# Board of Directors Meeting

## November 17, 2026, at 4:00 pm
## 6328 Monarch Park Place, Niwot
## Hybrid/Virtual: Zoom

## AGENDA

**I. OPENING OF MEETING**
- a. Call to Order
- b. Roll Call
- c. Pledge of Allegiance
- d. Approval of Agenda

**II. PUBLIC/MEMBER PARTICIPATION**

*3-minute time limit. Comments are for any item, on or off the agenda, unless it is scheduled for a public hearing.*

**III. CONSENT AGENDA**
- a. October 13, 2026 Board of Directors Meeting Minutes

**IV. REPORTS**
- a. Chief's Report

**V. OLD BUSINESS**
- a. Construction Project Update
- b. North Metro Update

**VI. NEW BUSINESS**
- a. September 2026 District Financials
- b. 2027 Preliminary Budget Presentation

**VII. BOARD MEMBER ITEMS**
- a. Upcoming Board Items
- b. Finance Committee

**VIII. EXECUTIVE SESSION**

Section 24-6-402(4)(f) C.R.S. for purposes of discussing a personnel matter regarding the Fire Chiefs' employment contract.

**IX. ADJOURNMENT**

**ATTACHMENTS**

October 13, 2026 Board of Directors Meeting Minutes

Chief's Report

November and December Community Outreach Calendars

Wember Construction Update

September District Financials

2027 Preliminary Budget

Upcoming Board Items

Promotional and Retirement Ceremony Program

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**Join from PC, Mac, iPad, or Android:**

https://us02web.zoom.us/j/83209035822?pwd=9IBI0naauT9zdDc0aD26Uwa2AxybxA.1

**Passcode:** 194415

# Board of Directors Regular Meeting
# October 13, 2026, 4:00 pm
# Hybrid/Virtual: Zoom

## Meeting Minutes

### I. OPENING OF MEETING

a. Call to Order

The Mountain View Fire Protection District Board of Directors held its regular meeting on October 13, 2026, with hybrid/virtual attendance. Director Whitlow called the meeting to order at 4:00 pm.

b. Director Archer Oath

Welcome to our new Director, Rod Archer. President Whitlow administered the Oath of Office to Director Archer.

c. Roll Call

The following Board members attended the meeting:
President Whitlow, Director DeVenny, Director Venrick, and Director Archer.

Motion: Director DeVenny moved to excuse Director Mrla from the meeting. Director Venrick seconded the motion, and it carried unanimously.

Other attendees included Fire Chief Froilan Valdez, Deputy Chief Sterling Folden, Deputy Chief Jeff Webb, Director of Administration Pamela Owens, Director of Finance Tonya Olson, Director of Human Resources Amy Lee, Director of Technology Kerry Grimes, Communications Specialist Rick Tillery, and Legal Counsel John Chmil.

d. Approval of Agenda

President Whitlow asked that the Chief's Report and the Finance Committee be taken off the agenda. Director Venrick moved to approve the agenda as amended. Director DeVenny seconded it, and it carried unanimously.

### II. PUBLIC PARTICIPATION

None

## III. CONSENT AGENDA

Director Venrick moved to approve the consent agenda, including the September 8, 2026 regular meeting minutes, and the September 29, 2026, special meeting minutes. Director Archer seconded the motion, and it carried unanimously.

## IV. REPORTS

Chief Report was removed from the agenda.

## V. OLD BUSINESS

a. Construction Project Update

Deputy Chief Webb updated the Board on the current construction projects. This month, Erie Station #15 has been working on completing the punch list and prepping for the station to be operational on October 16th. Masterplan has been completed, and the punch list items are awaiting final Town sign-off. Mead Station #14 continues exterior finishes, and interior work has begun on drywall finishing and is nearing completion of overhead wall rough-ins. Open House for Station #15 will be November 12th from 10:00-12:00.

b. August District Financials

Director of Finance Tonya Olson updated the Board on the August Financials. She said year-to-date revenue is $52.53 million, and collections are at 97% of the annual budget. Questions were asked about the EMS supplemental funding, and Tonya said that amount will be in the October financials. Motion: Director Venrick moved to approve the August Financials. Director Archer seconded the motion, and it carried unanimously, followed by a roll call.

c. North Metro Update

Chief Valdez updated the Board that the Request For Proposal was reissued nationally and the deadline for proposals is October 23rd. After proposals are received, the review and interview process will begin.

## VI. NEW BUSINESS

a. 2027 Preliminary Budget Presentation

Director of Finance Tonya Olson presented the preliminary 2027 budget, followed by department-level presentations. The budget reflects continued fiscal restraint, cost control, and an emphasis on maintaining existing service levels while the District continues discussions regarding a potential merger with North Metro. After the presentation, Tonya asked the Board to submit any questions by October 22nd, and she can get them answered at the work session on October 28th.

## VII. BOARD MEMBER ITEMS

a. Upcoming Board Items

Director of Administration Pam Owens updated the Board on upcoming events. There will be a Family Night at Anderson Farm on Friday, October 23rd, put on by the Peer Support group.

Promotion Ceremony for 15 line personnel and a retirement celebration for Shad Bennet will be on November 5th at 4:00 here at the Administration Building.

A budget work session is scheduled for October 28th at 4:00, and the Directors should submit any questions for that session to Tonya by October 22nd.

**VIII. ADJOURNMENT**

With no further business before the meeting, Director Venrick moved to adjourn it at 5:15 p.m. Director Archer seconded the motion, and it carried unanimously. The preceding minutes, approved by the Mountain View Fire Protection District Board of Directors, constitute the official minutes of the meeting held on the date stated above.

_____ November 17, 2026

Colleen Whitlow, Board President Date

_____ November 17, 2026

Todd Venrick, Board Secretary Date

# Action Items

**January 20, 2026**

Action: The Board requested a side-by-side financial comparison and a full analysis of payments, budget impact, and associated fees for the February meeting. Done

Action: Pam was asked to send a poll and collect available dates for a work session to discuss with the financial committee. Done

**February 17, 2026**
None

**March 17, 2026**
None

**April 21, 2026**
None

**May 19, 2026**

Action: Pam will add further discussion on the board vacancy to the June agenda - Done

**June 16, 2026**
None

**July 21, 2026**
Action: Pam will add a discussion of potentially changing the time of the Board Meetings from 6:00 pm to 4:00 pm to the August agenda. – Done

Action: Mr. Chmil agreed to contact the County Commissioners regarding the process for filling the vacancy and report back at the next meeting.

August 18, 2026

Action: Pam will prepare an updated resolution for consideration at that meeting.

September 8, 2026
Action: Pam will reach out to the two candidates for the Board vacancy and let them know the results

September 29, 2026
None

October 3, 2026
None

# Motions

**January 20, 2026**

Motion: Director DeVenny moved to approve the engagement letter from Haynie & Company for the 2025 Audit. Director Venrick seconded it, and it carried unanimously.

**February 17, 2026**

Motion: Director Mrla moved to approve Resolution 2026-1, authorizing the procurement of real property and naming the Fire Chief as the authorized agent to complete this transaction. Director DeVenny seconded the motion, and it carried unanimously.

Motion: Director Mrla moved to approve and adopt the amended 2024 Edition of the International Fire Code. Director DeVenny seconded the motion, and it carried unanimously.

Motion: Director DeVenny moved to approve ratification of the $2.05 million sales offer for the Stagecoach Road Property. Director Mrla seconded, and the motion carried unanimously.

Motion: Director Mrla moved to approve proceeding with the Board COP recommendations and to schedule a virtual meeting on February 19th at 3:30, during which the Board will be presented with the formal loan documents. Director DeVenny seconded the motion, and it carried unanimously.

**March 17, 2026**

Motion: Director Venrick moved to approve Resolution 2026-3, the 2025 Colorado Wildfire Resiliency Code, and to defer enforcement to DFPC. Director Mrla seconded the motion, and it carried unanimously.

Motion: Director Devenny moved to approve excluding the Longmont Fairgrounds and Mountain Brook Petitions. Director Venrick seconded the motion, and it carried unanimously.

**April 21, 2026**

Motion: Director Venrick moved to approve the MOU with the Town of Mead. Director DeVenny seconded it, and it carried unanimously.

Motion: Director Venrick moved to approve the Weld County Automatic Aid Agreement. Director DeVenny seconded it, and it carried unanimously.

Motion: Director Mrla moved to approve the exclusions for 251 Rogers Road and Sandstone Marketplace. Director Venrick seconded it, and it carried unanimously.

**May 19, 2026**

Motion: Director Mrla moved to approve the Mountain Crest exclusion. Director Venrick seconded it, and it carried unanimously.

Motion: Director DeVenny moved to approve the Public Hearing for the exclusion of the Arrive Subdivision for the June meeting. Director Venrick seconded it, and it carried unanimously.

Motion: Director Venrick moved to approve the new version of the By-Laws and the updates. Director Mrla seconded, and it carried unanimously.

Motion: Director Venrick moved to authorize the Chief and Legal Counsel to proceed as discussed in Executive Session. Director Mrla seconded, and the motion carried unanimously.

**June 16, 2026**

Motion: Director Mrla moved to accept new Board Bylaw Updates. Director Venrick seconded the motion, and it carried unanimously.

Motion: Director DeVenny moved to approve the Arrive Subdivision Petition for Exclusion. Director Mrla seconded the motion, and it carried

Motion: Director Venrick moved to approve opening a new checking account at South State Bank with the signers currently present: Chief Froilan Valdez, Deputy Chief Sterling Folden, Deputy Chief Jeff Webb, and Treasurer/Secretary Todd Venrick. Director Mrla seconded the motion, and it carried unanimously.

Motion: Director Mrla moved to proceed with the $993,000 grant application, including Mountain View's $99,300 contribution. Director DeVenny seconded the motion, and it carried unanimously following a roll call.

Motion: Director DeVenny moved to ratify the signing of the United Power easement for Station #14. Director Mrla seconded the motion, and it carried unanimously.

**July 21, 2026**

Motion: Director Venrick moved to approve the 2025 District Audit. Director Mrla seconded the motion, and it carried unanimously following a roll call.

Motion: Director Mrla moved to approve the revised Employee Handbook. Director DeVenny seconded the motion, and it carried unanimously.

**July 27, 2026**

Motion: Director Venrick moved to approve legal counsel to amend the MOU with North Metro, as discussed in Executive Session. Director DeVenny seconded the motion, and it carried unanimously.

August 18, 2026

Motion: Director Venrick moved to approve Resolution 2026-5 to amend the 2026 budget. Director Mrla seconded the motion, and it carried unanimously; the Board then took a roll call.

Motion: Director Venrick moved to change the Board meeting time for the remainder of the year from 6:00 pm to 4:00 pm. Director Mrla seconded the motion, and it carried unanimously.

September 8, 2026

Motion: Director Mrla moved to approve Resolution 2026-6, revising the Board of Directors' regular meeting time. Director DeVenny seconded the motion, and it carried unanimously.

Motion: Director Venrick moved to approve excluding Enclave Annexations 26 and 27, Meadowview Estates, and the Village Co-Ops. Director DeVenny seconded the motion, and it carried unanimously.

Motion: Director Mrla moved to appoint Rodney Archer to fill the Board vacancy starting at the next meeting. Director DeVenny seconded the motion, and it did not carry unanimous approval: 3 yes and 1 nay; it was followed by a roll call.

Motion: Director DeVenny moved to authorize Legal Counsel to proceed as directed during the Executive Session. Director Venrick seconded the motion, and it carried unanimously.

September 29, 2026

Motion: Director Mrla moved to approve consideration of the 1st Amendment to the MOU for the consolidation feasibility study and to extend the timeline for completing the feasibility study. Director Archer seconded the motion, and I carried unanimously.

October 13, 2026

None

# Glossary

## A

ADA – Americans with Disabilities Act

AFG – Assistance to Firefighters Grant

Alpha Side – Front side of a structure

## B

BCSO – Boulder County Sheriff's Office

Bravo Side – Left side of a structure

BVFC – Boulder Valley Fire Consortium

BVSD – Boulder Valley School District

## C

CBA – Collective Bargaining Agreement

CDOT – Colorado Department of Transportation

Charlie Side – Back side of a structure

CO – Certificate of Occupancy

COP - Certificate of Participation

CORA – Colorado Open Records Act

CWPP – Community Wildfire Protection Plan

## D

Delta Side – Right side of a structure

DiSC Assessments—DiSC is an acronym for the four primary personality profiles outlined in the DiSC model: (D) Dominance, (i) Influence, (S) Steadiness, and (C) Conscientiousness.

DOLA – Department of Local Affairs

## E

EMS – Emergency Medical Services

EVDT – Emergency Vehicle Driver Training

## F

FEMA – Federal Emergency Management Agency

FMLA – Family and Medical Leave Act

FPPA – Fire and Police Pension Association

**G**

GC – General Contractor

GMP – Guaranteed Maximum Price

**H**

HR – Human Resources

**I**

IFC – International Fire Code

ISO – Insurance Rating Office

**J**

**K**

**L**

LODD – Line of Duty Death

**M**

MAFIT – Multi-Agency Fire Investigation Team

MDT – Mobile Data Terminal

MOU – Memorandum of Understanding

MVFR – Mountain View Fire Rescue

MVFPD – Mountain View Fire Protection District

**N**

NIST – National Institute of Standards and Technology

**O**

OSMP – Open Space and Mountain Parks

**P**

PERA – Public Employees' Retirement Association

PIO – Public Information Officer

**Q**

**R**

RFP – Request for Proposal

RHS - Retiree Healthcare Savings

**S**

SDA - Special District Association

SOG – Standard Operating Guideline

SSO - Single Sign-On

SWAT - Special Weapons and Tactics

**T**

TCO – Temporary Certificate of Occupancy

TO – Training Officer

TD – Training Division

**U**

**V**

**W**

WC – Workers' Compensation

**X**

**Y**

**Z**

# Mountain View Fire Rescue

## From The Office Of Pepper Valdez, Fire Chief

To: MVFPD Board of Directors
From: Chief Valdez

Re: November Staff Report

Directors,
Please accept this report on activities, progress, and concerns that have occurred or are ongoing.

**Administration**

- The Promotion Ceremony on November 5th will be a large celebration of employee achievements and a well-deserved retirement. Fifteen Participants.

**Finance**

- The department finished a time-on-task analysis in August to continuously improve our processes.
- Working on integration of the payroll and finance system to streamline the payroll cycle and improve visibility into expense drivers.
- Finance and HR staff are working together on an end-of-year checklist for CBA and other changes for 2027 readiness.

**Human Resources**

- Recruiting for the HR Coordinator position
- Benefits renewal process for Open enrollment
- Performance Review season began – Self reviews/Assessments for October

**Wellness**

- Welcomed new O2X representative, Melissa Stokes
- Began Annual Physical process
- Very Successful Family Night!

6328 Monarch Park Place, Niwot, CO 80503 • 303-772-0710 • PValdez@mvfpd.org

## Operations

### Response Operations

- Several regional projects continue to move forward. The most notable is a common operational manual. This will be common fireground practices used within the Boulder regional area.
- Station and apparatus inspections are nearly complete. We are taking this opportunity to ensure the stations, apparatus, and uniforms are current, and that any repairs are noted and addressed.

### Special Operations

- Wildland billing is in progress with the State.
- 4th quarter ropes training is complete.
- USAR was deployed to southern Colorado for flooding.

### EMS

- Medical Officer program is going very well.
- Whole blood program is also going very well (no new administrations).
    - Starting to see some mutual aid requests.

### Training

- 2026 ISO activity and training hours are tracking in a positive direction; greater emphasis to be placed on the quality of data collection in 2027.
- Professional Development Requests (PDRs): 850 requests submitted (YTD) with a ~90% approval rate.
- Taylor'd training prop placement and in-servicing 50% complete; on track to have all props available for company-based training by the end of the year.
- Training Officers of the Boulder County Fire Consortium have agreed to better align annual training schedules according to a standard monthly template and improve opportunities for combined-agency training in 2027.

## Support Services

### Life Safety

- Weld County Commissioners will consider our fire code review on December 7. Their only requirement is that the chief building official will sit on any appeals board as an ex officio member, which we can note in our SOPs.

### Plan Reviews, Permits, Inspections

- Erie
    - The Schofield barn and park project on 111th is in the final construction phase.

- We are working with the developer of the Ranchwood multi-family project in Erie Town Center to complete the design.
- The QuikTrip on Erie Parkway should be finished in the next week or two.

- Superior
  - We are working with the town on the Winter Fest plans and permitting.

- Mead
  - The town broke ground on the police station site next to Station 14. We have been reviewing plans as they come in.

- Dacono
  - Dacono is planning a new strip mall complex at Colorado Boulevard and Highway 52.
  - We are working with the developer for a medium box store at County Road 13 and Highway 52.
  - Site planning and utility planning continue for several subdivisions south of Highway 52, east of I-25.

- Niwot.
  - The Niwot Feed Store is being remodeled as a two-story, mixed-use property with commercial below and residential apartments above.
  - The former Colterra Restaurant site is being redeveloped.

**Fire Investigations**

- Fire on the fourth floor of the Sugar Mill, which resulted in an arrest. The fire was small enough that the DA chose not to prosecute.

**Community Outreach**

- Community outreach was very successful in teaching a new curriculum during Fire Safety Week, now a month.
- They are revamping an upper-elementary-specific curriculum for the schools.
- Community outreach will participate in all the parades and festivals, promoting the fire safety message.

**Fleet and Facilities**

**Facilities:**

- See the Wember report for construction updates.
- Repair and mitigation activities are ongoing at Station 1.
- Station 15 is open – working through punch list and warranty issues.

**Fleet:**

- Work continues to upfit the new pumpers for service. The timeline has been pushed back, and both trucks should be in service by the end of November.
- Working to complete service of all plow vehicles by the end of November.
- Started the hiring process for a 5th EVT.

**Information Technology**

- **Boulder Closest Unit Dispatch Project:** On track for 2/16/27 go-live
- **iPad Roll-out:** Working on implementing iPads for Weld CAD connectivity in engines and ambulances
- **Desktop Management and Station PCs:** Implementing new computer management software that allows us to better manage and secure workstations. Also began rolling out new kiosk-style PCs at stations that enhance security and minimize administration.

**Communications**

- Initial on-scene PIO for Diamond DA plane crash search until 4 am, interviewed by KOA Radio.
- Produced multiple new training videos for the Wildland Group.
- Represented MVFR at the Colorado Mesa University Fire Science School annual career fair.
- Represented MVFR at the AIMS Public Safety Institute semi-annual career fair.
- Met with the new Longmont Fire PIO to foster an enhanced working relationship.

Respectfully,

Pepper Valdez
Fire Chief

2026

# NOVEMBER

| SUNDAY | MONDAY | TUESDAY | WEDNESDAY | THURSDAY | FRIDAY | SATURDAY |
|---|---|---|---|---|---|---|
| 1 | 2<br>Aspen Ridge PreK Visits AM & PM | 3<br>Erie Home PS visit at Homyak Kinder Visit | 4<br>Superior BP Checks<br>Douglass School Visits | 5<br>Eldo 2nd Grade Visit<br>Erie/Mead BP Checks<br>Station 15 Tour | 6<br>Meadowlark Preschool Visit to Station 15 | 7<br>SafeSitter Class at Admin |
| 8 | 9<br>Erie Library Car Seat Checks | 10<br>Eldo Kinder Visits AM & PM | 11<br>Veterans Day | 12<br>Eldo PK8 1st Grade School Visit | 13<br>Niwot Elementary Visit to Station 4 | 14<br>Heartsaver CPR/AED First Aid Class at Admin |
| 15 | 16 | 17 | 18 | 19 | 20 | 21 |
| 22 | 23<br>Mead Library Car Seat Checks | 24 | 25 | 26<br>Happy Thanksgiving! | 27 | 28<br>Niwot Holiday Parade |
| 29 | 30 | | | | | |

# 2026 december

| Sunday | Monday | Tuesday | Wednesday | Thursday | Friday | Saturday |
|---|---|---|---|---|---|---|
| | | 1 | 2 | 3<br>Niwot HS Hands Only CPR | 4<br>Niwot HS Hands Only CPR<br>Erie & Mead Holiday Parades | 5<br>Carbon Valley Holiday Festival |
| 6 | 7 | 8 | 9 | 10<br>Cub Scout Visit Station 6 | 11<br>MVFR Annual Holiday Party | 12<br>Superior Winter Fest |
| 13 | 14<br>Erie Library Car Seat Checks | 15 | 16 | 17 | 18 | 19 |
| 20 | 21 | 22 | 23<br>ADMIN CLOSED | 24<br>ADMIN CLOSED | 25<br>Christmas Day ADMIN CLOSED | 26 |
| 27 | 28<br>ADMIN CLOSED<br>Mead Library Car Seat Checks | 29<br>ADMIN CLOSED | 30<br>ADMIN CLOSED | 31<br>ADMIN CLOSED | | |

Ho Ho Ho!

WEMBER

7350 E Progress Pl #100
Greenwood Village, CO 80111
303-378-4130

www.wemberinc.com/blog
facebook.com/Wemberinc
wemberinc.com

# Project Update Report

| | |
|---|---|
| **Project Name:** | **Mountain View Fire Rescue** |
| Wember Inc. Project Number: | 2023.38 |
| Issue Date: | November 1, 2026 |
| Submitted by: | Dan Tran / Michele Gutierrez / Matt Mullane / Grace Arvesen |

The purpose of this update is to report on the status of Mountain View Fire Projects being coordinated through the on-call contract with Wember. This report is to serve as a summary of pertinent information related to the projects at this point:

## Board Action Items:

None

## Summary

This past month, Erie Fire Station 15 has been working through final closeout, including furniture delivery, remaining punch list items, O&M manuals, and rescheduling window water testing. Mead Masterplan has received final acceptance and the Mead Library certificate of occupancy, with the irrigation line camera inspection and the water license agreement remaining to complete closeout. Mead Fire Station 14 has reached approximately 99% complete on framing and HVAC, with drywall underway in the apparatus bay, boilers installed, and commissioning kicked off October 14. Site concrete and apparatus bay waterproofing begin the first week of November, with paving targeted for the third week of November and completion currently tracking to the end of January.

## MVFE - Meadow Sweet Station 15 – Erie, CO

The station is operational, with crews starting on 10/16. The remaining punch list items are being addressed to finish out the project.

| | |
|---|---|
| 9/17/2024 - Approved Overall Budget | $ 18,754,454 |
| 9/17/2024 - Initial GMP Amount | $ 13,880,740 |
| 1/27/2025 - GMP Amendment | $ 14,042,775 |
| 5/28/2025 - PCCO #001 | $ 347,525.35 |
| 10/7/2025 - PCCO #002 | $(134,467.00) |
| 12/2/2025 - PCCO #003 | $ 242,534.00 |
| 2/02/2026 - PCCO #004 | $ 111,190.38 |
| 3/04/2026 - PCCO #005 | $ 669,815.00 |
| 4/24/2026 - PCCO #006 | $87,181.21 |

Awarded Contracts & Vendors:

- Design Contract – Oz Architecture $1,039,209
- GC (Pre-Construction) – Fransen Pittman $22,500
- GC (Construction) – Fransen Pittman $14,042,775
- Geotechnical Engineer – Kumar $6,450
- Commissioning Agent – Iconergy $26,430 (Building Envelope Testing)
  $15,535 (Visual Testing)
- Materials Testing – Kumar $44,677
- FF&E Vendor – Merchants & Co $75,000 (approximate)

Milestones

- Complete window storefront 5/31
- Commence interior painting 6/15

Challenges

- Weather

Contingency Use

- $87,181 – FP PCCO #006 for Perma Barrier, Lockers/Benches/Added AV conduits/Sanitary Sewer Upgrades/Canopy size change/Added Irrigation Controller – April 2026
- $669,815 – FP PCCO #005 for 4 Way Traffic Signal (portion to be reimbursed by Town) – March 2026

- $111,190 – FP PCCO #004 for IFC Drawing Changes/Duct Routing Changes/Landscape and Gate Valves/Thicker Site Paving – December 2025
- $242,534 – FP PCCO #003 for Costs associated with Delayed Construction – November 2025
- ($134,467) Credit – FP PCCO #002 for Metal Panel Change – September 2025
- $34,797 – Architect Add service #3 Additional survey and #4 Signal design (portion to be reimbursed by Town) – April 2025
- $347,525 – FP PCCO #001 for Traffic Signal design & install (portion to be reimbursed by Town) – May 2025

**MVFA - Monarch Park Place – Admin Bldg**
The project is complete and is now in the warranty phase.

**Balance of Unused funds** **$996,765.97**

**MVFMM – Mead Masterplan**
The masterplan infrastructure work is complete and the project is in final closeout. The Town of Mead granted final acceptance in October, and the Mead Library received its final Certificate of Occupancy. Longs Peak Water District has also signed off, and the disturbed areas have been seeded with the stormwater permit closeout submitted. The remaining items are administrative and are expected to wrap up in the coming weeks.

- Finish the irrigation line camera inspection, since the first run did not reach the full length of the line
- Receive the written Longs Peak Water District acceptance for the project file
- Execute the water license agreement between Mountain View Fire and the water provider
- Confirm United Power final completion and any remaining costs
- Close out the final contractor payment and remaining CORs

Approved Overall Budget **$3,075,000**

| | |
|---|---|
| 05/14/2025 Approved Purchase Price of Ditch Water | $ 275,000 |
| 06/17/2025 Approved Overall Budget | **$3,075,000** |
| 06/17/2025 Approved Construction Budget | $1,351,055 |

Awarded Contracts & Vendors:

- Survey – Strategic Site Design (SSD) $30,700*
- Civil Design – Strategic Site Design (SSD) $127,000*
- Geotechnical Engineer – Kumar $2,115*
- Materials Testing – Kumar $24,365*
- GC – Fransen-Pittman $2,702,110*

**Items to be split at 50/50 participation with HPLD*

Milestones

- April 28, 2025 – Approval of Plat
- July 7, 2025 – Construction start
- July 2026 – Construction complete
- August 2026 – Town of Mead punch list walk complete and as-builts submitted
- September 2026 – As-builts returned by Town of Mead, final punch items completed
- October 2026 – Town of Mead final acceptance and Mead Library Certificate of Occupancy
- November 2026 – Expected completion of utility closeout and final project closeout

Contingency Use (MVF)

- $13,440.92 – Added Bridle Drive work per the Town of Mead – July 2026.
- $10,509.46 – Over excavation of Bridle Drive subgrades – July 2026.
- $3,000 – Add service 5 for SSD extended construction administration services and RFI review – February 2026.
- $6,375 – Add service 4 for SSD to prepare gas line exhibits and temporary construction easement exhibits – June 2025.
- $2,750 – Add service 3 for SSD to hydrovac all utilities on the site for the design teams' use – June 2025.
- $800.00 – Add service 2 for SSD to prepare a gas line easements and agreements – April 2025.
- $12,250 – Add service 1 for SSD to have potholing done on existing utilities – January 2025.
- $5,200 – Prairie Dog Mitigation by Twin Peaks Environmental – July 2025.

- $15,114.12 – Change Order 2 for Fransen Pittman for extended time delay impacts and additional temp irrigation – November 2025.
- $89,009 – Change Order 1 for Fransen Pittman for added site demo, earthwork, paving, concrete, added utility scope, and added crosswalk markings, temporary barricades, and roadway signage – August 2025.

**MVFM – Mead Fire Station 14**

Construction continued to move forward in October. Inside, framing and the heating and cooling systems are nearly complete, the boilers are installed, and drywall and painting are underway. Outside, crews are finishing the masonry and metal panels and correcting a brick detail on the north side. The building systems commissioning process kicked off in mid-October.

Over the next several weeks, the focus shifts to site work. Sidewalks, patios, curbs and the apparatus bay slab begin the first week of November, with paving targeted for the third week of November. Permanent landscaping will be planted in spring, and the site will be hydroseeded to protect the soil over the winter. Completion is currently tracking to the end of January 2027, and the team is reviewing the schedule impacts of recent design changes and weather.

Current Overall Budget **$23,650,000**

Awarded Contracts & Vendors:

- Design – Oz Architects $1,239,526
- Owner Rep – Wember $326,801
- GC (Pre-construction) – Fransen Pittman $22,500
- Geotechnical Engineer – Kumar $5,000
- Commissioning Agent – Iconergy $26,430 (Building Envelope Testing)
  $15,535 (Visual Testing)
- Materials Testing – Kumar $50,211

Construction Estimates:

- Pricing 100% CD Addend 1 – FINAL GMP **$17,975,243**

Milestones

- Oct 2025 – Permit received
- Nov 2025 – Construction start
- September 2026 – Roof dry-in
- November 2026 – Site concrete and paving
- November 2026 – Exterior envelope completion
- January 2027 – Substantial completion
- Spring 2027 – Permanent landscaping

Challenges

- The Town and fire district required a fire hydrant to be relocated, which added design and site work. Pricing is being finalized, and the work is being approved in stages to avoid holding up the field.
- Two weather days were lost in October, and the hydrant relocation and several open design questions are being tracked for possible schedule impact. The contractor is expected to submit a request for the added time.
- Window water testing will be done early, based on lessons learned at Erie Fire Station 15. The contractor has committed to cover the cost of an additional test if one is needed.

Contingency Use

- $6,936.19 – CO for site camera, grading credit, and pot holing utilities per PCCO 01 – February 2026
- $7,700.00 – CO for Oz for additional construction administrative services – April 2026
- $123,298.86 - PCCO 3 for structural stoops – June 2026
- $38,273.38 - PCCO 4 for crawlspace revisions, ASI 005, west patio revisions, duct changes, and signage revisions – July 2026
- $12,776.13 – Apparatus bay door master pushbutton revisions (COR 028) – August 2026.
- $7,705.45 – Radon mitigation system addition (COR 041) – August 2026.
- $2,370.65 – Additional conduit for radio pathway installation (COR 039) – August 2026.
- $15,227.36 – PCCO 2 for IFC drawing changes and storm drain revisions – May 2026.

**MVF4 – Station 4 Bedroom, Office, and Bath Remodel**
The project is complete and is now in the warranty phase.
**Balance of Unused funds** **$14,696.46**

**MVF5 - Station 5 Remodel**
The project is complete and is now in the warranty phase.
**Balance of Unused funds** **$11,023**

**MVF10 - Sta 10 Septic System**
This project is complete and in the warranty phase.
**Balance of Unused funds** **$77,602**

**MVFC - Marshall-Mesa Cistern**
Work is complete.
**Balance of Unused funds** **$ 79,275**

## Project Budgets and Estimates

### Meadow Sweet Fire Station 15

| Project Accounting | Budget A Initial Budget | Budget B Budget Changes | Budget C Current Budget A+B | Commitments D Contracts, POs, Expenses | Commitments E Change Orders | Actual J Incurred Costs | Actual K Balance To Finish (G-J) |
|---|---|---|---|---|---|---|---|
| ▶ A Design & Engineering | $1,039,208.00 | $196,008.00 | $1,235,216.00 | $1,039,208.00 | $161,211.00 | $1,123,000.93 | $77,418.07 |
| ▶ B Owner's Requirements | $371,787.00 | $73,646.00 | $445,433.00 | $357,022.00 | $48,815.00 | $378,958.50 | $26,878.50 |
| ▶ C Construction | $14,000,000.00 | $1,389,830.56 | $15,389,830.56 | $14,042,775.00 | $936,340.94 | $14,829,458.03 | $474,216.73 |
| ▶ D Permits, Utility Fees, Impact Fees & Resource Rights | $803,458.00 | ($157,172.76) | $646,285.24 | $512,182.04 | $0.00 | $459,542.04 | $52,640.00 |
| ▶ E Fixtures Furnishings & Equipment | $310,000.00 | $111,045.85 | $421,045.85 | $286,434.03 | $0.00 | $131,839.67 | $154,594.36 |
| ▶ F Technology | $280,000.00 | $0.00 | $280,000.00 | $48,819.74 | $0.00 | $48,819.74 | $0.00 |
| ▶ G Contingencies & Escalation | $1,950,000.00 | ($1,613,357.65) | $336,642.35 | $0.00 | $0.00 | $0.00 | $0.00 |
| Total | $18,754,453.00 | $0.00 | $18,754,453.00 | $16,286,440.81 | $1,146,366.94 | $16,971,618.91 | $785,747.66 |

## MVFMM – Mead Masterplan

Contingency Uses of Note

| Project Accounting | A Initial Budget | B Budget Changes | C Current Budget A+B | D Contracts, POs, Expenses | E Change Orders | J Incurred Costs | K Balance To Finish (G-J) |
|---|---|---|---|---|---|---|---|
| ▶ A Mountain View Fire (MVF) | $3,033,617.00 | $27,500.00 | $3,061,117.00 | $2,531,889.48 | $153,248.47 | $2,658,907.36 | $28,845.73 |
| ▼ A.1 MVF Design | $91,000.00 | ($2,325.00) | $88,675.00 | $63,500.00 | $25,175.00 | $86,977.50 | $1,697.50 |
| ▼ A.2 MVF Owners Responsibility | $192,600.00 | ($89,963.98) | $102,636.02 | $93,887.02 | $0.00 | $104,453.27 | ($10,566.25) |
| ▼ A.3 MVF Construction | $1,476,055.00 | $26,831.28 | $1,502,886.28 | $1,398,763.20 | $128,073.47 | $1,491,737.33 | $37,714.48 |
| ▼ A.4 MVF Permits, Utility Fees, Impact Fees & Resource Rights | $978,750.00 | $65,214.51 | $1,043,964.51 | $975,739.26 | $0.00 | $975,739.26 | $0.00 |
| ▼ A.5 MVF Technology | $0.00 | $0.00 | $0.00 | $0.00 | $0.00 | $0.00 | $0.00 |
| ▼ A.6 MVF Contingency & Escalation | $295,212.00 | $27,743.19 | $322,955.19 | $0.00 | $0.00 | $0.00 | $0.00 |
| Total | $3,033,617.00 | $27,500.00 | $3,061,117.00 | $2,531,889.48 | $153,248.47 | $2,658,907.36 | $28,845.73 |

- Add service for SSD to hydrovac $2,750
- Add service for SSD to prepare exhibits. $6,375
- Construction Esmt exhibits $800
- Potholing $12,250
- Prairie Dog Mitigation $5,200
- Change Order $89,009

## MVFM Mead Station 14

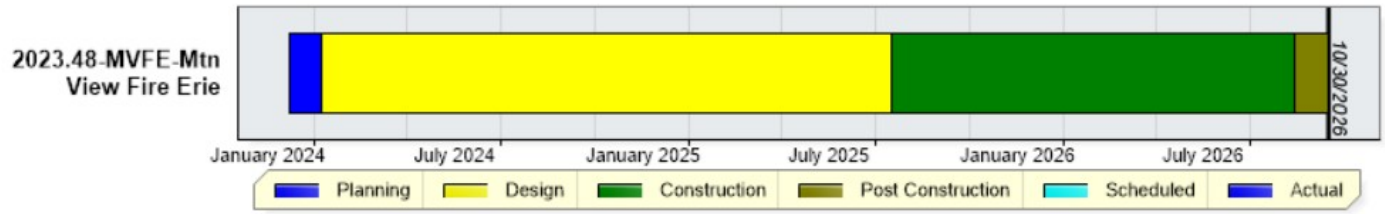
| Project Accounting | Budget A Initial Budget | Budget B Budget Changes | Budget C Current Budget A+B | Commitments D Contracts, POs, Expenses | Commitments E Change Orders | Actual J Incurred Costs | Actual K Balance To Finish (G-J) |
|---|---|---|---|---|---|---|---|
| A Land & Lease Cost | $0.00 | $0.00 | $0.00 | $0.00 | $0.00 | $0.00 | $0.00 |
| ▶ B Design & Engineering | $1,259,562.00 | $30,372.00 | $1,289,934.00 | $1,152,821.00 | $12,251.00 | $1,053,106.97 | $111,965.03 |
| ▶ C Owner's Requirements | $422,332.00 | $68,041.00 | $490,373.00 | $364,073.00 | $97,768.50 | $377,831.49 | $84,010.01 |
| ▶ D Construction | $17,975,243.00 | $218,218.74 | $18,193,461.74 | $22,500.00 | $18,193,813.97 | $11,713,907.34 | $6,502,406.63 |
| ▶ E Permits, Utility Fees, Impact Fees & Resource Rights | $534,057.00 | $141,664.34 | $675,721.34 | $571,441.16 | $0.00 | $571,441.16 | $0.00 |
| ▶ F Fixtures Furnishings & Equipment | $495,000.00 | $0.00 | $495,000.00 | $285,437.17 | $0.00 | $99,093.39 | $186,343.78 |
| ▶ G Technology | $327,000.00 | $0.00 | $327,000.00 | $42,535.90 | $0.00 | $42,535.90 | $0.00 |
| ▶ H Contingencies & Escalation | $2,636,806.00 | ($458,296.08) | $2,178,509.92 | $0.00 | $0.00 | $0.00 | $0.00 |
| Total | $23,650,000.00 | $0.00 | $23,650,000.00 | $2,438,808.23 | $18,303,833.47 | $13,857,916.25 | $6,884,725.45 |

Contingency Uses of Note

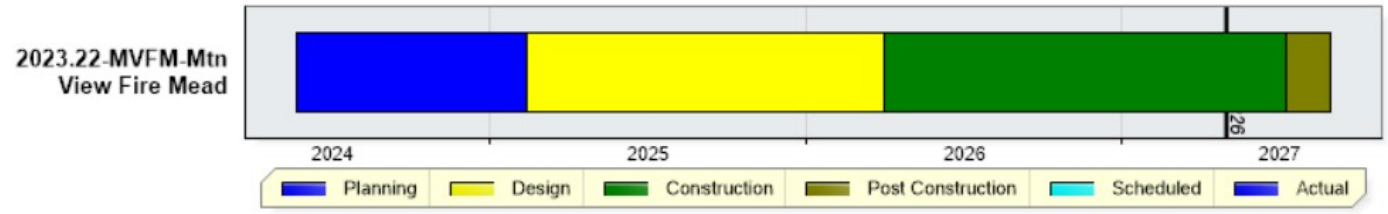
- Change Order for misc RFIs $38,273.38
- Change Order for Micropiles $123,298.86
- Add service for Time-Lapse Camera $6,936.19

## MVF Projects Schedules

**MVFE**


2023.48-MVFE-Mtn View Fire Erie
10/30/2026
January 2024
July 2024
January 2025
July 2025
January 2026
July 2026
Planning
Design
Construction
Post Construction
Scheduled
Actual

**MVFM**


2023.22-MVFM-Mtn View Fire Mead
26
2024
2025
2026
2027
Planning
Design
Construction
Post Construction
Scheduled
Actual

**MVFE – Progress Photos**















**MVFM Project Drawings/ Progress Photos**



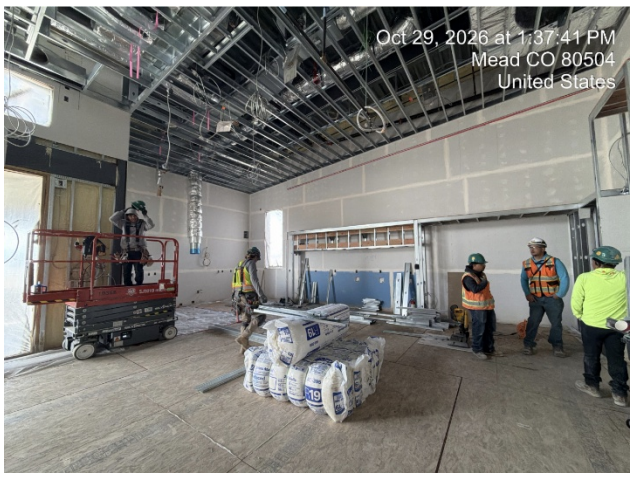















**Mountain View Fire Rescue**
**Statement of Revenues and Expenditures**
**General Fund**
For the 1 Month(s) Ending September 30, 2026
(in Whole Numbers)

| | Total Original Budget | Current Period Actual | YTD Actual | Total Remaining Budget | |
|---|---|---|---|---|---|
| **BEGINNING FUND BALANCE** | **30,342,312** | **30,929,609** | **30,929,609** | **(587,297)** | **-2%** |
| **REVENUES** | | | | | |
| Property Taxes | 47,154,314 | 63,971 | 47,128,748 | 25,566 | 0% |
| Local TIF Reimbursements | 1,319,275 | 3,176 | 1,585,616 | (266,341) | -20% |
| Specific Ownership Tax | 1,886,827 | 189,951 | 1,576,790 | 310,037 | 16% |
| EMS Transports | 1,420,000 | 1,912,759 | 2,979,862 | (1,559,862) | -110% |
| Fire Prevention Fees | 200,000 | 9,949 | 132,462 | 67,538 | 34% |
| Maintenance Shop Fees | 240,000 | 27,444 | 209,683 | 30,317 | 13% |
| Fees for Service | 42,000 | 3,700 | 32,700 | 9,300 | 22% |
| Investment Earnings | 1,720,473 | 259,525 | 1,358,647 | 361,826 | 21% |
| Wildland Reimbursements | 105,000 | - | (4,373) | 109,373 | 104% |
| Grant Awards | - | - | 5,288 | (5,288) | 0% |
| **Total REVENUES** | **54,087,889** | **2,470,475** | **55,005,423** | **(917,534)** | **-2%** |
| **OTHER REVENUE SOURCES** | | | | | |
| Miscellaneous Revenues | 229,000 | 3,708 | 212,207 | 16,793 | 7% |
| Sale of Assets | - | - | 19,262 | (19,262) | 0% |
| Oil & Gas Royalties | 8,000 | 870 | 8,462 | (462) | -6% |
| Insurance Proceeds | - | - | 23,835 | (23,835) | 0% |
| Contributions/Donations | - | - | 5,549 | (5,549) | 0% |
| **Total OTHER REVENUE SOURCES** | **237,000** | **4,578** | **269,315** | **(32,315)** | **-14%** |
| **EXPENDITURES** | | | | | |
| Salaries and Wages | 28,172,884 | 1,957,609 | 19,590,131 | 8,582,753 | 30% |
| Overtime | 2,638,706 | 475,804 | 2,670,559 | (31,853) | -1% |
| Benefits | 11,146,092 | 828,023 | 8,091,919 | 3,054,173 | 27% |
| General Operating Supplies | 1,738,851 | 132,960 | 1,070,480 | 668,371 | 38% |
| Small Equipment/Tools | 728,634 | 42,057 | 384,255 | 344,379 | 47% |
| Non-Capital Tech Expenses | 690,800 | 59,477 | 522,421 | 168,379 | 24% |
| Non-Capital Fleet Expense | 537,400 | 48,743 | 435,699 | 101,701 | 19% |
| Training | 708,545 | 30,129 | 256,459 | 452,086 | 64% |
| General Purchased Services | 2,133,896 | 62,587 | 1,344,879 | 789,017 | 37% |
| Contract Services | 1,331,800 | 22,789 | 606,466 | 725,334 | 54% |
| Repairs and Maintenance Equip | 187,855 | 12,402 | 81,054 | 106,801 | 57% |
| Repairs and Maintenance Buildings | 700,946 | 55,880 | 381,766 | 319,180 | 46% |
| Other Equipment | 93,900 | 5,490 | 34,924 | 58,976 | 63% |
| Utilities | 539,500 | 45,212 | 338,490 | 201,010 | 37% |
| Debt Service Expense | - | 123,228 | 686,067 | (686,067) | 0% |
| Operational Contingency | 1,301,557 | 1,045 | 2,089 | 1,299,468 | 100% |
| **Total EXPENDITURES** | **52,651,366** | **3,903,435** | **36,497,658** | **16,153,708** | **31%** |
| **EXCESS/(DEFICIENCY) REVENUES AFTER EXPENDITURES** | **1,673,523** | **(1,428,382)** | **18,777,080** | **17,103,557** | |
| TRANSFER BETWEEN FUNDS | (1,668,801) | 216,702 | 33,414,253 | - | |
| Restricted for TABOR | (1,540,266) | | | - | |
| **ENDING FUND BALANCE** | **28,806,768** | **29,717,929** | **83,120,942** | **16,516,260** | |

**JULY NOTES:**

FS7-1 - TRANSFER BETWEEN FUNDS - Includes several large, Board-directed transfers from the GEN fund this period related to prior-year CRF expense reimbursements, remaining 2026 COP payments, and reversal of the COP-financed station build transfer.

**Mountain View Fire Rescue**
**Budget Summary by Department**
**Administration**
For the 1 Month(s) Ending September 30, 2026
(in Whole Numbers)

| | Total Original Budget | Current Period Actual | YTD Actual | Total Remaining Budget | |
|---|---|---|---|---|---|
| 52050 - Operating Supplies & Expense | 26,400 | 1,226 | 10,414 | 15,986 | 61% |
| 52090 - Food/Catering | 6,000 | 433 | 5,010 | 990 | 17% |
| 52110 - Tech-Hardware & Accessories | - | - | 74 | (74) | 0% |
| 52200 - Awards & Celebrations | 2,000 | - | 217 | 1,783 | 89% |
| 52350 - Membership/Subscriptions | 20,000 | 80 | 3,492 | 16,508 | 83% |
| 52400 - Postage/Ups,Fed X | 3,000 | 49 | 296 | 2,704 | 90% |
| 52450 - Uniform/Allowance | 54,575 | 3,212 | 22,974 | 31,601 | 58% |
| 52880 - Travel Costs/Per Diems | 33,550 | 1,866 | 8,675 | 24,875 | 74% |
| 53000 - General Purchased Services | 2,000 | - | 1,840 | 160 | 8% |
| 53050 - Board Member Attendance Compensation | - | - | 2,800 | (2,800) | 0% |
| 53060 - Board Expenses | 500 | - | - | 500 | 100% |
| 53070 - Board Member Training/Travel | 4,000 | - | - | 4,000 | 100% |
| 53100 - Printing & Legal Notices | 5,000 | 1,038 | 1,594 | 3,406 | 68% |
| 53200 - Legal Fees | 207,280 | 3,253 | 57,746 | 149,534 | 72% |
| 53300 - Elections | 250,000 | - | - | 250,000 | 100% |
| 53420 - Contract Labor Services | 150,000 | 329 | 6,853 | 143,147 | 95% |
| 53550 - Training Seminars | 19,800 | - | 2,140 | 17,660 | 89% |
| 53650 - Exams And Certifications | 2,000 | - | 10 | 1,990 | 100% |
| 53670 - Mileage Reimbursement | - | - | 213 | (213) | 0% |
| 53950 - Contingency Reserve | 1,301,557 | 1,044 | 2,089 | 1,299,468 | 100% |
| 54100 - District Liability Insurance | 430,000 | 38,151 | 318,152 | 111,848 | 26% |
| 55250 - Non-Capital Equip <$5K | 3,000 | - | - | 3,000 | 100% |
| **Administration** | **2,520,662** | **50,681** | **444,589** | **2,076,073** | **82%** |

**JANUARY NOTES:**
FS1-1 - Account 53000 - Annual accreditation fee

## Mountain View Fire Rescue
### Budget Summary by Department
### Communications
For the 1 Month(s) Ending September 30, 2026
(in Whole Numbers)

| | Total Original Budget | Current Period Actual | YTD Actual | Total Remaining Budget | |
|---|---|---|---|---|---|
| 52050 - Operating Supplies & Expense | 5,000 | - | 863 | 4,137 | 83% |
| 52090 - Food/Catering | 2,000 | - | 99 | 1,901 | 95% |
| 52230 - Promotional & Marketing | 5,000 | 1,969 | 1,969 | 3,031 | 61% |
| 52350 - Membership/Subscriptions | 1,000 | - | 240 | 760 | 76% |
| 52370 - Public Education Supplies | 500 | - | - | 500 | 100% |
| 52400 - Postage/Ups,Fed X | 250 | - | - | 250 | 100% |
| 52450 - Uniform/Allowance | 525 | - | 18 | 507 | 97% |
| 52600 - Misc Supplies & Expense | 1,000 | - | - | 1,000 | 100% |
| 52880 - Travel Costs/Per Diems | 3,000 | 870 | 1,846 | 1,154 | 38% |
| 53100 - Printing & Legal Notices | 300 | - | - | 300 | 100% |
| 53550 - Training Seminars | 3,000 | - | 675 | 2,325 | 78% |
| **Communications** | **21,575** | **2,839** | **5,710** | **15,865** | **74%** |

**JANUARY NOTES:**

FS1-2 - Account 52350 - 2026 memberships for National Information Officers and Emergency Services PIO (ESPIOC)

**Mountain View Fire Rescue**
**Budget Summary by Department**
**Information Technology Service**
For the 1 Month(s) Ending September 30, 2026
(in Whole Numbers)

| | Total Original Budget | Current Period Actual | YTD Actual | Total Remaining Budget | |
|---|---|---|---|---|---|
| 52050 - Operating Supplies & Expense | 34,000 | - | 34 | 33,966 | 100% |
| 52090 - Food/Catering | 500 | - | 167 | 333 | 67% |
| 52110 - Tech-Hardware & Accessories | 100,000 | 5,935 | 86,612 | 13,388 | 13% |
| 52120 - Tech-Software & Applications | 438,150 | 36,520 | 327,589 | 110,561 | 25% |
| 52270 - Misc. Fees | - | - | 426 | (426) | 0% |
| 52400 - Postage/Ups,Fed X | 250 | - | - | 250 | 100% |
| 52450 - Uniform/Allowance | 1,575 | - | 829 | 746 | 47% |
| 52880 - Travel Costs/Per Diems | 6,000 | 1,278 | 5,420 | 580 | 10% |
| 53000 - General Purchased Services | 16,000 | - | - | 16,000 | 100% |
| 53110 - Tech Expense-Maintenance & Sup | 25,000 | 2,698 | 29,604 | (4,604) | -18% |
| 53420 - Contract Labor Services | 70,000 | 516 | 2,918 | 67,082 | 96% |
| 53460 - R & M Equipment | 53,000 | 6,708 | 7,726 | 45,274 | 85% |
| 53550 - Training Seminars | 6,000 | 650 | 1,965 | 4,035 | 67% |
| 53590 - Dispatching Service | 70,200 | - | 64,341 | 5,859 | 8% |
| 53750 - Telecom, Cell Phones | 57,000 | 16,427 | 65,605 | (8,605) | -15% |
| 53770 - Utilities, Telephone & Cable | 13,000 | 750 | 7,709 | 5,291 | 41% |
| 53810 - Utilities, Data Services | 150,000 | 10,390 | 106,763 | 43,237 | 29% |
| **Information Technology Service** | **1,040,675** | **81,872** | **707,708** | **332,967** | **32%** |

**AUGUST NOTES:**
FS8-1 - Account 53110 - A Verizon offer will offset approximately two-thirds of the cost to replace end-of-life CradlePoints, with the credit applied to our phone bill and expected to extend into 2027; additional costs for antennas and installation will apply.

