3 Estimated Cost	Year 4 Estimated Cost	Year 5 Estimated Cost	TOTAL Project Cost
Requested By:	Humphries		2022	2023	2024	2025	2026	
Approved (Y/N)		Construction	125,000					125,000
Date Approved:		Equipment/ other						
Please indicate if the Project is <i>critical, necessary, or beneficial</i> in box below		Purchased Services	-					-
<i>Necessary</i>		Total	\$ 125,000	\$ -	\$ -	\$ -	\$ -	\$ 125,000

Project Identification, location map, or picture etc.

Insert picture here, if applicable

Project Description and Justification						
<b>Project Description:</b>						
Replace all windows at the admin building. This is an estimated cost only - we need a quote as this amount could potentially need to be doubled for the facility. The project may need to be spread out over multiple years.						
<b>Why is this project needed?:</b>						
The windows at admin are in need of replacement. Most, if not all of them have blown or creeping seals between the glass panes and some of the offices are experiencing audible air leaks around the windows. The current windows appear to be the original ones installed at the site and are over 30 years old. If we're going to keep this facility, we need to start investing in it. There should also be energy efficiency gains with updating the windows.						
<b>What will be the benefit of completing the project or consequence if not approved? What realistic alternatives have been considered?</b>						
Benefits would include updating and improving our site, demonstrating that we have pride in our facilities, and are trying to do the right things from an efficiency and energy use standpoint.						
<b>Will completing the project require increased operating/maintenance costs or a cost savings?</b>						
We should realize lower energy bills for the facility as a result of upgrading the windows.						



## MVFPD 2022 Request for Capital Project Funding

Project Identification	Estimated total expenditures
------------------------	------------------------------

Project Name:	Access control system additions	Project Costs (ENTER BY YEAR IN BOXES TO LEFT)	Year 1 Budget Request	Year 2 Estimated Cost	Year 3 Estimated Cost	Year 4 Estimated Cost	Year 5 Estimated Cost	TOTAL Project Cost
Requested By:	Bill Humphries		2022	2023	2024	2025	2026	
Approved (Y/N)		Construction	16,700					16,700
Date Approved:		Equipment/ other						
Please indicate if the Project is <i>critical, necessary, or beneficial</i> in box below		Purchased Services	-					-
<i>Necessary</i>		Total	\$ 16,700	\$ -	\$ -	\$ -	\$ -	\$ 16,700

Project Identification, location map, or picture etc.

Insert picture here, if applicable

**Project Description and Justification**

**Project Description:**  
 1) Relocate ACS reader and hardware for interior back door at admin to exterior back door. 2) Add an additional reader to Station #6. 3) Add an additional reader to Station #4. 4) Relocate ACS reader and hardware from South bedroom hallway door to SW bay door at Station #7. See quote from BW Systems for full scope of work.

**Why is this project needed?:**  
 Provide additional points of access and/or improve ACS functionality at the listed sites.

**What will be the benefit of completing the project or consequence if not approved? What realistic alternatives have been considered?**  
 Benefits include convenience of having additional points of access [using ID cards] and upgrading to pin/RFID readers at the sites listed. The updated readers would only be installed at each point referenced in the scope of work. If the devices prove to be reliable, we will look to upgrade to them across the district. Alternatives would be the continued use of stand along cipher locks which require manual programming.

**Will completing the project require increased operating/maintenance costs or a cost savings?**  
 There will be a minor increase in our MRC with Brivo [ACS software provider]. The MRC is increasing now as a result of adding the former RMF sites to the MVF Brivo system.



**MVFPD 2022 Request for Capital Project Funding**

Project Identification	Estimated total expenditures
------------------------	------------------------------

Project Name:	Replace windows at St 6	Project Costs (ENTER BY YEAR IN BOXES TO LEFT)	Year 1 Budget Request	Year 2 Estimated Cost	Year 3 Estimated Cost	Year 4 Estimated Cost	Year 5 Estimated Cost	TOTAL Project Cost
Requested By:	Humphries		2022	2023	2024	2025	2026	
Approved (Y/N)		Construction	75,000					75,000
Date Approved:		Equipment/ other						
Please indicate if the Project is <i>critical, necessary, or beneficial</i> in box below		Purchased Services	-					-
<i>Necessary</i>		Total	\$ 75,000	\$ -	\$ -	\$ -	\$ -	\$ 75,000

Project Identification, location map, or picture etc.

Insert picture here, if applicable

**Project Description and Justification**

**Project Description:**  
 Replace the windows at Station 6. This is an estimated cost only - we need a quote as this amount could potentially need to be doubled for the facility. We could scope this to only the training/community room and office or the entire building.

**Why is this project needed?:**  
 The windows at Station 6 are in need of replacement. Most have creeping seals between the glass panes and/or are fogged up. The current windows appear to be the original ones installed at the site and are over 16 years old. The facility has experienced structural issues which have likely impacted the windows and it appears that lower quality models were installed during construction. There should also be energy efficiency gains with updating the windows.

**What will be the benefit of completing the project or consequence if not approved? What realistic alternatives have been considered?**  
 Benefits would include updating and improving our site, demonstrating that we have pride in our facilities, and are trying to do the right things from an efficiency and energy use standpoint.

**Will completing the project require increased operating/maintenance costs or a cost savings?**  
 We should realize lower energy bills for the facility as a result of upgrading the windows.