FS8-2 - Account 53750 - The Verizon credit will be applied toward the phone bill, extending the benefit into 2027

**JUNE NOTES:**
FS6-1 - Account 53110 - Starlink installations/cabling at Admin, Maintenance & St.8, and conference room video controller upgrades.

FS6-2 - Account 53590 - Weld County Dispatch Cost Allocation and Annual Wireless Radio Maintenance

**MAY NOTES:**
FS5-1 - Account 52270 - Electronics recycling at St. 10

**APRIL NOTES:**
FS4-3 - Account 53110 - Annual maintenance and support for audio-visual (AV) system and printer lease equipment

**JANUARY NOTES:**
FS1-3 - Account 53810 - Starlink Account Migration & Additional Services

**Mountain View Fire Rescue**
**Budget Summary by Department**
**Human Resources**
For the 1 Month(s) Ending September 30, 2026
(in Whole Numbers)

| | Total Original Budget | Current Period Actual | YTD Actual | Total Remaining Budget | | |
|---|---|---|---|---|---|---|
| 52050 - Operating Supplies & Expense | 3,100 | - | 4,504 | (1,404) | -45% | |
| 52090 - Food/Catering | 33,663 | 2,325 | 14,114 | 19,549 | 58% | |
| 52110 - Tech-Hardware & Accessories | 250 | - | - | 250 | 100% | |
| 52200 - Awards & Celebrations | 95,000 | 808 | 42,623 | 52,377 | 55% | |
| 52230 - Promotional & Marketing | - | - | 912 | (912) | 0% | |
| 52350 - Membership/Subscriptions | 11,400 | - | 1,267 | 10,133 | 89% | |
| 52400 - Postage/Ups,Fed X | 250 | - | 36 | 214 | 86% | |
| 52450 - Uniform/Allowance | 83,430 | 159 | 799 | 82,631 | 99% | |
| 52630 - Training Library | - | - | 62 | (62) | 0% | |
| 52670 - Mileage | 500 | - | - | 500 | 100% | |
| 52880 - Travel Costs/Per Diems | 10,000 | 1,112 | 5,486 | 4,514 | 45% | |
| 53000 - General Purchased Services | 23,897 | 700 | 14,740 | 9,157 | 38% | |
| 53040 - Fitness Memberships | 5,439 | 267 | 4,737 | 702 | 13% | |
| 53220 - Employee Testing | 55,856 | 505 | 2,719 | 53,137 | 95% | |
| 53240 - Recruiting/Hiring Services | 15,000 | 1,000 | 5,550 | 9,450 | 63% | |
| 53420 - Contract Labor Services | 526,820 | 2,936 | 266,503 | 260,317 | 49% | |
| 53460 - R & M Equipment | 1,000 | - | 1,806 | (806) | -81% | |
| 53500 - Wellness Check/Annual Physical | 205,600 | - | (3,850) | 209,450 | 102% | |
| 53530 - Employee Health Screening | 212,341 | 17,550 | 173,825 | 38,516 | 18% | **FS9-1** |
| 53550 - Training Seminars | 31,050 | 799 | 7,505 | 23,545 | 76% | |
| 53650 - Exams And Certifications | 3,870 | - | - | 3,870 | 100% | |
| 53660 - Tuition Reimbursement | 100,000 | 5,383 | 56,796 | 43,204 | 43% | |
| 53670 - Mileage Reimbursement | - | 25 | 274 | (274) | 0% | |
| 55250 - Non-Capital Equip <$5K | 1,700 | - | 1,651 | 49 | 3% | |
| **Human Resources** | **1,420,166** | **33,569** | **602,059** | **818,107** | **58%** | |

FS9-1 - Account 53530 - CIMT (neck arteries) Screening.

**AUGUST NOTES:**
FS8-3 - Account 53500 - Grant award from CO Heart Trust for each employee enrolled in the trust for completing a physical; partly covering the cost of physicals.

**MAY NOTES:**
FS5-2 - Account 53040 - Annual Corso Fitness gym membership expense.

**APRIL NOTES:**
FS4-4 - Account 53420 - Annual on-site wellness checks and visits provided by a contracted psychological services provider.

**MARCH NOTES:**
FS3-1 - Account 53460 - Purchase of parts and repairs of stationary bikes at the stations; will be netted with the remaining total budget.

**JANUARY NOTES:**
FS1-4 - Account 53000 - Therm-X heat/cold machine for light duty to rehab injuries that is covered by the Cigna Wellness funds.

FS1-5 - Account 53460 - Maintenance of bikes & other workout equipment.

**Mountain View Fire Rescue**
**Budget Summary by Department**
**Financial Services**
For the 1 Month(s) Ending September 30, 2026
(in Whole Numbers)

| | Total Original Budget | Current Period Actual | YTD Actual | Total Remaining Budget | |
|---|---|---|---|---|---|
| 52050 - Operating Supplies & Expense | 400 | - | 994 | (594) | -149% |
| 52090 - Food/Catering | 700 | - | 153 | 547 | 78% |
| 52250 - Bank Charges | 1,000 | 80 | 80 | 920 | 92% |
| 52270 - Misc. Fees | 1,050 | 20 | 53 | 997 | 95% |
| 52350 - Membership/Subscriptions | 500 | - | 1,740 | (1,240) | -248% |
| 52400 - Postage/Ups,Fed X | 500 | - | 128 | 372 | 74% |
| 52450 - Uniform/Allowance | 2,100 | 351 | 631 | 1,469 | 70% |
| 52880 - Travel Costs/Per Diems | 4,000 | - | 5,282 | (1,282) | -32% |
| 53000 - General Purchased Services | - | - | 185 | (185) | 0% |
| 53150 - Audit & Accounting | 32,000 | - | 31,100 | 900 | 3% |
| 53420 - Contract Labor Services | 132,000 | 5,022 | 88,116 | 43,884 | 33% |
| 53550 - Training Seminars | 5,300 | - | 1,900 | 3,400 | 64% |
| 53900 - Tax Collection Fee(Purch Svcs) | 711,740 | 530 | 706,380 | 5,360 | 1% |
| **Financial Services** | **891,290** | **6,003** | **836,742** | **54,548** | **6%** |

**AUGUST NOTES:**
FS8-4 - Account 53150 - Final billing for 2025 audit.

**MAY NOTES:**
FS5-3 - Account 52350 - Medicare address change fee and GFOA 2026 Budget Award fee; will be netted with the remaining total budget.

FS5-4 - Account 52880 - Remaining travel expenses (lodging and airfare) for the JMT Conference; will be netted with the remaining total budget.

**APRIL NOTES:**
FS4-5 - Account 53150 - Annual audit fee.

**FEBRUARY NOTES:**
FS2-1 - Account 53900 - Tax collection fees are higher in the initial months of the tax seasor

**JANUARY NOTES:**
FS1-6 - Account 52880 - Deposit for lodging to annual JMT accounting conference in May
FS1-7 - Account 53000 - Processing of 1099s; will be netted with the remaining total budget
FS1-8 - Account 53550 - JMT Innovate conference

**Mountain View Fire Rescue**
**Budget Summary by Department**
**Emergency Operations**
For the 1 Month(s) Ending September 30, 2026
(in Whole Numbers)

| | Total Original Budget | Current Period Actual | YTD Actual | Total Remaining Budget | | |
|---|---|---|---|---|---|---|
| 52050 - Operating Supplies & Expense | 154,050 | 8,321 | 118,500 | 35,550 | 23% | |
| 52090 - Food/Catering | 28,300 | 1,492 | 12,310 | 15,990 | 57% | |
| 52110 - Tech-Hardware & Accessories | 12,000 | 346 | 4,915 | 7,085 | 59% | |
| 52120 - Tech-Software & Applications | 5,000 | 26 | 1,524 | 3,476 | 70% | |
| 52230 - Promotional & Marketing | - | - | 300 | (300) | 0% | |
| 52270 - Misc. Fees | - | - | 58 | (58) | 0% | |
| 52350 - Membership/Subscriptions | 34,400 | 168 | 20,465 | 13,935 | 41% | |
| 52400 - Postage/Ups,Fed X | 450 | - | 1,379 | (929) | -206% | |
| 52440 - Janitorial Supplies | 60,650 | 3,126 | 25,974 | 34,676 | 57% | |
| 52450 - Uniform/Allowance | 133,400 | 7,038 | 106,205 | 27,195 | 20% | |
| 52550 - Small Equipment | 10,700 | - | 2,989 | 7,711 | 72% | |
| 52560 - Saw Supplies/Accessories | 9,400 | 3,008 | 5,771 | 3,629 | 39% | |
| 52570 - Fire Extinguishers | 5,556 | - | 2,513 | 3,043 | 55% | |
| 52590 - BC Station Allowance | 5,000 | 288 | 2,227 | 2,773 | 55% | |
| 52610 - FF Equipment | 65,200 | 6,350 | 44,741 | 20,459 | 31% | |
| 52630 - Training Library | 5,650 | (90) | 10,292 | (4,642) | -82% | |
| 52650 - Fuel | - | 3,118 | 14,154 | (14,154) | 0% | |
| 52690 - Scba Supplies/Parts | 37,100 | - | 11,848 | 25,252 | 68% | |
| 52700 - Hose/Nozzle Supplies | 28,500 | 11,288 | 34,122 | (5,622) | -20% | **FS9-2** |
| 52710 - Ems Disposables | 200,000 | 18,470 | 155,886 | 44,114 | 22% | |
| 52720 - Ems Durables | 10,200 | 5,806 | 22,754 | (12,554) | -123% | **FS9-3** |
| 52880 - Travel Costs/Per Diems | 67,500 | 27,289 | 111,879 | (44,379) | -66% | |
| 53000 - General Purchased Services | 22,900 | 1,726 | 12,828 | 10,072 | 44% | |
| 53180 - Honor Guard | 11,168 | - | 3,962 | 7,206 | 65% | |
| 53220 - Employee Testing | - | - | 15 | (15) | 0% | |
| 53320 - Repairs/Maintenance, Saws | 16,600 | - | 861 | 15,739 | 95% | |
| 53330 - Repairs/Maint, Extinguishers | 6,575 | - | - | 6,575 | 100% | |
| 53350 - Repairs & Maint, Hose/Nozzles | 8,000 | - | 309 | 7,691 | 96% | |
| 53360 - Repairs/Maint-Ff Equip | 3,500 | - | 269 | 3,231 | 92% | |
| 53420 - Contract Labor Services | 108,500 | 7,760 | 81,934 | 26,566 | 24% | |
| 53460 - R & M Equipment | 58,100 | 246 | 53,318 | 4,782 | 8% | |
| 53470 - Repairs & Maintenance, Vehicles | - | - | 607 | (607) | 0% | |
| 53480 - Repairs & Maintanence, Building | 6,250 | 263 | 1,337 | 4,913 | 79% | |
| 53550 - Training Seminars | 235,950 | 20,545 | 143,218 | 92,732 | 39% | |
| 53560 - Academy Fees | 207,500 | - | - | 207,500 | 100% | |
| 53600 - Authority Fee | 102,000 | - | 101,333 | 667 | 1% | |
| 53620 - Scba Repair/Maint/Testing | 30,500 | 650 | 7,555 | 22,945 | 75% | |
| 53630 - Protective Clothing Repairs | 19,324 | 584 | 584 | 18,740 | 97% | |
| 53650 - Exams And Certifications | 46,880 | 521 | 18,412 | 28,468 | 61% | |
| 53670 - Mileage Reimbursement | 500 | 39 | 338 | 162 | 32% | |
| 53720 - Landscaping Maintenance | 2,850 | 19 | 353 | 2,497 | 88% | |
| 53780 - Utilities, Trash | 1,000 | - | - | 1,000 | 100% | |
| 53800 - Ems Purchased Services | 6,500 | - | - | 6,500 | 100% | |
| 55150 - Hose/Nozzle Equipment <$5K | 1 | - | - | 1 | 100% | |
| 55200 - Protective Gear/Equip | 446,526 | 7,738 | 216,184 | 230,342 | 52% | |
| 55250 - Non-Capital Equip <$5K | 50,300 | 4,460 | 17,014 | 33,286 | 66% | |
| 55500 - Training Equipment | 8,900 | - | 6,525 | 2,375 | 27% | |
| **Emergency Operations** | **2,273,380** | **140,595** | **1,377,762** | **895,618** | **39%** | |

FS9-2 - Account 52700 - Replacement needed for old hose. Will be netted with the remaining total budget.

FS9-3 - Account 52720 - The increase in EMS Durables costs is due to the launch of the new Whole Blood program and the purchase of equipment for new rigs.

**AUGUST NOTES:**
FS8-5 - Account 52630 - Purchase of instructor courses, webinars, and educational resources; will be netted with the remaining total budget.

**JULY NOTES:**
FS7-2 - Account 52880 - The majority of travel expenses relate to wildland deployments and will be reimbursed by Wildland.

**JUNE NOTES:**
FS6-3 - Account 52230 - SWAT medic challenge coins; will be netted with the remaining total budget.

**MAY NOTES:**
FS5-5 - Account 53460 - Annual maintenance and warranty costs provided by Stryker.

**APRIL NOTES:**
FS4-6 - Account 53600 - Annual Boulder County Hazardous Materials Response Authority fee.

**MARCH NOTES:**
FS3-2 - Account 52350 - Annual fee for Boulder County Regional Training Center.
FS3-3 - Account 52610 - Replacement of ladders.
FS3-4 - Account 52650 - Will be reimursed by the Wildland.
FS3-5 - Account 52700 - Nozzle and hose replacements.
FS3-6 - Account 52720 - Current replacement needs; may stabilize later in the year.

**FEBRUARY NOTES:**
FS2-2 - Account 52050 - Supplies related to Hazmat foam change over.

**JANUARY NOTES:**
FS1-9 - Account 53550 - Blue Card Instructor training; Consulting for Training Program Development for Tech Rescue.

FS1-10 - Account 55500 - Purchase of 20 wrecked vehicles for extrication training.

## Mountain View Fire Rescue
### Budget Summary by Department
### Life Safety
For the 1 Month(s) Ending September 30, 2026
(in Whole Numbers)

| | Total Original Budget | Current Period Actual | YTD Actual | Total Remaining Budget | | |
|---|---|---|---|---|---|---|
| 52050 - Operating Supplies & Expense | 3,400 | 452 | 572 | 2,828 | 83% | |
| 52090 - Food/Catering | 8,100 | 2,109 | 9,475 | (1,375) | -17% | |
| 52110 - Tech-Hardware & Accessories | 1,650 | 164 | 163 | 1,487 | 90% | |
| 52120 - Tech-Software & Applications | - | - | 279 | (279) | 0% | |
| 52350 - Membership/Subscriptions | 8,025 | 53 | 5,439 | 2,586 | 32% | |
| 52370 - Public Education Supplies | 72,100 | 10,609 | 51,467 | 20,633 | 29% | |
| 52380 - Fire Investigation Supplies | 2,400 | - | 2,684 | (284) | -12% | |
| 52450 - Uniform/Allowance | 6,725 | - | 2,739 | 3,986 | 59% | |
| 52550 - Small Equipment | 500 | - | 98 | 402 | 80% | |
| 52630 - Training Library | 200 | - | 65 | 135 | 68% | |
| 52880 - Travel Costs/Per Diems | 19,050 | - | 4,037 | 15,013 | 79% | |
| 53550 - Training Seminars | 12,630 | 555 | 6,205 | 6,425 | 51% | |
| 53650 - Exams And Certifications | 6,340 | 826 | 4,236 | 2,104 | 33% | |
| 53680 - Icc Exams And Certifications | - | 150 | 150 | (150) | 0% | **FS9-4** |
| 55250 - Non-Capital Equip <$5K | 5,000 | - | - | 5,000 | 100% | |
| **Life Safety** | **146,120** | **14,918** | **87,609** | **58,511** | **40%** | |

FS9-4 - Account 53680 - The renewal of the International Code Council (ICC) Fire Marshal certification.

**JUNE NOTES:**
FS6-5 - Account 52380 - CPR training materials, Fire Investigation Technician registration, and International Fire Code books. Will be netted with the remaining total budget.

**APRIL NOTES:**
FS4-7 - Account 52120 - Purchase of Claude.Ai subscription for use with investigations, plan reviews.

**FEBRUARY NOTES:**
FS2-3 - Account 52350 - National Fire Protection Association (NFPA) membership renewal & access.

**Mountain View Fire Rescue**
**Budget Summary by Department**
**Fleet Operation**
For the 1 Month(s) Ending September 30, 2026
(in Whole Numbers)

| | Total Original Budget | Current Period Actual | YTD Actual | Total Remaining Budget | |
|---|---|---|---|---|---|
| 52050 - Operating Supplies & Expense | 316,000 | 22,758 | 198,962 | 117,038 | 37% |
| 52080 - Ambulance Expenses | 1,650 | - | - | 1,650 | 100% |
| 52090 - Food/Catering | 1,500 | 294 | 1,099 | 401 | 27% |
| 52120 - Tech-Software & Applications | 33,750 | 360 | 7,231 | 26,519 | 79% |
| 52270 - Misc. Fees | 5,365 | 393 | 3,789 | 1,576 | 29% |
| 52340 - Outside Svc-Supplies/Materials | - | 6,391 | 74,431 | (74,431) | 0% |
| 52350 - Membership/Subscriptions | 1,000 | - | 50 | 950 | 95% |
| 52400 - Postage/Ups,Fed X | 2,625 | - | 401 | 2,224 | 85% |
| 52450 - Uniform/Allowance | 18,475 | 1,380 | 10,521 | 7,954 | 43% |
| 52650 - Fuel | 275,000 | 28,530 | 192,408 | 82,592 | 30% |
| 52660 - Tires | 94,500 | 4,865 | 47,591 | 46,909 | 50% |
| 52880 - Travel Costs/Per Diems | 31,500 | - | 19,455 | 12,045 | 38% |
| 53000 - General Purchased Services | - | 19 | 168 | (168) | 0% |
| 53110 - Tech Expense-Maintenance & Sup | 12,000 | - | 1,680 | 10,320 | 86% |
| 53470 - Repairs & Maintenance, Vehicles | 167,900 | 5,840 | 106,508 | 61,392 | 37% |
| 53550 - Training Seminars | 19,300 | - | 1,953 | 17,347 | 90% |
| 53640 - Annual Equip Testing | 10,580 | 3,516 | 4,121 | 6,459 | 61% |
| 53650 - Exams And Certifications | - | - | 85 | (85) | 0% |
| 54100 - District Liability Insurance | 20,000 | - | - | 20,000 | 100% |
| 55250 - Non-Capital Equip <$5K | 14,950 | 20 | 10,275 | 4,675 | 31% |
| **Fleet Operation** | **1,026,095** | **74,366** | **680,728** | **345,367** | **34%** |

**MAY NOTES:**
FS5-6 - Account 53650 - Certification fee from National Institute for Automotive Service Excellence

**FEBRUARY NOTES:**
FS2-4 - Account 52880 - Travel Expenses for EVT Conference in Orlando and final ambulance inspection in Indiana

**JANUARY NOTES:**
FS1-11 - Account 52340 - Supplies/parts purchased for billable work only; offset by revenue collected

**Mountain View Fire Rescue**
**Budget Summary by Department**
**Stations And Grounds**
For the 1 Month(s) Ending September 30, 2026
(in Whole Numbers)

| | Total Original Budget | Current Period Actual | YTD Actual | Total Remaining Budget | |
|---|---|---|---|---|---|
| 52050 - Operating Supplies & Expense | 82,800 | 8,008 | 45,209 | 37,591 | 45% |
| 52120 - Tech-Software & Applications | 6,000 | - | 144 | 5,856 | 98% |
| 52440 - Janitorial Supplies | 8,500 | 772 | 9,522 | (1,022) | -12% |
| 52450 - Uniform/Allowance | 1,600 | - | 20 | 1,580 | 99% |
| 52880 - Travel Costs/Per Diems | 1,500 | 1,373 | 1,374 | 126 | 8% |
| 53000 - General Purchased Services | 5,000 | - | - | 5,000 | 100% |
| 53420 - Contract Labor Services | 35,000 | 2,975 | 6,955 | 28,045 | 80% |
| 53440 - Janitorial Services | 60,046 | 2,320 | 29,864 | 30,182 | 50% |
| 53480 - Repairs & Maintanence, Building | 243,800 | 19,700 | 118,615 | 125,185 | 51% |
| 53490 - Repairs & Maint. Appliances | 7,000 | 1,281 | 3,347 | 3,653 | 52% |
| 53550 - Training Seminars | 3,075 | 790 | 790 | 2,285 | 74% |
| 53610 - Alarm System Service Fees | 23,000 | 360 | 12,605 | 10,395 | 45% |
| 53700 - Hvac/Mechanical Repairs | 270,000 | 31,150 | 164,368 | 105,632 | 39% |
| 53720 - Landscaping Maintenance | 95,000 | 2,069 | 54,624 | 40,376 | 43% |
| 53760 - Utilities, Electric & Gas | 264,000 | 18,397 | 154,244 | 109,756 | 42% |
| 53780 - Utilities, Trash | 40,000 | 3,291 | 28,308 | 11,692 | 29% |
| 53790 - Utilities, Water & Sewer | 71,500 | 12,384 | 41,466 | 30,034 | 42% |
| 54100 - District Liability Insurance | 20,000 | - | - | 20,000 | 100% |
| 55110 - Furniture & Fixtures | 85,000 | 5,119 | 28,027 | 56,973 | 67% |
| 55250 - Non-Capital Equip <$5K | 40,000 | 3,386 | 14,297 | 25,703 | 64% |
| **Stations And Grounds** | **1,362,821** | **113,375** | **713,779** | **649,042** | **48%** |

**AUGUST NOTES:**
FS8-6 - Account 52440 - The overage will be netted against the remaining total budget

**Mountain View Fire Rescue**
**Statement of Revenues and Expenditures**
**Capital Reserve Fund**
For the 1 Month(s) Ending September 30, 2026
(in Whole Numbers)

| | Total Original Budget | Current Period Actual | YTD Actual | Total Remaining Budget | | |
|---|---|---|---|---|---|---|
| **BEGINNING FUND BALANCE** | **66,597,902** | **63,038,203** | **63,038,203** | **-** | **0%** | |
| **REVENUES** | | | | | | |
| Interest On Deposits | 1,759,105 | 104,782 | 1,717,166 | 41,939 | 2% | |
| Sale Of Property & Equipment | 2,250,000 | - | 1,912,756 | 337,244 | 15% | |
| **Total REVENUES** | **4,009,105** | **104,782** | **3,629,921** | **379,184** | **9%** | |
| **OTHER FINANCING SOURCES** | | | | | | |
| Certificates of Participation | - | - | 18,001,758 | (18,001,758) | 0% | |
| **Total OTHER FINANCING SOURCES** | **-** | **-** | **18,001,758** | **(18,001,758)** | **0%** | |
| **EXPENDITURES** | | | | | | |
| 90000-Capital Projects Contingency | 182,700 | - | - | 182,700 | 100% | |
| **100-Administration** | **182,700** | **-** | **-** | **182,700** | **100%** | |
| 90009-Radio Replacement Plan | 206,646 | - | 135,501 | 71,145 | 34% | |
| 90024-Software Implementation | 17,300 | - | 17,280 | 20 | 0% | |
| **105-Information Technology Service** | **223,946** | **-** | **152,781** | **71,165** | **32%** | |
| 90032-Wellness Program Equip | 51,940 | 3,128 | 33,661 | 18,279 | 35% | |
| **107-Human Resources** | **51,940** | **3,128** | **33,661** | **18,279** | **35%** | |
| 90007-SCBA Replacement | 1,306,384 | - | 156,342 | 1,150,042 | 88% | |
| 90008-EMS Pram Replacement | 498,181 | - | - | 498,181 | 100% | |
| 90009-Radio Replacement Plan | 58,878 | - | 44,088 | 14,790 | 25% | |
| 90010-Extrication Equip Replacement | 53,554 | - | - | 53,554 | 100% | |
| 90014-Engine Replacement Program | 51,881 | - | - | 51,881 | 100% | |
| 90027-EMS Monitor Replacment | 527,978 | - | 156,777 | 371,202 | 70% | |
| 90028-EMS Equip Replacement | 156,206 | - | - | 156,206 | 100% | |
| 90029-Capital Training Equip | 175,000 | - | 194,950 | (19,950) | -11% | |
| 90031-TIC Replacement | 48,772 | - | - | 48,772 | 100% | |
| 90040-EMS Stair Chair Replacement | 58,321 | - | - | 58,321 | 100% | |
| 99052-EMS Blood Program | 43,000 | - | 28,691 | 14,308 | 33% | |
| 99054-Tech Rescue Badger Box | 20,000 | - | 17,222 | 2,779 | 14% | |
| 99058-Tech Rescue Vortex Tool | 5,500 | - | 5,680 | (180) | -3% | |
| 99060-Portable Training Equipment | 19,800 | - | 4,950 | 14,850 | 75% | |
| **200-Emergency Operations** | **3,023,455** | **-** | **608,700** | **2,414,756** | **80%** | |
| 90014-Engine Replacement Program | 10,495,020 | 248,696 | 248,696 | 10,246,323 | 98% | |
| 90015-Hazmat Custom Replacement | 251,332 | - | - | 251,332 | 100% | |
| 90016-Aerial Replacement | 1,624,767 | - | - | 1,624,767 | 100% | |
| 90018-Wildland Utility Replacement | 824,043 | - | - | 824,043 | 100% | |
| 90020-Fleet Replacement Program | 2,253,709 | - | 425,447 | 1,828,263 | 81% | |
| 90021-Ambulance Replacement | 450,798 | - | - | 450,798 | 100% | |
| 99014-Engine Replacement-Strategic | 1,286,667 | 1,004,971 | 1,110,664 | 172,465 | 13% | **FS9-5** |
| 99016-Aerial Ladder Truck | 2,245,822 | - | 2,011 | 2,243,811 | 100% | |
| 99020-Fleet Replacement-Strategic | 77,000 | 10,043 | 85,189 | (8,189) | -11% | **FS9-6** |
| 99021-Ambulance | 700,000 | - | 688,895 | 11,105 | 2% | |
| 99045-Fleet Refurbish Project | 17,000 | 18,722 | 18,721 | (1,722) | -10% | **FS9-7** |
| 99066-Shop Fabrication Tools/Equip | 66,500 | - | 64,065 | 2,436 | 4% | |
| 99070-Air Ride Seats for INT202 | 25,000 | - | 5,304 | 19,695 | 79% | |
| 99215-New Engine Purchase | 1,286,667 | 986,434 | 1,142,025 | 144,643 | 11% | **FS9-5** |
| **600-Fleet Operation** | **21,604,325** | **2,268,866** | **3,791,017** | **17,809,770** | **82%** | |

| | | | | | |
|---|---|---|---|---|---|
| 90011-Admin Bldg Improvements | 70,260 | - | - | 70,260 | 100% |
| 90039-Maintenance/Fleet Bldg & Equip | 34,643 | - | 21,345 | 13,298 | 38% |
| 91000-Station Capital Improvements | 239,913 | 24,385 | 113,180 | 126,734 | 53% |
| 99040-New Station Build | 34,582,953 | 2,314,119 | 16,854,669 | 17,728,284 | 51% |
| 99043-Capital Appliances/Fixed Equip | 6,500 | - | 6,430 | 70 | 1% |
| 99047-Marshall Mesa Cistern | - | - | 14,904 | (14,904) | 0% |
| 99050-Monarch Park Project | - | - | 28,841 | (28,841) | 0% |
| **800-Stations And Grounds** | **34,934,269** | **2,338,504** | **17,039,369** | **17,894,901** | **51%** |
| **Total EXPENDITURES** | **60,020,635** | **4,610,498** | **21,625,528** | **38,391,571** | **64%** |
| **EXCESS/(DEFICIENCY) REVENUES AFTER EXPENDITU** | **(56,011,530)** | **(4,505,716)** | **6,151** | | |
| TRANSFER BETWEEN FUNDS | | (93,474) | (34,048,647) | | |
| **ENDING FUND BALANCE** | **10,586,372** | **58,439,013** | **28,995,707** | | |

FS9-5 - Program 99014 & 99215, Dept. 600 - Final payments for the engines.

FS9-6 - Program 99020, Dept. 600 - The cost of upfitting the logistics van with the necessary equipment.

FS9-7 - Program 99045, Dept. 600 - The cost of retrofitting the existing training vehicle with a snow plow.

**JULY NOTES:**

FS7-3 - Program 90029, Dept. 200 - Project is completed. Delivery fee of $20,000 for training prop was not included into budgeted amount; will be netted with the remaining total budget for department 200.
FS7-4 - Program 99058, Dept. 200 - Project is completed; shipping cost was not accounted for at the budgeted amount.

**JUNE NOTES:**

FS6-6 - Program 99043, Dept. 800 - Gear dryer purchase (project complete).

**APRIL NOTES:**

FS4-8 - Program 99020, Dept. 600 - Purchase of logistics van.

**FEBRUARY NOTES:**

FS2-5 - Program 90029, Dept. 200 - 50% downpayment for production of Taylor's Series 40+ fire training equipment.

**JANUARY NOTES:**

FS1-12 - Program 99215, Dept. 600 - New Engine purchase that was budgeted in 2025 that didn't get carried over.

**Mountain View Fire Rescue**
**Statement of Revenues and Expenditures**
**Debt Service Fund COP 2026**
For the 1 Month(s) Ending September 30, 2026
(in Whole Numbers)

| | Total Original Budget | Current Period Actual | YTD Actual | Total Remaining Budget | |
|---|---|---|---|---|---|
| **BEGINNING FUND BALANCE** | - | - | - | - | **0%** |
| **REVENUES** | | | | | |
| Investment Earnings | - | 2,087 | 6,066 | (6,066) | 0% |
| **Total REVENUES** | **-** | **2,087** | **6,066** | **(6,066)** | **0%** |
| **EXPENDITURES** | | | | | |
| Debt Service | 1,055,751 | - | - | 1,055,751 | 100% |
| **Total EXPENDITURES** | **1,055,751** | **-** | **-** | **1,055,751** | **100%** |
| **EXCESS/(DEFICIENCY) REVENUES AFTER EXPENDITURES** | **(1,055,751)** | **2,087** | **6,066** | **(1,061,817)** | **101%** |
| TRANSFER BETWEEN FUNDS | 1,055,751 | (123,228) | 639,449 | 416,302 | 39% |
| **ENDING FUND BALANCE** | **-** | **(121,141)** | **645,515** | | **0%** |

# Mountain View Fire Rescue
## Statement of Financial Position
## General Fund
As at September 30, 2026
(in Whole Numbers)

| | Beginning Period Balance | Current Change | Current Year |
|---|---|---|---|
| **Assets** | | | |
| Cash in Bank | 718,740 | 1,324,121 | 2,042,861 |
| Cash with County Treasurer | 696,680 | (443,740) | 252,940 |
| Cash invested in COLOTRUST | 82,824,926 | (2,410,034) | 80,414,892 |
| Accounts Receivable | 349,645 | (4,377) | 345,268 |
| Accrued Property Taxes | 562,987 | (71,021) | 491,966 |
| Prepaid Expenses | 547,574 | (99,489) | 448,085 |
| Due from Other Funds | 25,011 | - | 25,011 |
| **Total Assets** | **85,725,563** | **(1,704,540)** | **84,021,023** |
| **Liabilities** | | | |
| Accounts Payable | 701,444 | (421,839) | 279,605 |
| Deferred Revenue | 691,495 | (71,021) | 620,474 |
| Due to Other Funds | 3 | - | 3 |
| **Total Liabilities** | **1,392,942** | **(492,860)** | **900,082** |
| **Fund Balances** | | | |
| Restricted | 1,540,266 | - | 1,540,266 |
| Assigned | 1,117,550 | - | 1,117,550 |
| Unassigned | 82,045,680 | (1,428,382) | 80,617,298 |
| Transfer to/From Other Funds | (370,874) | 216,702 | (154,172) |
| **Total Fund Balances** | **84,332,622** | **(1,211,680)** | **83,120,942** |
| **Liabilities & Fund Balance** | **85,725,563** | **(1,704,540)** | **84,021,024** |

# Mountain View Fire Rescue
## Statement of Financial Position
## Capital Reserve Fund
As at September 30, 2026
(in Whole Numbers)

| | Beginning Period Balance | Current Change | Current Year |
|---|---|---|---|
| **Assets** | | | |
| Cash invested in COLOTRUST | 34,976,203 | (3,368,476) | 31,607,727 |
| **Total Assets** | **34,976,203** | **(3,368,476)** | **31,607,727** |
| **Liabilities** | | | |
| Accounts Payable | 1,375,464 | 1,230,614 | 2,606,078 |
| Due to Other Funds | 5,843 | - | 5,843 |
| **Total Liabilities** | **1,381,307** | **1,230,614** | **2,611,921** |
| **Fund Balances** | | | |
| Assigned | 4,785,985 | - | 4,785,985 |
| Unassigned | (23,743,845) | (4,505,616) | (28,249,461) |
| Transfer to/From Other Funds | 52,552,756 | (93,474) | 52,459,282 |
| **Total Fund Balances** | **33,594,896** | **(4,599,090)** | **28,995,806** |
| **Liabilities & Fund Balance** | **34,976,203** | **(3,368,476)** | **31,607,727** |

# Mountain View Fire Rescue
## Statement of Financial Position
## Debt Service Fund
As at September 30, 2026
(in Whole Numbers)

| | Beginning Period Balance | Current Change | Current Year |
|---|---|---|---|
| **Assets** | | | |
| Cash with County Treasurer | 9,898 | (6,332) | 3,565 |
| Cash invested in COLOTRUST | 117,830 | 10,271 | 128,102 |
| Accrued Property Taxes | 7,140 | (1,685) | 5,455 |
| Due from Other Funds | 5,846 | - | 5,846 |
| **Total Assets** | **140,714** | **2,254** | **142,968** |
| **Liabilities** | | | |
| Deferred Revenue | 7,140 | (1,685) | 5,455 |
| Due to Other Funds | 25,011 | - | 25,011 |
| **Total Liabilities** | **32,151** | **(1,685)** | **30,466** |
| **Fund Balances** | | | |
| Unassigned | 108,563 | 3,939 | 112,502 |
| **Total Fund Balances** | **108,563** | **3,939** | **112,502** |
| **Liabilities & Fund Balance** | **140,714** | **2,254** | **142,968** |

# Mountain View Fire Rescue
## Statement of Financial Position
## Debt Service 2026 COP
As at September 30, 2026
(in Whole Numbers)

| | Beginning Period Balance | Current Change | Current Year |
|---|---|---|---|
| **Assets** | | | |
| Cash in Bank | 766,656 | (121,141) | 645,515 |
| **Total Assets** | **766,656** | **(121,141)** | **645,515** |
| **Liabilities** | | | |
| **Total Liabilities** | **-** | **-** | **-** |
| **Fund Balances** | | | |
| Unassigned | 3,979 | 2,087 | 6,066 |
| Transfer to/From Other Funds | 762,677 | (123,228) | 639,449 |
| **Total Fund Balances** | **766,656** | **(121,141)** | **645,515** |
| **Liabilities & Fund Balance** | **766,656** | **(121,141)** | **645,515** |

# Mountain View Fire Rescue

2027 Preliminary Budget

October 13, 2026



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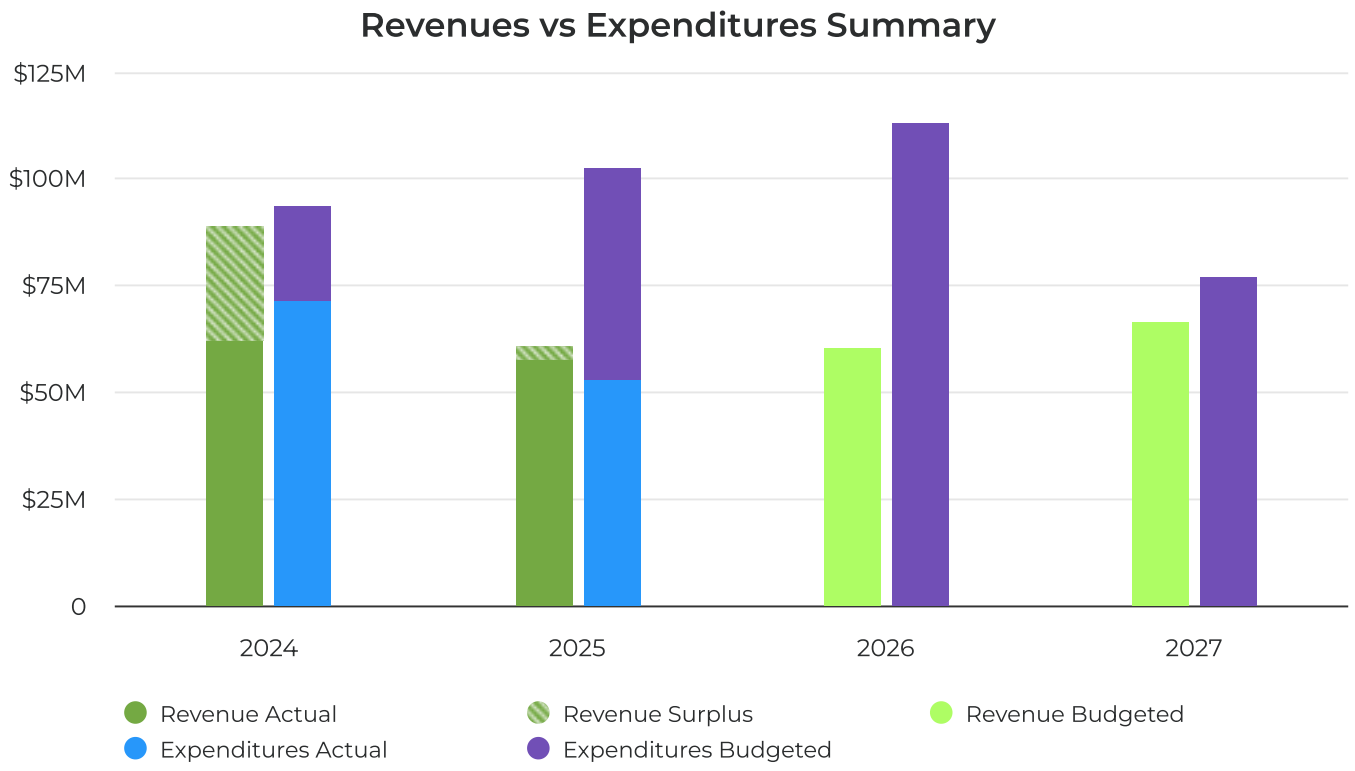
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# Comprehensive Fund Summary (all Funds)

## Summary

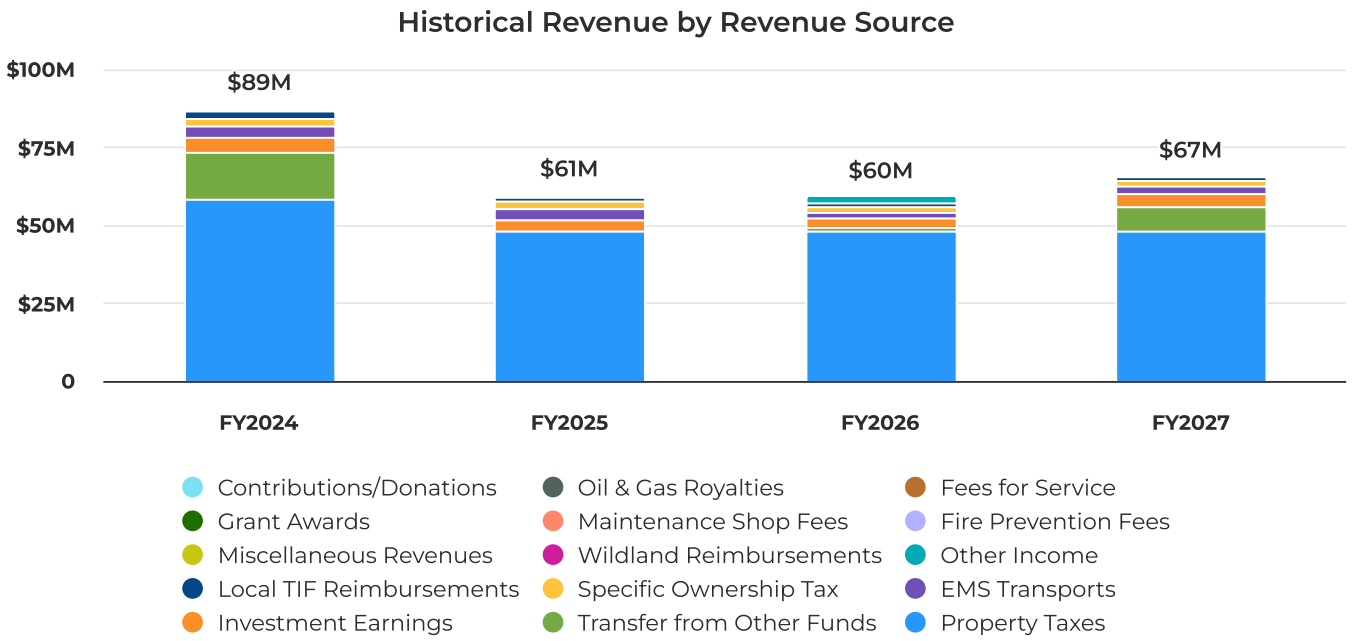


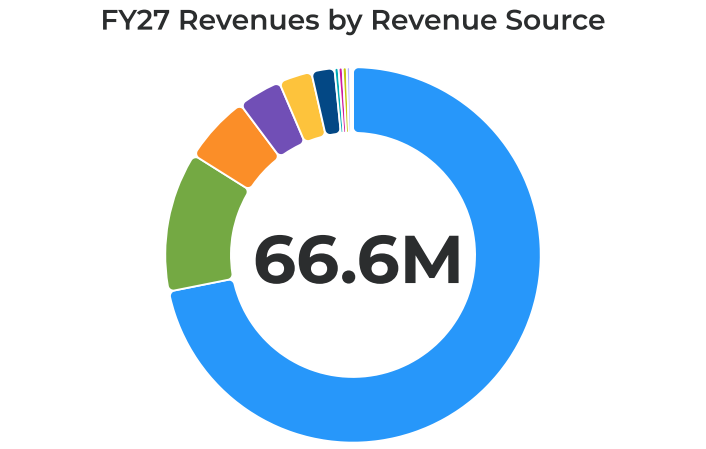

### Comprehensive Fund Summary

| Category | 2025 Actual | 2026 Estimated | 2027 Preliminary Budget | FY 2026 vs. FY 2027 Preliminary $ | FY 2026 vs FY 2027 Preliminary % |
|---|---|---|---|---|---|
| **Beginning Fund Balance** | **$94,463,905** | **$94,086,804** | **$98,901,496** | **$4,814,692** | **5.1%** |
| **Revenues** | | | | | |
| Property Taxes | $47,929,102 | $48,017,119 | $47,886,843 | -$130,276 | -0.3% |
| Local TIF Reimbursements | $1,755,394 | $1,603,734 | $1,319,275 | -$284,459 | -17.7% |
| Specific Ownership Tax | $1,993,741 | $2,046,117 | $1,916,799 | -$129,318 | -6.3% |
| Miscellaneous Revenues | $330,147 | $287,193 | $229,000 | -$58,193 | -20.3% |
| Other Financing Sources | - | $18,001,758 | - | -$18,001,758 | -100.0% |
| EMS Transports | $3,794,372 | $3,084,259 | $2,520,000 | -$564,259 | -18.3% |
| Fire Prevention Fees | $180,399 | $191,516 | $200,000 | $8,484 | 4.4% |
| Other Income | $86,723 | $1,955,853 | - | -$1,955,853 | -100.0% |
| Maintenance Shop Fees | $190,300 | $249,296 | $240,000 | -$9,296 | -3.7% |
| Fees for Service | $130,000 | $46,000 | $46,000 | - | - |
| Investment Earnings | $4,409,895 | $4,155,231 | $3,906,459 | -$248,772 | -6.0% |
| Oil & Gas Royalties | $66,312 | $11,366 | $8,000 | -$3,366 | -29.6% |

| Category | 2025 Actual | 2026 Estimated | 2027 Preliminary Budget | FY 2026 vs. FY 2027 Preliminary $ | FY 2026 vs FY 2027 Preliminary % |
|---|---|---|---|---|---|
| Wildland Reimbursements | $1,245,260 | $1,560,234 | $105,000 | -$1,455,234 | -93.3% |
| Contributions/Donations | $119 | $5,548 | - | -$5,548 | -100.0% |
| Grant Awards | $500,154 | $25,288 | $228,216 | $202,928 | 802.5% |
| Transfer from Other Funds | $59,858,327 | $34,902,429 | $8,025,622 | -$26,876,807 | -77.0% |
| **Total Revenues** | **$122,470,245** | **$116,142,942** | **$66,631,214** | **-$49,511,728** | **-42.6%** |
| **Expenditures** | | | | | |
| Overtime | $3,063,706 | $4,379,834 | $2,990,582 | -$1,389,252 | -31.7% |
| Salaries and Wages | $24,157,672 | $25,320,375 | $31,752,985 | $6,432,610 | 25.4% |
| Benefits | $10,210,946 | $10,542,273 | $13,736,638 | $3,194,364 | 30.3% |
| General Operating Supplies | $1,457,010 | $1,511,997 | $1,680,919 | $168,922 | 11.2% |
| Non-Capital Tech Expenses | $714,814 | $626,428 | $619,166 | -$7,262 | -1.2% |
| Non-Capital Fleet Expense | $459,001 | $604,000 | $537,500 | -$66,500 | -11.0% |
| Small Equipment/Tools | $540,420 | $593,203 | $794,833 | $201,630 | 34.0% |
| Training | $296,611 | $505,696 | $769,507 | $263,811 | 52.2% |
| General Purchased Services | $1,740,856 | $1,743,241 | $1,939,191 | $195,950 | 11.2% |
| Contract Services | $751,151 | $747,799 | $1,105,365 | $357,566 | 47.8% |
| Repairs and Maintenance Equip | $150,283 | $117,398 | $203,295 | $85,897 | 73.2% |
| Repairs and Maintenance Building | $514,911 | $672,820 | $758,995 | $86,175 | 12.8% |
| Utilities | $519,384 | $589,999 | $642,600 | $52,601 | 8.9% |
| Contingency Reserve | - | $38,450 | $800,000 | $761,550 | 1,980.6% |
| Capital Expenditures | $17,772,265 | $27,794,792 | $8,573,420 | -$19,221,372 | -69.2% |
| Debt Service | $639,990 | $1,693,265 | $2,272,173 | $578,908 | 34.2% |
| Transfers | $59,858,327 | $33,846,678 | $8,025,622 | -$25,821,056 | -76.3% |
| **Total Expenditures** | **$122,847,347** | **$111,328,249** | **$77,202,791** | **-$34,125,458** | **-30.7%** |
| **Total Revenues Less Expenditures** | **-$377,102** | **$4,814,693** | **-$10,571,577** | **-$15,386,270** | **-319.6%** |
| **Ending Fund Balance** | **$94,086,803** | **$98,901,497** | **$88,329,919** | **-$10,571,578** | **-10.7%** |

# Revenues by Revenue Source



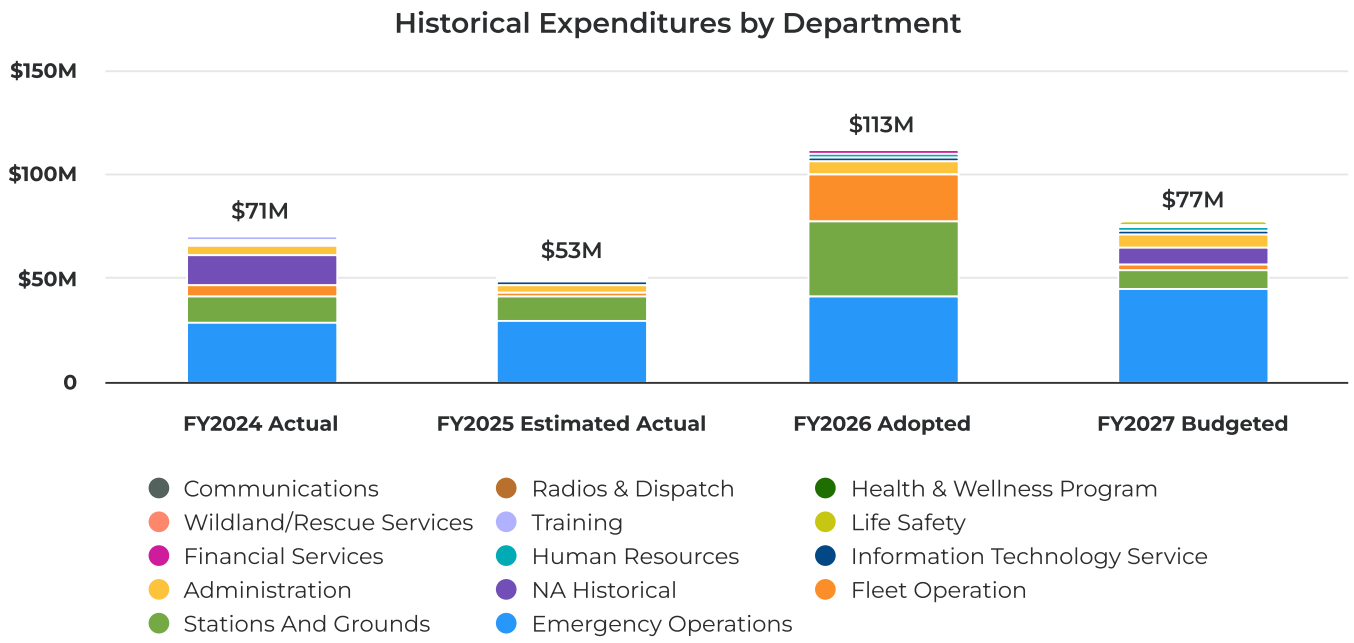




| | | |
|---|---|---|
| Property Taxes | $47,886,843 | 71.87% |
| Transfer from Other Funds | $8,025,622 | 12.04% |
| Investment Earnings | $3,906,459 | 5.86% |
| EMS Transports | $2,520,000 | 3.78% |
| Specific Ownership Tax | $1,916,799 | 2.88% |
| Local TIF Reimbursements | $1,319,275 | 1.98% |
| Maintenance Shop Fees | $240,000 | 0.36% |
| Miscellaneous Revenues | $229,000 | 0.34% |
| Grant Awards | $228,216 | 0.34% |
| Fire Prevention Fees | $200,000 | 0.30% |
| Wildland Reimbursements | $105,000 | 0.16% |
| Fees for Service | $46,000 | 0.07% |
| Oil & Gas Royalties | $8,000 | 0.01% |

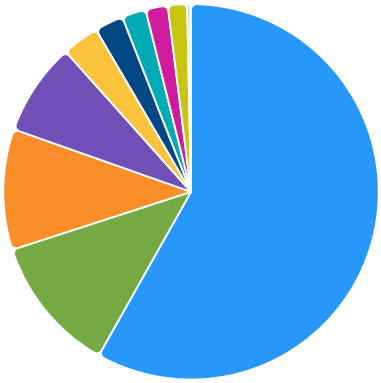
### Revenues by Revenue Source

| Category | 2025 Actual | 2026 Estimated | 2027 Preliminary Budget | FY 2026 vs. FY 2027 Preliminary $ | FY 2026 vs FY 2027 Preliminary % |
|---|---|---|---|---|---|
| Property Taxes | $47,929,102 | $48,017,119 | $47,886,843 | -$130,276 | -0.3% |
| Local TIF Reimbursements | $1,755,394 | $1,603,734 | $1,319,275 | -$284,459 | -17.7% |
| Specific Ownership Tax | $1,993,741 | $2,046,117 | $1,916,799 | -$129,318 | -6.3% |
| Miscellaneous Revenues | $330,147 | $287,193 | $229,000 | -$58,193 | -20.3% |
| Other Financing Sources | - | $18,001,758 | - | -$18,001,758 | -100.0% |
| EMS Transports | $3,794,372 | $3,084,259 | $2,520,000 | -$564,259 | -18.3% |
| Fire Prevention Fees | $180,399 | $191,516 | $200,000 | $8,484 | 4.4% |
| Other Income | $86,723 | $1,955,853 | - | -$1,955,853 | -100.0% |
| Maintenance Shop Fees | $190,300 | $249,296 | $240,000 | -$9,296 | -3.7% |
| Fees for Service | $130,000 | $46,000 | $46,000 | - | - |
| Investment Earnings | $4,409,895 | $4,155,231 | $3,906,459 | -$248,772 | -6.0% |
| Oil & Gas Royalties | $66,312 | $11,366 | $8,000 | -$3,366 | -29.6% |
| Wildland Reimbursements | $1,245,260 | $1,560,234 | $105,000 | -$1,455,234 | -93.3% |
| Contributions/Donations | $119 | $5,548 | - | -$5,548 | -100.0% |
| Grant Awards | $500,154 | $25,288 | $228,216 | $202,928 | 802.5% |
| Transfer from Other Funds | $59,858,327 | $34,902,429 | $8,025,622 | -$26,876,807 | -77.0% |
| **Total Revenues** | **$122,470,245** | **$116,142,942** | **$66,631,214** | **-$49,511,728** | **-42.6%** |

# Expenditures by Department



## FY27 Expenditures by Department

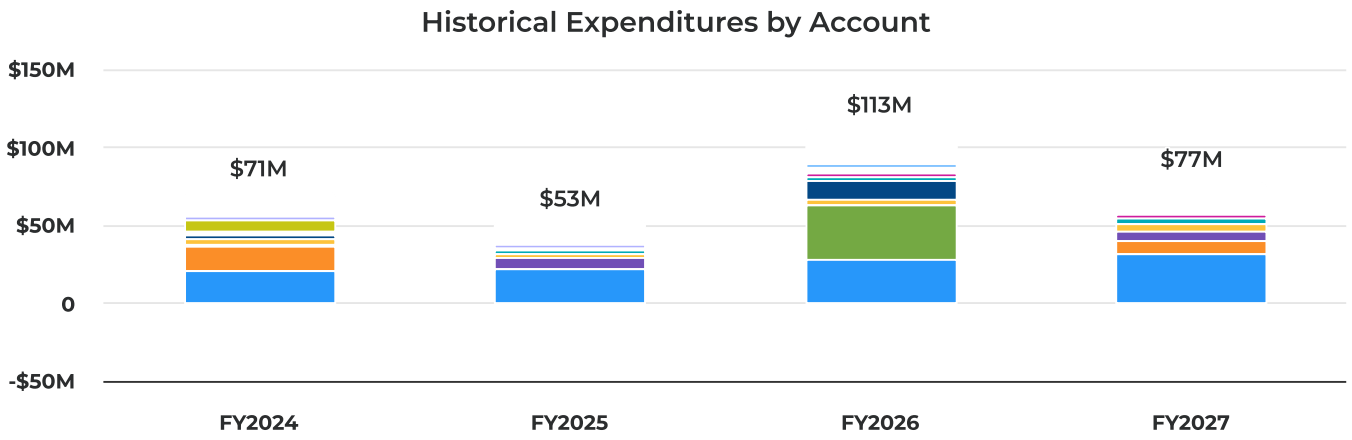


| | | | |
|---|---|---|---|
| ● | Emergency Operations | **$44,905,196** | 58.17% |
| ● | Stations And Grounds | **$9,147,590** | 11.85% |
| ● | NA Historical | **$8,025,622** | 10.40% |
| ● | Administration | **$6,163,488** | 7.98% |
| ● | Fleet Operation | **$2,457,416** | 3.18% |
| ● | Human Resources | **$1,907,094** | 2.47% |
| ● | Information Technology Service | **$1,599,020** | 2.07% |
| ● | Financial Services | **$1,474,618** | 1.91% |
| ● | Life Safety | **$1,274,613** | 1.65% |
| ● | Communications | **$193,597** | 0.25% |
| ● | Health & Wellness Program | **$54,537** | 0.07% |

## Expenditures by Department

| Category | 2025 Actual | 2026 Estimated | 2027 Preliminary Budget | FY 2026 vs. FY 2027 Preliminary $ | FY 2026 vs FY 2027 Preliminary % |
|---|---|---|---|---|---|
| NA Historical | $59,868,941 | $33,846,678 | $8,025,622 | -$25,821,056 | -76.3% |
| Administration | $4,514,014 | $4,326,796 | $6,163,488 | $1,836,692 | 42.4% |
| Communications | $158,841 | $201,202 | $193,597 | -$7,605 | -3.8% |
| Information Technology Service | $1,176,300 | $1,789,683 | $1,599,020 | -$190,663 | -10.7% |
| Human Resources | $574,361 | $1,544,600 | $1,907,094 | $362,494 | 23.5% |
| Financial Services | $653,176 | $1,401,131 | $1,474,618 | $73,487 | 5.2% |
| Emergency Operations | $31,779,123 | $36,236,183 | $44,905,196 | $8,669,013 | 23.9% |
| Life Safety | $1,106,617 | $1,135,668 | $1,274,613 | $138,945 | 12.2% |
| Radios & Dispatch | $314,938 | - | - | - | - |
| Training | $1,121,005 | - | - | - | - |
| Fleet Operation | $1,941,003 | $5,563,242 | $2,457,416 | -$3,105,825 | -55.8% |
| Wildland/Rescue Services | $1,247,415 | $808,401 | - | -$808,401 | -100.0% |
| Stations And Grounds | $18,040,930 | $24,472,399 | $9,147,590 | -$15,324,809 | -62.6% |
| Health & Wellness Program | $350,684 | $2,265 | $54,537 | $52,272 | 2,307.4% |
| **Total Expenditures** | **$122,847,347** | **$111,328,249** | **$77,202,791** | **-$34,125,458** | **-30.7%** |

# Expenditures by Account




- Cap Outlay,Bldg & Impr, Vista
- Capital Outlay - Scba
- Bank Charges
- Saw Equipment <$5K
- Capital outlay, overhead doors
- Other Taxes
- BC Station Allowance
- Fire Extinguishers
- Repairs & Maint, Hose/Nozzles
- Promotional & Marketing
- Training Library
- Repairs & Maint. Appliances
- Repairs/Maintenance, Saws
- Ems Durables
- Radios-Hardware & Accessories
- Recruiting/Hiring Services
- Capital Outlay Health & Safety
- Prior Year Ot
- Cap Outlay,Bldg & Impr,Centrl
- Tech Expense-Maintenance & Sup
- Scba Repair/Maint/Testing
- Scba Supplies/Parts
- Exams And Certifications
- Capital Outlay, Hose/Nozzle systems
- General Purchased Services
- Payroll Taxes/Unemployment
- Telecom, Cell Phones
- Awards & Celebrations
- Landscaping Maintenance
- Utilities, Water & Sewer
- Tuition Reimbursement
- R & M Equipment
- Capital Outlay, Technology
- Repairs & Maintenance, Vehicles
- Utilities, Data Services
- Capital Outlay, Radio Exchange
- Elections
- Capital Outlay, Office Equip
- Mileage
- Mileage Reimbursement
- Paying Agent Fee Bond
- Repairs/Maint-Ff Equip
- Board Member Training/Travel
- Fringe Benefit
- Repairs/Maint, Extinguishers
- Capital Outlay/Stations
- Capital Outlay, Commun. Equip
- Fitness Memberships
- Ems Purchased Services
- Saw Supplies/Accessories
- Protective Clothing Repairs
- Cap Outlay,Bldg & Impr-Maint
- Capital Outlay-Landscaping
- Scba Equipment
- Misc. Fees
- Alarm System Service Fees
- Old Hire Pension
- Hose/Nozzle Supplies
- Utilities, Trash
- Volunteer Pension
- Capital Outlay, Shop Equipment
- Health Screening-Rtw
- Capital Outlay, Fitness Equip
- Capital Outlay, Bk Radios
- Membership/Subscriptions
- Tires
- Capital Outlay, Remodel
- Training Equipment
- Authority Fee
- Academy Fees
- Travel Costs/Per Diems
- Acting Officer Pay
- Ems Disposables
- Uniform/Allowance
- Icc Exams And Certifications
- Board Expenses
- Misc Supplies & Expense
- Ambulance Expenses
- Hose/Nozzle Equipment <$5K
- Fire Investigation Supplies
- Printing Legal Notices
- Board Member Attendance Compensation
- Postage/Ups,Fed X
- Cap.Outlay, Heavy Rescue Equip
- Annual Equip Testing
- Honor Guard
- Small Equipment
- Utilities, Telephone & Cable
- Concrete/Asphalt Work
- Capital Outlay/Fleet
- Insurance-Admin Fees
- Cap.Outlay,Bldg & Impr.Adm Off
- Capital Outlay-Misc
- Outside Svc-Supplies/Materials
- Audit & Accounting
- Employee Testing
- Janitorial Services
- Supplementary Insurance
- Janitorial Supplies
- FF Equipment
- Food/Catering
- Public Education Supplies
- Dispatching Service
- Non-Capital Equip <$5K
- 401K Contributions
- Paid Leave Payout
- Capital Outlay, Rescue
- Capital Outlay, Command Veh
- Tech-Hardware & Accessories
- Legal Fees
- Insurance, Dental

- Repairs & Maintanence, Building
- Fuel
- Furniture & Fixtures
- Wellness Check/Annual Physical
- Capital Outlay, Brush Rescue
- Capital Outlay/Rescue &Utility
- District Liability Insurance
- Capital Outlay, Ems Equipment
- Contingency Reserve
- Insurance, Workers Comp
- Extra Duty Pay
- Fppa D&D
- Capital Outlay/Administration
- Capital Outlay, Engines
- Other Financing Uses - Transfers
- Flsa Overtime
- Utilities, Electric & Gas
- Retroactive Pay
- Capital Outlay, Ambulances
- COP Principal
- Medicare Tax
- Protective Gear/Equip
- Capital Outlay, FF Equip
- Bond Principal Retired
- Capital Outlay, Tankers
- Contract Labor Services
- 457 Contributions
- Overtime
- Insurance, Medical
- Capital Outlay, Bldg & Grounds
- Hvac/Mechanical Repairs
- Training Seminars
- Insurance, Life, Ad&D
- Retiree Health Savings
- Pera Pension
- Interest Payments
- Tech-Software & Applications
- Operating Supplies & Expense
- Capital Outlay - Vehicles
- Holiday Pay
- Tax Collection Fee(Purch Svcs)
- Architect And Engineering Services
- Fppa Pension
- Capital Construction
- Salaries & Wages

## Expenditures by Account

| Category | 2025 Actual | 2026 Estimated | 2027 Preliminary Budget | FY 2026 vs. FY 2027 Preliminary $ | FY 2026 vs FY 2027 Preliminary % |
|---|---|---|---|---|---|
| Extra Duty Pay | $1,541,421 | $2,746,494 | $39,600 | -$2,706,894 | -98.6% |
| Salaries & Wages | $22,349,663 | $24,530,123 | $30,781,109 | $6,250,986 | 25.5% |
| Retroactive Pay | $1,034,688 | - | - | - | - |
| Overtime | $1,312,679 | $1,334,219 | $2,687,581 | $1,353,362 | 101.4% |
| Flsa Overtime | $209,606 | $209,636 | $263,401 | $53,765 | 25.6% |
| Prior Year Ot | - | $89,485 | - | -$89,485 | -100.0% |
| 457 Contributions | $837,505 | $940,397 | $1,113,247 | $172,849 | 18.4% |
| Medicare Tax | $351,773 | $397,142 | $519,197 | $122,055 | 30.7% |
| Fppa D&D | $751,511 | $881,832 | $1,209,494 | $327,662 | 37.2% |
| Holiday Pay | $587,454 | $622,517 | $827,279 | $204,762 | 32.9% |
| 401K Contributions | $82,819 | $97,970 | $119,999 | $22,028 | 22.5% |
| Volunteer Pension | $19,430 | $71,117 | $74,630 | $3,513 | 4.9% |
| Fppa Pension | $2,211,609 | $2,593,324 | $3,434,822 | $841,498 | 32.4% |
| Acting Officer Pay | $185,867 | $167,735 | $144,597 | -$23,137 | -13.8% |
| Pera Pension | $329,711 | $396,898 | $439,081 | $42,182 | 10.6% |
| Payroll Taxes/Unemployment | $54,263 | $61,567 | $70,147 | $8,580 | 13.9% |
| Paid Leave Payout | $133,687 | $165,449 | $100,000 | -$65,449 | -39.6% |
| Other Taxes | $1,164 | $1,441 | $2,000 | $559 | 38.8% |
| Insurance, Workers Comp | $632,423 | $463,209 | $787,496 | $324,288 | 70.0% |
| Insurance-Admin Fees | $14,310 | $23,505 | $19,000 | -$4,505 | -19.2% |
| Insurance, Medical | $3,103,287 | $3,528,300 | $4,700,163 | $1,171,864 | 33.2% |
| Insurance, Dental | $203,782 | $206,136 | $220,249 | $14,113 | 6.8% |
| Insurance, Life, Ad&D | $215,320 | $228,108 | $337,950 | $109,842 | 48.2% |
| Supplementary Insurance | $124,575 | $126,568 | $24 | -$126,544 | -100.0% |
| Old Hire Pension | $25,000 | $55,430 | $59,037 | $3,607 | 6.5% |
| Fringe Benefit | $10,427 | - | $110 | $110 | - |
| Retiree Health Savings | $1,108,348 | $303,882 | $529,992 | $226,110 | 74.4% |

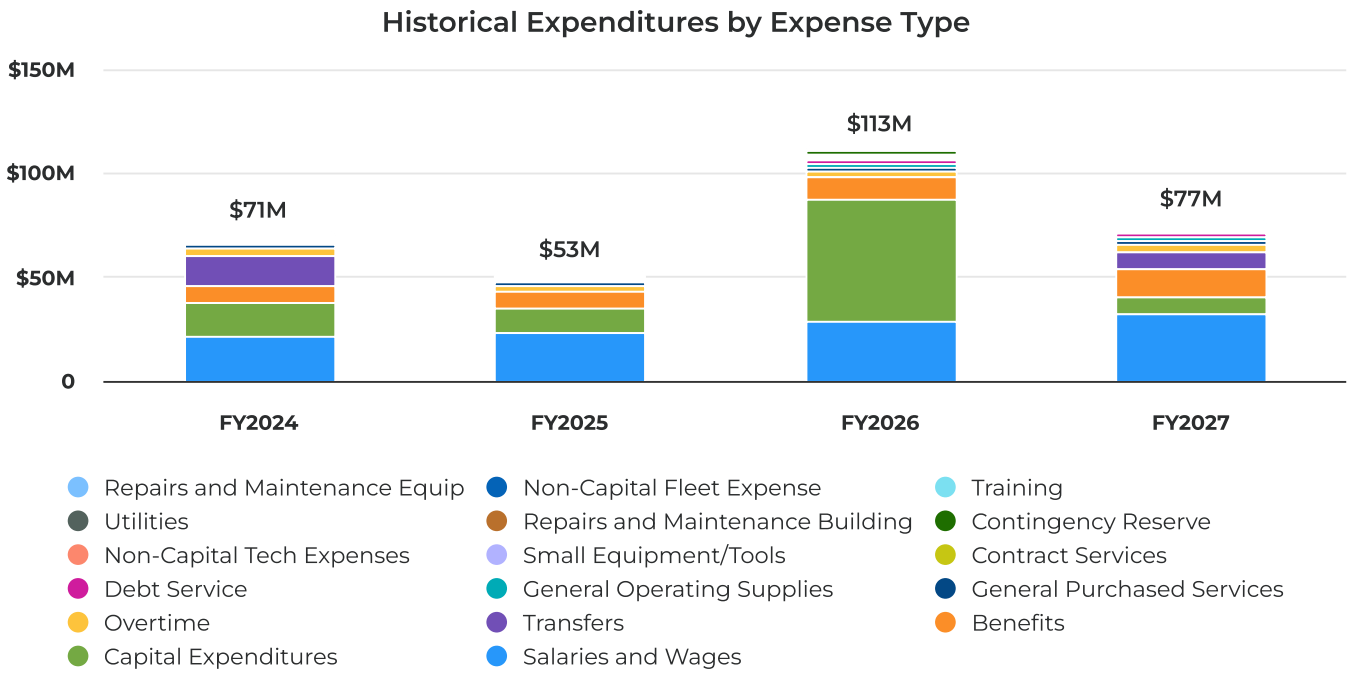
| Category | 2025 Actual | 2026 Estimated | 2027 Preliminary Budget | FY 2026 vs. FY 2027 Preliminary $ | FY 2026 vs FY 2027 Preliminary % |
|---|---|---|---|---|---|
| Uncollectable Accounts | $1,200 | - | - | - | - |
| Operating Supplies & Expense | $565,138 | $523,446 | $598,840 | $75,394 | 14.4% |
| Ambulance Expenses | - | - | $1,650 | $1,650 | - |
| Food/Catering | $67,907 | $72,156 | $83,625 | $11,469 | 15.9% |
| Tech-Hardware & Accessories | $314,221 | $130,676 | $85,400 | -$45,276 | -34.6% |
| Tech-Software & Applications | $364,935 | $452,350 | $514,266 | $61,916 | 13.7% |
| Awards & Celebrations | $61,405 | $61,754 | $99,501 | $37,747 | 61.1% |
| Promotional & Marketing | $7,724 | $3,387 | $5,220 | $1,833 | 54.1% |
| Bank Charges | $429 | $105 | $200 | $95 | 91.2% |
| Misc. Fees | $6,152 | $31,959 | $6,315 | -$25,644 | -80.2% |
| Outside Svc-Supplies/Materials | $37,319 | $96,760 | - | -$96,760 | -100.0% |
| Membership/Subscriptions | $59,165 | $43,205 | $66,868 | $23,663 | 54.8% |
| Public Education Supplies | $69,332 | $86,739 | $72,600 | -$14,139 | -16.3% |
| Fire Investigation Supplies | $3,025 | $3,490 | $2,400 | -$1,090 | -31.2% |
| Postage/Ups,Fed X | $2,056 | $2,908 | $4,750 | $1,842 | 63.3% |
| Janitorial Supplies | $61,433 | $46,145 | $70,585 | $24,440 | 53.0% |
| Uniform/Allowance | $163,054 | $189,354 | $254,569 | $65,215 | 34.4% |
| Small Equipment | $8,936 | $4,012 | $11,180 | $7,168 | 178.6% |
| Saw Supplies/Accessories | $12,622 | $7,502 | $5,000 | -$2,502 | -33.3% |
| Fire Extinguishers | $2,982 | $10,544 | $5,556 | -$4,988 | -47.3% |
| Radios-Hardware & Accessories | - | - | $40,000 | $40,000 | - |
| BC Station Allowance | $948 | $2,786 | $4,500 | $1,714 | 61.5% |
| Misc Supplies & Expense | $98 | - | $1,000 | $1,000 | - |
| FF Equipment | $47,895 | $59,270 | $65,200 | $5,930 | 10.0% |
| Training Library | $14,260 | $13,544 | $5,271 | -$8,273 | -61.1% |
| Fuel | $201,207 | $306,045 | $275,000 | -$31,045 | -10.1% |
| Tires | $71,382 | $61,868 | $94,500 | $32,632 | 52.7% |
| Mileage | - | - | $500 | $500 | - |
| Scba Supplies/Parts | $43,205 | $15,403 | $38,450 | $23,047 | 149.6% |
| Hose/Nozzle Supplies | $22,683 | $44,359 | $46,822 | $2,463 | 5.6% |
| Ems Disposables | $189,209 | $226,922 | $230,000 | $3,078 | 1.4% |
| Ems Durables | $49,190 | $30,770 | $14,000 | -$16,770 | -54.5% |
| Travel Costs/Per Diems | $192,169 | $212,491 | $169,251 | -$43,240 | -20.3% |
| General Purchased Services | $54,040 | $39,661 | $74,926 | $35,265 | 88.9% |
| Fitness Memberships | $7,218 | $6,591 | $8,420 | $1,829 | 27.7% |

| Category | 2025 Actual | 2026 Estimated | 2027 Preliminary Budget | FY 2026 vs. FY 2027 Preliminary $ | FY 2026 vs FY 2027 Preliminary % |
|---|---|---|---|---|---|
| Board Member Attendance Compensation | $9,500 | $3,640 | - | -$3,640 | -100.0% |
| Board Expenses | $100 | - | $500 | $500 | - |
| Board Member Training/Travel | - | - | $4,000 | $4,000 | - |
| Printing Legal Notices | $4,778 | $2,072 | $2,800 | $728 | 35.1% |
| Tech Expense-Maintenance & Sup | $35,657 | $43,402 | $19,500 | -$23,902 | -55.1% |
| Audit & Accounting | $35,000 | $40,430 | $32,000 | -$8,430 | -20.9% |
| Honor Guard | $6,566 | $5,151 | $8,545 | $3,394 | 65.9% |
| Legal Fees | $163,161 | $75,070 | $155,000 | $79,930 | 106.5% |
| Employee Testing | $10,826 | $5,168 | $27,000 | $21,832 | 422.5% |
| Recruiting/Hiring Services | $18,583 | $7,963 | $3,700 | -$4,262 | -53.5% |
| Elections | $268,636 | - | $250,000 | $250,000 | - |
| Repairs/Maintenance, Saws | $196 | $1,119 | $16,600 | $15,481 | 1,383.3% |
| Repairs/Maint, Extinguishers | $2,826 | $4,447 | $6,575 | $2,128 | 47.8% |
| Repairs & Maint, Hose/Nozzles | $3,169 | $402 | $5,500 | $5,098 | 1,269.8% |
| Repairs/Maint-Ff Equip | - | $350 | $3,500 | $3,150 | 899.9% |
| Contract Labor Services | $488,433 | $548,656 | $843,365 | $294,709 | 53.7% |
| Janitorial Services | $25,785 | $43,237 | $60,100 | $16,863 | 39.0% |
| R & M Equipment | $115,743 | $84,334 | $115,820 | $31,486 | 37.3% |
| Repairs & Maintenance, Vehicles | $149,092 | $139,327 | $168,000 | $28,673 | 20.6% |
| Repairs & Maintanence, Building | $218,233 | $207,037 | $314,555 | $107,518 | 51.9% |
| Repairs & Maint. Appliances | $3,033 | $5,571 | $8,000 | $2,429 | 43.6% |
| Wellness Check/Annual Physical | $175,978 | $195,600 | $223,076 | $27,476 | 14.0% |
| Health Screening-Rtw | $2,260 | $191,325 | $5,140 | -$186,185 | -97.3% |
| Training Seminars | $193,040 | $244,428 | $362,386 | $117,958 | 48.3% |
| Academy Fees | $6,056 | $135,000 | $200,000 | $65,000 | 48.1% |
| Dispatching Service | $64,556 | $83,643 | $75,000 | -$8,643 | -10.3% |
| Authority Fee | $101,333 | $131,733 | $91,200 | -$40,533 | -30.8% |
| Alarm System Service Fees | $17,153 | $19,410 | $26,200 | $6,790 | 35.0% |
| Scba Repair/Maint/Testing | $19,891 | $15,819 | $36,700 | $20,881 | 132.0% |
| Protective Clothing Repairs | $1,255 | $8,519 | $18,540 | $10,021 | 117.6% |
| Annual Equip Testing | $5,425 | $5,357 | $10,600 | $5,243 | 97.9% |

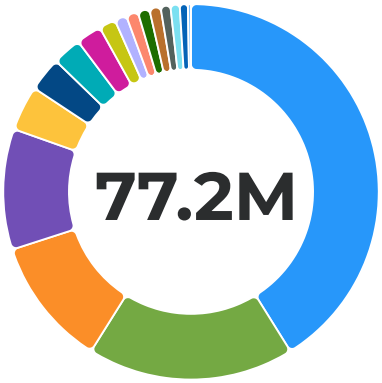
| Category | 2025 Actual | 2026 Estimated | 2027 Preliminary Budget | FY 2026 vs. FY 2027 Preliminary $ | FY 2026 vs FY 2027 Preliminary % |
|---|---|---|---|---|---|
| Exams And Certifications | $22,202 | $38,695 | $61,850 | $23,155 | 59.8% |
| Tuition Reimbursement | $61,053 | $73,834 | $140,000 | $66,166 | 89.6% |
| Mileage Reimbursement | $1,169 | $1,073 | $500 | -$573 | -53.4% |
| Icc Exams And Certifications | - | $195 | - | -$195 | -100.0% |
| Hvac/Mechanical Repairs | $200,416 | $316,171 | $265,000 | -$51,171 | -16.2% |
| Landscaping Maintenance | $53,325 | $86,965 | $93,140 | $6,175 | 7.1% |
| Telecom, Cell Phones | $71,427 | $100,376 | $70,000 | -$30,376 | -30.3% |
| Utilities, Electric & Gas | $188,410 | $225,940 | $308,600 | $82,660 | 36.6% |
| Utilities, Telephone & Cable | $7,965 | $10,905 | $10,000 | -$905 | -8.3% |
| Utilities, Trash | $33,698 | $40,903 | $45,000 | $4,097 | 10.0% |
| Utilities, Water & Sewer | $78,805 | $60,303 | $74,000 | $13,697 | 22.7% |
| Ems Purchased Services | $4,200 | - | $7,000 | $7,000 | - |
| Utilities, Data Services | $139,080 | $151,573 | $135,000 | -$16,573 | -10.9% |
| Tax Collection Fee(Purch Svcs) | $707,786 | $727,915 | $725,589 | -$2,326 | -0.3% |
| Paying Agent Fee Bond | $750 | $750 | $1,200 | $450 | 60.0% |
| Contingency Reserve | - | $38,450 | $800,000 | $761,550 | 1,980.6% |
| District Liability Insurance | $372,444 | $421,233 | $495,600 | $74,367 | 17.7% |
| Furniture & Fixtures | $725,242 | $311,543 | $99,900 | -$211,643 | -67.9% |
| Hose/Nozzle Equipment <$5K | $1,066 | - | $2,905 | $2,905 | - |
| Protective Gear/Equip | $270,644 | $345,466 | $450,409 | $104,943 | 30.4% |
| Capital Outlay, Hose/Nozzle systems | $74,008 | $75,827 | - | -$75,827 | -100.0% |
| Cap.Outlay, Heavy Rescue Equip | - | $20,277 | - | -$20,277 | -100.0% |
| Capital Outlay, FF Equip | $60,266 | $203,484 | $245,579 | $42,095 | 20.7% |
| Non-Capital Equip <$5K | $81,198 | $75,878 | $115,311 | $39,433 | 52.0% |
| Capital Outlay, Bk Radios | $893 | $44,089 | $50,089 | $6,000 | 13.6% |
| Capital Outlay, Commun. Equip | $9,849 | $27,317 | - | -$27,317 | -100.0% |
| Capital Outlay, Radio Exchange | $193,190 | $166,058 | - | -$166,058 | -100.0% |
| Training Equipment | $9,025 | $208,383 | $11,500 | -$196,882 | -94.5% |
| Capital Outlay, Technology | $284,971 | $96,440 | $75,000 | -$21,440 | -22.2% |

| Category | 2025 Actual | 2026 Estimated | 2027 Preliminary Budget | FY 2026 vs. FY 2027 Preliminary $ | FY 2026 vs FY 2027 Preliminary % |
|---|---|---|---|---|---|
| Capital Outlay Health & Safety | $10,971 | - | - | - | - |
| Capital Outlay, Fitness Equip | $110,745 | $81,871 | $54,537 | -$27,334 | -33.4% |
| Capital Outlay, Ambulances | - | $686,536 | - | -$686,536 | -100.0% |
| Capital Outlay, Shop Equipment | $103,869 | $77,325 | $8,516 | -$68,809 | -89.0% |
| Capital Outlay, Engines | $32,310 | $2,233,026 | - | -$2,233,026 | -100.0% |
| Capital Outlay/Rescue &Utility | $1,574 | $111,606 | - | -$111,606 | -100.0% |
| Capital Outlay/Fleet | $69,769 | $24,626 | - | -$24,626 | -100.0% |
| Capital Outlay, Command Veh | - | - | $72,000 | $72,000 | - |
| Capital Outlay, Ems Equipment | $270,623 | $201,623 | $226,400 | $24,777 | 12.3% |
| Capital Outlay, Rescue | $72,031 | $92,611 | $48,155 | -$44,456 | -48.0% |
| Capital Outlay-Landscaping | $37,930 | $3,227 | $3,498 | $271 | 8.4% |
| Capital Outlay - Vehicles | $185,850 | $360,416 | $253,500 | -$106,916 | -29.7% |
| Capital Outlay-Misc | $34,758 | $60,753 | - | -$60,753 | -100.0% |
| Capital Outlay, Remodel | $198,940 | $99,448 | $65,000 | -$34,448 | -34.6% |
| Cap Outlay,Bldg & Impr,Centrl | - | - | $85,415 | $85,415 | - |
| Cap.Outlay,Bldg & Impr.Adm Off | - | - | $8,448 | $8,448 | - |
| Capital Outlay, Bldg & Grounds | $105,741 | $6,395 | $483,031 | $476,636 | 7,453.3% |
| Concrete/Asphalt Work | - | $17,800 | - | -$17,800 | -100.0% |
| Cap Outlay,Bldg & Impr-Maint | - | $8,085 | $46,362 | $38,277 | 473.4% |
| Capital Construction | $12,940,967 | $22,105,973 | $6,547,108 | -$15,558,865 | -70.4% |
| Architect And Engineering Services | $2,238,744 | $470,054 | $189,383 | -$280,671 | -59.7% |
| Bond Principal Retired | $575,000 | $585,000 | $600,000 | $15,000 | 2.6% |
| COP Principal | - | $444,444 | $843,890 | $399,446 | 89.9% |
| Interest Payments | $64,990 | $663,820 | $828,283 | $164,463 | 24.8% |
| Other Financing Uses - Transfers | $59,858,327 | $33,846,678 | $8,025,622 | -$25,821,056 | -76.3% |
| **Total Expenditures** | **$122,847,347** | **$111,328,249** | **$77,202,791** | **-$34,125,458** | **-30.7%** |

# Expenditures by Expense Type



## FY27 Expenditures by Expense Type



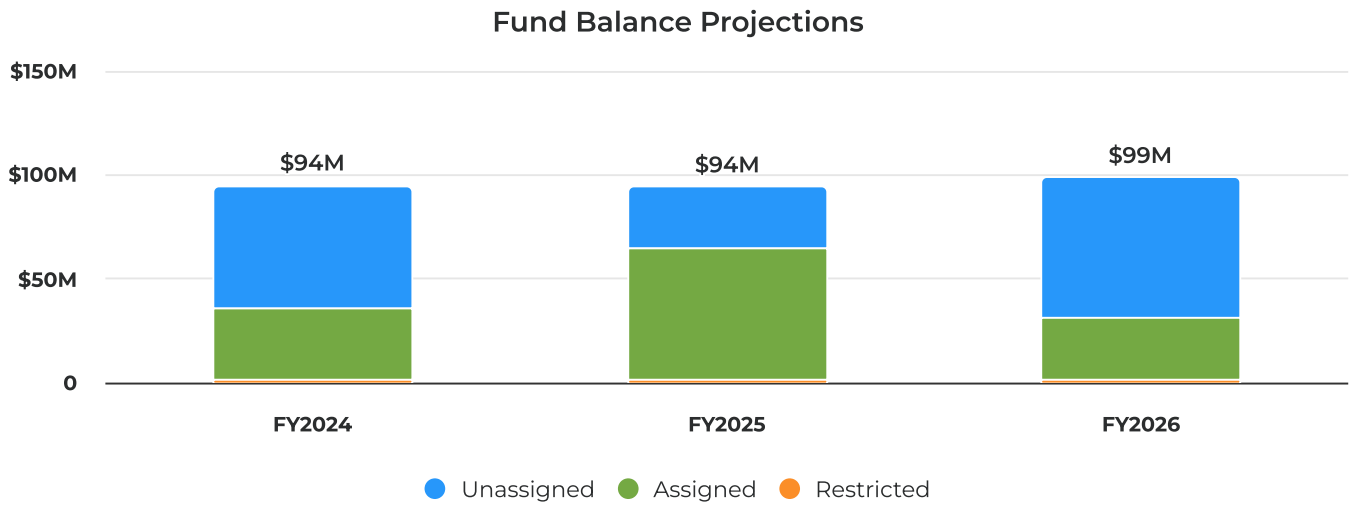

| | | | |
|---|---|---|---|
| Salaries and Wages | **$31,752,985** | 41.13% |
| Benefits | **$13,736,638** | 17.79% |
| Capital Expenditures | **$8,573,420** | 11.11% |
| Transfers | **$8,025,622** | 10.40% |
| Overtime | **$2,990,582** | 3.87% |
| Debt Service | **$2,272,173** | 2.94% |
| General Purchased Services | **$1,939,191** | 2.51% |
| General Operating Supplies | **$1,680,919** | 2.18% |
| Contract Services | **$1,105,365** | 1.43% |
| Contingency Reserve | **$800,000** | 1.04% |
| Small Equipment/Tools | **$794,833** | 1.03% |
| Training | **$769,507** | 1.00% |
| Repairs and Maintenance Building | **$758,995** | 0.98% |
| Utilities | **$642,600** | 0.83% |
| Non-Capital Tech Expenses | **$619,166** | 0.80% |
| Non-Capital Fleet Expense | **$537,500** | 0.70% |
| Repairs and Maintenance Equip | **$203,295** | 0.26% |

## Expenditures by Expense Type

| Category | 2025 Actual | 2026 Estimated | 2027 Preliminary Budget | FY 2026 vs. FY 2027 Preliminary $ | FY 2026 vs FY 2027 Preliminary % |
|---|---|---|---|---|---|
| Overtime | $3,063,706 | $4,379,834 | $2,990,582 | -$1,389,252 | -31.7% |
| Salaries and Wages | $24,157,672 | $25,320,375 | $31,752,985 | $6,432,610 | 25.4% |
| Benefits | $10,210,946 | $10,542,273 | $13,736,638 | $3,194,364 | 30.3% |
| General Operating Supplies | $1,457,010 | $1,511,997 | $1,680,919 | $168,922 | 11.2% |
| Non-Capital Tech Expenses | $714,814 | $626,428 | $619,166 | -$7,262 | -1.2% |
| Non-Capital Fleet Expense | $459,001 | $604,000 | $537,500 | -$66,500 | -11.0% |
| Small Equipment/Tools | $540,420 | $593,203 | $794,833 | $201,630 | 34.0% |
| Training | $296,611 | $505,696 | $769,507 | $263,811 | 52.2% |
| General Purchased Services | $1,740,856 | $1,743,241 | $1,939,191 | $195,950 | 11.2% |
| Contract Services | $751,151 | $747,799 | $1,105,365 | $357,566 | 47.8% |

| Category | 2025 Actual | 2026 Estimated | 2027 Preliminary Budget | FY 2026 vs. FY 2027 Preliminary $ | FY 2026 vs FY 2027 Preliminary % |
|---|---|---|---|---|---|
| Repairs and Maintenance Equip | $150,283 | $117,398 | $203,295 | $85,897 | 73.2% |
| Repairs and Maintenance Building | $514,911 | $672,820 | $758,995 | $86,175 | 12.8% |
| Utilities | $519,384 | $589,999 | $642,600 | $52,601 | 8.9% |
| Contingency Reserve | - | $38,450 | $800,000 | $761,550 | 1,980.6% |
| Capital Expenditures | $17,772,265 | $27,794,792 | $8,573,420 | -$19,221,372 | -69.2% |
| Debt Service | $639,990 | $1,693,265 | $2,272,173 | $578,908 | 34.2% |
| Transfers | $59,858,327 | $33,846,678 | $8,025,622 | -$25,821,056 | -76.3% |
| **Total Expenditures** | **$122,847,347** | **$111,328,249** | **$77,202,791** | **-$34,125,458** | **-30.7%** |

# Fund Balance

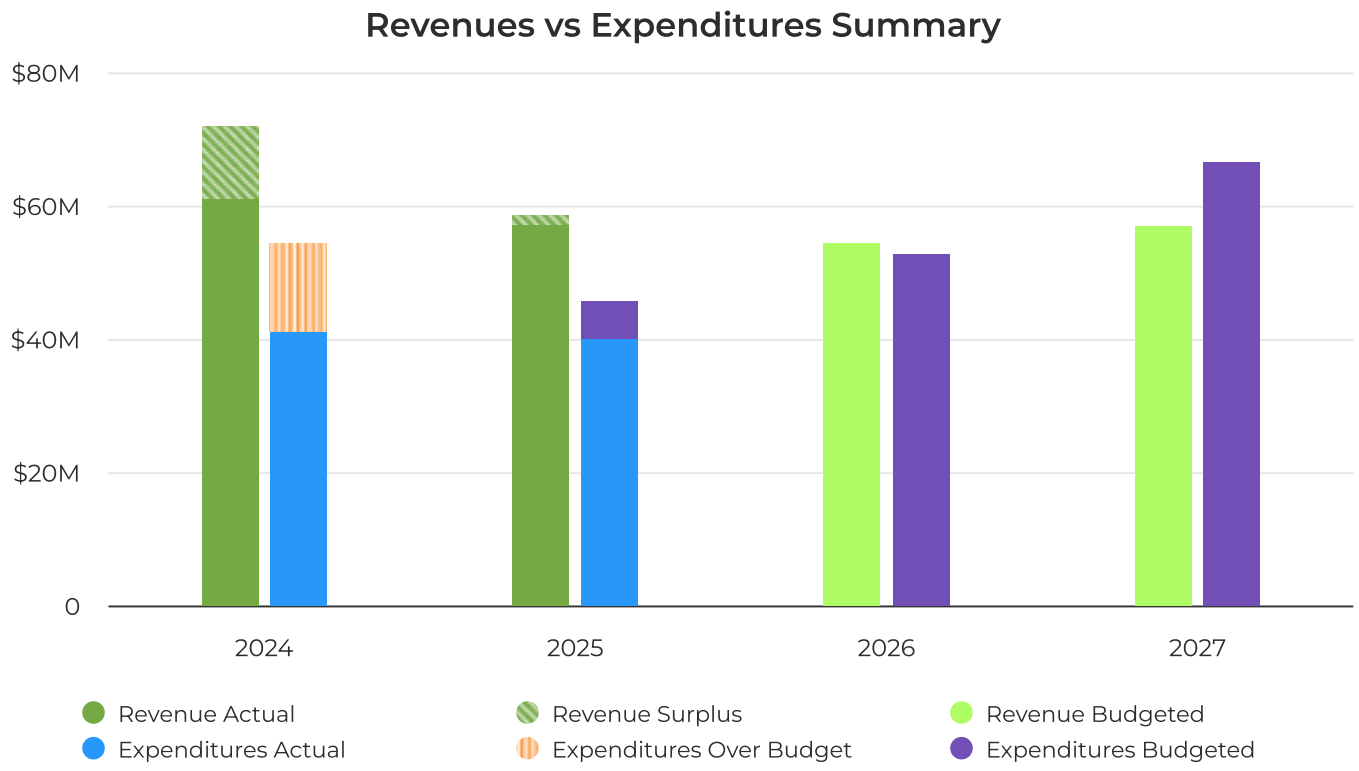



## Financial Summary

| Fund Balance | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2023 vs. FY 2026 ($ Change) |
|---|---|---|---|---|---|
| Unassigned | $45,292,409 | $58,632,795 | $29,553,442 | $67,537,529 | $22,245,120 |
| Assigned | $11,500,000 | $34,100,196 | $63,056,182 | $29,711,682 | $18,211,682 |
| Restricted | $1,407,550 | $1,730,914 | $1,477,180 | $1,652,285 | $244,735 |
| **Total Fund Balance** | **$58,199,959** | **$94,463,905** | **$94,086,804** | **$98,901,496** | **$40,701,537** |

# General Fund

## Summary




In the 2027 budget for the General Fund, budgeted expenditures are set at $66.5 million. The true operating expenditure budget is $58.4 million, with $8 million of transfers to other funds added to the bottom expenditure line. The transfers include $6.3 million to the capital reserve fund and $1.6 million to the Debt Service COP fund for the annual principal and interest payments. This is a change in presentation to prior years when the transfers were displayed below the net revenue and expense line.

On the revenue side, the 2027 budgeted revenue is $57 million, which is a 4.86% increase from the 2026 budgeted revenue of $54.4 million. This contrasts with the prior year's revenue budget, which had decreased by 4.75% from its preceding period.