**MVFPD 2022 Request for Capital Project Funding**

Project Identification	Estimated total expenditures
------------------------	------------------------------

Project Name:	Replace Station 13 bay heaters	Project Costs (ENTER BY YEAR IN BOXES TO LEFT)	Year 1 Budget Request	Year 2 Estimated Cost	Year 3 Estimated Cost	Year 4 Estimated Cost	Year 5 Estimated Cost	TOTAL Project Cost
Requested By:	Humphries		2022	2023	2024	2025	2026	
Approved (Y/N):		Construction	7,500					7,500
Date Approved:		Equipment/ other						
Please indicate if the Project is <i>critical, necessary, or beneficial</i> in box below		Purchased Services	-					-
<i>necessary</i>		Total	\$ 7,500	\$ -	\$ -	\$ -	\$ -	\$ 7,500

Project Identification, location map, or picture etc.

Insert picture here, if applicable

**Project Description and Justification**

**Project Description:**  
 Replace the heating units in the bay

**Why is this project needed?:**  
 The units that are in there now are of a relatively unknown vintage and require some degree of fiddling with every year to keep them operational. There are concerns that the heat exchangers have or are closed to cracking. New units should require less adjustment and be far more efficient than the current devices.

**What will be the benefit of completing the project or consequence if not approved? What realistic alternatives have been considered?**  
 Benefits are energy / resource efficiency and safety.

**Will completing the project require increased operating/maintenance costs or a cost savings?**  
 no





**MVFPD 2022 Request for Capital Project Funding**

Project Identification	Estimated total expenditures
------------------------	------------------------------

Project Name:	Repair Station #8	Project Costs (ENTER BY YEAR IN BOXES TO LEFT)	Year 1 Budget Request	Year 2 Estimated Cost	Year 3 Estimated Cost	Year 4 Estimated Cost	Year 5 Estimated Cost	TOTAL Project Cost
Requested By:	Humphries / Webb		<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	
Approved (Y/N)		Construction	750,000					750,000
Date Approved:		Equipment/ other						
Please indicate if the Project is <i>critical, necessary, or beneficial</i> in box below		Purchased Services	-					-
<i>Critical</i>		Total	\$ 750,000	\$ -	\$ -	\$ -	\$ -	\$ 750,000

Project Identification, location map, or picture etc.

Insert picture here, if applicable

**Project Description and Justification**

**Project Description:**  
 Repair Station 8 to address the various deficiencies that have been identified in the building. This is an estimated cost only and could go up based on scope and information that we receive from contracted civil and structural engineers. This project could end up spread out over 2 years depending upon scope. Chief Webb is wrangling the process as of now.

**Why is this project needed?:**  
 The building has exhibited numerous issues since we took possession of it. At this point, we need to address the issues related to potentially shoddy construction and engineering so that we have a facility for our personnel that is safe to reside in and function out of. The Board of Directors has also directed us to get the facility repaired so that we can move beyond the perpetual discussions that revolve around the site.

**What will be the benefit of completing the project or consequence if not approved? What realistic alternatives have been considered?**  
 The only alternative to the needed repairs would appear to be scraping the site and starting over. At the moment, this does not seem to be necessary.

**Will completing the project require increased operating/maintenance costs or a cost savings?**  
 Unknown at this time.



## MVFPD 2022 Request for Capital Project Funding

Project Identification			Estimated total expenditures					
Project Name:	Minor Remodel of Station 9 Kitchen	<b>Project Costs (ENTER BY YEAR IN BOXES TO LEFT)</b>	Year 1 Budget Request	Year 2 Estimated Cost	Year 3 Estimated Cost	Year 4 Estimated Cost	Year 5 Estimated Cost	<b>TOTAL Project Cost</b>
Requested By:	Humphries / Herr / Webb		<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	
Approved (Y/N)			15,000					15,000
Date Approved:			-					-
Please indicate if the Project is <i>critical, necessary, or beneficial</i> in box below			-					-
	<i>necessary</i>	<b>Total</b>	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ 15,000
Project Identification, location map, or picture etc.			<b>Project Description and Justification</b>					
Insert picture here, if applicable			<b>Project Description:</b>					
			Remodel the kitchen at Station 9, as described by Capt. Herr [Why is this needed]. - Could this be considered for funding using the "Merger Fund"? I don't believe the modifications would've been required had we not merged.					
			<b>Why is this project needed?:</b>					
			ST 9 was originally designed for a two-person house, and now we are making it work as a three-person house. We have added a second Fridge that is just tucked into a corner of the Kitchen, and it would be nice to have three refrigerators. I spoke with Folden a couple of months ago about adding a third refrigerator and he stated that he does not want us to stuff a third fridge into somewhere that was not designed for it and would prefer to see the Kitchen be slightly remodeled to accommodate a third fridge. He also stated that the Department would be looking into a complete reconfiguration of the rest of the station in 2023.					
			<b>What will be the benefit of completing the project or consequence if not approved? What realistic alternatives have been considered?</b>					
Aligns the site with our other facilities								
<b>Will completing the project require increased operating/maintenance costs or a cost savings?</b>								
Power consumption from an additional refrigerator.								

## OTHER FUND BUDGETS

DEBT SERVICE FUND BY SOURCE AND OBJECT

Account	Description	2020 AUDITED ACTUAL	2021 ESTIMATED ACTUAL	2022 ADOPTED BUDGET
4441	INTEREST ON DEPOSITS	19	15	20
4551	BOND TAX COLLECTION		588,634	639,727
4447	INTEREST-BOND PROCEEDS			0
4122	SPECIFIC OWNERSHIP-BOULDER		21,632	11,287
<b>Grand Total</b>		<b>19</b>	<b>610,281</b>	<b>651,034</b>
5390	Tax collection fee(Purch Svcs)		8,830	9,440
5650	Bond Principal retired		525,000	540,000
5651	Bond Interest Payment		112,189	100,769
5391	Paying Agent Fee Bond	20	750	750
<b>Grand Total</b>		<b>20</b>	<b>646,769</b>	<b>650,959</b>