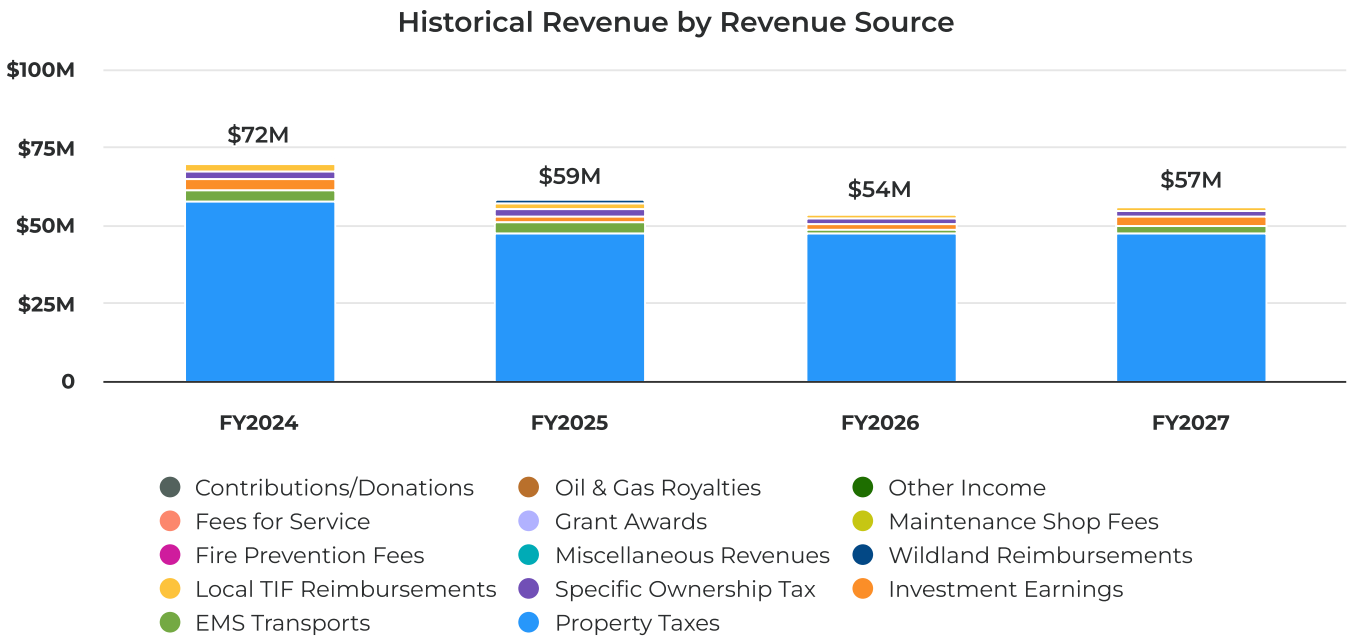
Overall, the 2027 budget shows expenditures growing at a faster rate than revenues, with operating expenditures increasing by 17.7% and revenues increasing by 4.86% compared to the previous year. This results in a widening gap between budgeted expenditures and revenues in 2027 relative to 2026.

## Comprehensive Fund Summary

| Category | 2025 Actual | 2026 Estimated | 2027 Preliminary Budget | FY 2026 vs FY 2027 Preliminary $ | FY 2026 vs FY 2027 Preliminary % |
|---|---|---|---|---|---|
| **Beginning Fund Balance** | **$75,430,234** | **$30,918,995** | **$75,471,103** | **$44,552,108** | **144.1%** |
| **Revenues** | | | | | |
| Property Taxes | $47,304,035 | $47,397,794 | $47,322,480 | -$75,314 | -0.2% |
| Local TIF Reimbursements | $1,755,394 | $1,603,734 | $1,319,275 | -$284,459 | -17.7% |
| Specific Ownership Tax | $1,966,600 | $2,026,400 | $1,895,353 | -$131,047 | -6.5% |
| Miscellaneous Revenues | $330,147 | $287,193 | $229,000 | -$58,193 | -20.3% |
| EMS Transports | $3,794,372 | $3,084,259 | $2,520,000 | -$564,259 | -18.3% |
| Fire Prevention Fees | $180,399 | $191,516 | $200,000 | $8,484 | 4.4% |
| Other Income | $86,723 | $43,098 | - | -$43,098 | -100.0% |
| Maintenance Shop Fees | $190,300 | $249,296 | $240,000 | -$9,296 | -3.7% |
| Fees for Service | $130,000 | $46,000 | $46,000 | - | - |
| Investment Earnings | $2,190,103 | $2,123,648 | $2,880,982 | $757,334 | 35.7% |
| Oil & Gas Royalties | $66,312 | $11,366 | $8,000 | -$3,366 | -29.6% |
| Wildland Reimbursements | $1,245,260 | $1,560,234 | $105,000 | -$1,455,234 | -93.3% |
| Contributions/Donations | $119 | $5,548 | - | -$5,548 | -100.0% |
| Grant Awards | $438,200 | $5,288 | $228,216 | $222,928 | 4,215.4% |
| Transfer from Other Funds | - | $33,846,678 | - | -$33,846,678 | -100.0% |
| **Total Revenues** | **$59,677,964** | **$92,482,053** | **$56,994,306** | **-$35,487,747** | **-38.4%** |
| **Expenditures** | | | | | |
| Overtime | $3,063,706 | $4,379,834 | $2,990,582 | -$1,389,252 | -31.7% |
| Salaries and Wages | $24,157,672 | $25,320,375 | $31,752,985 | $6,432,610 | 25.4% |
| Benefits | $10,210,946 | $10,542,273 | $13,736,638 | $3,194,364 | 30.3% |
| General Operating Supplies | $1,417,544 | $1,480,543 | $1,667,219 | $186,676 | 12.6% |
| Non-Capital Tech Expenses | $567,777 | $623,212 | $619,166 | -$4,046 | -0.6% |
| Non-Capital Fleet Expense | $459,001 | $604,000 | $537,500 | -$66,500 | -11.0% |
| Small Equipment/Tools | $524,674 | $578,008 | $794,833 | $216,825 | 37.5% |
| Training | $296,611 | $505,696 | $769,507 | $263,811 | 52.2% |
| General Purchased Services | $1,728,149 | $1,733,200 | $1,926,704 | $193,504 | 11.2% |
| Contract Services | $692,835 | $747,799 | $1,105,365 | $357,566 | 47.8% |
| Repairs and Maintenance Equip | $150,283 | $117,398 | $203,295 | $85,897 | 73.2% |
| Repairs and Maintenance Building | $480,502 | $604,963 | $758,995 | $154,032 | 25.5% |
| Utilities | $519,384 | $589,984 | $642,600 | $52,616 | 8.9% |
| Contingency Reserve | - | $38,450 | $800,000 | $761,550 | 1,980.6% |
| Capital Expenditures | $61,792 | $64,210 | $111,400 | $47,190 | 73.5% |
| Transfers | $59,858,327 | - | $8,025,622 | $8,025,622 | - |
| **Total Expenditures** | **$104,189,203** | **$47,929,945** | **$66,442,411** | **$18,512,466** | **38.6%** |

| Category | 2025 Actual | 2026 Estimated | 2027 Preliminary Budget | FY 2026 vs FY 2027 Preliminary $ | FY 2026 vs FY 2027 Preliminary % |
|---|---|---|---|---|---|
| Total Revenues Less Expenditures | -$44,511,239 | $44,552,108 | -$9,448,104 | -$54,000,212 | -121.2% |
| Ending Fund Balance | $30,918,995 | $75,471,103 | $66,022,999 | -$9,448,104 | -12.5% |

# Revenues by Revenue Source

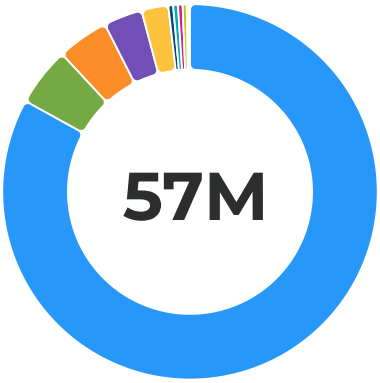



The General Fund's total revenue for FY2027 is budgeted at $57 million, reflecting a 4.86% increase from the FY2026 total of $54.4 million. The largest revenue source remains General Property Taxes from Weld County, which is projected at $24.9 million, accounting for 43.63% of total revenue. This represents a $131,877 increase or 0.53% growth compared to FY2026. General Property Taxes from Boulder County follow closely at $22.5 million, making up 39.51% of total revenue, with a modest increase of $52,738 or 0.23% from the previous year.

Specific Ownership Tax remains relatively stable with a slight increase of $8,526 and accounting for 3.33% of revenue. Local TIF Reimbursements, Maintenance Shop Fees, Miscellaneous Revenues, Fire Prevention Fees, and Wildland Reimbursements are budgeted at the same levels as 2026. The estimated amount for Wildland Reimbursements in 2026 reflects reimbursable dispatch events during the year that have been billed, but not yet received. The final amount could be adjusted by the state and likely won't be received until early 2027.

Among the largest increases,invesment earnings leads with a $1.2 million rise. The Fed’s range is now 3.75–4.00%, and the Fed’s own median forecast is about 4.1% through the end of 2027. COLOTRUST PLUS+ has generally tracked close to the top of the Fed’s range. If these forecasts hold, COLOTRUST PRIME and PLUS+ yields in 2027 would likely sit roughly around 4%. That is above where they were in early 2026, and they could go somewhat higher if the Fed hikes again. The Colorado EMS Supplemental Program as a revenue source at $1.1 million, contributing 1.93% of total revenue, after being absent in the FY2026 budget.  Grant Revenue of $228,216 is attributed to the award of the federal Assistance to Firefighters Grant that will pay for the next three years of comprehensive physicals for employees. The amount reflected in the 2027 budget is to offset the cost of the first year; this will be a recurring revenue line for the following two years.

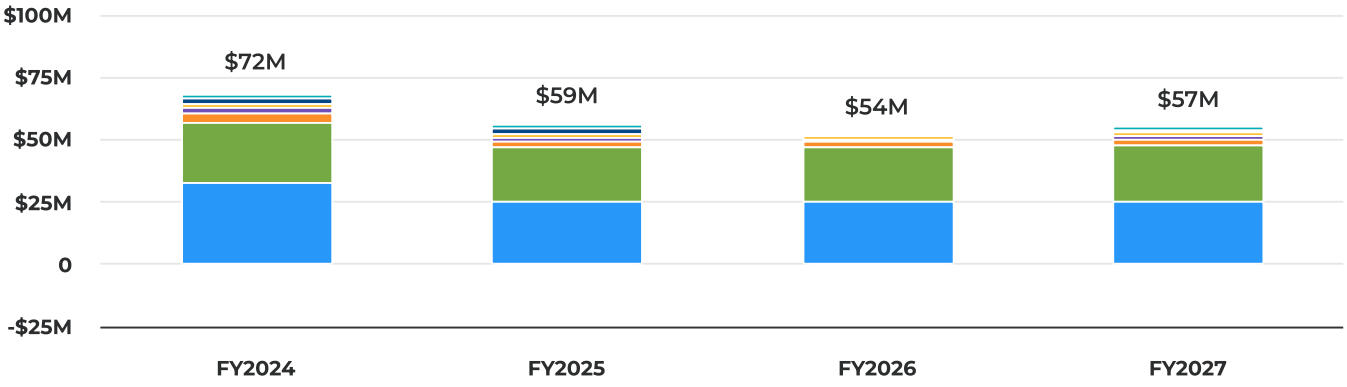
### FY27 Revenues by Revenue Source




| | | |
|---|---|---|
| Property Taxes | $47,322,480 | 83.03% |
| Investment Earnings | $2,880,982 | 5.05% |
| EMS Transports | $2,520,000 | 4.42% |
| Specific Ownership Tax | $1,895,353 | 3.33% |
| Local TIF Reimbursements | $1,319,275 | 2.31% |
| Maintenance Shop Fees | $240,000 | 0.42% |
| Miscellaneous Revenues | $229,000 | 0.40% |
| Grant Awards | $228,216 | 0.40% |
| Fire Prevention Fees | $200,000 | 0.35% |
| Wildland Reimbursements | $105,000 | 0.18% |
| Fees for Service | $46,000 | 0.08% |
| Oil & Gas Royalties | $8,000 | 0.01% |

## Revenues by Account

### Historical Revenue by Account

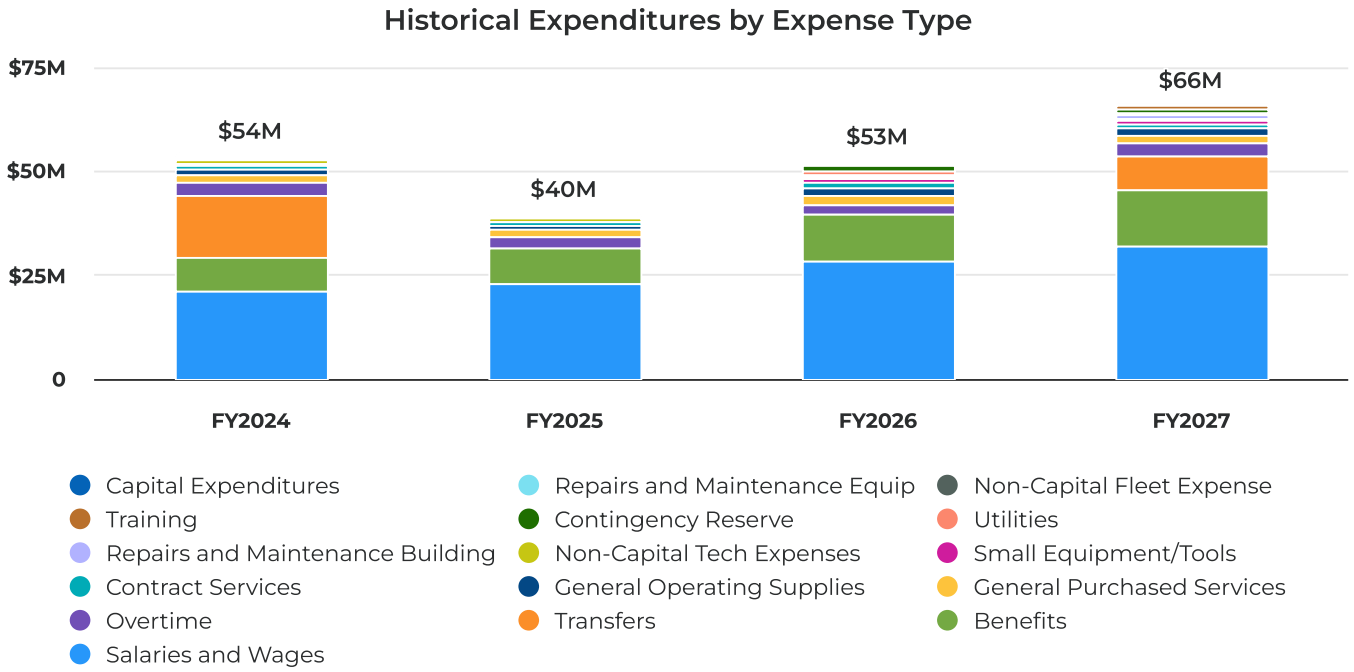



- Refunds/Abatements - Boulder
- Property Taxes
- Insurance Proceeds
- Penalties/Interest-Weld
- Miscellaneous
- Boulder County Tif
- Fire Prevention Revenue
- Specific Ownership-Boulder
- Ems Transport Revenue
- General Property Taxes-Boulder
- Refunds/Abatements - Weld
- Intergovernmental Revenue
- Oil & Gas Royalties
- Sale Of Property & Equipment
- Penalties/Interest-Boulder
- Outside Agency Maint Rev
- Other Charges For Services
- Specific Ownership-Weld County
- Weld County Tif
- General Property Taxes-Weld
- Rebates And Discounts
- Donations
- Station Rent
- Cell Tower
- Grant Revenue
- Prior Year Tax-Weld
- Wildland
- Co Ems Supplemental Program
- Interest On Deposits

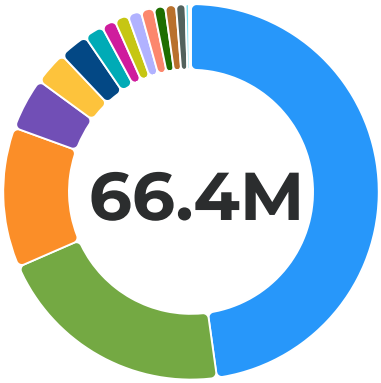
## Revenues by Account

| Category | 2025 Actual | 2026 Estimated | 2027 Preliminary Budget | FY 2026 vs. FY 2027 Preliminary $ | FY 2026 vs FY 2027 Preliminary % |
|---|---|---|---|---|---|
| Property Taxes | -$147 | - | $154 | $154 | - |
| General Property Taxes-Boulder | $22,252,601 | $22,568,705 | $22,516,485 | -$52,220 | -0.2% |
| General Property Taxes-Weld | $25,001,191 | $24,826,579 | $24,867,341 | $40,762 | 0.2% |
| Refunds/Abatements - Boulder | -$181,755 | -$117,856 | -$105,000 | $12,856 | -10.9% |
| Refunds/Abatements - Weld | -$12,452 | $13,460 | -$10,000 | -$23,460 | -174.3% |
| Boulder County Tif | $224,699 | $277,069 | $235,928 | -$41,141 | -14.8% |
| Weld County Tif | $1,530,695 | $1,326,665 | $1,083,347 | -$243,318 | -18.3% |
| Specific Ownership-Boulder | $868,346 | $961,637 | $900,659 | -$60,978 | -6.3% |
| Specific Ownership-Weld County | $1,098,254 | $1,064,763 | $994,694 | -$70,070 | -6.6% |
| Penalties/Interest-Boulder | $195,352 | $17,245 | $24,000 | $6,755 | 39.2% |
| Penalties/Interest-Weld | $31,844 | $31,573 | $25,000 | -$6,573 | -20.8% |
| Prior Year Tax-Weld | $17,400 | $58,088 | $4,500 | -$53,588 | -92.3% |
| Cell Tower | $112,000 | $28,000 | $28,000 | - | - |
| Intergovernmental Revenue | $3,250 | $3,000 | $3,000 | - | - |
| Ems Transport Revenue | $1,613,670 | $1,243,251 | $1,420,000 | $176,749 | 14.2% |
| Co Ems Supplemental Program | $2,180,701 | $1,841,008 | $1,100,000 | -$741,008 | -40.3% |
| Fire Prevention Revenue | $180,399 | $191,516 | $200,000 | $8,484 | 4.4% |
| Rebates And Discounts | $80 | - | - | - | - |
| Outside Agency Maint Rev | $190,300 | $249,296 | $240,000 | -$9,296 | -3.7% |
| Station Rent | $18,000 | $18,000 | $18,000 | - | - |
| Miscellaneous | $25,230 | $40,558 | $60,000 | $19,442 | 47.9% |
| Interest On Deposits | $2,190,103 | $2,123,648 | $2,880,982 | $757,334 | 35.7% |
| Insurance Proceeds | $31,668 | $23,836 | - | -$23,836 | -100.0% |
| Oil & Gas Royalties | $66,312 | $11,366 | $8,000 | -$3,366 | -29.6% |
| Wildland | $1,245,260 | $1,560,234 | $105,000 | -$1,455,234 | -93.3% |
| Other Charges For Services | $301,668 | $243,634 | $166,000 | -$77,634 | -31.9% |
| Donations | $119 | $5,548 | - | -$5,548 | -100.0% |
| Sale Of Property & Equipment | $54,975 | $19,263 | - | -$19,262 | -100.0% |
| Grant Revenue | $438,200 | $5,288 | $228,216 | $222,928 | 4,215.4% |
| Other Financing Sources - Transfers | - | $33,846,678 | - | -$33,846,678 | -100.0% |
| **Total Revenues** | **$59,677,964** | **$92,482,053** | **$56,994,306** | **-$35,487,747** | **-38.4%** |

# Expenditures by Expense Type



## FY27 Expenditures by Expense Type




| | | | |
|---|---|---|---|
| Salaries and Wages | **$31,752,985** | 47.79% |
| Benefits | **$13,736,638** | 20.67% |
| Transfers | **$8,025,622** | 12.08% |
| Overtime | **$2,990,582** | 4.50% |
| General Purchased Services | **$1,926,704** | 2.90% |
| General Operating Supplies | **$1,667,219** | 2.51% |
| Contract Services | **$1,105,365** | 1.66% |
| Contingency Reserve | **$800,000** | 1.20% |
| Small Equipment/Tools | **$794,833** | 1.20% |
| Training | **$769,507** | 1.16% |
| Repairs and Maintenance Building | **$758,995** | 1.14% |
| Utilities | **$642,600** | 0.97% |
| Non-Capital Tech Expenses | **$619,166** | 0.93% |
| Non-Capital Fleet Expense | **$537,500** | 0.81% |
| Repairs and Maintenance Equip | **$203,295** | 0.31% |
| Capital Expenditures | **$111,400** | 0.17% |

In FY2027, the General Fund's total expenditures increased to $56.9 million, marking a 7.97% rise from FY2026's $52.7 million. Salaries & Wages remained the largest expenditure category, growing by $2.4 million or 8.75% to $29.7 million, which now represents 52.25% of the total budget, slightly up from 51.87% the previous year. Overtime expenses saw a modest increase of $207,244 or 8.6%, totaling $2.6 million and maintaining a similar share of 4.6% of the budget.

Medical insurance expenses increased by $737,510 or 18.1%, reaching $4.8 million and accounting for 8.46%.

FPPA death and disability expenditures increased significantly by $284,644 or 33.03% to $1.1 million, representing 2.02% of the total budget. The 457 Contributions category grew slightly by $49,151 or 4.99%. The 2027 collective bargaining agreement (CBA) increased the number of Holiday hours paid from 96 to 104. Holiday Pay rose by $111,525 or 16.24% to $798,371, making up 1.4% of the budget.

The Contingency Reserve saw a notable decrease of $507,957 or 38.84%, down to $800,000 and representing 1.41% of the total, a significant drop from the previous 2.5%. The 2026 budget year was the first to allocate a district-wide contingency in the Administration department, eliminating each department and program budgeting separate contingency amounts.  After the first year of practice, it was determined that a 2.5% contingency was more than what was needed and the amount was reduced.

Among other notable changes, Retiree Health Savings more than doubled, increasing by $281,557 or 113.33% to $529,992. This was also due to change in 2027 CBA that increased the district's contribution from 1% of a Firefighter grade I salary to 2%.  Conversely, Health Screening expenses dropped sharply by $207,201 or 97.58%. The Eso-guard

testing that was budgeted in 2026 was a one-time program and eliminated from the budget in 2027. Operating Supplies & Expense decreased by $60,308 or 9.69% to $562,042, and Legal Fees declined by $52,280 or 25.22% to $155,000.

## Expenditures by Account

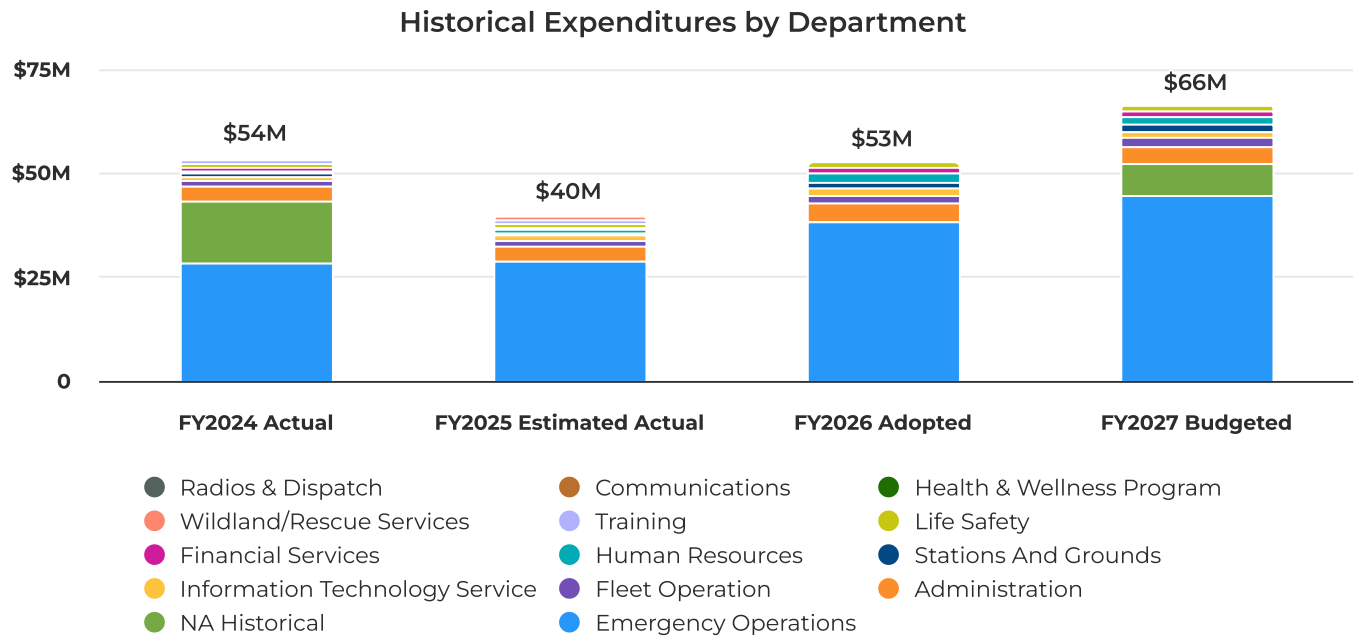
| Category | 2025 Actual | 2026 Estimated | 2027 Preliminary Budget | FY 2026 vs. FY 2027 Preliminary $ | FY 2026 vs FY 2027 Preliminary % |
|---|---|---|---|---|---|
| Extra Duty Pay | $1,541,421 | $2,746,494 | $39,600 | -$2,706,894 | -98.6% |
| Salaries & Wages | $22,349,663 | $24,530,123 | $30,781,109 | $6,250,986 | 25.5% |
| Retroactive Pay | $1,034,688 | - | - | - | - |
| Overtime | $1,312,679 | $1,334,219 | $2,687,581 | $1,353,362 | 101.4% |
| Flsa Overtime | $209,606 | $209,636 | $263,401 | $53,765 | 25.6% |
| Prior Year Ot | - | $89,485 | - | -$89,485 | -100.0% |
| 457 Contributions | $837,505 | $940,397 | $1,113,247 | $172,849 | 18.4% |
| Medicare Tax | $351,773 | $397,142 | $519,197 | $122,055 | 30.7% |
| Fppa D&D | $751,511 | $881,832 | $1,209,494 | $327,662 | 37.2% |
| Holiday Pay | $587,454 | $622,517 | $827,279 | $204,762 | 32.9% |
| 401K Contributions | $82,819 | $97,970 | $119,999 | $22,028 | 22.5% |
| Volunteer Pension | $19,430 | $71,117 | $74,630 | $3,513 | 4.9% |
| Fppa Pension | $2,211,609 | $2,593,324 | $3,434,822 | $841,498 | 32.4% |
| Acting Officer Pay | $185,867 | $167,735 | $144,597 | -$23,137 | -13.8% |
| Pera Pension | $329,711 | $396,898 | $439,081 | $42,182 | 10.6% |
| Payroll Taxes/Unemployment | $54,263 | $61,567 | $70,147 | $8,580 | 13.9% |
| Paid Leave Payout | $133,687 | $165,449 | $100,000 | -$65,449 | -39.6% |
| Other Taxes | $1,164 | $1,441 | $2,000 | $559 | 38.8% |
| Insurance, Workers Comp | $632,423 | $463,209 | $787,496 | $324,288 | 70.0% |
| Insurance-Admin Fees | $14,310 | $23,505 | $19,000 | -$4,505 | -19.2% |
| Insurance, Medical | $3,103,287 | $3,528,300 | $4,700,163 | $1,171,864 | 33.2% |
| Insurance, Dental | $203,782 | $206,136 | $220,249 | $14,113 | 6.8% |
| Insurance, Life, Ad&D | $215,320 | $228,108 | $337,950 | $109,842 | 48.2% |
| Supplementary Insurance | $124,575 | $126,568 | $24 | -$126,544 | -100.0% |
| Old Hire Pension | $25,000 | $55,430 | $59,037 | $3,607 | 6.5% |
| Fringe Benefit | $10,427 | - | $110 | $110 | - |
| Retiree Health Savings | $1,108,348 | $303,882 | $529,992 | $226,110 | 74.4% |
| Uncollectable Accounts | $1,200 | - | - | - | - |
| Operating Supplies & Expense | $525,802 | $518,327 | $585,140 | $66,813 | 12.9% |
| Ambulance Expenses | - | - | $1,650 | $1,650 | - |
| Food/Catering | $67,907 | $72,156 | $83,625 | $11,469 | 15.9% |
| Tech-Hardware & Accessories | $167,184 | $127,460 | $85,400 | -$42,060 | -33.0% |
| Tech-Software & Applications | $364,935 | $452,350 | $514,266 | $61,916 | 13.7% |
| Awards & Celebrations | $61,405 | $61,754 | $99,501 | $37,747 | 61.1% |

| Category | 2025 Actual | 2026 Estimated | 2027 Preliminary Budget | FY 2026 vs. FY 2027 Preliminary $ | FY 2026 vs FY 2027 Preliminary % |
|---|---|---|---|---|---|
| Promotional & Marketing | $7,724 | $3,387 | $5,220 | $1,833 | 54.1% |
| Bank Charges | $429 | $105 | $200 | $95 | 91.2% |
| Misc. Fees | $6,152 | $5,624 | $6,315 | $691 | 12.3% |
| Outside Svc-Supplies/Materials | $37,319 | $96,760 | - | -$96,760 | -100.0% |
| Membership/Subscriptions | $59,165 | $43,205 | $66,868 | $23,663 | 54.8% |
| Public Education Supplies | $69,332 | $86,739 | $72,600 | -$14,139 | -16.3% |
| Fire Investigation Supplies | $3,025 | $3,490 | $2,400 | -$1,090 | -31.2% |
| Postage/Ups,Fed X | $2,056 | $2,908 | $4,750 | $1,842 | 63.3% |
| Janitorial Supplies | $61,303 | $46,145 | $70,585 | $24,440 | 53.0% |
| Uniform/Allowance | $163,054 | $189,354 | $254,569 | $65,215 | 34.4% |
| Small Equipment | $8,936 | $4,012 | $11,180 | $7,168 | 178.6% |
| Saw Supplies/Accessories | $12,622 | $7,502 | $5,000 | -$2,502 | -33.3% |
| Fire Extinguishers | $2,982 | $3,267 | $5,556 | $2,289 | 70.1% |
| Radios-Hardware & Accessories | - | - | $40,000 | $40,000 | - |
| BC Station Allowance | $948 | $2,786 | $4,500 | $1,714 | 61.5% |
| Misc Supplies & Expense | $98 | - | $1,000 | $1,000 | - |
| FF Equipment | $47,895 | $59,270 | $65,200 | $5,930 | 10.0% |
| Training Library | $14,260 | $13,544 | $5,271 | -$8,273 | -61.1% |
| Fuel | $201,207 | $306,045 | $275,000 | -$31,045 | -10.1% |
| Tires | $71,382 | $61,868 | $94,500 | $32,632 | 52.7% |
| Mileage | - | - | $500 | $500 | - |
| Scba Supplies/Parts | $43,205 | $15,403 | $38,450 | $23,047 | 149.6% |
| Hose/Nozzle Supplies | $22,683 | $44,359 | $46,822 | $2,463 | 5.6% |
| Ems Disposables | $189,209 | $226,922 | $230,000 | $3,078 | 1.4% |
| Ems Durables | $49,190 | $30,770 | $14,000 | -$16,770 | -54.5% |
| Travel Costs/Per Diems | $192,169 | $212,491 | $169,251 | -$43,240 | -20.3% |
| General Purchased Services | $51,430 | $39,661 | $74,926 | $35,265 | 88.9% |
| Fitness Memberships | $7,218 | $6,591 | $8,420 | $1,829 | 27.7% |
| Board Member Attendance Compensation | $9,500 | $3,640 | - | -$3,640 | -100.0% |
| Board Expenses | $100 | - | $500 | $500 | - |
| Board Member Training/Travel | - | - | $4,000 | $4,000 | - |
| Printing Legal Notices | $4,778 | $2,072 | $2,800 | $728 | 35.1% |
| Tech Expense-Maintenance & Sup | $35,657 | $43,402 | $19,500 | -$23,902 | -55.1% |
| Audit & Accounting | $35,000 | $40,430 | $32,000 | -$8,430 | -20.9% |
| Honor Guard | $6,566 | $5,151 | $8,545 | $3,394 | 65.9% |

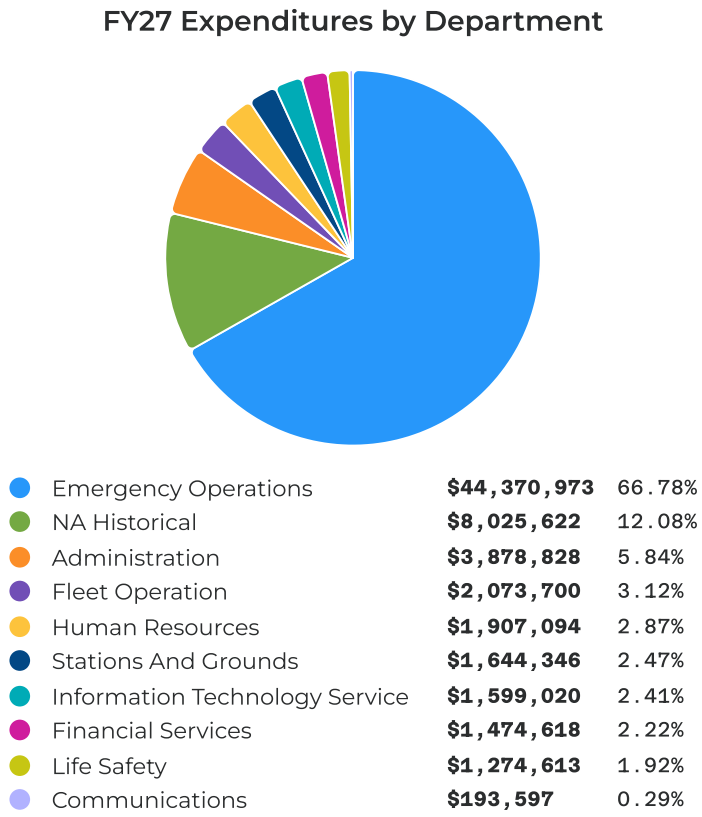
| Category | 2025 Actual | 2026 Estimated | 2027 Preliminary Budget | FY 2026 vs. FY 2027 Preliminary $ | FY 2026 vs FY 2027 Preliminary % |
|---|---|---|---|---|---|
| Legal Fees | $163,161 | $75,070 | $155,000 | $79,930 | 106.5% |
| Employee Testing | $10,826 | $5,168 | $27,000 | $21,832 | 422.5% |
| Recruiting/Hiring Services | $18,583 | $7,963 | $3,700 | -$4,262 | -53.5% |
| Elections | $268,636 | - | $250,000 | $250,000 | - |
| Repairs/Maintenance, Saws | $196 | $1,119 | $16,600 | $15,481 | 1,383.3% |
| Repairs/Maint, Extinguishers | $2,826 | $4,447 | $6,575 | $2,128 | 47.8% |
| Repairs & Maint, Hose/Nozzles | $3,169 | $402 | $5,500 | $5,098 | 1,269.8% |
| Repairs/Maint-Ff Equip | - | $350 | $3,500 | $3,150 | 899.9% |
| Contract Labor Services | $430,118 | $548,656 | $843,365 | $294,709 | 53.7% |
| Janitorial Services | $25,785 | $43,237 | $60,100 | $16,863 | 39.0% |
| R & M Equipment | $115,743 | $84,334 | $115,820 | $31,486 | 37.3% |
| Repairs & Maintenance, Vehicles | $149,092 | $139,327 | $168,000 | $28,673 | 20.6% |
| Repairs & Maintanence, Building | $214,051 | $207,037 | $314,555 | $107,518 | 51.9% |
| Repairs & Maint. Appliances | $3,033 | $5,571 | $8,000 | $2,429 | 43.6% |
| Wellness Check/Annual Physical | $175,978 | $195,600 | $223,076 | $27,476 | 14.0% |
| Health Screening-Rtw | $2,260 | $191,325 | $5,140 | -$186,185 | -97.3% |
| Training Seminars | $193,040 | $244,428 | $362,386 | $117,958 | 48.3% |
| Academy Fees | $6,056 | $135,000 | $200,000 | $65,000 | 48.1% |
| Dispatching Service | $64,556 | $83,643 | $75,000 | -$8,643 | -10.3% |
| Authority Fee | $101,333 | $131,733 | $91,200 | -$40,533 | -30.8% |
| Alarm System Service Fees | $17,153 | $19,410 | $26,200 | $6,790 | 35.0% |
| Scba Repair/Maint/Testing | $19,891 | $15,819 | $36,700 | $20,881 | 132.0% |
| Protective Clothing Repairs | $1,255 | $8,519 | $18,540 | $10,021 | 117.6% |
| Annual Equip Testing | $5,425 | $5,357 | $10,600 | $5,243 | 97.9% |
| Exams And Certifications | $22,202 | $38,695 | $61,850 | $23,155 | 59.8% |
| Tuition Reimbursement | $61,053 | $73,834 | $140,000 | $66,166 | 89.6% |
| Mileage Reimbursement | $1,169 | $1,073 | $500 | -$573 | -53.4% |
| Icc Exams And Certifications | - | $195 | - | -$195 | -100.0% |
| Hvac/Mechanical Repairs | $172,406 | $251,764 | $265,000 | $13,236 | 5.3% |
| Landscaping Maintenance | $51,107 | $83,515 | $93,140 | $9,625 | 11.5% |

| Category | 2025 Actual | 2026 Estimated | 2027 Preliminary Budget | FY 2026 vs. FY 2027 Preliminary $ | FY 2026 vs FY 2027 Preliminary % |
|---|---|---|---|---|---|
| Telecom, Cell Phones | $71,427 | $100,376 | $70,000 | -$30,376 | -30.3% |
| Utilities, Electric & Gas | $188,410 | $225,924 | $308,600 | $82,676 | 36.6% |
| Utilities, Telephone & Cable | $7,965 | $10,905 | $10,000 | -$905 | -8.3% |
| Utilities, Trash | $33,698 | $40,903 | $45,000 | $4,097 | 10.0% |
| Utilities, Water & Sewer | $78,805 | $60,303 | $74,000 | $13,697 | 22.7% |
| Ems Purchased Services | $4,200 | - | $7,000 | $7,000 | - |
| Utilities, Data Services | $139,080 | $151,573 | $135,000 | -$16,573 | -10.9% |
| Tax Collection Fee(Purch Svcs) | $698,439 | $718,624 | $714,302 | -$4,322 | -0.6% |
| Contingency Reserve | - | $38,450 | $800,000 | $761,550 | 1,980.6% |
| District Liability Insurance | $372,444 | $421,233 | $495,600 | $74,367 | 17.7% |
| Furniture & Fixtures | $50,806 | $55,728 | $99,900 | $44,172 | 79.3% |
| Hose/Nozzle Equipment <$5K | $1,066 | - | $2,905 | $2,905 | - |
| Protective Gear/Equip | $269,894 | $339,036 | $450,409 | $111,373 | 32.9% |
| Non-Capital Equip <$5K | $66,202 | $74,389 | $115,311 | $40,922 | 55.0% |
| Training Equipment | $9,025 | $8,483 | $11,500 | $3,018 | 35.6% |
| Capital Outlay, Fitness Equip | $1,961 | - | - | - | - |
| Other Financing Uses - Transfers | $59,858,327 | - | $8,025,622 | $8,025,622 | - |
| **Total Expenditures** | **$104,189,203** | **$47,929,945** | **$66,442,411** | **$18,512,466** | **38.6%** |

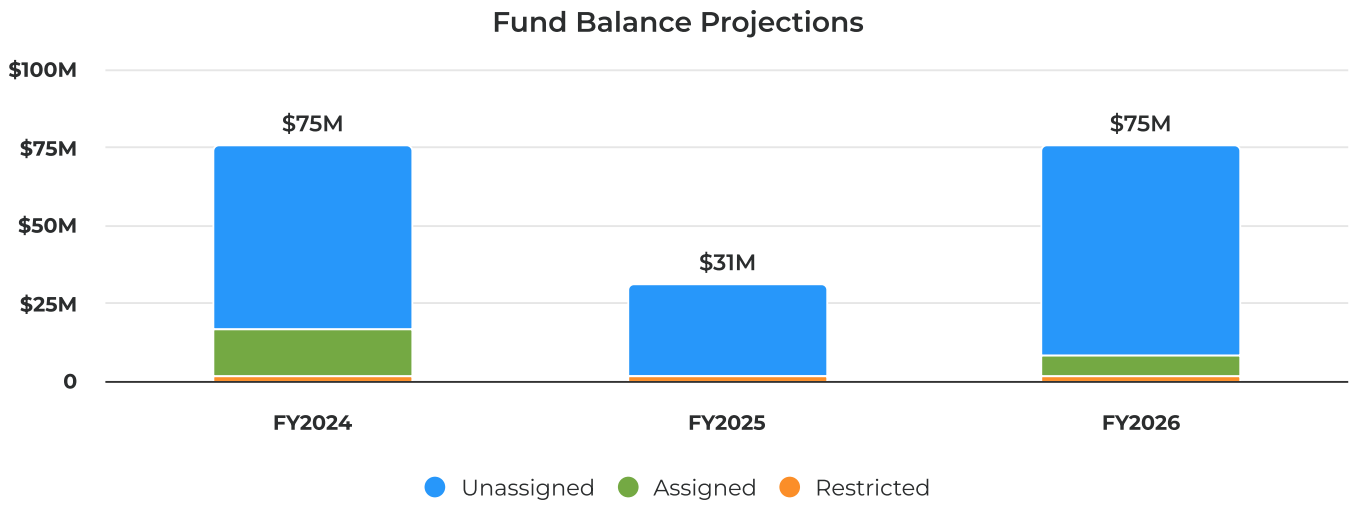
# Expenditures by Department




The General Fund's total expenditures for FY2027 increased to $56.9 million, marking a 7.97% rise from FY2026's $52.7 million. Emergency Operations remained the largest expenditure category, growing by $4.8 million or 12.46% to $42.9 million, and representing 75.41% of the total budget, up from 72.4% the previous year.



# Fund Balance




In FY2026, the General Fund's total fund balance projection is $66 million, representing a significant increase of 113.25% compared to FY2025's total of $30.9 million. The largest category, Unassigned, rises to $58 million, accounting for 87.97% of the total fund balance. This is an increase of $28.5 million or 96.26% from the previous year, reversing the prior year's substantial decrease.

The Assigned category, which was $0 in FY2025, now holds $6.4 million, making up 9.69% of the total fund balance in FY2026. The Restricted category also increases to $1.5 million, or 2.34% of the total, up by $175,202 or 12.83% from FY2025.

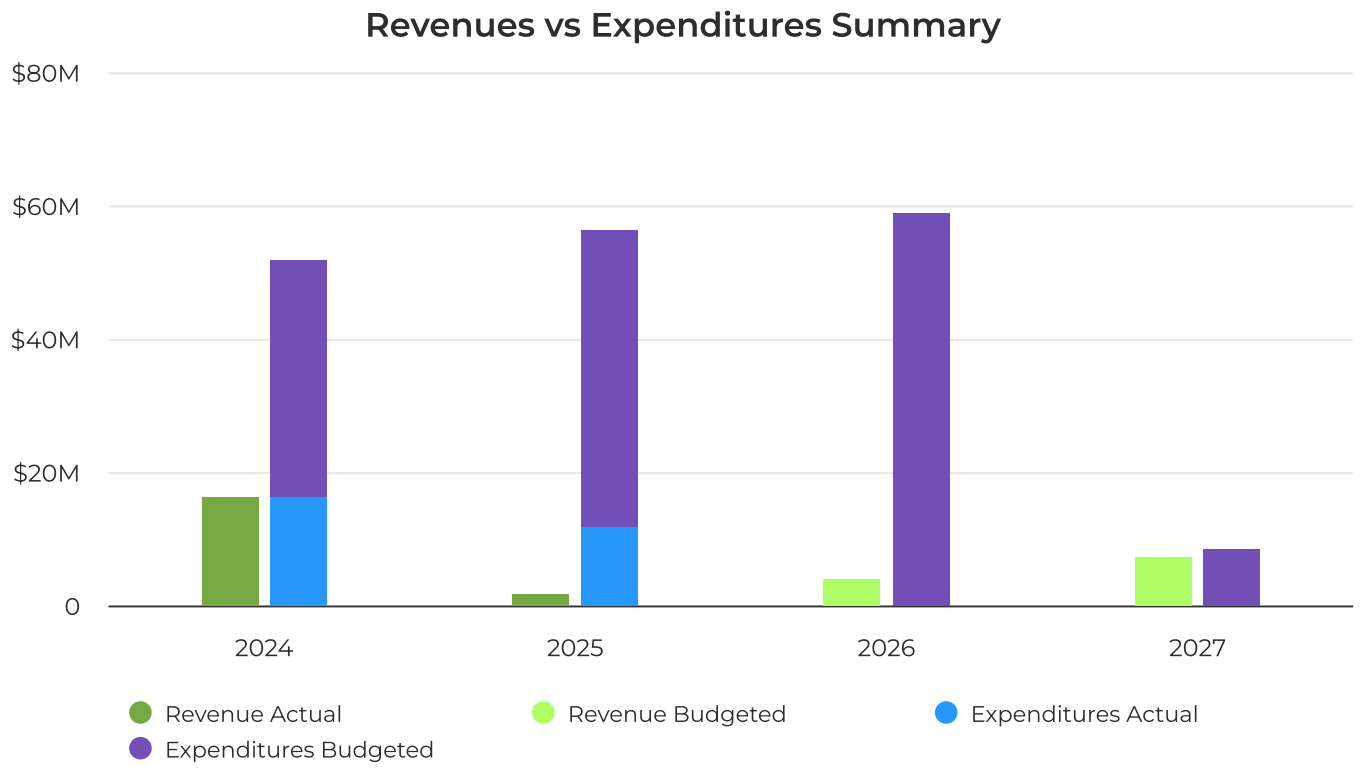
Overall, the FY2026 fund balance projections show notable growth across all major categories, with the Unassigned category remaining the largest portion despite a decrease in its percentage share of the total fund balance compared to the previous year.

## Financial Summary

| Fund Balance | FY 2026 | FY 2026 vs. FY 2027 (% Change) | FY 2026 vs. FY 2027 ($ Change) |
|---|---|---|---|
| Unassigned | $67,537,529 | -100.0% | -$67,537,529 |
| Assigned | $6,392,819 | -100.0% | -$6,392,819 |
| Restricted | $1,540,755 | -100.0% | -$1,540,755 |
| **Total Fund Balance** | **$75,471,103** | **-100.0%** | **-$75,471,103** |

# Capital Reserve Fund

## Summary



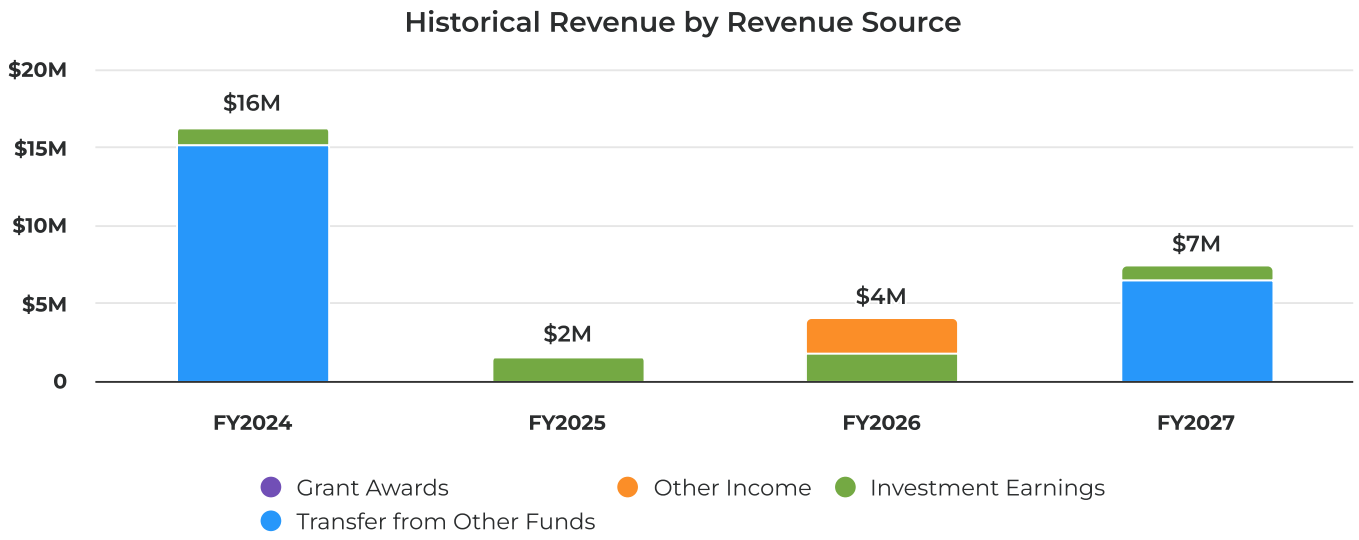

The majority of funding for the Capital Reserve Fund is a transfer of fund balance from the General Fund. It is not displayed as a revenue source.

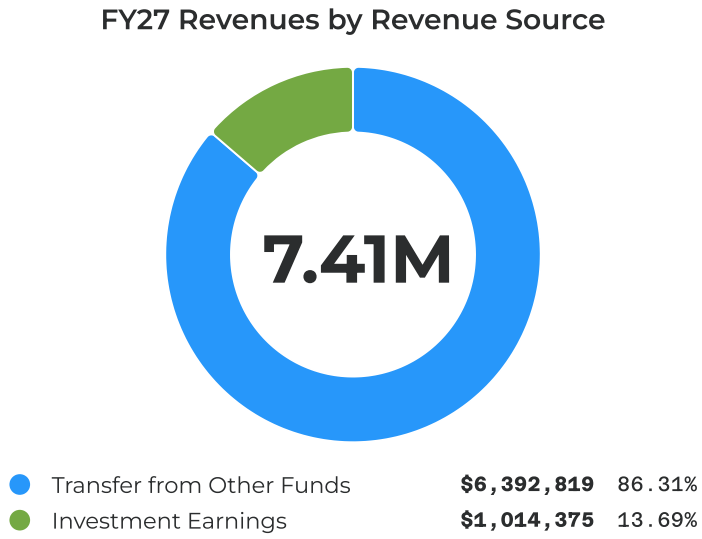
## Comprehensive Fund Summary

| Category | 2025 Actual | 2026 Estimated | 2027 Preliminary Budget | FY 2026 vs. FY 2027 Preliminary $ | FY 2026 vs FY 2027 Preliminary % |
|---|---|---|---|---|---|
| **Beginning Fund Balance** | **$18,935,222** | **$63,056,182** | **$23,318,863** | **-$39,737,319** | **-63.0%** |
| **Revenues** | | | | | |
| Other Financing Sources | - | $18,001,758 | - | -$18,001,758 | -100.0% |
| Other Income | - | $1,912,755 | - | -$1,912,755 | -100.0% |
| Investment Earnings | $2,208,736 | $2,023,166 | $1,014,375 | -$1,008,791 | -49.9% |
| Grant Awards | $61,954 | $20,000 | - | -$20,000 | -100.0% |
| Transfer from Other Funds | $59,858,327 | - | $6,392,819 | $6,392,819 | - |
| **Total Revenues** | **$62,129,017** | **$21,957,679** | **$7,407,194** | **-$14,550,485** | **-66.3%** |
| **Expenditures** | | | | | |
| General Operating Supplies | $39,466 | $31,453 | $13,700 | -$17,753 | -56.4% |
| Non-Capital Tech Expenses | $147,037 | $3,216 | - | -$3,216 | -100.0% |
| Small Equipment/Tools | $15,746 | $15,195 | - | -$15,195 | -100.0% |
| General Purchased Services | $2,610 | - | - | - | - |
| Contract Services | $58,315 | - | - | - | - |
| Repairs and Maintenance Building | $34,410 | $67,857 | - | -$67,857 | -100.0% |
| Utilities | - | $16 | - | -$16 | -100.0% |
| Capital Expenditures | $17,710,473 | $27,730,582 | $8,462,020 | -$19,268,562 | -69.5% |
| Transfers | - | $33,846,678 | - | -$33,846,678 | -100.0% |
| **Total Expenditures** | **$18,008,057** | **$61,694,998** | **$8,475,720** | **-$53,219,278** | **-86.3%** |
| **Total Revenues Less Expenditures** | **$44,120,960** | **-$39,737,319** | **-$1,068,526** | **$38,668,793** | **-97.3%** |
| **Ending Fund Balance** | **$63,056,182** | **$23,318,863** | **$22,250,337** | **-$1,068,526** | **-4.6%** |

For more details on the Capital Reserve Fund, see the Capital Projects section of the budget.

# Revenues by Revenue Source



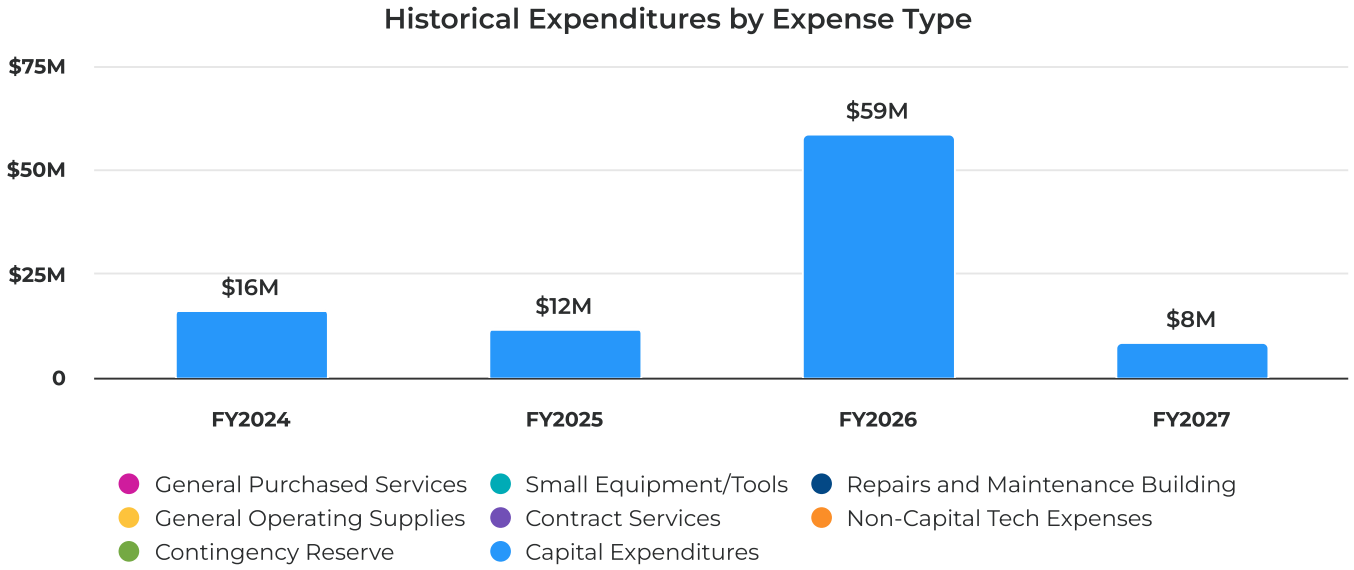



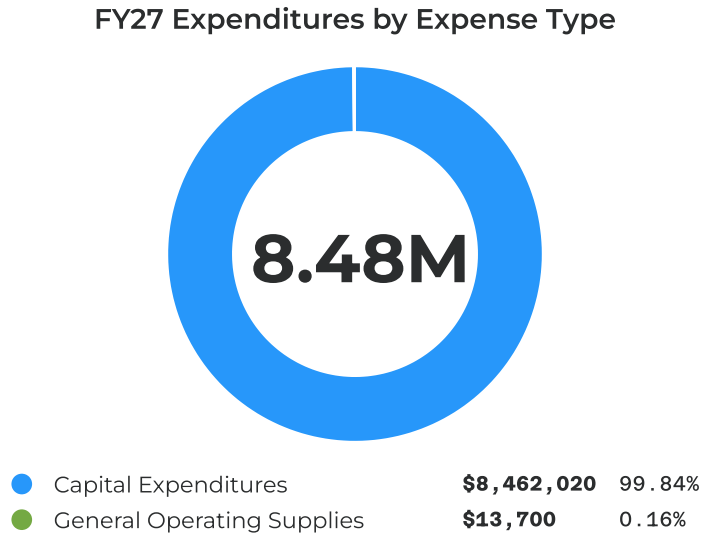

## Revenues by Revenue Source

| Category | 2025 Actual | 2026 Estimated | 2027 Preliminary Budget | FY 2026 vs. FY 2027 Preliminary $ | FY 2026 vs FY 2027 Preliminary % |
|---|---|---|---|---|---|
| Other Financing Sources | - | $18,001,758 | - | -$18,001,758 | -100.0% |
| Other Income | - | $1,912,755 | - | -$1,912,755 | -100.0% |
| Investment Earnings | $2,208,736 | $2,023,166 | $1,014,375 | -$1,008,791 | -49.9% |
| Grant Awards | $61,954 | $20,000 | - | -$20,000 | -100.0% |
| Transfer from Other Funds | $59,858,327 | - | $6,392,819 | $6,392,819 | - |
| **Total Revenues** | **$62,129,017** | **$21,957,679** | **$7,407,194** | **-$14,550,485** | **-66.3%** |

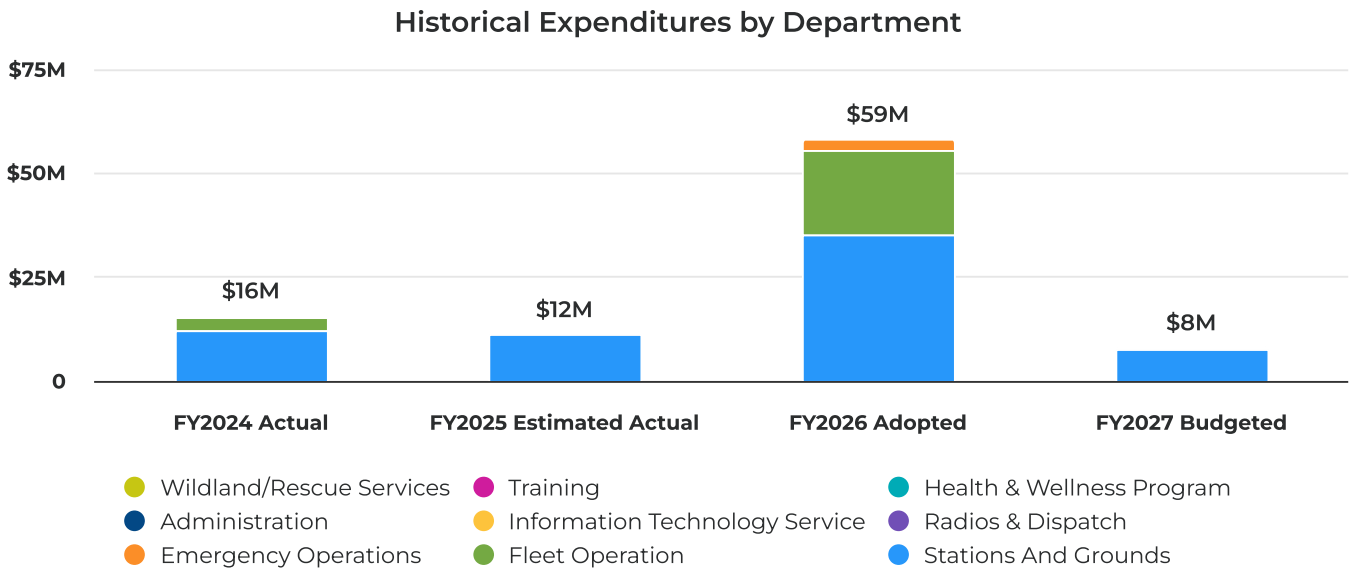
The previous headquarters building located on Stagecoach Road in Longmont was sold in 2026. The board of directors agreed to keep the funds from the sale in the Capital Reserve Fund for future building maintenance needs.

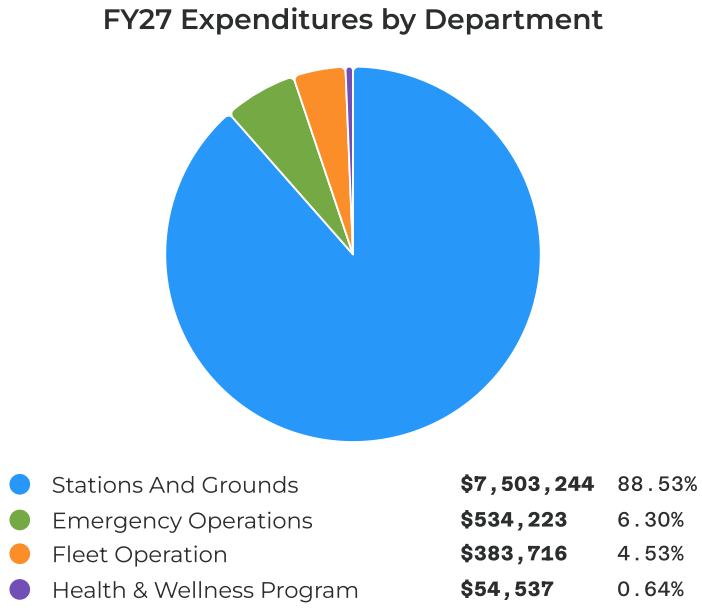
# Expenditures by Expense Type



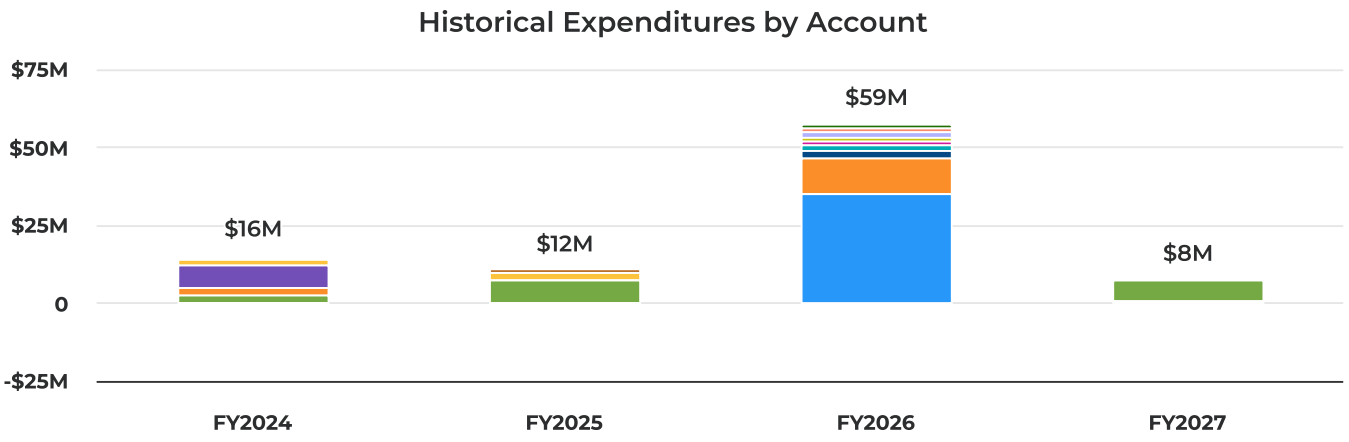



# Expenditures by Department



# Expenditures by Account




- Cap Outlay,Bldg & Impr, Vista
- Misc. Fees
- Legal Fees
- Capital outlay, overhead doors
- Non-Capital Equip <$5K
- Tech-Software & Applications
- Hvac/Mechanical Repairs
- Concrete/Asphalt Work
- Capital Outlay Health & Safety
- Cap.Outlay,Bldg & Impr.Adm Off
- Tech-Hardware & Accessories
- Contingency Reserve
- Training Equipment
- Capital Outlay, Rescue
- Furniture & Fixtures
- Capital Outlay/Rescue &Utility
- Capital Outlay - Vehicles
- Capital Outlay/Administration
- Capital Outlay, Bldg & Grounds
- Food/Catering
- Fire Extinguishers
- Small Equipment
- FF Equipment
- Protective Gear/Equip
- Capital Outlay, Commun. Equip
- Cap Outlay,Bldg & Impr-Maint
- Capital Outlay-Landscaping
- Scba Equipment
- Cap Outlay,Bldg & Impr,Centrl
- Capital Outlay, Hose/Nozzle systems
- Capital Outlay, Fitness Equip
- Capital Outlay, Remodel
- Capital Outlay, Command Veh
- Capital Outlay, Ambulances
- Capital Outlay, Ems Equipment
- Capital Outlay, Tankers
- Capital Outlay, Engines
- Capital Outlay - Scba
- General Purchased Services
- Saw Equipment <$5K
- Repairs & Maintanence, Building
- Capital Outlay/Stations
- Cap.Outlay, Heavy Rescue Equip
- Operating Supplies & Expense
- Capital Outlay/Fleet
- Contract Labor Services
- Capital Outlay-Misc
- Capital Outlay, Shop Equipment
- Capital Outlay, Bk Radios
- Capital Outlay, Technology
- Capital Outlay, Radio Exchange
- Capital Outlay, Brush Rescue
- Capital Outlay, FF Equip
- Architect And Engineering Services
- Capital Construction

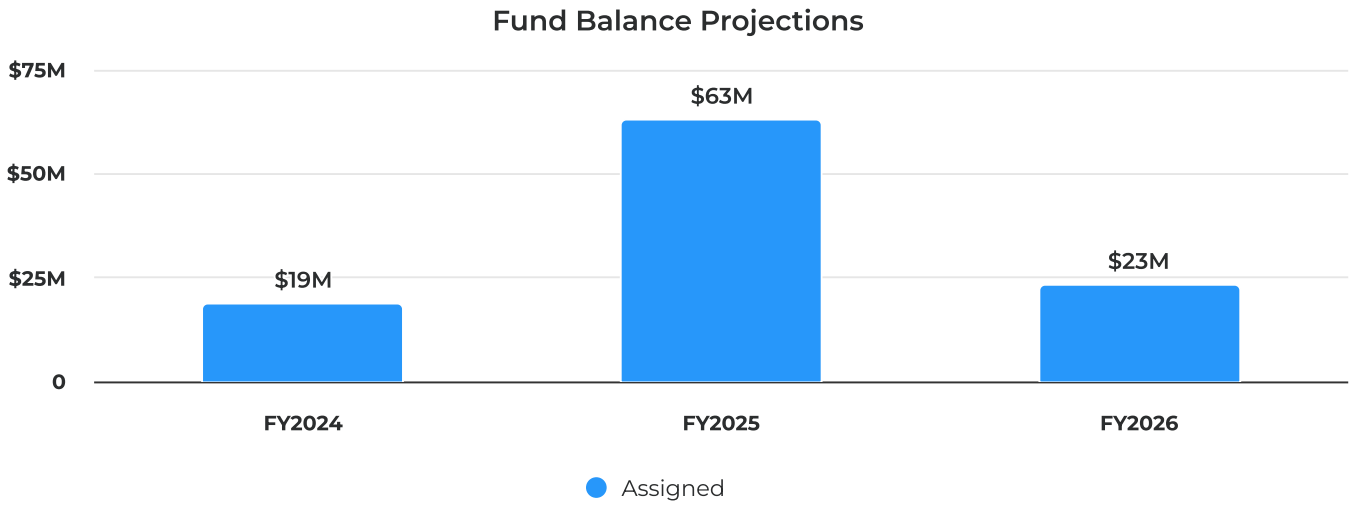
## Expenditures by Account

| Category | 2025 Actual | 2026 Estimated | 2027 Preliminary Budget | FY 2026 vs. FY 2027 Preliminary $ | FY 2026 vs FY 2027 Preliminary % |
|---|---|---|---|---|---|
| Operating Supplies & Expense | $39,337 | $5,118 | $13,700 | $8,582 | 167.7% |
| Tech-Hardware & Accessories | $147,037 | $3,216 | - | -$3,216 | -100.0% |
| Misc. Fees | - | $26,335 | - | -$26,335 | -100.0% |
| Janitorial Supplies | $129 | - | - | - | - |
| Fire Extinguishers | - | $7,277 | - | -$7,277 | -100.0% |
| General Purchased Services | $2,610 | - | - | - | - |

| Category | 2025 Actual | 2026 Estimated | 2027 Preliminary Budget | FY 2026 vs. FY 2027 Preliminary $ | FY 2026 vs FY 2027 Preliminary % |
|---|---|---|---|---|---|
| Contract Labor Services | $58,315 | - | - | - | - |
| Repairs & Maintanence, Building | $4,182 | - | - | - | - |
| Hvac/Mechanical Repairs | $28,010 | $64,407 | - | -$64,407 | -100.0% |
| Landscaping Maintenance | $2,218 | $3,450 | - | -$3,450 | -100.0% |
| Utilities, Electric & Gas | - | $16 | - | -$16 | -100.0% |
| Furniture & Fixtures | $674,435 | $255,816 | - | -$255,816 | -100.0% |
| Protective Gear/Equip | $750 | $6,430 | - | -$6,430 | -100.0% |
| Capital Outlay, Hose/Nozzle systems | $74,008 | $75,827 | - | -$75,827 | -100.0% |
| Cap.Outlay, Heavy Rescue Equip | - | $20,277 | - | -$20,277 | -100.0% |
| Capital Outlay, FF Equip | $60,266 | $203,484 | $245,579 | $42,095 | 20.7% |
| Non-Capital Equip <$5K | $14,996 | $1,488 | - | -$1,488 | -100.0% |
| Capital Outlay, Bk Radios | $893 | $44,089 | $50,089 | $6,000 | 13.6% |
| Capital Outlay, Commun. Equip | $9,849 | $27,317 | - | -$27,317 | -100.0% |
| Capital Outlay, Radio Exchange | $193,190 | $166,058 | - | -$166,058 | -100.0% |
| Training Equipment | - | $199,900 | - | -$199,900 | -100.0% |
| Capital Outlay, Technology | $284,971 | $96,440 | $75,000 | -$21,440 | -22.2% |
| Capital Outlay Health & Safety | $10,971 | - | - | - | - |
| Capital Outlay, Fitness Equip | $108,784 | $81,871 | $54,537 | -$27,334 | -33.4% |
| Capital Outlay, Ambulances | - | $686,536 | - | -$686,536 | -100.0% |
| Capital Outlay, Shop Equipment | $103,869 | $77,325 | $8,516 | -$68,809 | -89.0% |
| Capital Outlay, Engines | $32,310 | $2,233,026 | - | -$2,233,026 | -100.0% |
| Capital Outlay/Rescue &Utility | $1,574 | $111,606 | - | -$111,606 | -100.0% |
| Capital Outlay/Fleet | $69,769 | $24,626 | - | -$24,626 | -100.0% |
| Capital Outlay, Command Veh | - | - | $72,000 | $72,000 | - |
| Capital Outlay, Ems Equipment | $270,623 | $201,623 | $226,400 | $24,777 | 12.3% |
| Capital Outlay, Rescue | $72,031 | $92,611 | $48,155 | -$44,456 | -48.0% |
| Capital Outlay-Landscaping | $37,930 | $3,227 | $3,498 | $271 | 8.4% |
| Capital Outlay - Vehicles | $185,850 | $360,416 | $253,500 | -$106,916 | -29.7% |

| Category | 2025 Actual | 2026 Estimated | 2027 Preliminary Budget | FY 2026 vs. FY 2027 Preliminary $ | FY 2026 vs FY 2027 Preliminary % |
|---|---|---|---|---|---|
| Capital Outlay-Misc | $34,758 | $60,753 | - | -$60,753 | -100.0% |
| Capital Outlay, Remodel | $198,940 | $99,448 | $65,000 | -$34,448 | -34.6% |
| Cap Outlay,Bldg & Impr,Centrl | - | - | $85,415 | $85,415 | - |
| Cap.Outlay,Bldg & Impr.Adm Off | - | - | $8,448 | $8,448 | - |
| Capital Outlay, Bldg & Grounds | $105,741 | $6,395 | $483,031 | $476,636 | 7,453.3% |
| Concrete/Asphalt Work | - | $17,800 | - | -$17,800 | -100.0% |
| Cap Outlay,Bldg & Impr-Maint | - | $8,085 | $46,362 | $38,277 | 473.4% |
| Capital Construction | $12,940,967 | $22,105,973 | $6,547,108 | -$15,558,865 | -70.4% |
| Architect And Engineering Services | $2,238,744 | $470,054 | $189,383 | -$280,671 | -59.7% |
| Other Financing Uses - Transfers | - | $33,846,678 | - | -$33,846,678 | -100.0% |
| **Total Expenditures** | **$18,008,057** | **$61,694,998** | **$8,475,720** | **-$53,219,278** | **-86.3%** |

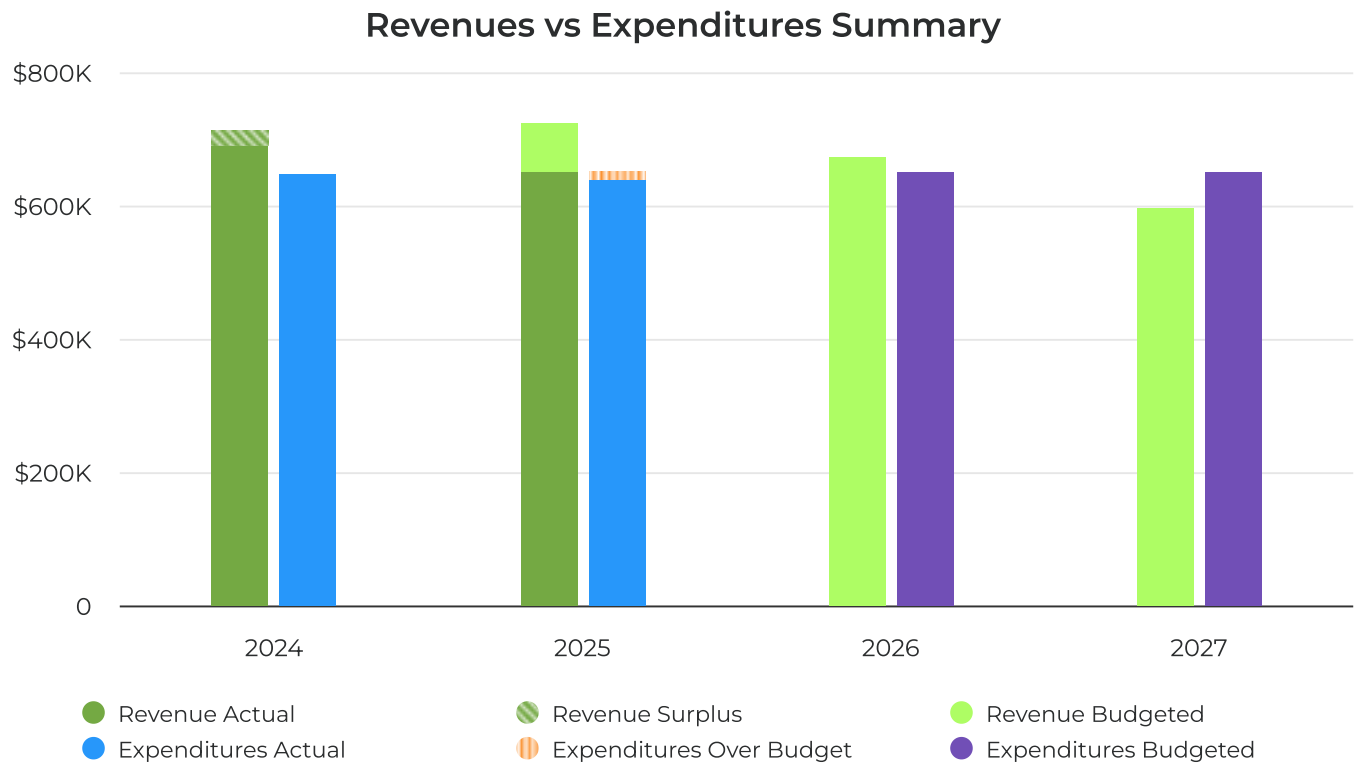
# Fund Balance




In 2026, the district closed on a Certificate of Participation lease buy-back funding arrangement for the construction of station 14 in Mead. With the inflow of cash from that closing, the board of directors agreed to move $18M that had been moved to the Capital Reserve Fund for this project back to the General Fund.

# Debt Service Fund

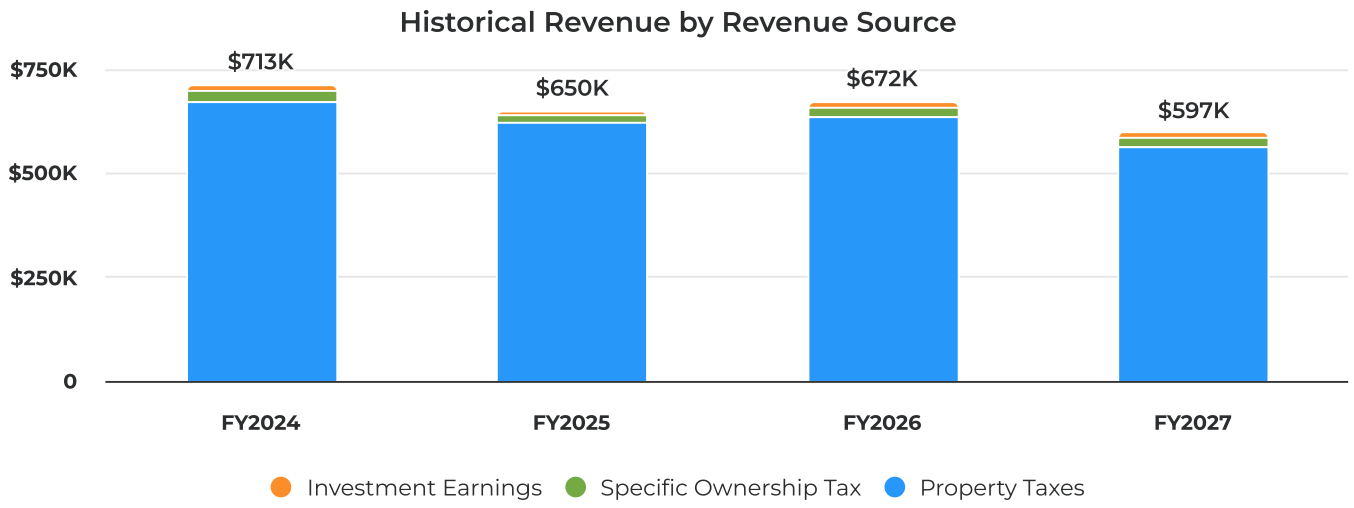
## Summary

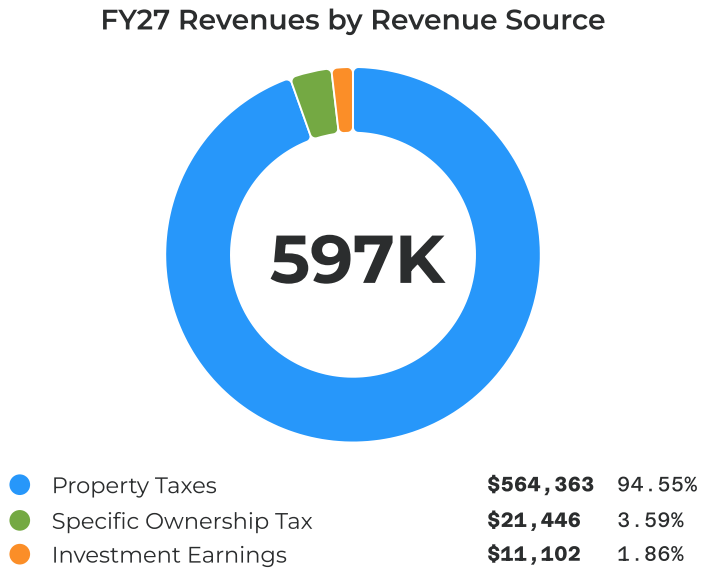



### Comprehensive Fund Summary

| Category | 2025 Actual | 2026 Estimated | 2027 Preliminary Budget | FY 2026 vs. FY 2027 Preliminary $ | FY 2026 vs FY 2027 Preliminary % |
|---|---|---|---|---|---|
| **Beginning Fund Balance** | **$98,449** | **$111,627** | **$111,530** | **-$97** | **-0.1%** |
| **Revenues** | | | | | |
| Property Taxes | $625,067 | $619,325 | $564,363 | -$54,962 | -8.9% |
| Specific Ownership Tax | $27,141 | $19,717 | $21,446 | $1,729 | 8.8% |
| Investment Earnings | $11,056 | $8,417 | $11,102 | $2,685 | 31.9% |
| **Total Revenues** | **$663,264** | **$647,459** | **$596,911** | **-$50,548** | **-7.8%** |
| **Expenditures** | | | | | |
| General Purchased Services | $10,097 | $10,041 | $12,037 | $1,996 | 19.9% |
| Debt Service | $639,990 | $637,514 | $639,820 | $2,306 | 0.4% |
| **Total Expenditures** | **$650,087** | **$647,555** | **$651,857** | **$4,302** | **0.7%** |
| **Total Revenues Less Expenditures** | **$13,177** | **-$96** | **-$54,946** | **-$54,850** | **57,159.3%** |
| **Ending Fund Balance** | **$111,626** | **$111,531** | **$56,584** | **-$54,947** | **-49.3%** |

# Revenues by Revenue Source

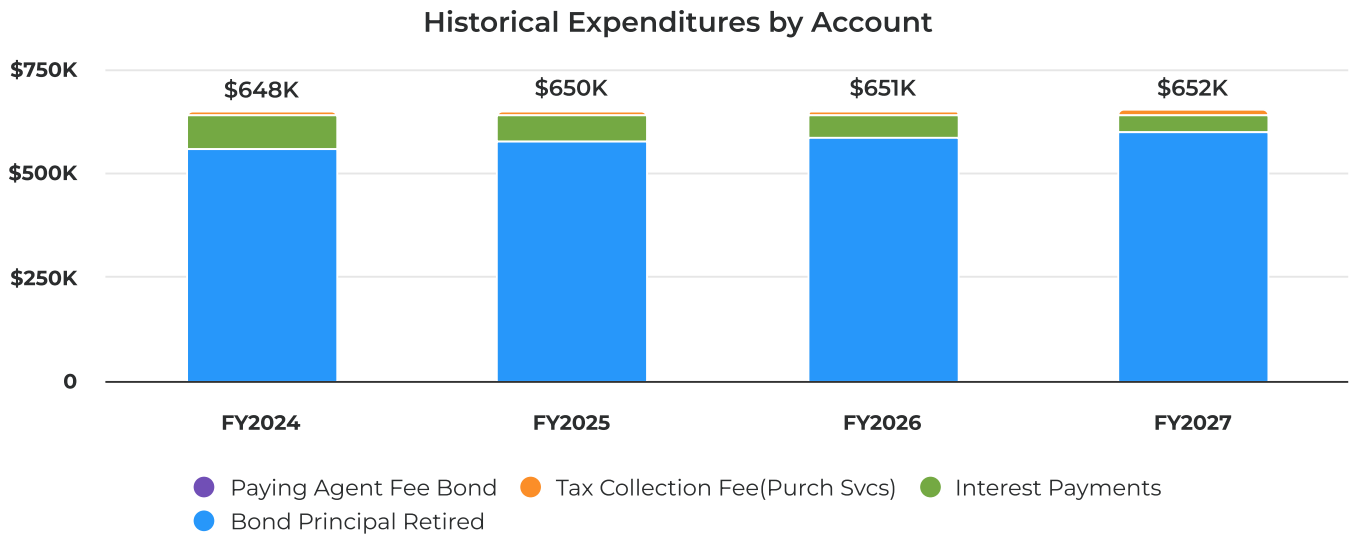



## Revenues by Revenue Source

| Category | 2025 Actual | 2026 Estimated | 2027 Preliminary Budget | FY 2026 vs. FY 2027 Preliminary $ | FY 2026 vs FY 2027 Preliminary % |
|---|---|---|---|---|---|
| Property Taxes | $625,067 | $619,325 | $564,363 | -$54,962 | -8.9% |
| Specific Ownership Tax | $27,141 | $19,717 | $21,446 | $1,729 | 8.8% |
| Investment Earnings | $11,056 | $8,417 | $11,102 | $2,685 | 31.9% |
| **Total Revenues** | **$663,264** | **$647,459** | **$596,911** | **-$50,548** | **-7.8%** |

# Expenditures by Account

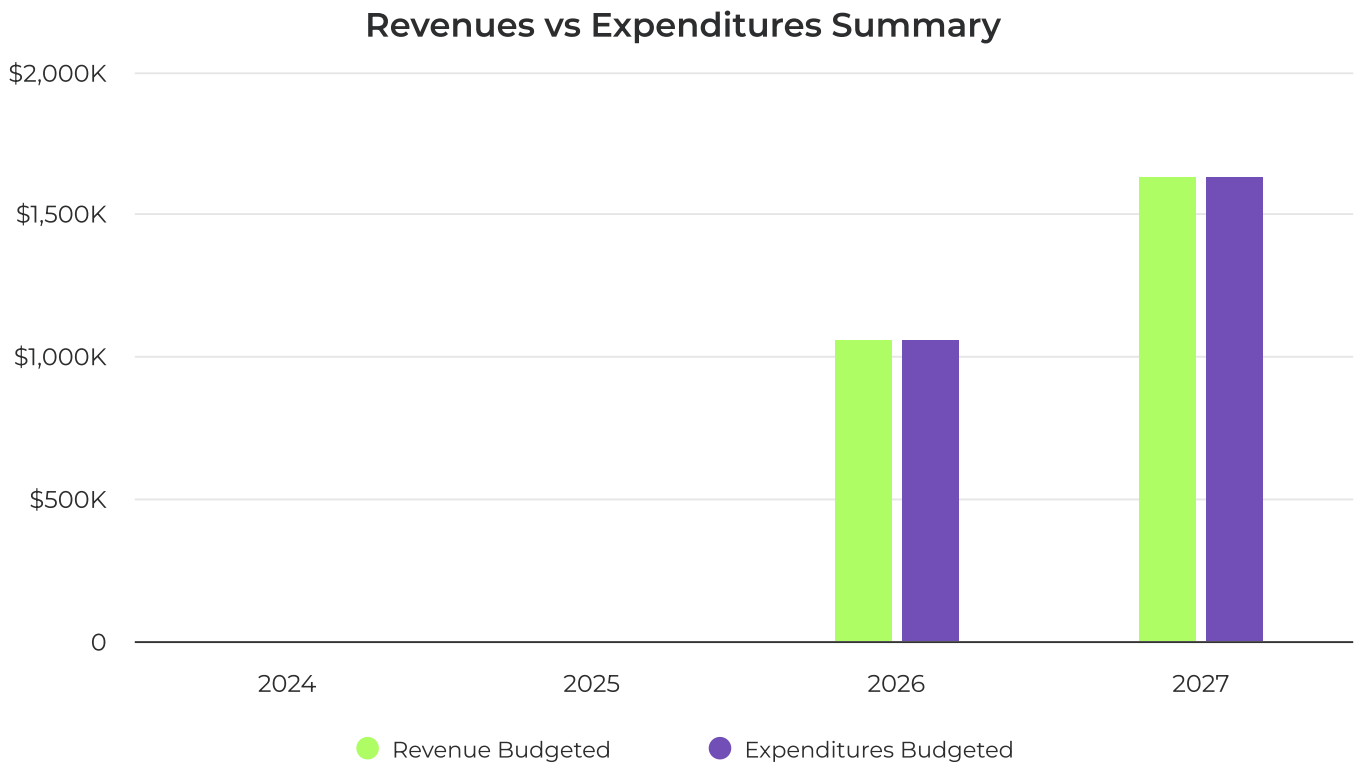



## Expenditures by Account

| Category | 2025 Actual | 2026 Estimated | 2027 Preliminary Budget | FY 2026 vs. FY 2027 Preliminary $ | FY 2026 vs FY 2027 Preliminary % |
|---|---|---|---|---|---|
| Tax Collection Fee(Purch Svcs) | $9,347 | $9,291 | $11,287 | $1,996 | 21.5% |
| Paying Agent Fee Bond | $750 | $750 | $750 | - | - |
| Bond Principal Retired | $575,000 | $585,000 | $600,000 | $15,000 | 2.6% |
| Interest Payments | $64,990 | $52,514 | $39,820 | -$12,694 | -24.2% |
| **Total Expenditures** | **$650,087** | **$647,555** | **$651,857** | **$4,302** | **0.7%** |

# Debt Service - 2026 COP

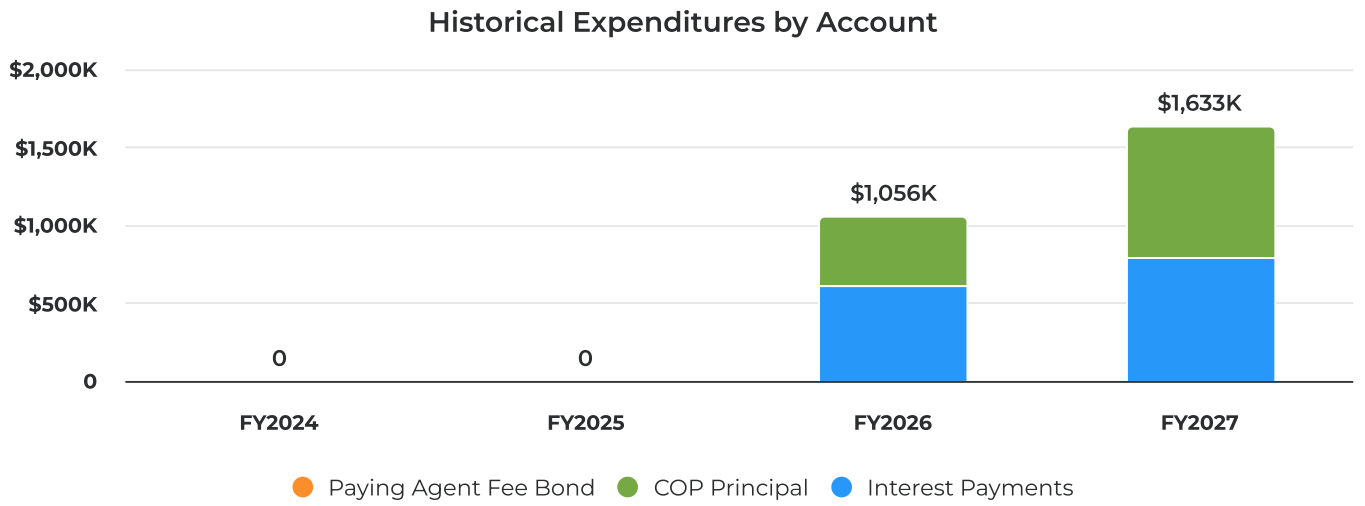
## Summary




### Comprehensive Fund Summary

| Category | 2025 Actual | 2026 Estimated | 2027 Preliminary Budget | FY 2026 vs. FY 2027 Preliminary $ | FY 2026 vs FY 2027 Preliminary % |
|---|---|---|---|---|---|
| **Beginning Fund Balance** | - | - | - | - | - |
| **Revenues** | | | | | |
| Transfer from Other Funds | - | $1,055,751 | $1,632,803 | $577,052 | 54.7% |
| **Total Revenues** | **-** | **$1,055,751** | **$1,632,803** | **$577,052** | **54.7%** |
| **Expenditures** | | | | | |
| General Purchased Services | - | - | $450 | $450 | - |
| Debt Service | - | $1,055,751 | $1,632,353 | $576,602 | 54.6% |
| **Total Expenditures** | **-** | **$1,055,751** | **$1,632,803** | **$577,052** | **54.7%** |
| **Total Revenues Less Expenditures** | - | - | - | - | - |
| **Ending Fund Balance** | - | - | - | - | - |

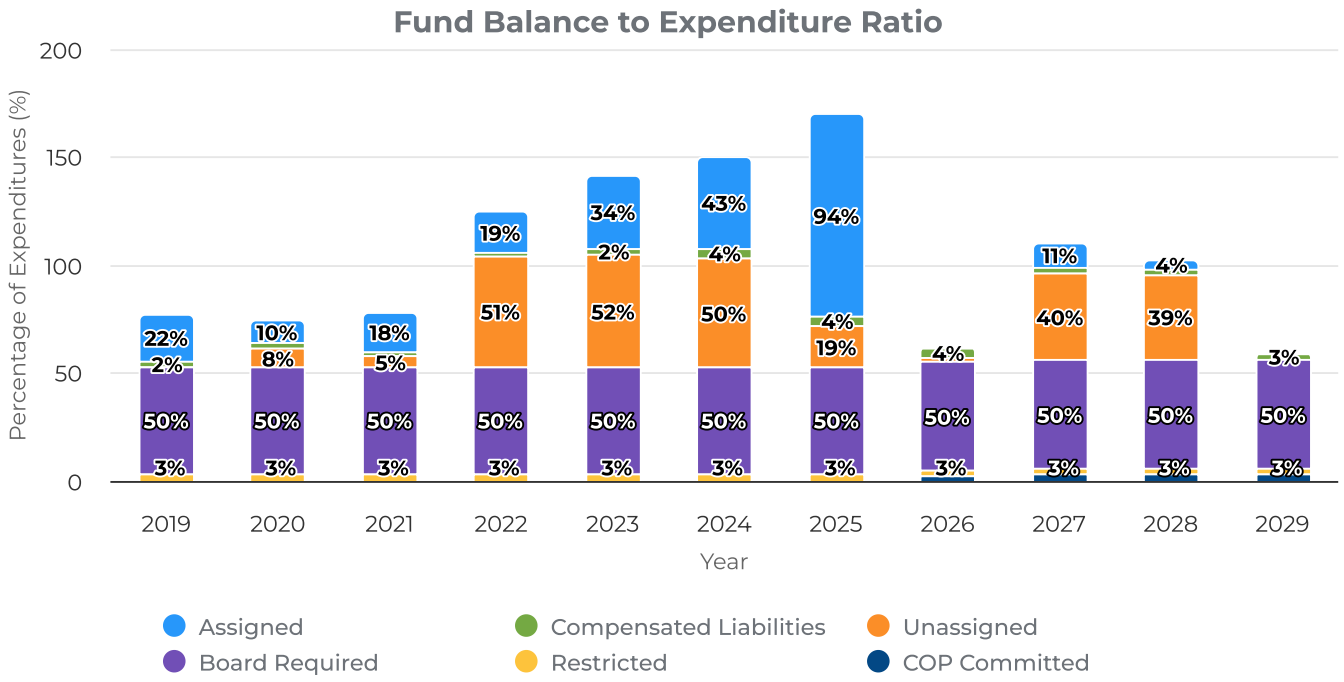
# Expenditures by Account




## Expenditures by Account

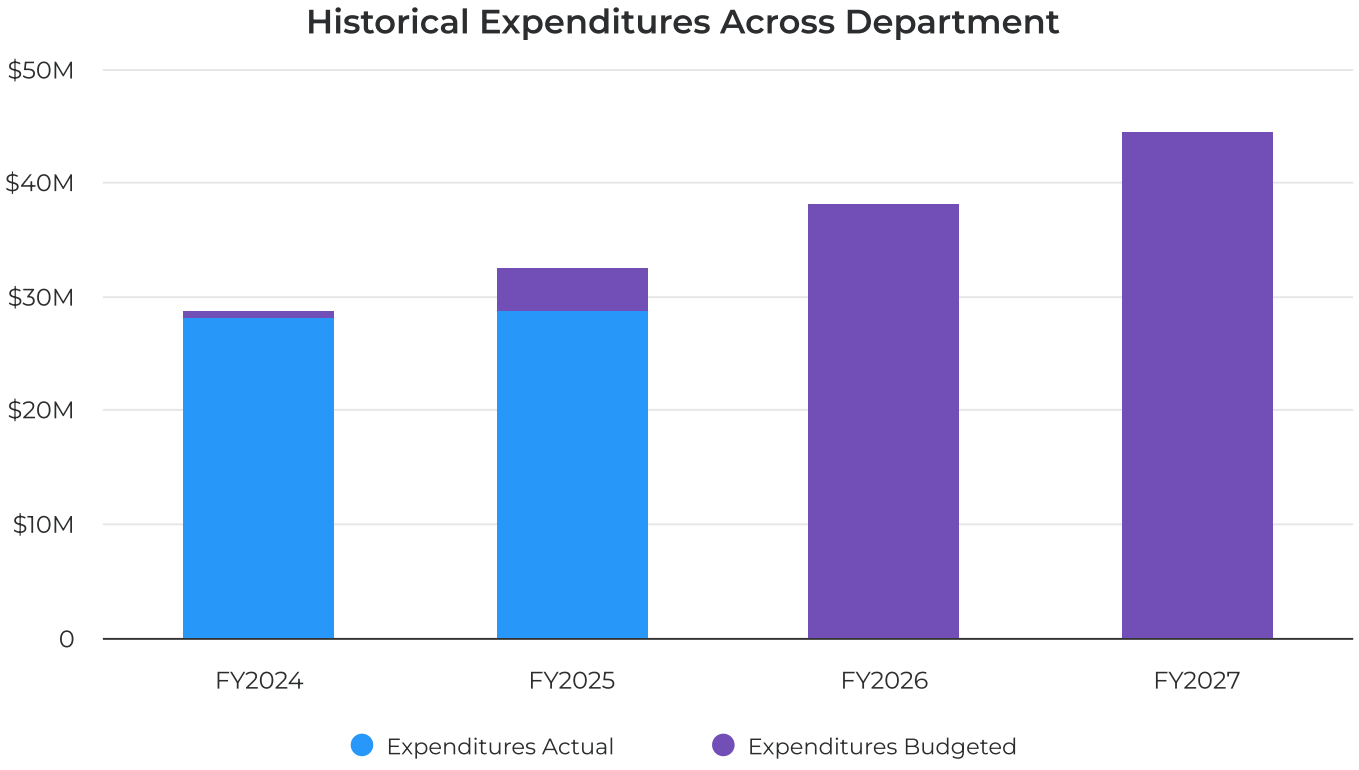
| Category | 2025 Actual | 2026 Estimated | 2027 Preliminary Budget | FY 2026 vs. FY 2027 Preliminary $ | FY 2026 vs FY 2027 Preliminary % |
|---|---|---|---|---|---|
| Paying Agent Fee Bond | - | - | $450 | $450 | - |
| COP Principal | - | $444,444 | $843,890 | $399,446 | 89.9% |
| Interest Payments | - | $611,306 | $788,463 | $177,157 | 29.0% |
| **Total Expenditures** | **-** | **$1,055,751** | **$1,632,803** | **$577,052** | **54.7%** |

# General Fund Balance History

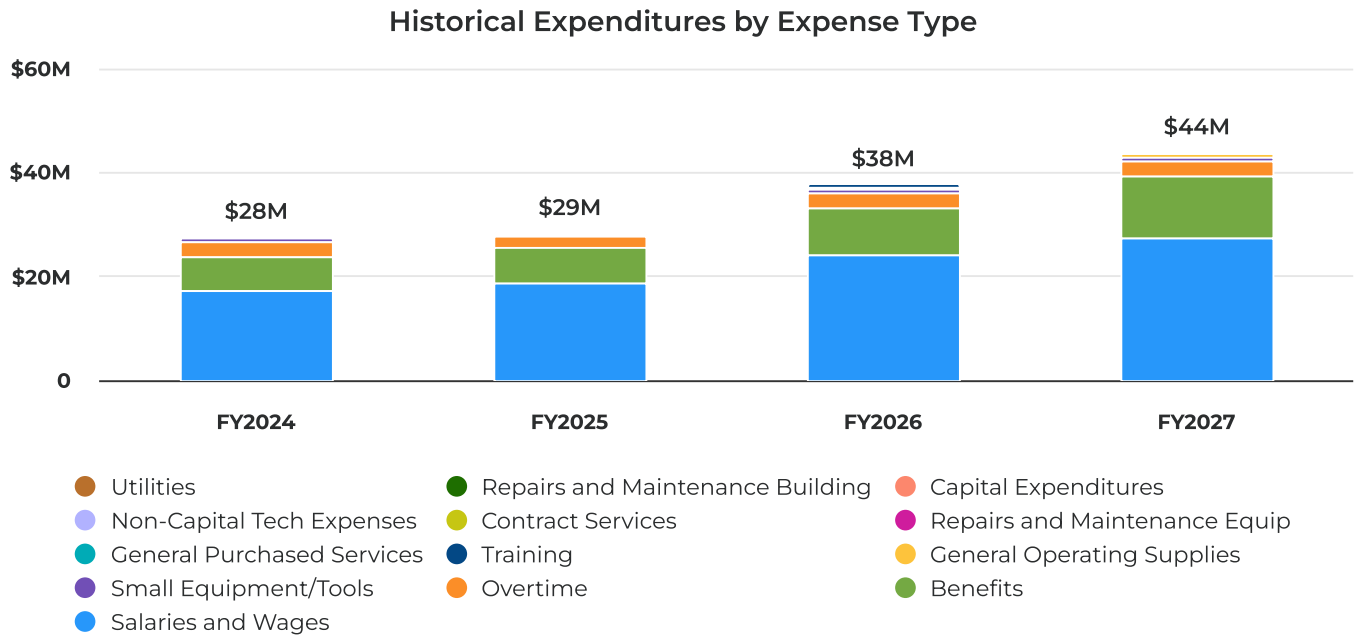


# Department Financials

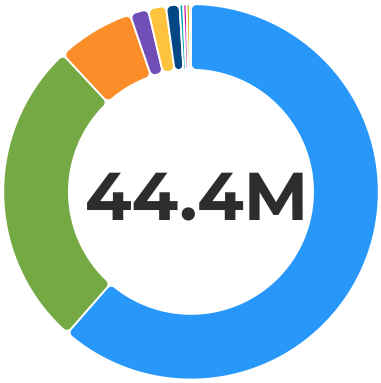
# Emergency Operations




## Expenditures by Expense Type



## FY27 Expenditures by Expense Type




| | | |
|---|---|---|
| Salaries and Wages | **$27,262,296** | 61.44% |
| Benefits | **$11,806,659** | 26.61% |
| Overtime | **$2,959,921** | 6.67% |
| General Operating Supplies | **$711,002** | 1.60% |
| Small Equipment/Tools | **$679,333** | 1.53% |
| Training | **$516,461** | 1.16% |
| General Purchased Services | **$140,740** | 0.32% |
| Contract Services | **$132,100** | 0.30% |
| Repairs and Maintenance Equip | **$130,795** | 0.29% |
| Capital Expenditures | **$11,500** | 0.03% |
| Non-Capital Tech Expenses | **$10,000** | 0.02% |
| Repairs and Maintenance Building | **$9,165** | 0.02% |
| Utilities | **$1,000** | 0.00% |

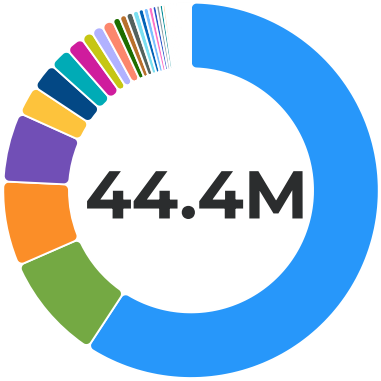
## Expenditures by Expense Type

| Category | 2025 Actual | 2026 Estimated | 2027 Preliminary Budget | FY 2026 vs. FY 2027 Preliminary $ | FY 2026 vs FY 2027 Preliminary % |
|---|---|---|---|---|---|
| Overtime | $2,431,898 | $3,472,579 | $2,959,921 | -$512,657 | -14.8% |
| Salaries and Wages | $19,465,778 | $21,098,943 | $27,262,296 | $6,163,354 | 29.2% |
| Benefits | $8,169,392 | $8,931,660 | $11,806,659 | $2,874,999 | 32.2% |
| General Operating Supplies | $499,923 | $770,230 | $711,002 | -$59,228 | -7.7% |
| Non-Capital Tech Expenses | $2,340 | $8,371 | $10,000 | $1,629 | 19.5% |
| Non-Capital Fleet Expense | - | $19,206 | - | -$19,206 | -100.0% |
| Small Equipment/Tools | $387,957 | $525,736 | $679,333 | $153,597 | 29.2% |
| Training | $91,845 | $395,798 | $516,461 | $120,663 | 30.5% |
| General Purchased Services | $129,799 | $157,859 | $140,740 | -$17,119 | -10.8% |
| Contract Services | $85,352 | $126,687 | $132,100 | $5,413 | 4.3% |
| Repairs and Maintenance Equip | $107,449 | $91,679 | $130,795 | $39,116 | 42.7% |
| Repairs and Maintenance Building | $3,660 | $2,198 | $9,165 | $6,967 | 317.1% |
| Utilities | - | - | $1,000 | $1,000 | - |

| Category | 2025 Actual | 2026 Estimated | 2027 Preliminary Budget | FY 2026 vs. FY 2027 Preliminary $ | FY 2026 vs FY 2027 Preliminary % |
|---|---|---|---|---|---|
| Capital Expenditures | $5,500 | $8,483 | $11,500 | $3,018 | 35.6% |
| **Total Expenditures** | **$31,380,892** | **$35,609,427** | **$44,370,973** | **$8,761,546** | **24.6%** |

# Expenditures by Account

### FY27 Expenditures by Account



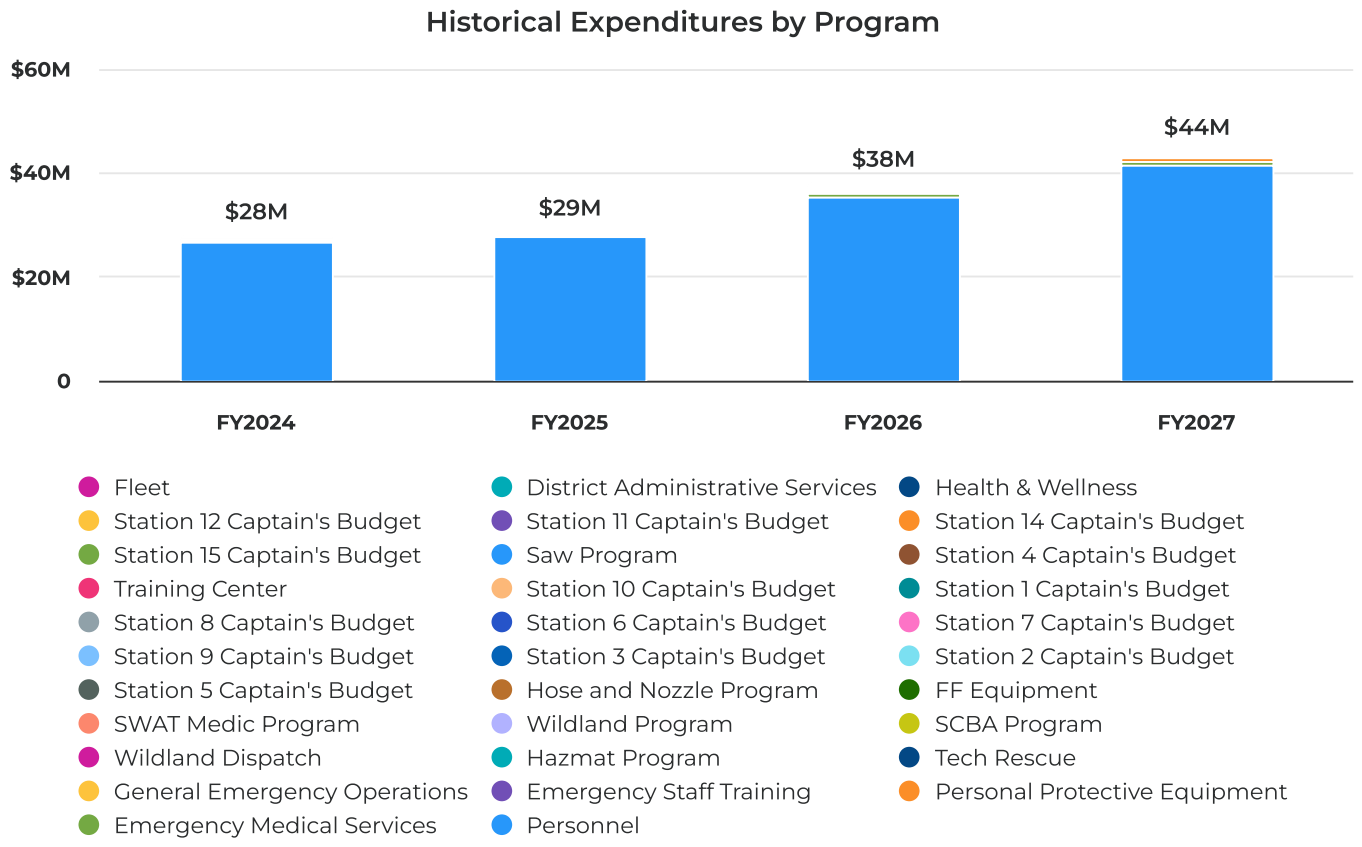

| | | |
|---|---|---|
| Salaries & Wages | **$26,290,420** | 59.25% |
| Insurance, Medical | **$4,082,245** | 9.20% |
| Fppa Pension | **$3,240,864** | 7.30% |
| Overtime | **$2,656,921** | 5.99% |
| Fppa D&D | **$1,134,909** | 2.56% |
| 457 Contributions | **$1,037,555** | 2.34% |
| Holiday Pay | **$827,279** | 1.86% |
| Insurance, Workers Comp | **$682,514** | 1.54% |
| Retiree Health Savings | **$457,276** | 1.03% |
| Medicare Tax | **$451,270** | 1.02% |
| Protective Gear/Equip | **$450,409** | 1.02% |

## Expenditures by Account

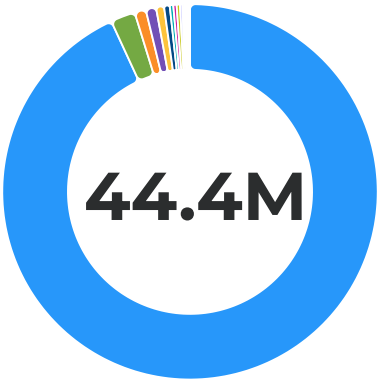
| Category | 2025 Actual | 2026 Estimated | 2027 Preliminary Budget | FY 2026 vs. FY 2027 Preliminary $ | FY 2026 vs FY 2027 Preliminary % |
|---|---|---|---|---|---|
| Extra Duty Pay | $1,237,888 | $1,914,478 | $39,600 | -$1,874,878 | -97.9% |
| Salaries & Wages | $17,772,616 | $20,308,691 | $26,290,420 | $5,981,729 | 29.5% |
| Retroactive Pay | $919,840 | - | - | - | - |
| Overtime | $984,403 | $1,259,234 | $2,656,921 | $1,397,686 | 111.0% |
| Flsa Overtime | $209,606 | $209,636 | $263,401 | $53,765 | 25.6% |
| Prior Year Ot | - | $89,231 | - | -$89,231 | -100.0% |
| 457 Contributions | $714,768 | $875,347 | $1,037,555 | $162,208 | 18.5% |
| Medicare Tax | $286,478 | $340,722 | $451,270 | $110,548 | 32.4% |
| Fppa D&D | $703,598 | $855,123 | $1,134,909 | $279,786 | 32.7% |
| Holiday Pay | $587,454 | $622,517 | $827,279 | $204,762 | 32.9% |

| Category | 2025 Actual | 2026 Estimated | 2027 Preliminary Budget | FY 2026 vs. FY 2027 Preliminary $ | FY 2026 vs FY 2027 Preliminary % |
|---|---|---|---|---|---|
| 401K Contributions | $5,013 | $5,354 | $9,468 | $4,114 | 76.8% |
| Volunteer Pension | $19,430 | $71,117 | $74,630 | $3,513 | 4.9% |
| Fppa Pension | $1,978,631 | $2,424,836 | $3,240,864 | $816,029 | 33.7% |
| Acting Officer Pay | $185,867 | $167,735 | $144,597 | -$23,137 | -13.8% |
| Pera Pension | $18,319 | $20,503 | $35,527 | $15,025 | 73.3% |
| Payroll Taxes/Unemployment | $44,219 | $52,911 | $60,899 | $7,988 | 15.1% |
| Paid Leave Payout | $40,551 | $25,428 | - | -$25,428 | -100.0% |
| Insurance, Workers Comp | $525,237 | $391,667 | $682,514 | $290,847 | 74.3% |
| Insurance, Medical | $2,588,045 | $3,062,013 | $4,082,245 | $1,020,232 | 33.3% |
| Insurance, Dental | $167,752 | $175,862 | $191,138 | $15,276 | 8.7% |
| Insurance, Life, Ad&D | $172,539 | $193,256 | $289,195 | $95,939 | 49.6% |
| Supplementary Insurance | $112,803 | $114,338 | $24 | -$114,314 | -100.0% |
| Old Hire Pension | $25,000 | $55,430 | $59,037 | $3,607 | 6.5% |
| Fringe Benefit | - | - | $108 | $108 | - |
| Retiree Health Savings | $767,008 | $267,754 | $457,276 | $189,521 | 70.8% |
| Operating Supplies & Expense | $101,731 | $171,784 | $158,815 | -$12,969 | -7.5% |
| Food/Catering | $8,706 | $15,975 | $24,800 | $8,825 | 55.2% |
| Tech-Hardware & Accessories | $2,340 | $6,390 | $8,500 | $2,110 | 33.0% |
| Tech-Software & Applications | - | $1,981 | $1,500 | -$481 | -24.3% |
| Promotional & Marketing | - | $390 | $200 | -$190 | -48.7% |
| Misc. Fees | - | $75 | - | -$75 | -100.0% |
| Membership/Subscriptions | $4,171 | $26,605 | $35,640 | $9,035 | 34.0% |
| Postage/Ups,Fed X | $124 | $1,790 | $450 | -$1,340 | -74.9% |
| Janitorial Supplies | $38,785 | $33,766 | $59,585 | $25,819 | 76.5% |
| Uniform/Allowance | $124,469 | $139,543 | $121,467 | -$18,075 | -13.0% |
| Small Equipment | $8,679 | $3,886 | $10,680 | $6,794 | 174.8% |
| Saw Supplies/Accessories | $5,370 | $7,502 | $5,000 | -$2,502 | -33.3% |
| Fire Extinguishers | $2,982 | $3,267 | $5,556 | $2,289 | 70.1% |
| BC Station Allowance | $948 | $2,786 | $4,500 | $1,714 | 61.5% |
| FF Equipment | $14,425 | $59,270 | $65,200 | $5,930 | 10.0% |
| Training Library | $9,498 | $13,379 | $5,071 | -$8,308 | -62.1% |
| Fuel | - | $18,417 | - | -$18,417 | -100.0% |
| Scba Supplies/Parts | $43,205 | $15,403 | $38,450 | $23,047 | 149.6% |
| Hose/Nozzle Supplies | $22,683 | $44,359 | $46,822 | $2,463 | 5.6% |
| Ems Disposables | $189,209 | $226,922 | $230,000 | $3,078 | 1.4% |
| Ems Durables | $49,190 | $30,770 | $14,000 | -$16,770 | -54.5% |
| Travel Costs/Per Diems | $25,215 | $145,443 | $67,000 | -$78,443 | -53.9% |
| General Purchased Services | $22,079 | $17,167 | $23,500 | $6,333 | 36.9% |

| Category | 2025 Actual | 2026 Estimated | 2027 Preliminary Budget | FY 2026 vs. FY 2027 Preliminary $ | FY 2026 vs FY 2027 Preliminary % |
|---|---|---|---|---|---|
| Printing Legal Notices | $11 | - | - | - | - |
| Honor Guard | $6,566 | $5,151 | $8,545 | $3,394 | 65.9% |
| Repairs/Maintenance, Saws | $196 | $1,119 | $16,600 | $15,481 | 1,383.3% |
| Repairs/Maint, Extinguishers | $2,826 | $4,447 | $6,575 | $2,128 | 47.8% |
| Repairs & Maint, Hose/Nozzles | $3,169 | $402 | $5,500 | $5,098 | 1,269.8% |
| Repairs/Maint-Ff Equip | - | $350 | $3,500 | $3,150 | 899.9% |
| Contract Labor Services | $85,352 | $126,687 | $132,100 | $5,413 | 4.3% |
| R & M Equipment | $81,301 | $69,543 | $61,920 | -$7,623 | -11.0% |
| Repairs & Maintenance, Vehicles | - | $788 | - | -$788 | -100.0% |
| Repairs & Maintanence, Building | $3,496 | $1,739 | $6,025 | $4,286 | 246.5% |
| Repairs & Maint. Appliances | $66 | - | - | - | - |
| Training Seminars | $78,428 | $214,355 | $259,480 | $45,125 | 21.1% |
| Academy Fees | - | $135,000 | $200,000 | $65,000 | 48.1% |
| Authority Fee | $101,333 | $131,733 | $91,200 | -$40,533 | -30.8% |
| Scba Repair/Maint/Testing | $19,891 | $15,819 | $36,700 | $20,881 | 132.0% |
| Protective Clothing Repairs | $1,255 | $8,519 | $18,540 | $10,021 | 117.6% |
| Exams And Certifications | $3,919 | $33,064 | $51,910 | $18,846 | 57.0% |
| Mileage Reimbursement | $920 | $440 | $500 | $60 | 13.7% |
| Landscaping Maintenance | $164 | $459 | $3,140 | $2,681 | 584.2% |
| Utilities, Trash | - | - | $1,000 | $1,000 | - |
| Ems Purchased Services | $4,200 | - | $7,000 | $7,000 | - |
| Hose/Nozzle Equipment <$5K | $1,066 | - | $2,905 | $2,905 | - |
| Protective Gear/Equip | $223,456 | $339,036 | $450,409 | $111,373 | 32.9% |
| Non-Capital Equip <$5K | $16,902 | $22,244 | $40,311 | $18,067 | 81.2% |
| Training Equipment | $5,500 | $8,483 | $11,500 | $3,018 | 35.6% |
| **Total Expenditures** | **$31,380,892** | **$35,609,427** | **$44,370,973** | **$8,761,546** | **24.6%** |

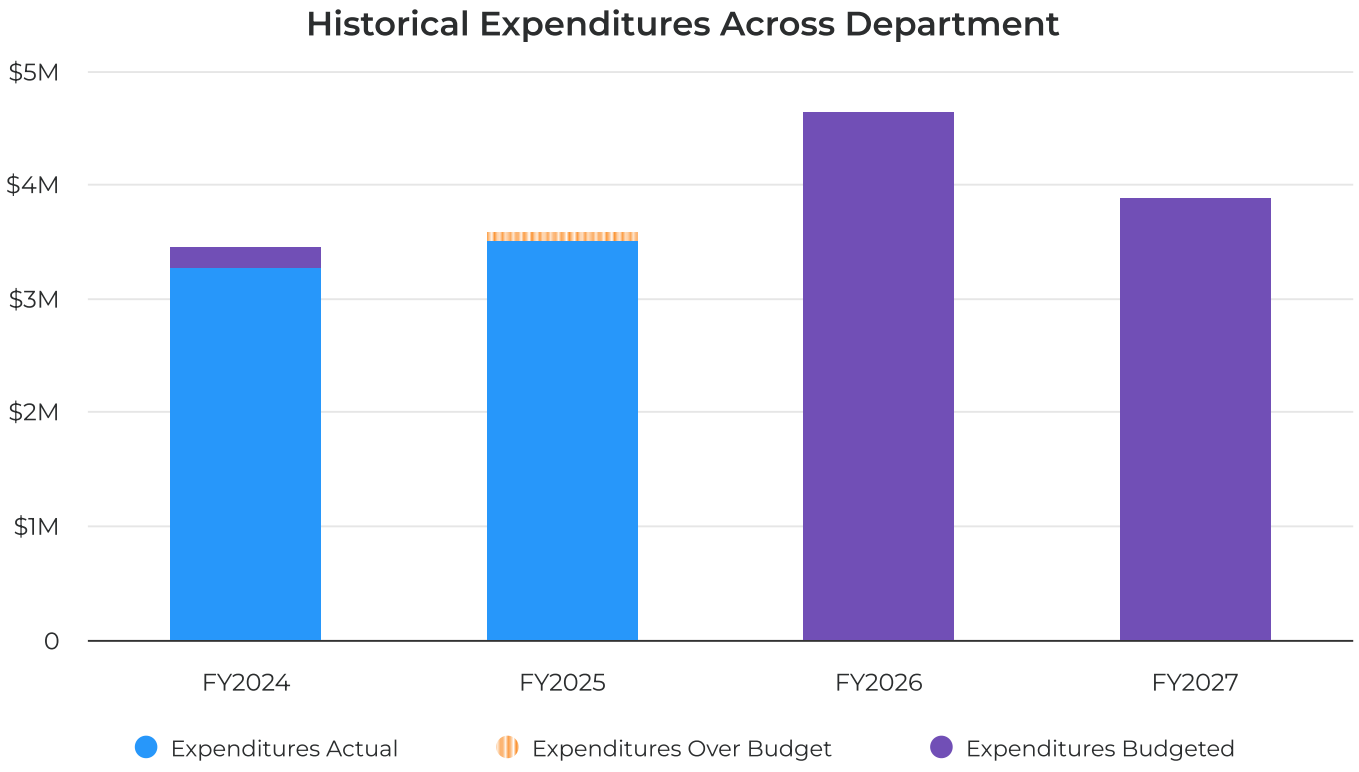

Historical Expenditures by Program
$60M
$40M
$20M
0
$28M
$29M
$38M
$44M
FY2024
FY2025
FY2026
FY2027
Fleet
District Administrative Services
Health & Wellness
Station 12 Captain's Budget
Station 11 Captain's Budget
Station 14 Captain's Budget
Station 15 Captain's Budget
Saw Program
Station 4 Captain's Budget
Training Center
Station 10 Captain's Budget
Station 1 Captain's Budget
Station 8 Captain's Budget
Station 6 Captain's Budget
Station 7 Captain's Budget
Station 9 Captain's Budget
Station 3 Captain's Budget
Station 2 Captain's Budget
Station 5 Captain's Budget
Hose and Nozzle Program
FF Equipment
SWAT Medic Program
Wildland Program
SCBA Program
Wildland Dispatch
Hazmat Program
Tech Rescue
General Emergency Operations
Emergency Staff Training
Personal Protective Equipment
Emergency Medical Services
Personnel

## FY27 Expenditures by Program

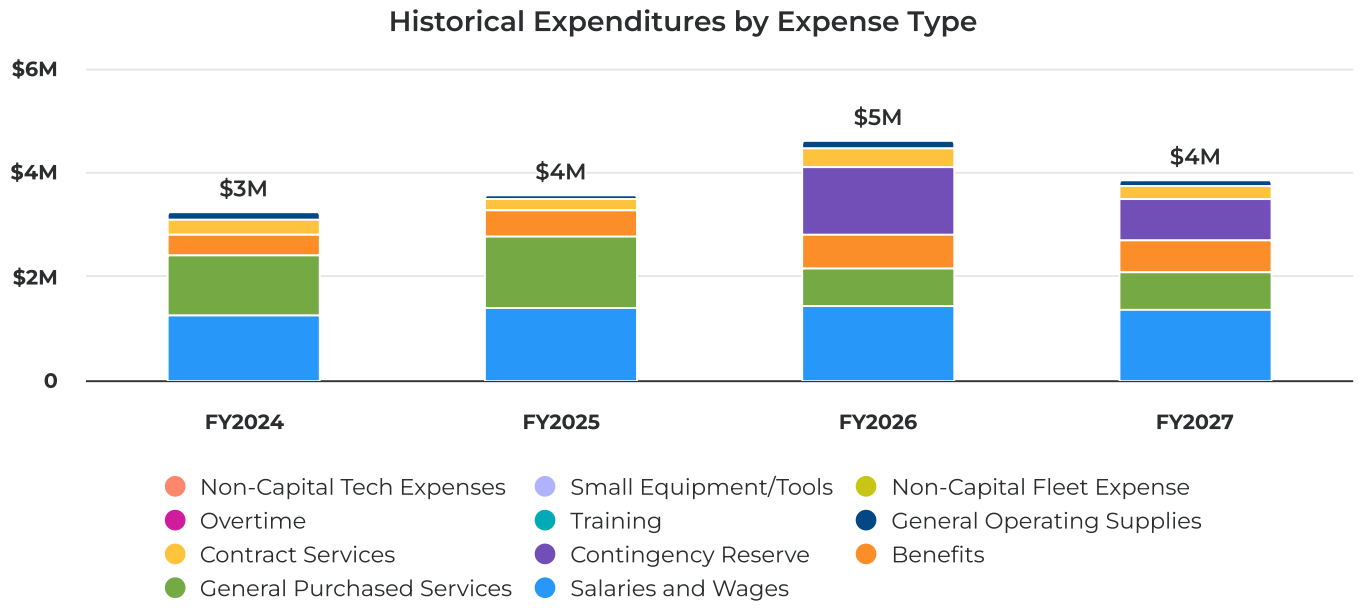



| | | |
|---|---|---|
| Personnel | **$41,318,440** | 93.12% |
| Emergency Medical Services | **$940,159** | 2.12% |
| Personal Protective Equipment | **$427,844** | 0.96% |
| Emergency Staff Training | **$399,800** | 0.90% |
| Tech Rescue | **$301,434** | 0.68% |
| General Emergency Operations | **$217,306** | 0.49% |
| Wildland Program | **$137,600** | 0.31% |
| SWAT Medic Program | **$125,662** | 0.28% |
| Hazmat Program | **$124,271** | 0.28% |
| SCBA Program | **$94,027** | 0.21% |
| Hose and Nozzle Program | **$57,474** | 0.13% |
| FF Equipment | **$55,231** | 0.12% |
| Station 5 Captain's Budget | **$22,500** | 0.05% |
| Station 2 Captain's Budget | **$16,740** | 0.04% |
| Station 9 Captain's Budget | **$15,300** | 0.03% |
| Station 7 Captain's Budget | **$15,300** | 0.03% |
| Station 6 Captain's Budget | **$13,500** | 0.03% |
| Station 4 Captain's Budget | **$11,880** | 0.03% |
| Station 3 Captain's Budget | **$11,700** | 0.03% |
| Station 15 Captain's Budget | **$11,675** | 0.03% |
| Station 8 Captain's Budget | **$11,250** | 0.03% |
| Station 1 Captain's Budget | **$9,450** | 0.02% |
| Station 10 Captain's Budget | **$9,000** | 0.02% |
| Station 14 Captain's Budget | **$8,450** | 0.02% |
| Training Center | **$5,400** | 0.01% |
| Station 12 Captain's Budget | **$3,690** | 0.01% |
| Station 11 Captain's Budget | **$3,690** | 0.01% |
| Saw Program | **$2,200** | 0.00% |

# Administration




## Expenditures by Expense Type



## FY27 Expenditures by Expense Type



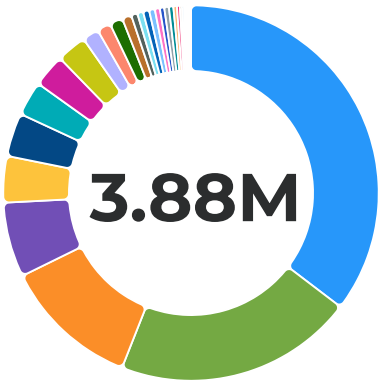

| | | |
|---|---|---|
| Salaries and Wages | **$1,371,868** | 35.37% |
| Contingency Reserve | **$800,000** | 20.62% |
| General Purchased Services | **$714,600** | 18.42% |
| Benefits | **$591,624** | 15.25% |
| Contract Services | **$265,000** | 6.83% |
| General Operating Supplies | **$119,875** | 3.09% |
| Training | **$12,000** | 0.31% |
| Small Equipment/Tools | **$3,000** | 0.08% |
| Overtime | **$862** | 0.02% |

## Expenditures by Expense Type

| Category | 2025 Actual | 2026 Estimated | 2027 Preliminary Budget | FY 2026 vs. FY 2027 Preliminary $ | FY 2026 vs FY 2027 Preliminary % |
|---|---|---|---|---|---|
| Overtime | $4,969 | $4,468 | $862 | -$3,606 | -80.7% |
| Salaries and Wages | $1,482,978 | $1,400,722 | $1,371,868 | -$28,854 | -2.1% |
| Benefits | $694,290 | $595,520 | $591,624 | -$3,896 | -0.7% |
| General Operating Supplies | $105,095 | $67,847 | $119,875 | $52,028 | 76.7% |
| Non-Capital Tech Expenses | $57 | $96 | - | -$96 | -100.0% |
| Non-Capital Fleet Expense | $15,472 | - | - | - | - |
| Small Equipment/Tools | $1,787 | - | $3,000 | $3,000 | - |
| Training | $6,844 | $2,795 | $12,000 | $9,205 | 329.3% |
| General Purchased Services | $1,359,984 | $429,614 | $714,600 | $284,986 | 66.3% |
| Contract Services | $192,450 | $83,979 | $265,000 | $181,021 | 215.6% |
| Contingency Reserve | - | $38,450 | $800,000 | $761,550 | 1,980.6% |
| **Total Expenditures** | **$3,863,927** | **$2,623,490** | **$3,878,828** | **$1,255,338** | **47.8%** |

# Expenditures by Account

## FY27 Expenditures by Account



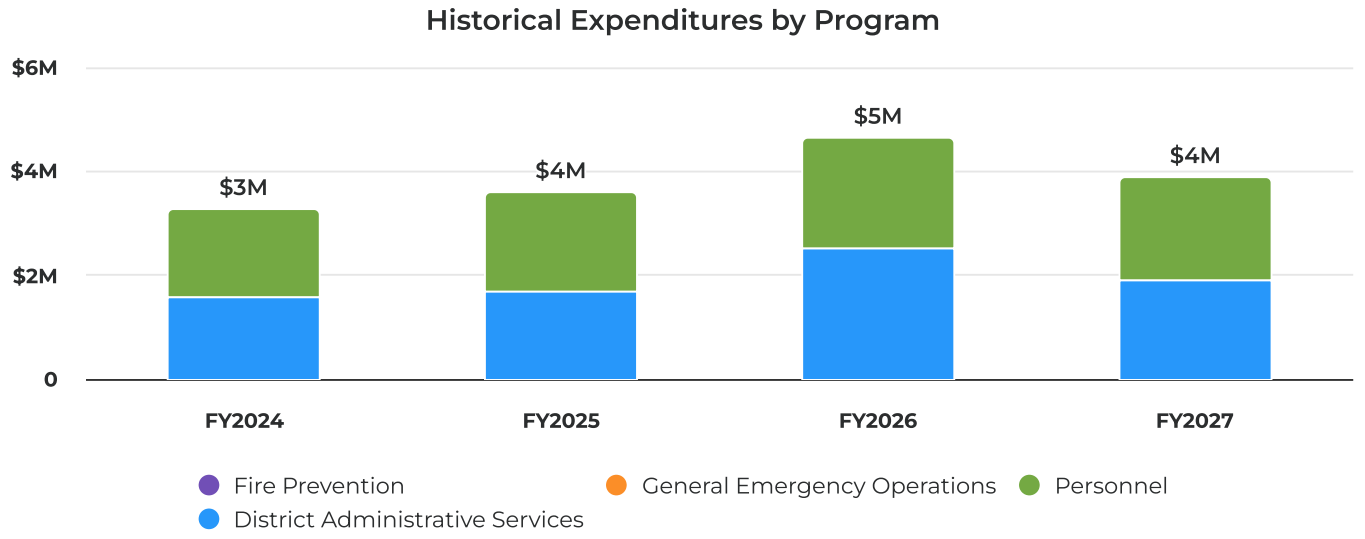

| | | |
|---|---|---|
| Salaries & Wages | **$1,371,868** | 35.37% |
| Contingency Reserve | **$800,000** | 20.62% |
| District Liability Insurance | **$455,600** | 11.75% |
| Elections | **$250,000** | 6.45% |
| Legal Fees | **$155,000** | 4.00% |
| Insurance, Medical | **$144,962** | 3.74% |
| Fppa Pension | **$115,431** | 2.98% |
| Contract Labor Services | **$110,000** | 2.84% |
| Paid Leave Payout | **$100,000** | 2.58% |
| Uniform/Allowance | **$54,875** | 1.41% |
| 457 Contributions | **$45,264** | 1.17% |
| Pera Pension | **$43,972** | 1.13% |

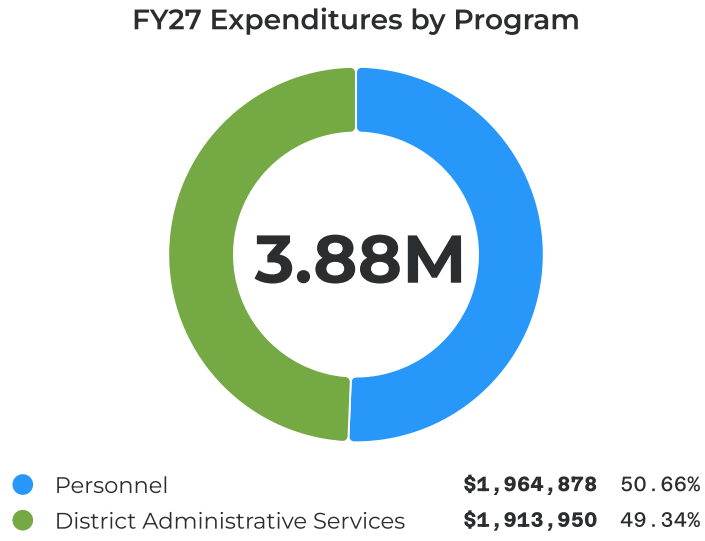
## Expenditures by Account

| Category | 2025 Actual | 2026 Estimated | 2027 Preliminary Budget | FY 2026 vs. FY 2027 Preliminary $ | FY 2026 vs FY 2027 Preliminary % |
|---|---|---|---|---|---|
| Extra Duty Pay | $838 | $2,691 | - | -$2,691 | -100.0% |
| Salaries & Wages | $1,457,203 | $1,400,722 | $1,371,868 | -$28,854 | -2.1% |
| Retroactive Pay | $25,775 | - | - | - | - |
| Overtime | $4,131 | $1,777 | $862 | -$915 | -51.5% |
| 457 Contributions | $55,587 | $43,866 | $45,264 | $1,398 | 3.2% |
| Medicare Tax | $20,692 | $20,456 | $20,669 | $213 | 1.0% |
| Fppa D&D | $16,962 | $19,779 | $14,703 | -$5,075 | -25.7% |
| 401K Contributions | $12,530 | $13,384 | $11,718 | -$1,666 | -12.4% |
| Fppa Pension | $97,922 | $110,897 | $115,431 | $4,533 | 4.1% |
| Pera Pension | $47,029 | $52,087 | $43,972 | -$8,116 | -15.6% |
| Payroll Taxes/Unemployment | $3,180 | $3,140 | $2,851 | -$289 | -9.2% |
| Paid Leave Payout | $48,085 | $132,989 | $100,000 | -$32,989 | -24.8% |
| Other Taxes | $1,164 | $1,441 | $2,000 | $559 | 38.8% |
| Insurance, Workers Comp | $32,849 | $22,748 | $31,893 | $9,145 | 40.2% |
| Insurance-Admin Fees | $14,310 | $23,505 | $19,000 | -$4,505 | -19.2% |
| Insurance, Medical | $120,341 | $122,742 | $144,962 | $22,220 | 18.1% |
| Insurance, Dental | $6,470 | $7,355 | $7,104 | -$251 | -3.4% |

| Category | 2025 Actual | 2026 Estimated | 2027 Preliminary Budget | FY 2026 vs. FY 2027 Preliminary $ | FY 2026 vs FY 2027 Preliminary % |
|---|---|---|---|---|---|
| Insurance, Life, Ad&D | $13,157 | $11,413 | $15,091 | $3,677 | 32.2% |
| Supplementary Insurance | $2,608 | $1,134 | - | -$1,134 | -100.0% |
| Fringe Benefit | $10,427 | - | $1 | $1 | - |
| Retiree Health Savings | $190,975 | $8,585 | $16,967 | $8,382 | 97.6% |
| Operating Supplies & Expense | $11,530 | $14,373 | $15,000 | $627 | 4.4% |
| Food/Catering | $16,556 | $6,512 | $6,500 | -$12 | -0.2% |
| Tech-Hardware & Accessories | - | $96 | - | -$96 | -100.0% |
| Tech-Software & Applications | $57 | - | - | - | - |
| Awards & Celebrations | $31,932 | $282 | $2,000 | $1,718 | 609.4% |
| Misc. Fees | $15 | - | - | - | - |
| Membership/Subscriptions | $16,291 | $5,151 | $20,000 | $14,849 | 288.3% |
| Postage/Ups,Fed X | $162 | $385 | $1,500 | $1,115 | 289.8% |
| Janitorial Supplies | $802 | - | - | - | - |
| Uniform/Allowance | $8,532 | $29,866 | $54,875 | $25,009 | 83.7% |
| Travel Costs/Per Diems | $19,276 | $11,278 | $20,000 | $8,722 | 77.3% |
| General Purchased Services | $6,226 | $2,392 | $2,000 | -$392 | -16.4% |
| Board Member Attendance Compensation | $9,500 | $3,640 | - | -$3,640 | -100.0% |
| Board Expenses | $100 | - | $500 | $500 | - |
| Board Member Training/Travel | - | - | $4,000 | $4,000 | - |
| Printing Legal Notices | $4,555 | $2,072 | $2,500 | $428 | 20.7% |
| Legal Fees | $163,161 | $75,070 | $155,000 | $79,930 | 106.5% |
| Elections | $268,636 | - | $250,000 | $250,000 | - |
| Contract Labor Services | $29,289 | $8,909 | $110,000 | $101,091 | 1,134.7% |
| Repairs & Maintenance, Vehicles | $15,472 | - | - | - | - |
| Training Seminars | $6,844 | $2,782 | $10,000 | $7,218 | 259.5% |
| Exams And Certifications | - | $13 | $2,000 | $1,987 | 15,284.6% |
| Mileage Reimbursement | $84 | $277 | - | -$277 | -100.0% |
| Tax Collection Fee(Purch Svcs) | $698,439 | - | - | - | - |
| Contingency Reserve | - | $38,450 | $800,000 | $761,550 | 1,980.6% |
| District Liability Insurance | $372,444 | $421,233 | $455,600 | $34,367 | 8.2% |
| Non-Capital Equip <$5K | $1,787 | - | $3,000 | $3,000 | - |
| **Total Expenditures** | **$3,863,927** | **$2,623,490** | **$3,878,828** | **$1,255,338** | **47.8%** |

# Expenditures by Program

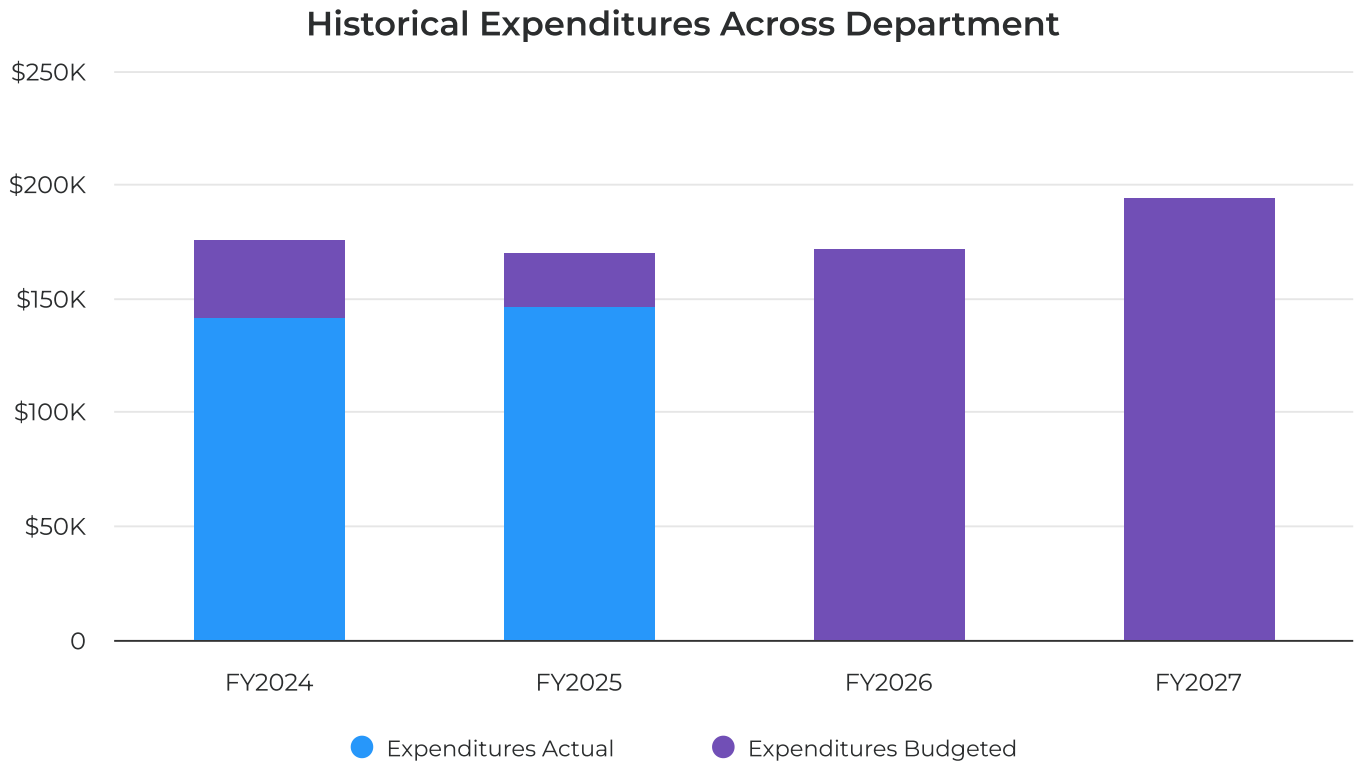


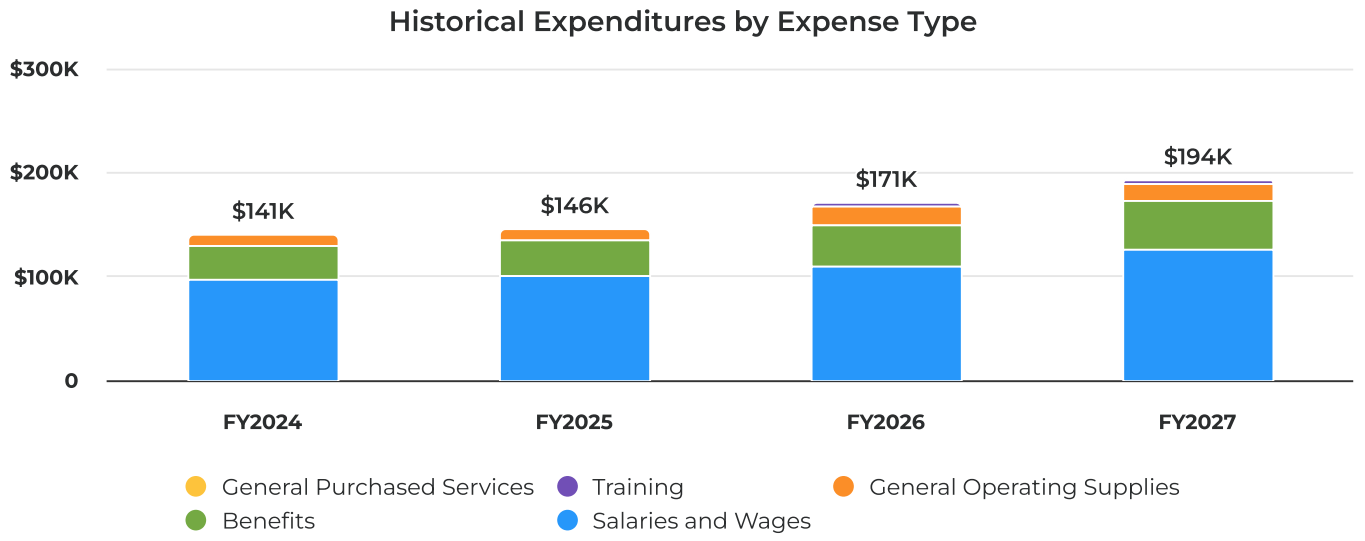

## Expenditures by Program

| Category | 2025 Actual | 2026 Estimated | 2027 Preliminary Budget | FY 2026 vs. FY 2027 Preliminary $ | FY 2026 vs FY 2027 Preliminary % |
|---|---|---|---|---|---|
| Personnel | $2,176,473 | $2,001,313 | $1,964,878 | -$36,434 | -1.8% |
| District Administrative Services | $1,687,454 | $622,177 | $1,913,950 | $1,291,773 | 207.6% |
| **Total Expenditures** | **$3,863,927** | **$2,623,490** | **$3,878,828** | **$1,255,338** | **47.8%** |

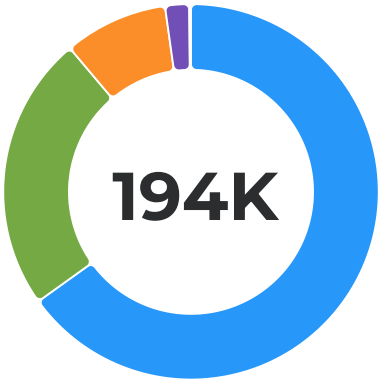
# Communications




## Expenditures by Expense Type



## FY27 Expenditures by Expense Type



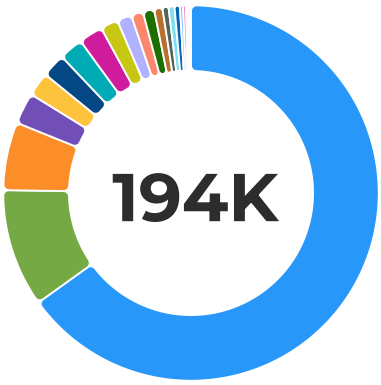

| | | |
|---|---|---|
| Salaries and Wages | **$126,022** | 65.09% |
| Benefits | **$46,000** | 23.76% |
| General Operating Supplies | **$17,275** | 8.92% |
| Training | **$4,000** | 2.07% |
| General Purchased Services | **$300** | 0.15% |

## Expenditures by Expense Type

| Category | 2025 Actual | 2026 Estimated | 2027 Preliminary Budget | FY 2026 vs. FY 2027 Preliminary $ | FY 2026 vs FY 2027 Preliminary % |
|---|---|---|---|---|---|
| Salaries and Wages | $104,935 | $155,522 | $126,022 | -$29,501 | -19.0% |
| Benefits | $35,906 | $38,257 | $46,000 | $7,743 | 20.2% |
| General Operating Supplies | $17,383 | $6,545 | $17,275 | $10,730 | 163.9% |
| Training | $405 | $878 | $4,000 | $3,123 | 355.8% |
| General Purchased Services | $212 | - | $300 | $300 | - |
| **Total Expenditures** | **$158,841** | **$201,202** | **$193,597** | **-$7,605** | **-3.8%** |

# Expenditures by Account

### FY27 Expenditures by Account



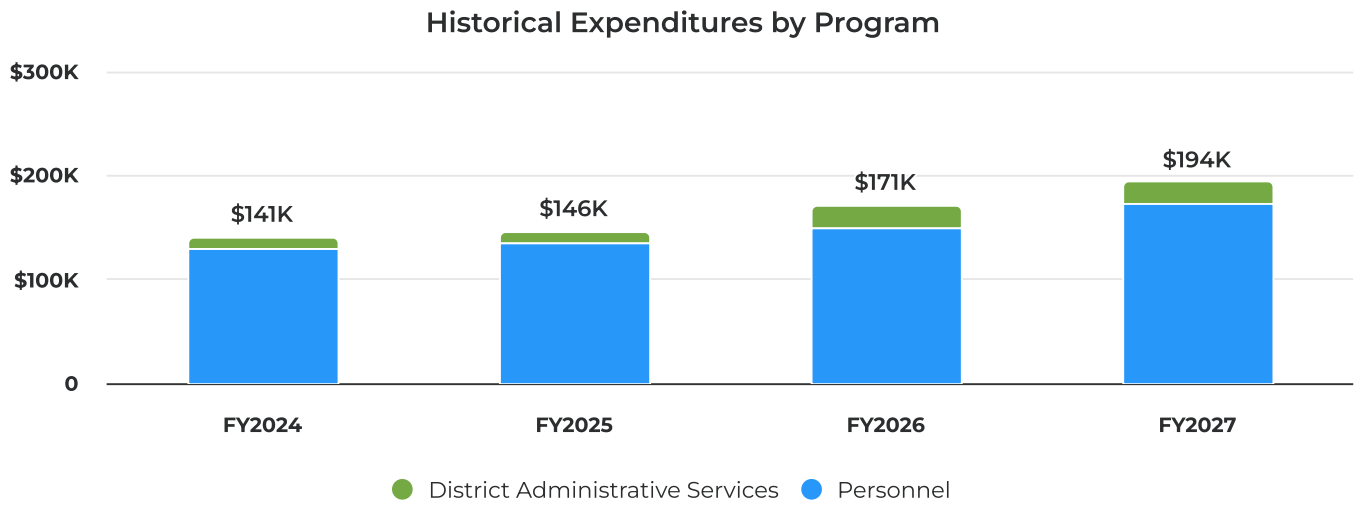

| | | |
|---|---|---|
| Salaries & Wages | **$126,022** | 65.09% |
| Pera Pension | **$19,642** | 10.15% |
| Insurance, Medical | **$11,345** | 5.86% |
| 401K Contributions | **$5,234** | 2.70% |
| Training Seminars | **$4,000** | 2.07% |
| Travel Costs/Per Diems | **$4,000** | 2.07% |
| Promotional & Marketing | **$4,000** | 2.07% |
| Operating Supplies & Expense | **$4,000** | 2.07% |
| Insurance, Workers Comp | **$2,928** | 1.51% |
| Retiree Health Savings | **$2,424** | 1.25% |
| Food/Catering | **$2,000** | 1.03% |

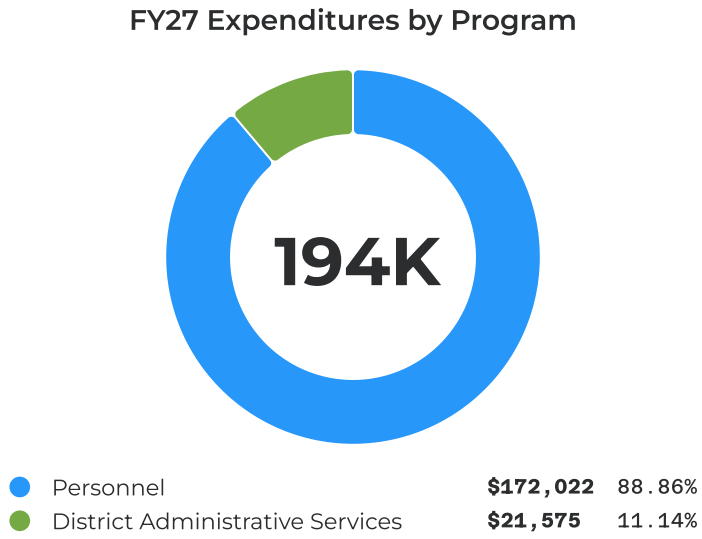
### Expenditures by Account

| Category | 2025 Actual | 2026 Estimated | 2027 Preliminary Budget | FY 2026 vs. FY 2027 Preliminary $ | FY 2026 vs FY 2027 Preliminary % |
|---|---|---|---|---|---|
| Salaries & Wages | $102,547 | $155,522 | $126,022 | -$29,501 | -19.0% |
| Retroactive Pay | $2,388 | - | - | - | - |
| Medicare Tax | $1,307 | $1,399 | $1,897 | $498 | 35.6% |
| 401K Contributions | $4,197 | $4,484 | $5,234 | $751 | 16.7% |
| Pera Pension | $15,540 | $17,415 | $19,642 | $2,228 | 12.8% |
| Payroll Taxes/Unemployment | $201 | $216 | $262 | $46 | 21.4% |
| Insurance, Workers Comp | $2,532 | $1,913 | $2,928 | $1,015 | 53.0% |
| Insurance, Medical | $7,641 | $8,254 | $11,345 | $3,091 | 37.4% |
| Insurance, Dental | $950 | $941 | $881 | -$60 | -6.4% |
| Insurance, Life, Ad&D | $982 | $984 | $1,386 | $402 | 40.9% |
| Supplementary Insurance | $1,467 | $1,585 | - | -$1,585 | -100.0% |
| Retiree Health Savings | $1,089 | $1,066 | $2,424 | $1,358 | 127.4% |
| Operating Supplies & Expense | $6,206 | $1,122 | $4,000 | $2,878 | 256.6% |
| Food/Catering | $413 | $129 | $2,000 | $1,871 | 1,453.6% |
| Promotional & Marketing | $7,724 | $2,560 | $4,000 | $1,440 | 56.3% |

| Category | 2025 Actual | 2026 Estimated | 2027 Preliminary Budget | FY 2026 vs. FY 2027 Preliminary $ | FY 2026 vs FY 2027 Preliminary % |
|---|---|---|---|---|---|
| Membership/Subscriptions | $910 | $312 | $1,000 | $688 | 220.5% |
| Public Education Supplies | - | - | $500 | $500 | - |
| Postage/Ups,Fed X | - | - | $250 | $250 | - |
| Uniform/Allowance | $459 | $23 | $525 | $502 | 2,143.6% |
| Misc Supplies & Expense | $98 | - | $1,000 | $1,000 | - |
| Travel Costs/Per Diems | $1,573 | $2,400 | $4,000 | $1,600 | 66.7% |
| Printing Legal Notices | $212 | - | $300 | $300 | - |
| Training Seminars | $405 | $878 | $4,000 | $3,123 | 355.8% |
| **Total Expenditures** | **$158,841** | **$201,202** | **$193,597** | **-$7,605** | **-3.8%** |

# Expenditures by Program

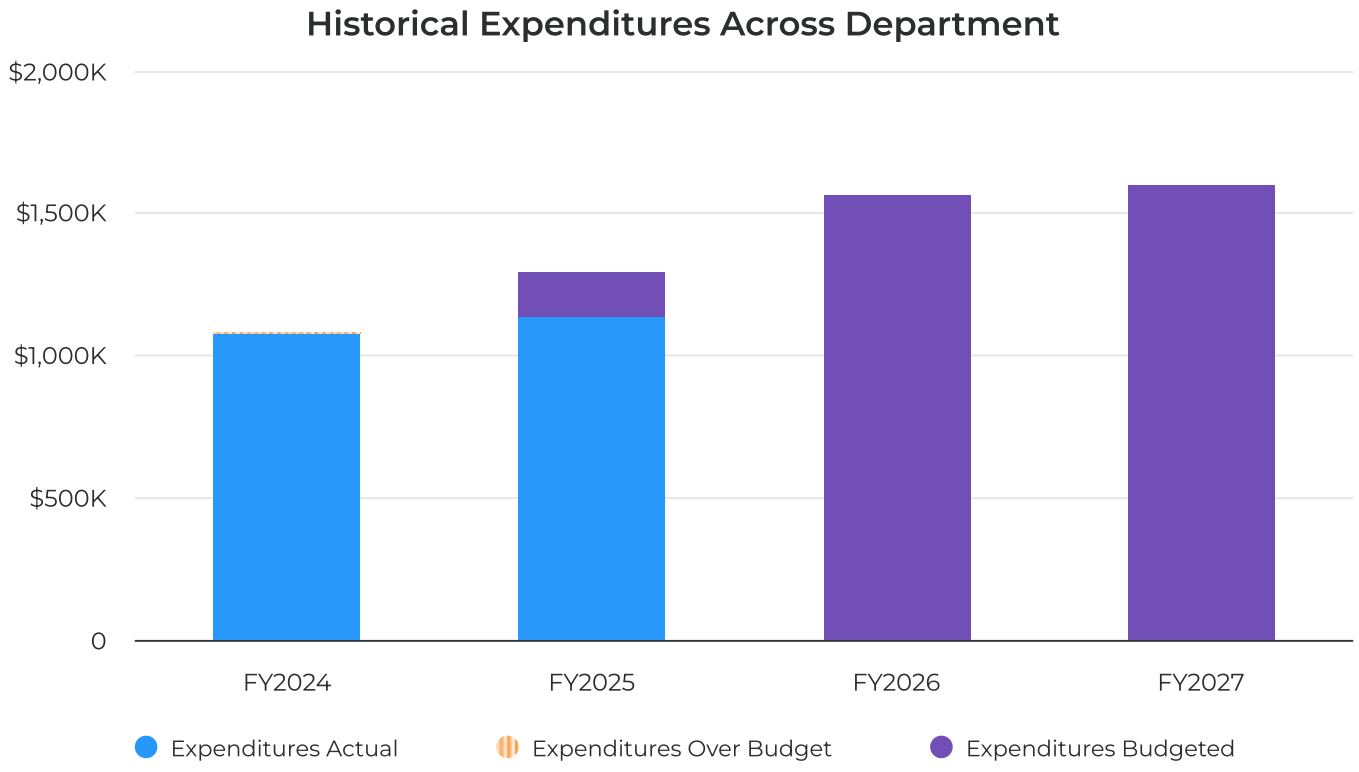


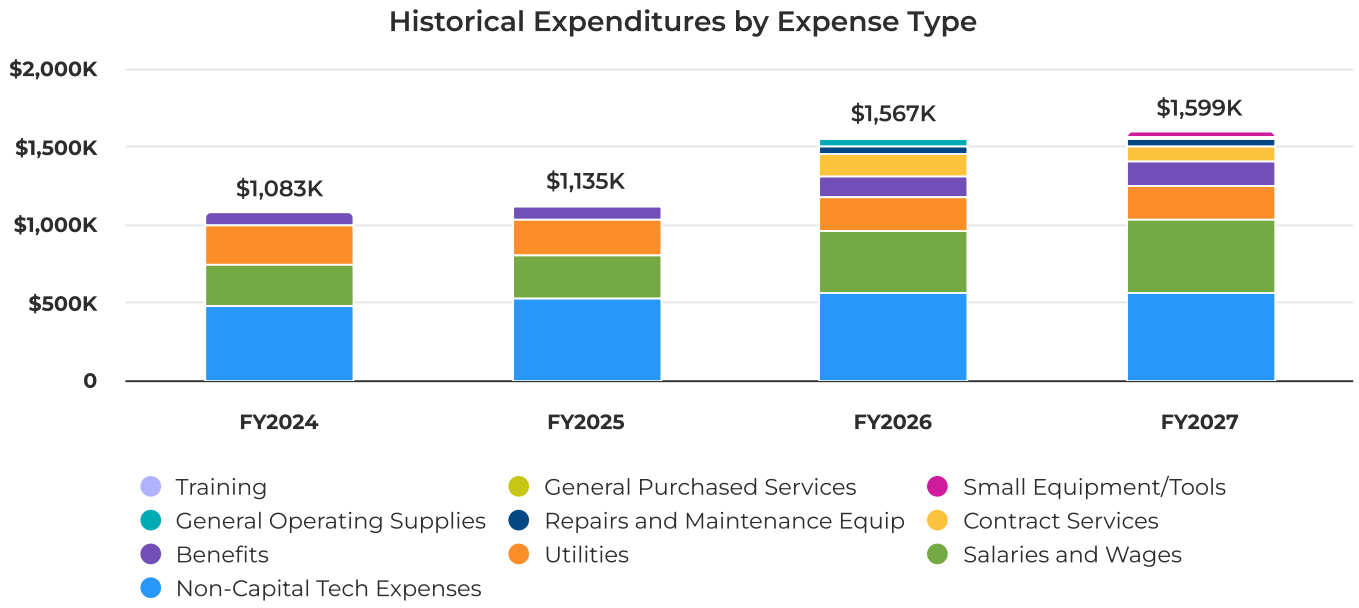
## Expenditures by Program

| Category | 2025 Actual | 2026 Estimated | 2027 Preliminary Budget | FY 2026 vs. FY 2027 Preliminary $ | FY 2026 vs FY 2027 Preliminary % |
|---|---|---|---|---|---|
| Personnel | $140,842 | $193,779 | $172,022 | -$21,758 | -11.2% |
| District Administrative Services | $17,999 | $7,423 | $21,575 | $14,152 | 190.7% |
| **Total Expenditures** | **$158,841** | **$201,202** | **$193,597** | **-$7,605** | **-3.8%** |

# Information Technology Service




## Expenditures by Expense Type



## FY27 Expenditures by Expense Type



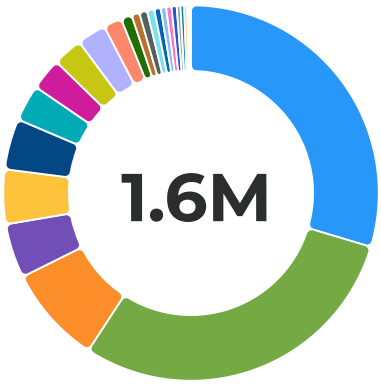

| | | | |
|---|---|---|---|
| Non-Capital Tech Expenses | **$555,516** | 34.74% |
| Salaries and Wages | **$473,722** | 29.63% |
| Utilities | **$215,000** | 13.45% |
| Benefits | **$163,207** | 10.21% |
| Contract Services | **$90,000** | 5.63% |
| Repairs and Maintenance Equip | **$50,000** | 3.13% |
| Small Equipment/Tools | **$40,000** | 2.50% |
| General Operating Supplies | **$7,575** | 0.47% |
| Training | **$4,000** | 0.25% |

## Expenditures by Expense Type

| Category | 2025 Actual | 2026 Estimated | 2027 Preliminary Budget | FY 2026 vs. FY 2027 Preliminary $ | FY 2026 vs FY 2027 Preliminary % |
|---|---|---|---|---|---|
| Salaries and Wages | $308,420 | $526,734 | $473,722 | -$53,012 | -10.1% |
| Benefits | $109,283 | $136,717 | $163,207 | $26,490 | 19.4% |
| General Operating Supplies | $3,605 | $8,938 | $7,575 | -$1,363 | -15.3% |
| Non-Capital Tech Expenses | $517,462 | $601,490 | $555,516 | -$45,974 | -7.6% |
| Small Equipment/Tools | - | - | $40,000 | $40,000 | - |
| Training | $849 | $2,555 | $4,000 | $1,445 | 56.6% |
| General Purchased Services | $12,000 | - | - | - | - |
| Contract Services | - | $87,437 | $90,000 | $2,563 | 2.9% |
| Repairs and Maintenance Equip | - | $10,178 | $50,000 | $39,822 | 391.3% |
| Utilities | $218,471 | $262,854 | $215,000 | -$47,854 | -18.2% |
| **Total Expenditures** | **$1,170,090** | **$1,636,902** | **$1,599,020** | **-$37,882** | **-2.3%** |

# Expenditures by Account

## FY27 Expenditures by Account

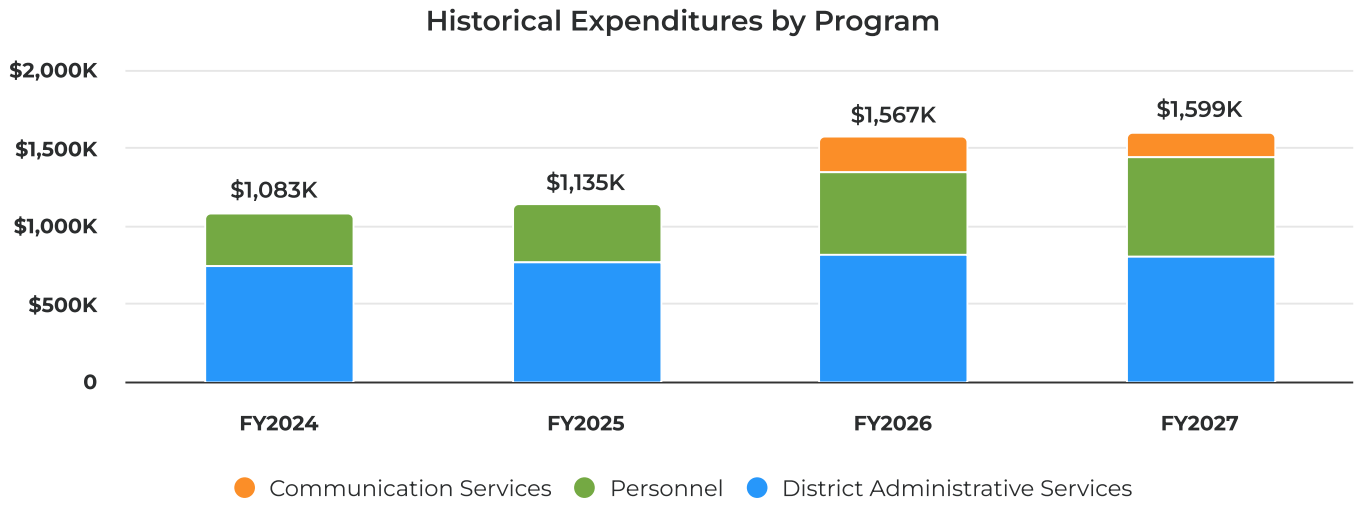



| | | | |
|---|---|---|---|
| Salaries & Wages | **$473,722** | 29.63% |
| Tech-Software & Applications | **$473,016** | 29.58% |
| Utilities, Data Services | **$135,000** | 8.44% |
| Dispatching Service | **$75,000** | 4.69% |
| Tech-Hardware & Accessories | **$75,000** | 4.69% |
| Telecom, Cell Phones | **$70,000** | 4.38% |
| R & M Equipment | **$50,000** | 3.13% |
| Insurance, Medical | **$44,025** | 2.75% |
| Pera Pension | **$41,009** | 2.56% |
| Radios-Hardware & Accessories | **$40,000** | 2.50% |
| Fppa Pension | **$25,150** | 1.57% |

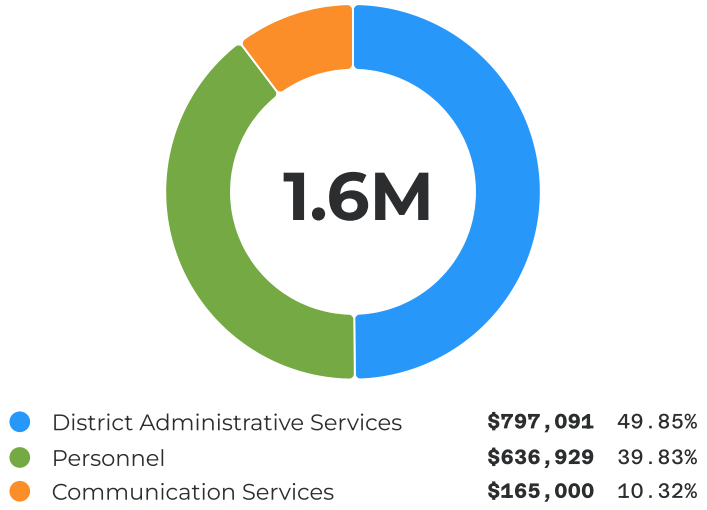
## Expenditures by Account

| Category | 2025 Actual | 2026 Estimated | 2027 Preliminary Budget | FY 2026 vs. FY 2027 Preliminary $ | FY 2026 vs FY 2027 Preliminary % |
|---|---|---|---|---|---|
| Salaries & Wages | $302,014 | $526,734 | $473,722 | -$53,012 | -10.1% |
| Retroactive Pay | $6,406 | - | - | - | - |
| 457 Contributions | $5,952 | $7,097 | $8,748 | $1,651 | 23.3% |
| Medicare Tax | $4,133 | $5,509 | $7,133 | $1,624 | 29.5% |
| 401K Contributions | $6,384 | $9,397 | $10,929 | $1,532 | 16.3% |
| Fppa Pension | $15,597 | $19,289 | $25,150 | $5,862 | 30.4% |
| Pera Pension | $23,579 | $36,281 | $41,009 | $4,728 | 13.0% |
| Payroll Taxes/Unemployment | $639 | $851 | $984 | $132 | 15.6% |
| Paid Leave Payout | $10,797 | $5,203 | - | -$5,203 | -100.0% |
| Insurance, Workers Comp | $6,772 | $7,194 | $11,006 | $3,811 | 53.0% |
| Insurance, Medical | $26,596 | $35,291 | $44,025 | $8,734 | 24.7% |
| Insurance, Dental | $1,360 | $1,535 | $1,741 | $206 | 13.4% |
| Insurance, Life, Ad&D | $2,913 | $3,691 | $5,211 | $1,520 | 41.2% |
| Supplementary Insurance | $2,019 | $2,180 | - | -$2,180 | -100.0% |
| Retiree Health Savings | $2,541 | $3,198 | $7,272 | $4,073 | 127.4% |
| Operating Supplies & Expense | $243 | $44 | - | -$44 | -100.0% |
| Food/Catering | - | $217 | $500 | $283 | 130.5% |

| Category | 2025 Actual | 2026 Estimated | 2027 Preliminary Budget | FY 2026 vs. FY 2027 Preliminary $ | FY 2026 vs FY 2027 Preliminary % |
|---|---|---|---|---|---|
| Tech-Hardware & Accessories | $151,104 | $120,762 | $75,000 | -$45,762 | -37.9% |
| Tech-Software & Applications | $336,466 | $439,510 | $473,016 | $33,506 | 7.6% |
| Misc. Fees | - | $555 | - | -$555 | -100.0% |
| Membership/Subscriptions | $136 | - | $500 | $500 | - |
| Uniform/Allowance | $957 | $1,077 | $1,575 | $498 | 46.3% |
| Radios-Hardware & Accessories | - | - | $40,000 | $40,000 | - |
| Travel Costs/Per Diems | $2,269 | $7,046 | $5,000 | -$2,046 | -29.0% |
| General Purchased Services | $12,000 | - | - | - | - |
| Tech Expense-Maintenance & Sup | $29,891 | $41,218 | $7,500 | -$33,718 | -81.8% |
| Contract Labor Services | - | $3,794 | $15,000 | $11,206 | 295.4% |
| R & M Equipment | - | $10,178 | $50,000 | $39,822 | 391.3% |
| Training Seminars | $849 | $2,555 | $4,000 | $1,445 | 56.6% |
| Dispatching Service | - | $83,643 | $75,000 | -$8,643 | -10.3% |
| Telecom, Cell Phones | $71,427 | $100,376 | $70,000 | -$30,376 | -30.3% |
| Utilities, Telephone & Cable | $7,965 | $10,905 | $10,000 | -$905 | -8.3% |
| Utilities, Data Services | $139,080 | $151,573 | $135,000 | -$16,573 | -10.9% |
| **Total Expenditures** | **$1,170,090** | **$1,636,902** | **$1,599,020** | **-$37,882** | **-2.3%** |

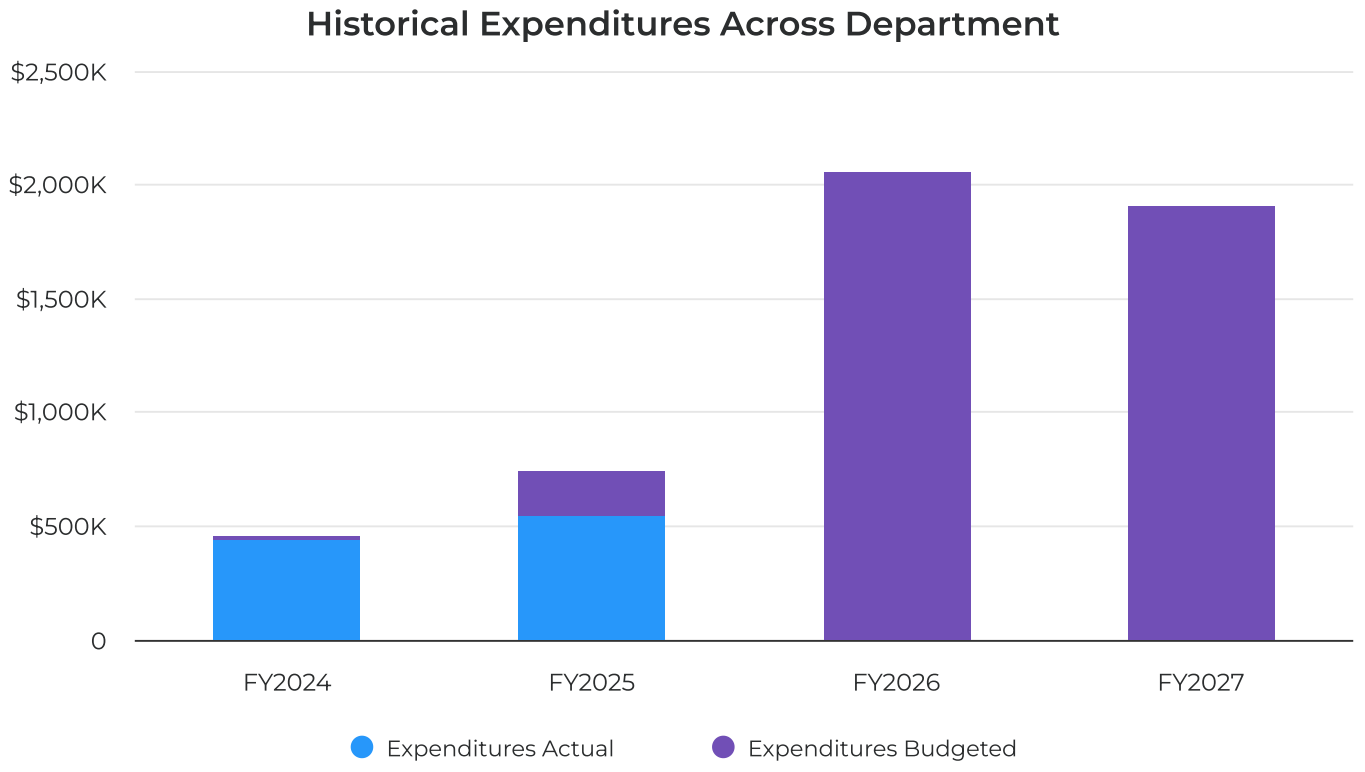


## FY27 Expenditures by Program

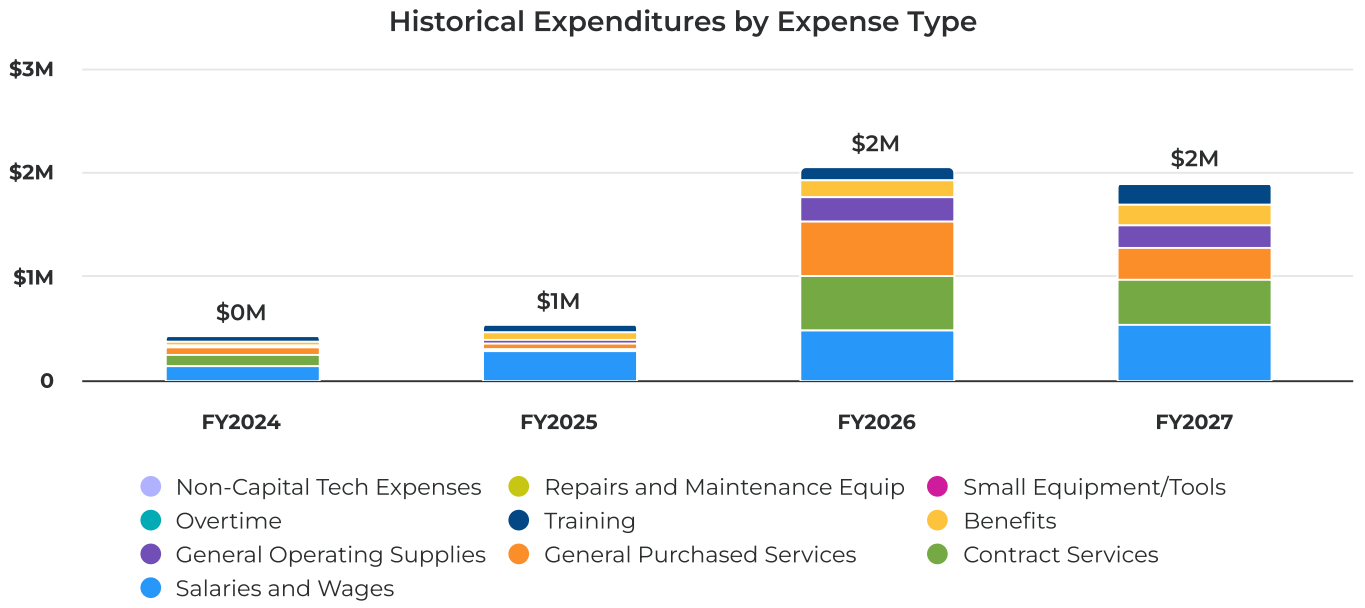



| | | |
|---|---|---|
| District Administrative Services | **$797,091** | 49.85% |
| Personnel | **$636,929** | 39.83% |
| Communication Services | **$165,000** | 10.32% |

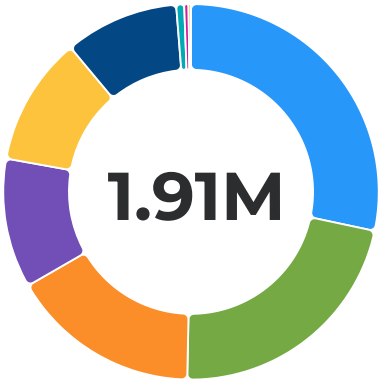
# Human Resources




## Expenditures by Expense Type



## FY27 Expenditures by Expense Type



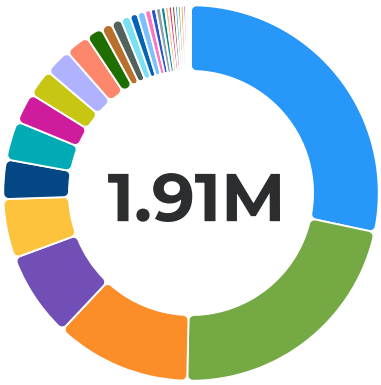

| | | | |
|---|---|---|---|
| Salaries and Wages | **$540,547** | 28.34% |
| Contract Services | **$419,265** | 21.98% |
| General Purchased Services | **$311,762** | 16.35% |
| Benefits | **$212,987** | 11.17% |
| General Operating Supplies | **$211,377** | 11.08% |
| Training | **$187,076** | 9.81% |
| Small Equipment/Tools | **$13,000** | 0.68% |
| Overtime | **$6,931** | 0.36% |
| Repairs and Maintenance Equip | **$3,900** | 0.20% |
| Non-Capital Tech Expenses | **$250** | 0.01% |

## Expenditures by Expense Type

| Category | 2025 Actual | 2026 Estimated | 2027 Preliminary Budget | FY 2026 vs. FY 2027 Preliminary $ | FY 2026 vs FY 2027 Preliminary % |
|---|---|---|---|---|---|
| Overtime | $8,917 | $10,110 | $6,931 | -$3,179 | -31.4% |
| Salaries and Wages | $307,748 | $437,458 | $540,547 | $103,089 | 23.6% |
| Benefits | $92,198 | $139,306 | $212,987 | $73,681 | 52.9% |
| General Operating Supplies | $52,389 | $112,880 | $211,377 | $98,497 | 87.3% |
| Non-Capital Tech Expenses | $231 | - | $250 | $250 | - |
| Small Equipment/Tools | - | $2,147 | $13,000 | $10,853 | 505.6% |
| Training | $63,268 | $83,672 | $187,076 | $103,404 | 123.6% |
| General Purchased Services | $29,675 | $426,619 | $311,762 | -$114,857 | -26.9% |
| Contract Services | $19,935 | $285,674 | $419,265 | $133,591 | 46.8% |
| Repairs and Maintenance Equip | - | $2,348 | $3,900 | $1,552 | 66.1% |
| **Total Expenditures** | **$574,361** | **$1,500,212** | **$1,907,094** | **$406,882** | **27.1%** |

# Expenditures by Account

## FY27 Expenditures by Account



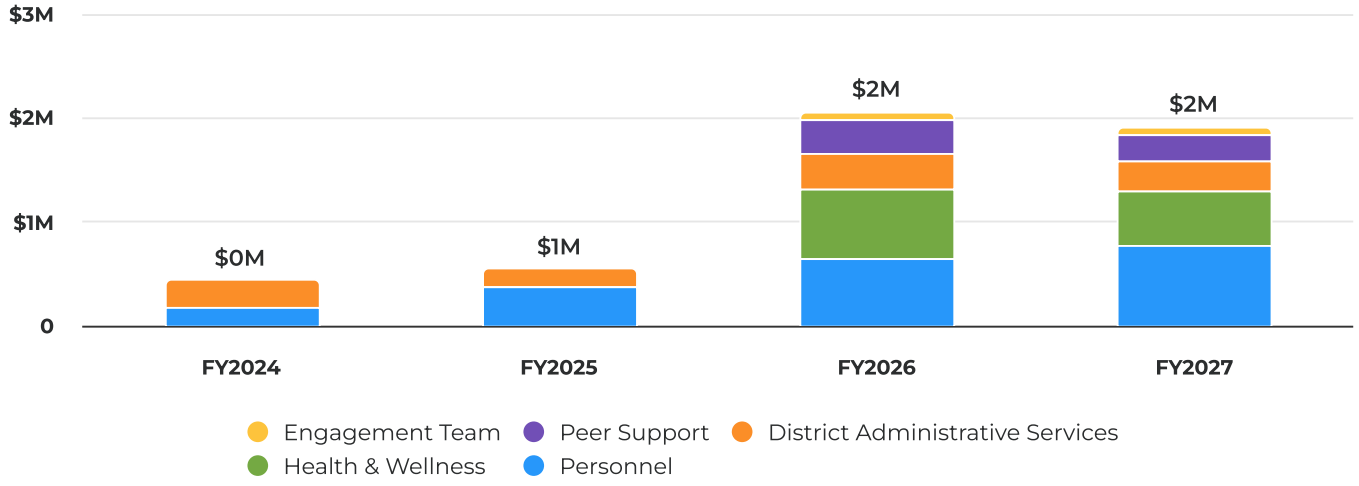

| | | |
|---|---|---|
| Salaries & Wages | **$540,547** | 28.34% |
| Contract Labor Services | **$419,265** | 21.98% |
| Wellness Check/Annual Physical | **$223,076** | 11.70% |
| Tuition Reimbursement | **$140,000** | 7.34% |
| Awards & Celebrations | **$97,501** | 5.11% |
| Insurance, Medical | **$64,614** | 3.39% |
| Pera Pension | **$63,945** | 3.35% |
| Uniform/Allowance | **$49,602** | 2.60% |
| Training Seminars | **$45,476** | 2.38% |
| General Purchased Services | **$44,426** | 2.33% |
| Food/Catering | **$39,775** | 2.09% |
| Employee Testing | **$27,000** | 1.42% |

## Expenditures by Account

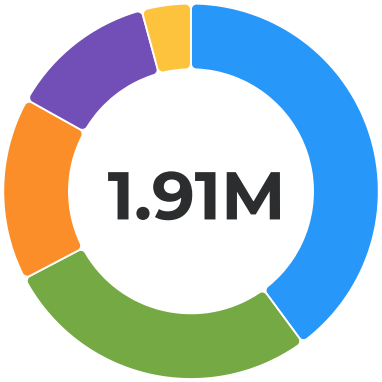
| Category | 2025 Actual | 2026 Estimated | 2027 Preliminary Budget | FY 2026 vs. FY 2027 Preliminary $ | FY 2026 vs FY 2027 Preliminary % |
|---|---|---|---|---|---|
| Extra Duty Pay | $788 | $657 | - | -$657 | -100.0% |
| Salaries & Wages | $300,878 | $437,458 | $540,547 | $103,089 | 23.6% |
| Retroactive Pay | $6,870 | - | - | - | - |
| Overtime | $8,130 | $9,452 | $6,931 | -$2,522 | -26.7% |
| 457 Contributions | - | - | $5,371 | $5,371 | - |
| Medicare Tax | $4,118 | $5,911 | $8,188 | $2,278 | 38.5% |
| Fppa D&D | - | - | $4,598 | $4,598 | - |
| 401K Contributions | $11,767 | $17,907 | $16,929 | -$978 | -5.5% |
| Fppa Pension | - | - | $15,442 | $15,442 | - |
| Pera Pension | $46,876 | $56,898 | $63,945 | $7,047 | 12.4% |
| Payroll Taxes/Unemployment | $631 | $911 | $1,129 | $218 | 24.0% |
| Paid Leave Payout | $4,767 | $1,829 | - | -$1,829 | -100.0% |
| Insurance, Workers Comp | $8,580 | $8,341 | $12,720 | $4,379 | 52.5% |
| Insurance, Medical | $6,011 | $27,265 | $64,614 | $37,349 | 137.0% |
| Insurance, Dental | $3,618 | $4,377 | $4,408 | $31 | 0.7% |
| Insurance, Life, Ad&D | $2,910 | $4,167 | $5,946 | $1,779 | 42.7% |
| Supplementary Insurance | $61 | $3,346 | - | -$3,346 | -100.0% |

| Category | 2025 Actual | 2026 Estimated | 2027 Preliminary Budget | FY 2026 vs. FY 2027 Preliminary $ | FY 2026 vs FY 2027 Preliminary % |
|---|---|---|---|---|---|
| Fringe Benefit | - | - | $1 | $1 | - |
| Retiree Health Savings | $2,858 | $8,354 | $9,696 | $1,342 | 16.1% |
| Operating Supplies & Expense | $2,647 | $5,729 | $4,525 | -$1,204 | -21.0% |
| Food/Catering | $12,862 | $35,378 | $39,775 | $4,397 | 12.4% |
| Tech-Hardware & Accessories | $231 | - | $250 | $250 | - |
| Awards & Celebrations | $29,473 | $61,472 | $97,501 | $36,029 | 58.6% |
| Promotional & Marketing | - | $438 | $1,020 | $582 | 133.0% |
| Membership/Subscriptions | $3,788 | $1,647 | $3 | -$1,644 | -99.8% |
| Postage/Ups,Fed X | - | $47 | $250 | $203 | 435.7% |
| Uniform/Allowance | $3,571 | $1,039 | $49,602 | $48,563 | 4,675.4% |
| Training Library | - | $81 | - | -$81 | -100.0% |
| Mileage | - | - | $500 | $500 | - |
| Travel Costs/Per Diems | $50 | $7,132 | $18,201 | $11,069 | 155.2% |
| General Purchased Services | $102 | $19,617 | $44,426 | $24,809 | 126.5% |
| Fitness Memberships | - | $6,591 | $8,420 | $1,829 | 27.7% |
| Employee Testing | $10,826 | $5,168 | $27,000 | $21,832 | 422.5% |
| Recruiting/Hiring Services | $18,583 | $7,963 | $3,700 | -$4,262 | -53.5% |
| Contract Labor Services | $19,935 | $285,674 | $419,265 | $133,591 | 46.8% |
| R & M Equipment | - | $2,348 | $3,900 | $1,552 | 66.1% |
| Wellness Check/Annual Physical | - | $195,600 | $223,076 | $27,476 | 14.0% |
| Health Screening-Rtw | - | $191,325 | $5,140 | -$186,185 | -97.3% |
| Training Seminars | $2,215 | $9,757 | $45,476 | $35,719 | 366.1% |
| Exams And Certifications | - | - | $1,600 | $1,600 | - |
| Tuition Reimbursement | $61,053 | $73,834 | $140,000 | $66,166 | 89.6% |
| Mileage Reimbursement | $165 | $356 | - | -$356 | -100.0% |
| Non-Capital Equip <$5K | - | $2,147 | $13,000 | $10,853 | 505.6% |
| **Total Expenditures** | **$574,361** | **$1,500,212** | **$1,907,094** | **$406,882** | **27.1%** |

## Historical Expenditures by Program

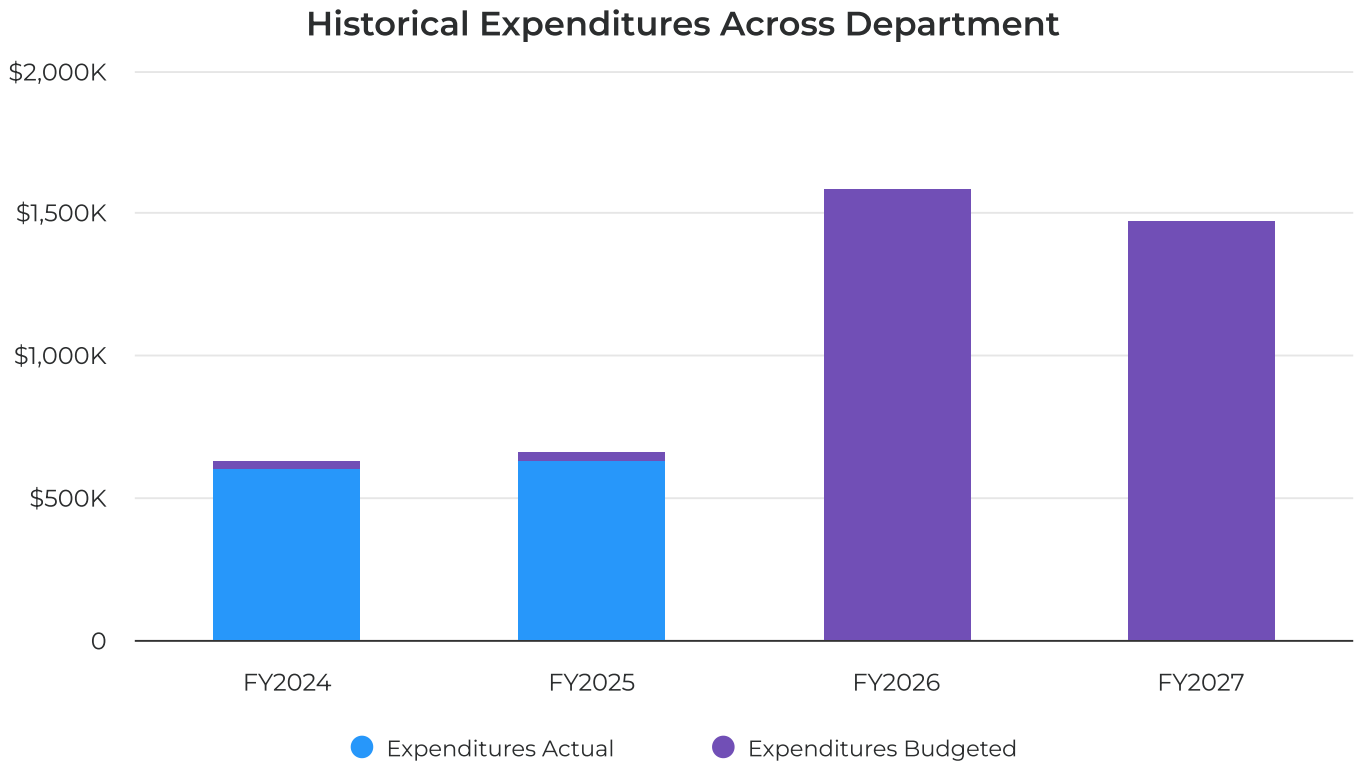



## FY27 Expenditures by Program

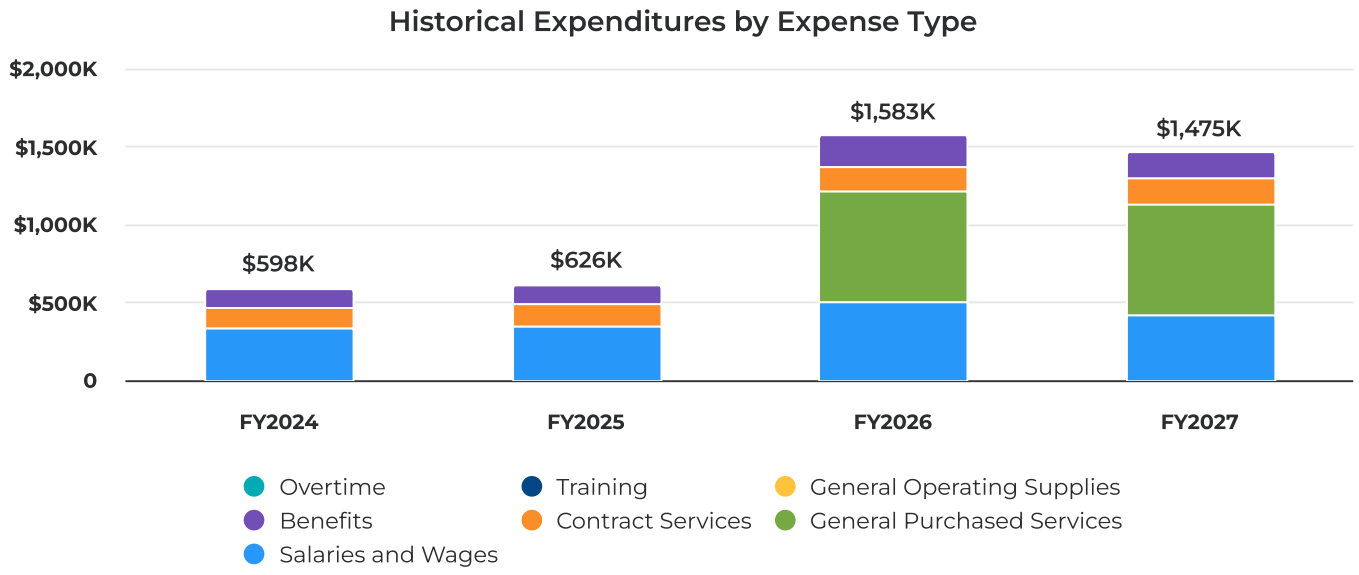



| | | |
|---|---|---|
| Personnel | **$760,464** | 39.88% |
| Health & Wellness | **$523,211** | 27.43% |
| District Administrative Services | **$301,158** | 15.79% |
| Peer Support | **$241,260** | 12.65% |
| Engagement Team | **$81,001** | 4.25% |

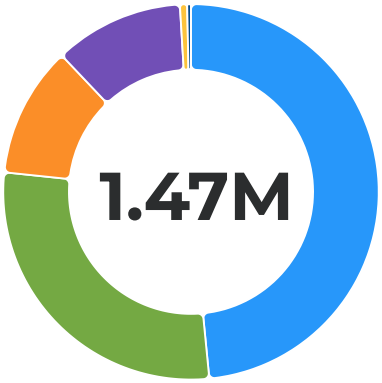
# Financial Services




## Expenditures by Expense Type



## FY27 Expenditures by Expense Type



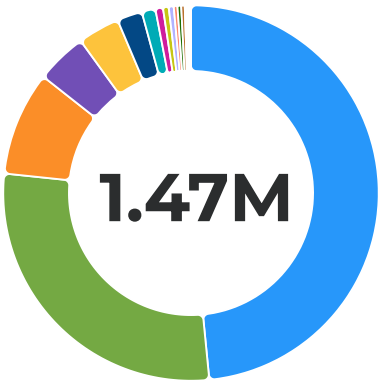

| | | |
|---|---|---|
| General Purchased Services | **$714,302** | 48.44% |
| Salaries and Wages | **$416,186** | 28.22% |
| Benefits | **$166,255** | 11.27% |
| Contract Services | **$164,000** | 11.12% |
| General Operating Supplies | **$9,075** | 0.62% |
| Training | **$4,800** | 0.33% |

## Expenditures by Expense Type

| Category | 2025 Actual | 2026 Estimated | 2027 Preliminary Budget | FY 2026 vs. FY 2027 Preliminary $ | FY 2026 vs FY 2027 Preliminary % |
|---|---|---|---|---|---|
| Overtime | $102 | - | - | - | - |
| Salaries and Wages | $353,421 | $374,764 | $416,186 | $41,422 | 11.1% |
| Benefits | $129,697 | $138,271 | $166,255 | $27,983 | 20.2% |
| General Operating Supplies | $7,280 | $11,779 | $9,075 | -$2,704 | -23.0% |
| Training | $4,155 | $2,470 | $4,800 | $2,330 | 94.3% |
| General Purchased Services | $71 | $718,866 | $714,302 | -$4,564 | -0.6% |
| Contract Services | $158,450 | $154,981 | $164,000 | $9,019 | 5.8% |
| **Total Expenditures** | **$653,176** | **$1,401,131** | **$1,474,618** | **$73,487** | **5.2%** |

# Expenditures by Account

### FY27 Expenditures by Account



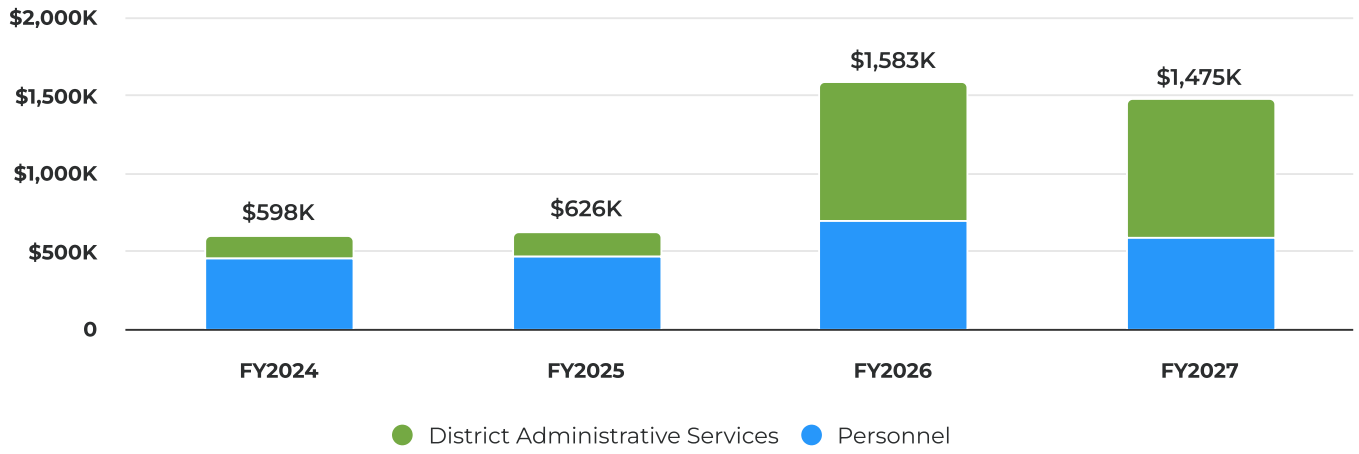

| | | |
|---|---|---|
| Tax Collection Fee(Purch Svcs) | **$714,302** | 48.44% |
| Salaries & Wages | **$416,186** | 28.22% |
| Contract Labor Services | **$132,000** | 8.95% |
| Pera Pension | **$64,868** | 4.40% |
| Insurance, Medical | **$53,023** | 3.60% |
| Audit & Accounting | **$32,000** | 2.17% |
| 401K Contributions | **$17,287** | 1.17% |

## Expenditures by Account

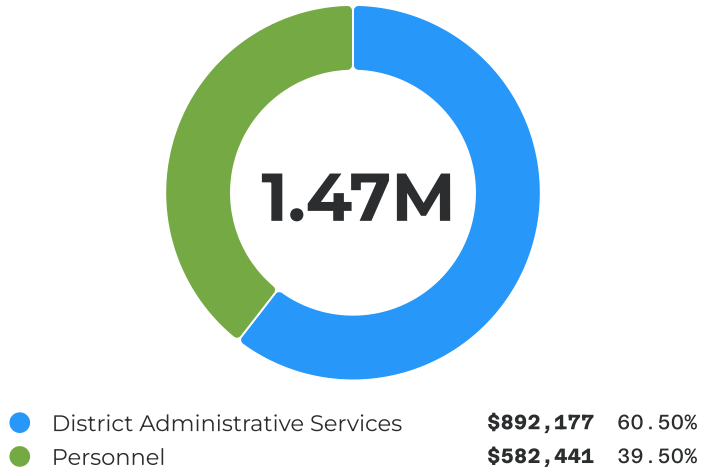
| Category | 2025 Actual | 2026 Estimated | 2027 Preliminary Budget | FY 2026 vs. FY 2027 Preliminary $ | FY 2026 vs FY 2027 Preliminary % |
|---|---|---|---|---|---|
| Salaries & Wages | $345,342 | $374,764 | $416,186 | $41,422 | 11.1% |
| Retroactive Pay | $8,079 | - | - | - | - |
| Overtime | $102 | - | - | - | - |
| Medicare Tax | $4,451 | $4,747 | $6,266 | $1,520 | 32.0% |
| 401K Contributions | $14,137 | $15,103 | $17,287 | $2,184 | 14.5% |
| Pera Pension | $52,304 | $58,603 | $64,868 | $6,266 | 10.7% |
| Payroll Taxes/Unemployment | $684 | $730 | $864 | $135 | 18.4% |
| Insurance, Workers Comp | $8,524 | $6,443 | $9,669 | $3,227 | 50.1% |
| Insurance, Medical | $38,234 | $41,304 | $53,023 | $11,719 | 28.4% |
| Insurance, Dental | $2,676 | $2,547 | $2,427 | -$121 | -4.7% |
| Insurance, Life, Ad&D | $3,306 | $3,313 | $4,578 | $1,265 | 38.2% |
| Supplementary Insurance | $2,115 | $2,284 | - | -$2,284 | -100.0% |
| Retiree Health Savings | $3,267 | $3,198 | $7,272 | $4,073 | 127.4% |
| Operating Supplies & Expense | $1,673 | $1,292 | $600 | -$692 | -53.6% |
| Food/Catering | $180 | $199 | $450 | $251 | 126.2% |
| Bank Charges | $429 | $105 | $200 | $95 | 91.2% |
| Misc. Fees | $583 | $69 | $950 | $881 | 1,278.2% |
| Membership/Subscriptions | $280 | $2,262 | $500 | -$1,762 | -77.9% |
| Postage/Ups,Fed X | $202 | $166 | $300 | $134 | 80.9% |
| Uniform/Allowance | $1,290 | $821 | $1,575 | $754 | 91.9% |

| Category | 2025 Actual | 2026 Estimated | 2027 Preliminary Budget | FY 2026 vs. FY 2027 Preliminary $ | FY 2026 vs FY 2027 Preliminary % |
|---|---|---|---|---|---|
| Travel Costs/Per Diems | $2,643 | $6,866 | $4,500 | -$2,366 | -34.5% |
| General Purchased Services | $71 | $242 | - | -$242 | -100.0% |
| Audit & Accounting | $35,000 | $40,430 | $32,000 | -$8,430 | -20.9% |
| Contract Labor Services | $123,450 | $114,551 | $132,000 | $17,449 | 15.2% |
| Training Seminars | $4,155 | $2,470 | $4,800 | $2,330 | 94.3% |
| Tax Collection Fee(Purch Svcs) | - | $718,624 | $714,302 | -$4,322 | -0.6% |
| **Total Expenditures** | **$653,176** | **$1,401,131** | **$1,474,618** | **$73,487** | **5.2%** |

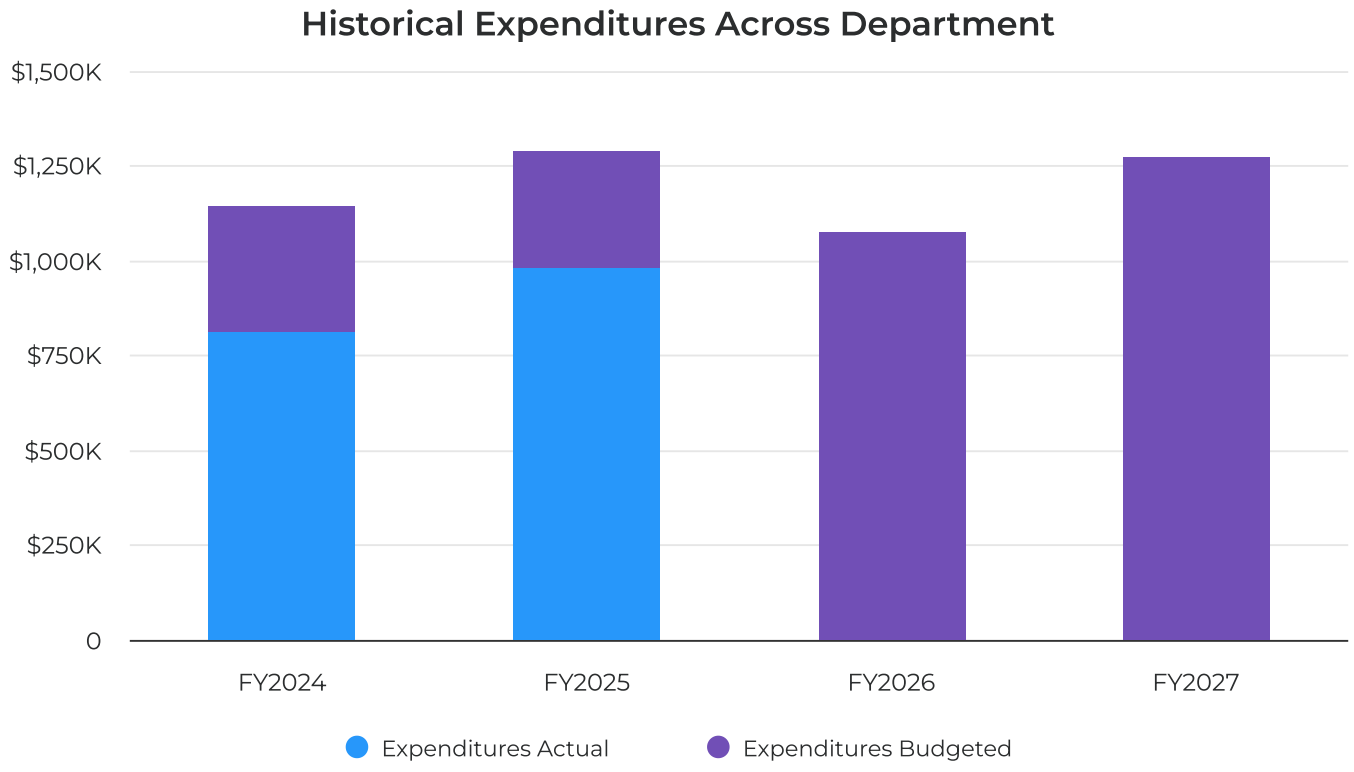
## Historical Expenditures by Program



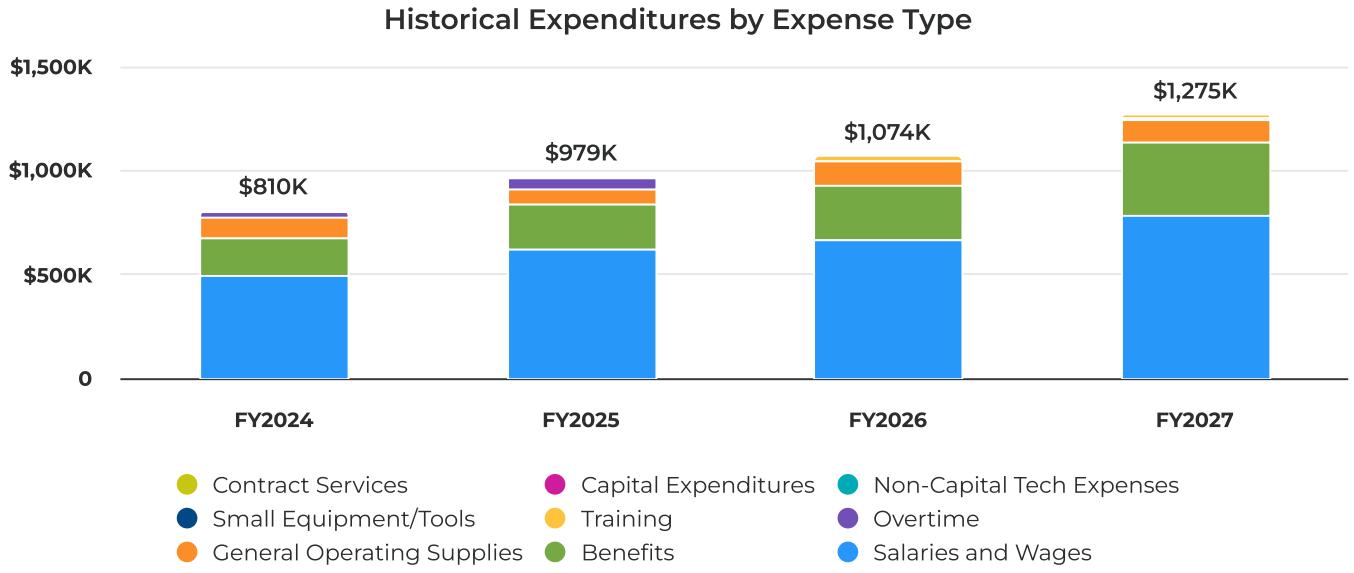

## FY27 Expenditures by Program



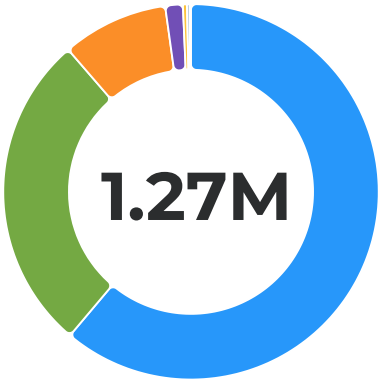
# Life Safety




## Expenditures by Expense Type



## FY27 Expenditures by Expense Type



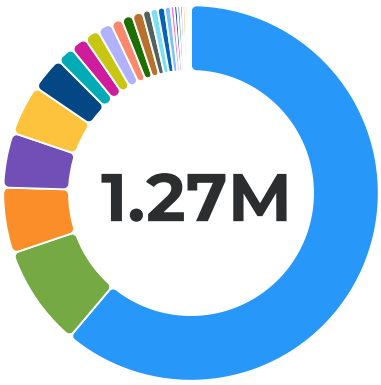

| | | |
|---|---|---|
| Salaries and Wages | **$779,401** | 61.15% |
| Benefits | **$350,749** | 27.52% |
| General Operating Supplies | **$116,450** | 9.14% |
| Training | **$19,170** | 1.50% |
| Small Equipment/Tools | **$4,500** | 0.35% |
| Overtime | **$2,692** | 0.21% |
| Non-Capital Tech Expenses | **$1,650** | 0.13% |

## Expenditures by Expense Type

| Category | 2025 Actual | 2026 Estimated | 2027 Preliminary Budget | FY 2026 vs. FY 2027 Preliminary $ | FY 2026 vs FY 2027 Preliminary % |
|---|---|---|---|---|---|
| Overtime | $31,721 | $54,715 | $2,692 | -$52,023 | -95.1% |
| Salaries and Wages | $651,223 | $686,156 | $779,401 | $93,245 | 13.6% |
| Benefits | $292,810 | $261,200 | $350,749 | $89,549 | 34.3% |
| General Operating Supplies | $102,782 | $118,982 | $116,450 | -$2,532 | -2.1% |
| Non-Capital Tech Expenses | $457 | $575 | $1,650 | $1,075 | 187.2% |
| Non-Capital Fleet Expense | $1,229 | $61 | - | -$61 | -100.0% |
| Small Equipment/Tools | $9,018 | $126 | $4,500 | $4,374 | 3,464.9% |
| Training | $16,878 | $13,853 | $19,170 | $5,317 | 38.4% |
| Capital Expenditures | $500 | - | - | - | - |
| **Total Expenditures** | **$1,106,617** | **$1,135,668** | **$1,274,613** | **$138,945** | **12.2%** |

# Expenditures by Account

### FY27 Expenditures by Account



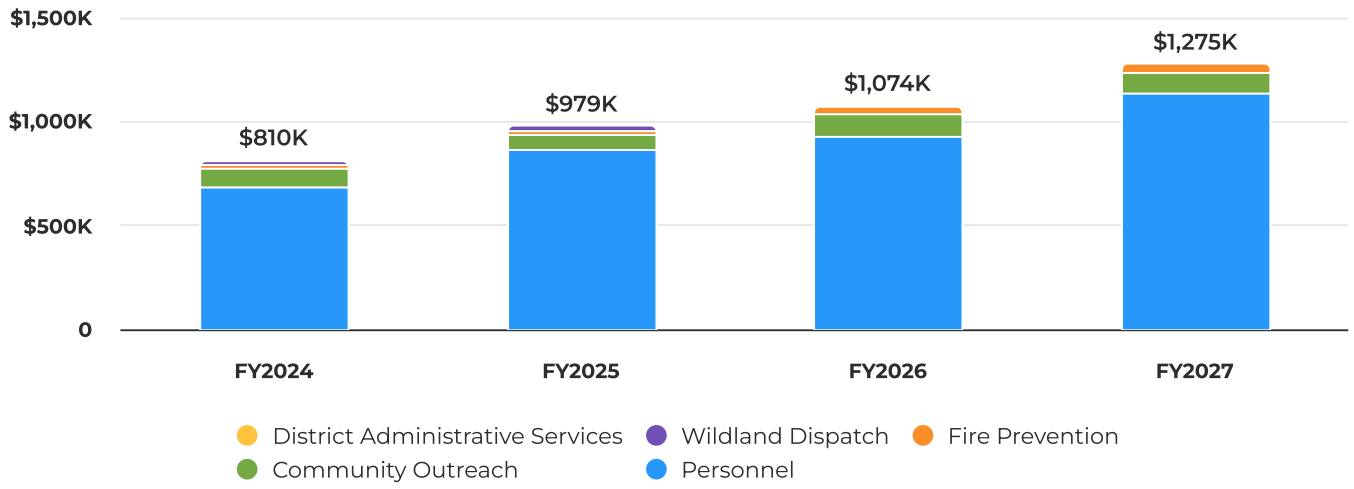

| | | | |
|---|---|---|---|
| Salaries & Wages | **$779,401** | 61.15% |
| Insurance, Medical | **$110,323** | 8.66% |
| Public Education Supplies | **$72,100** | 5.66% |
| Pera Pension | **$60,282** | 4.73% |
| Fppa D&D | **$55,285** | 4.34% |
| Fppa Pension | **$37,935** | 2.98% |
| Travel Costs/Per Diems | **$19,050** | 1.49% |
| Insurance, Workers Comp | **$18,108** | 1.42% |
| 457 Contributions | **$16,309** | 1.28% |
| 401K Contributions | **$16,065** | 1.26% |

### Expenditures by Account

| Category | 2025 Actual | 2026 Estimated | 2027 Preliminary Budget | FY 2026 vs. FY 2027 Preliminary $ | FY 2026 vs FY 2027 Preliminary % |
|---|---|---|---|---|---|
| Extra Duty Pay | $15,162 | $16,986 | - | -$16,986 | -100.0% |
| Salaries & Wages | $636,474 | $686,156 | $779,401 | $93,245 | 13.6% |
| Retroactive Pay | $14,749 | - | - | - | - |
| Overtime | $16,559 | $37,729 | $2,692 | -$35,037 | -92.9% |
| 457 Contributions | $13,059 | $14,087 | $16,309 | $2,221 | 15.8% |
| Medicare Tax | $9,148 | $10,145 | $11,736 | $1,591 | 15.7% |
| Fppa D&D | $6,232 | $6,931 | $55,285 | $48,354 | 697.6% |
| 401K Contributions | $9,871 | $11,840 | $16,065 | $4,224 | 35.7% |
| Fppa Pension | $34,604 | $38,302 | $37,935 | -$368 | -1.0% |
| Pera Pension | $46,890 | $54,677 | $60,282 | $5,606 | 10.3% |
| Payroll Taxes/Unemployment | $1,409 | $1,559 | $1,497 | -$62 | -4.0% |
| Paid Leave Payout | $14,186 | - | - | - | - |
| Insurance, Workers Comp | $13,382 | $11,008 | $18,108 | $7,099 | 64.5% |
| Insurance, Medical | $87,195 | $95,677 | $110,323 | $14,646 | 15.3% |
| Insurance, Dental | $5,470 | $5,341 | $3,159 | -$2,182 | -40.9% |
| Insurance, Life, Ad&D | $5,484 | $5,734 | $7,932 | $2,197 | 38.3% |
| Supplementary Insurance | $526 | $567 | - | -$567 | -100.0% |
| Retiree Health Savings | $45,354 | $5,330 | $12,119 | $6,789 | 127.4% |

| Category | 2025 Actual | 2026 Estimated | 2027 Preliminary Budget | FY 2026 vs. FY 2027 Preliminary $ | FY 2026 vs FY 2027 Preliminary % |
|---|---|---|---|---|---|
| Uncollectable Accounts | $250 | - | - | - | - |
| Operating Supplies & Expense | $3,290 | $743 | $3,400 | $2,657 | 357.4% |
| Food/Catering | $8,689 | $12,317 | $8,100 | -$4,217 | -34.2% |
| Tech-Hardware & Accessories | - | $213 | $1,650 | $1,437 | 675.0% |
| Tech-Software & Applications | $457 | $362 | - | -$362 | -100.0% |
| Membership/Subscriptions | $5,481 | $7,162 | $8,625 | $1,463 | 20.4% |
| Public Education Supplies | $69,300 | $86,739 | $72,100 | -$14,639 | -16.9% |
| Fire Investigation Supplies | $3,025 | $3,490 | $2,400 | -$1,090 | -31.2% |
| Uniform/Allowance | $8,396 | $3,283 | $2,775 | -$508 | -15.5% |
| Small Equipment | $257 | $126 | $500 | $374 | 296.1% |
| Training Library | $333 | $85 | $200 | $116 | 136.7% |
| Fuel | $26 | $61 | - | -$61 | -100.0% |
| Travel Costs/Per Diems | $4,351 | $5,248 | $19,050 | $13,802 | 263.0% |
| Repairs & Maintenance, Vehicles | $1,203 | - | - | - | - |
| Training Seminars | $13,134 | $8,066 | $12,630 | $4,564 | 56.6% |
| Exams And Certifications | $3,411 | $5,507 | $6,340 | $833 | 15.1% |
| Icc Exams And Certifications | - | $195 | - | -$195 | -100.0% |
| Non-Capital Equip <$5K | $8,761 | - | $4,000 | $4,000 | - |
| Training Equipment | $500 | - | - | - | - |
| **Total Expenditures** | **$1,106,617** | **$1,135,668** | **$1,274,613** | **$138,945** | **12.2%** |

## Historical Expenditures by Program

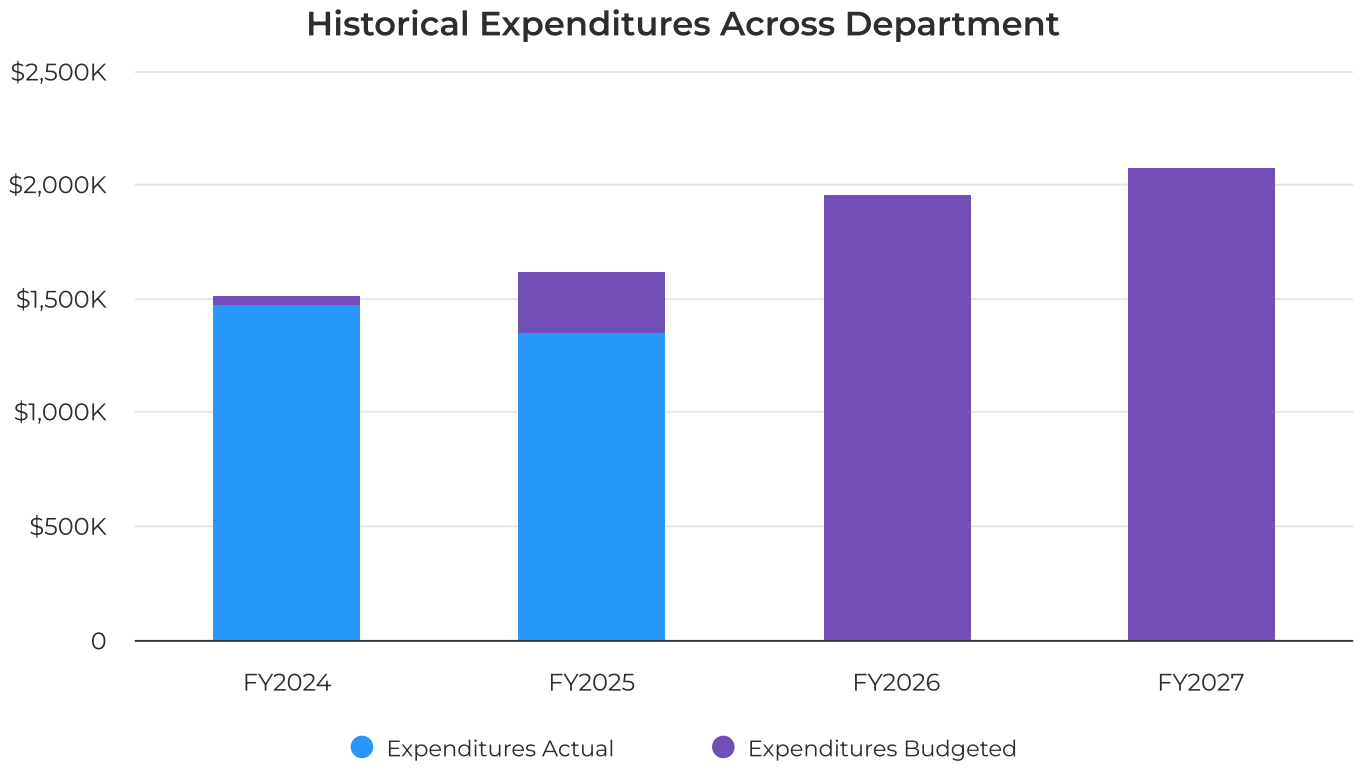


## FY27 Expenditures by Program

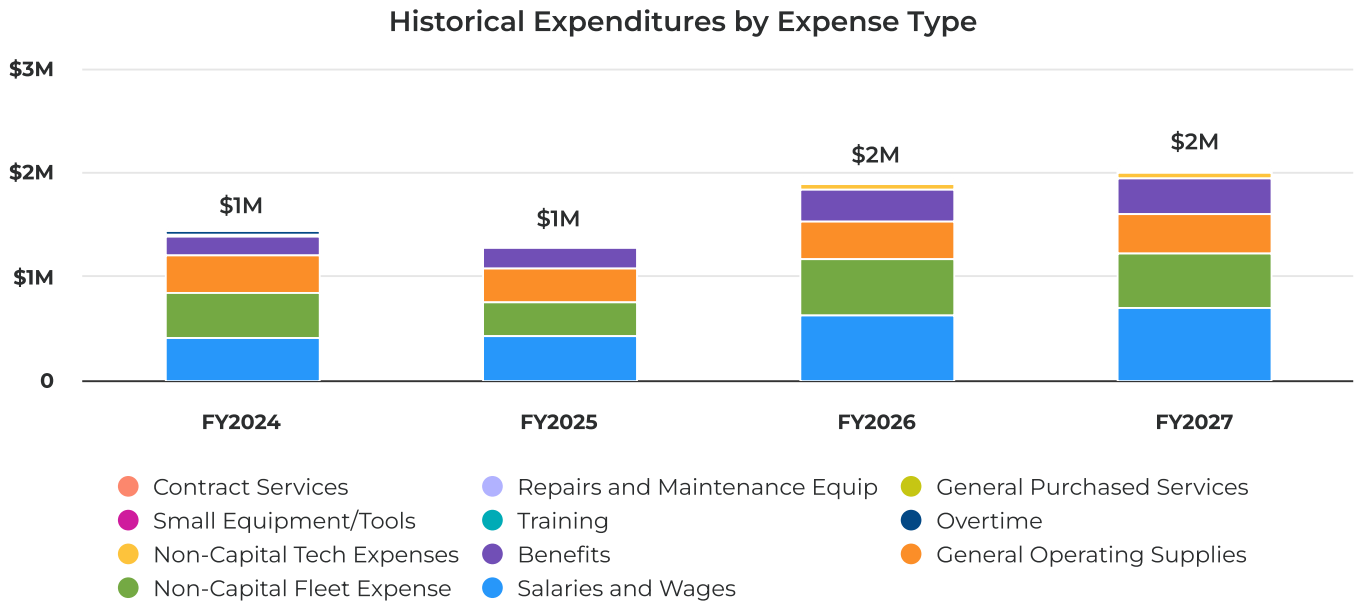



| | | |
|---|---|---|
| Personnel | **$1,132,790** | 88.87% |
| Community Outreach | **$105,103** | 8.25% |
| Fire Prevention | **$36,720** | 2.88% |

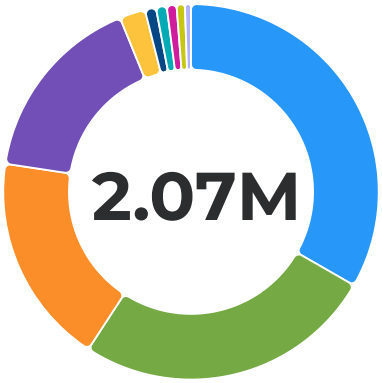
# Fleet Operation




## Expenditures by Expense Type



## FY27 Expenditures by Expense Type



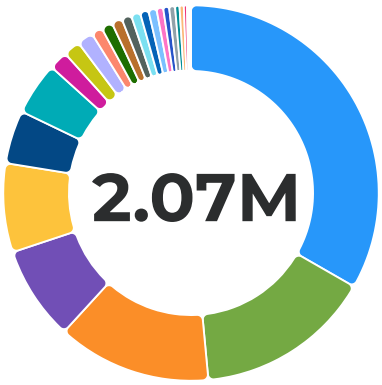

| | | | |
|---|---|---|---|
| Salaries and Wages | **$690,318** | 33.29% |
| Non-Capital Fleet Expense | **$537,500** | 25.92% |
| General Operating Supplies | **$377,165** | 18.19% |
| Benefits | **$340,863** | 16.44% |
| Non-Capital Tech Expenses | **$45,750** | 2.21% |
| General Purchased Services | **$20,000** | 0.96% |
| Training | **$19,000** | 0.92% |
| Overtime | **$17,504** | 0.84% |
| Small Equipment/Tools | **$15,000** | 0.72% |
| Repairs and Maintenance Equip | **$10,600** | 0.51% |

## Expenditures by Expense Type

| Category | 2025 Actual | 2026 Estimated | 2027 Preliminary Budget | FY 2026 vs. FY 2027 Preliminary $ | FY 2026 vs FY 2027 Preliminary % |
|---|---|---|---|---|---|
| Overtime | $28,253 | $29,374 | $17,504 | -$11,870 | -40.4% |
| Salaries and Wages | $456,736 | $556,651 | $690,318 | $133,667 | 24.0% |
| Benefits | $219,766 | $253,087 | $340,863 | $87,776 | 34.7% |
| General Operating Supplies | $310,883 | $304,716 | $377,165 | $72,449 | 23.8% |
| Non-Capital Tech Expenses | $30,143 | $12,494 | $45,750 | $33,256 | 266.2% |
| Non-Capital Fleet Expense | $429,470 | $584,733 | $537,500 | -$47,233 | -8.1% |
| Small Equipment/Tools | $7,640 | $13,358 | $15,000 | $1,642 | 12.3% |
| Training | $13,016 | $2,650 | $19,000 | $16,350 | 617.1% |
| General Purchased Services | $195 | $243 | $20,000 | $19,757 | 8,137.6% |
| Contract Services | $8,544 | - | - | - | - |
| Repairs and Maintenance Equip | $5,486 | $5,357 | $10,600 | $5,243 | 97.9% |
| **Total Expenditures** | **$1,510,132** | **$1,762,663** | **$2,073,700** | **$311,038** | **17.6%** |

# Expenditures by Account

### FY27 Expenditures by Account



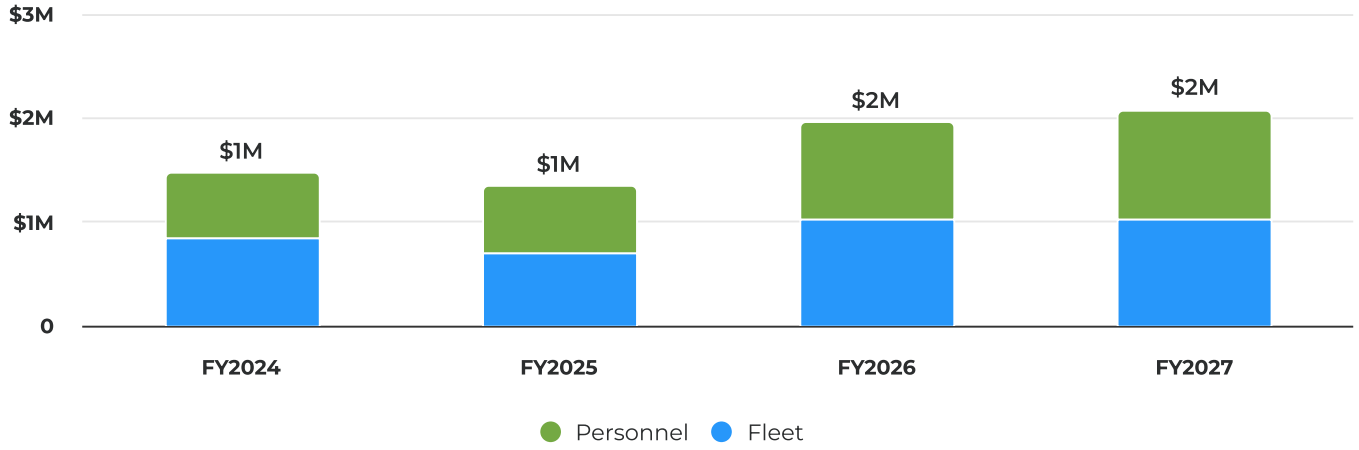

| | | | |
|---|---|---|---|
| Salaries & Wages | **$690,318** | 33.29% |
| Operating Supplies & Expense | **$316,000** | 15.24% |
| Fuel | **$275,000** | 13.26% |
| Repairs & Maintenance, Vehicles | **$168,000** | 8.10% |
| Insurance, Medical | **$158,839** | 7.66% |
| Pera Pension | **$94,981** | 4.58% |
| Tires | **$94,500** | 4.56% |
| Tech-Software & Applications | **$33,750** | 1.63% |
| Travel Costs/Per Diems | **$30,000** | 1.45% |
| 401K Contributions | **$28,522** | 1.38% |

### Expenditures by Account

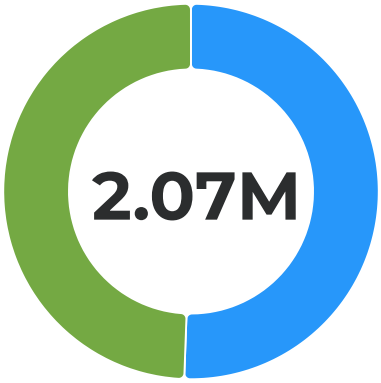
| Category | 2025 Actual | 2026 Estimated | 2027 Preliminary Budget | FY 2026 vs. FY 2027 Preliminary $ | FY 2026 vs FY 2027 Preliminary % |
|---|---|---|---|---|---|
| Extra Duty Pay | $2,901 | $3,281 | - | -$3,281 | -100.0% |
| Salaries & Wages | $446,579 | $556,651 | $690,318 | $133,667 | 24.0% |
| Retroactive Pay | $10,157 | - | - | - | - |
| Overtime | $25,353 | $25,839 | $17,504 | -$8,335 | -32.3% |
| Prior Year Ot | - | $254 | - | -$254 | -100.0% |
| Medicare Tax | $6,154 | $7,145 | $10,603 | $3,458 | 48.4% |
| 401K Contributions | $16,711 | $17,100 | $28,522 | $11,422 | 66.8% |
| Pera Pension | $70,971 | $87,189 | $94,981 | $7,792 | 8.9% |
| Payroll Taxes/Unemployment | $945 | $1,098 | $1,462 | $364 | 33.2% |
| Paid Leave Payout | $8,607 | - | - | - | - |
| Insurance, Workers Comp | $10,878 | $12,430 | $16,445 | $4,015 | 32.3% |
| Insurance, Medical | $89,929 | $110,911 | $158,839 | $47,928 | 43.2% |
| Insurance, Dental | $5,825 | $6,521 | $7,874 | $1,353 | 20.7% |
| Insurance, Life, Ad&D | $4,366 | $4,796 | $7,594 | $2,798 | 58.3% |
| Supplementary Insurance | $526 | $567 | - | -$567 | -100.0% |
| Retiree Health Savings | $4,855 | $5,330 | $14,543 | $9,213 | 172.8% |
| Uncollectable Accounts | $950 | - | - | - | - |

| Category | 2025 Actual | 2026 Estimated | 2027 Preliminary Budget | FY 2026 vs. FY 2027 Preliminary $ | FY 2026 vs FY 2027 Preliminary % |
|---|---|---|---|---|---|
| Operating Supplies & Expense | $275,954 | $258,805 | $316,000 | $57,195 | 22.1% |
| Ambulance Expenses | - | - | $1,650 | $1,650 | - |
| Food/Catering | $717 | $1,429 | $1,500 | $71 | 5.0% |
| Tech-Software & Applications | $26,271 | $10,310 | $33,750 | $23,440 | 227.4% |
| Misc. Fees | $5,456 | $4,926 | $5,365 | $439 | 8.9% |
| Outside Svc-Supplies/Materials | $37,265 | $96,760 | - | -$96,760 | -100.0% |
| Membership/Subscriptions | $197 | $65 | $600 | $535 | 823.1% |
| Public Education Supplies | $32 | - | - | - | - |
| Postage/Ups,Fed X | $1,569 | $521 | $2,000 | $1,479 | 283.9% |
| Uniform/Allowance | $8,287 | $13,677 | $20,050 | $6,373 | 46.6% |
| Fuel | $188,419 | $287,567 | $275,000 | -$12,567 | -4.4% |
| Tires | $71,382 | $61,868 | $94,500 | $32,632 | 52.7% |
| Travel Costs/Per Diems | $17,721 | $25,292 | $30,000 | $4,708 | 18.6% |
| General Purchased Services | $195 | $243 | - | -$243 | -100.0% |
| Tech Expense-Maintenance & Sup | $3,871 | $2,184 | $12,000 | $9,816 | 449.5% |
| Contract Labor Services | $8,544 | - | - | - | - |
| R & M Equipment | $61 | - | - | - | - |
| Repairs & Maintenance, Vehicles | $132,404 | $138,538 | $168,000 | $29,462 | 21.3% |
| Training Seminars | $12,240 | $2,539 | $19,000 | $16,461 | 648.3% |
| Annual Equip Testing | $5,425 | $5,357 | $10,600 | $5,243 | 97.9% |
| Exams And Certifications | $776 | $111 | - | -$110 | -100.0% |
| District Liability Insurance | - | - | $20,000 | $20,000 | - |
| Non-Capital Equip <$5K | $7,640 | $13,358 | $15,000 | $1,642 | 12.3% |
| **Total Expenditures** | **$1,510,132** | **$1,762,663** | **$2,073,700** | **$311,038** | **17.6%** |

## Historical Expenditures by Program

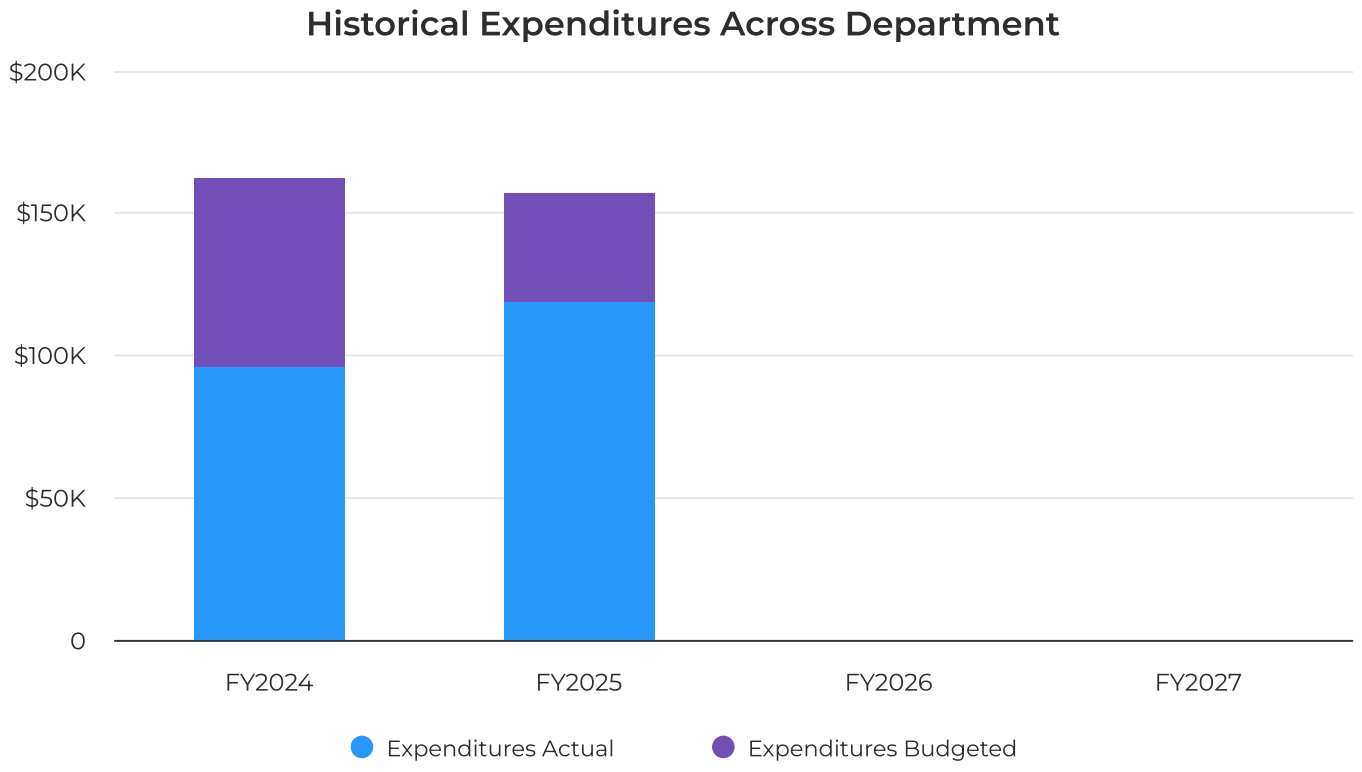



## FY27 Expenditures by Program

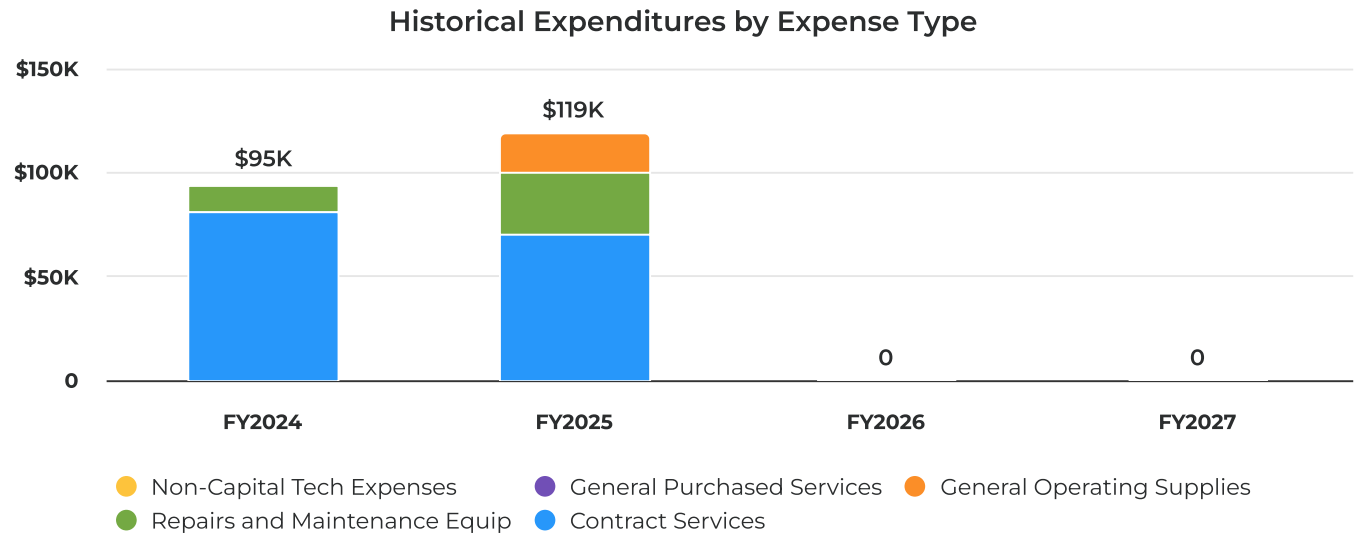


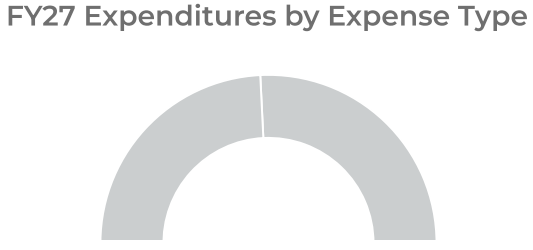

| | | |
|---|---|---|
| Personnel | $1,048,685 | 50.57% |
| Fleet | $1,025,015 | 49.43% |

# Radios & Dispatch




## Expenditures by Expense Type



No data available

### Expenditures by Expense Type

| Category | 2025 Actual | 2026 Estimated | 2027 Preliminary Budget | FY 2026 vs. FY 2027 Preliminary $ | FY 2026 vs FY 2027 Preliminary % |
|---|---|---|---|---|---|
| General Operating Supplies | $19,368 | - | - | - | - |
| Non-Capital Tech Expenses | $35 | - | - | - | - |
| Contract Services | $73,003 | - | - | - | - |
| Repairs and Maintenance Equip | $29,341 | - | - | - | - |
| **Total Expenditures** | **$121,748** | **-** | **-** | **-** | **-** |

## Expenditures by Account

FY27 Expenditures by Account



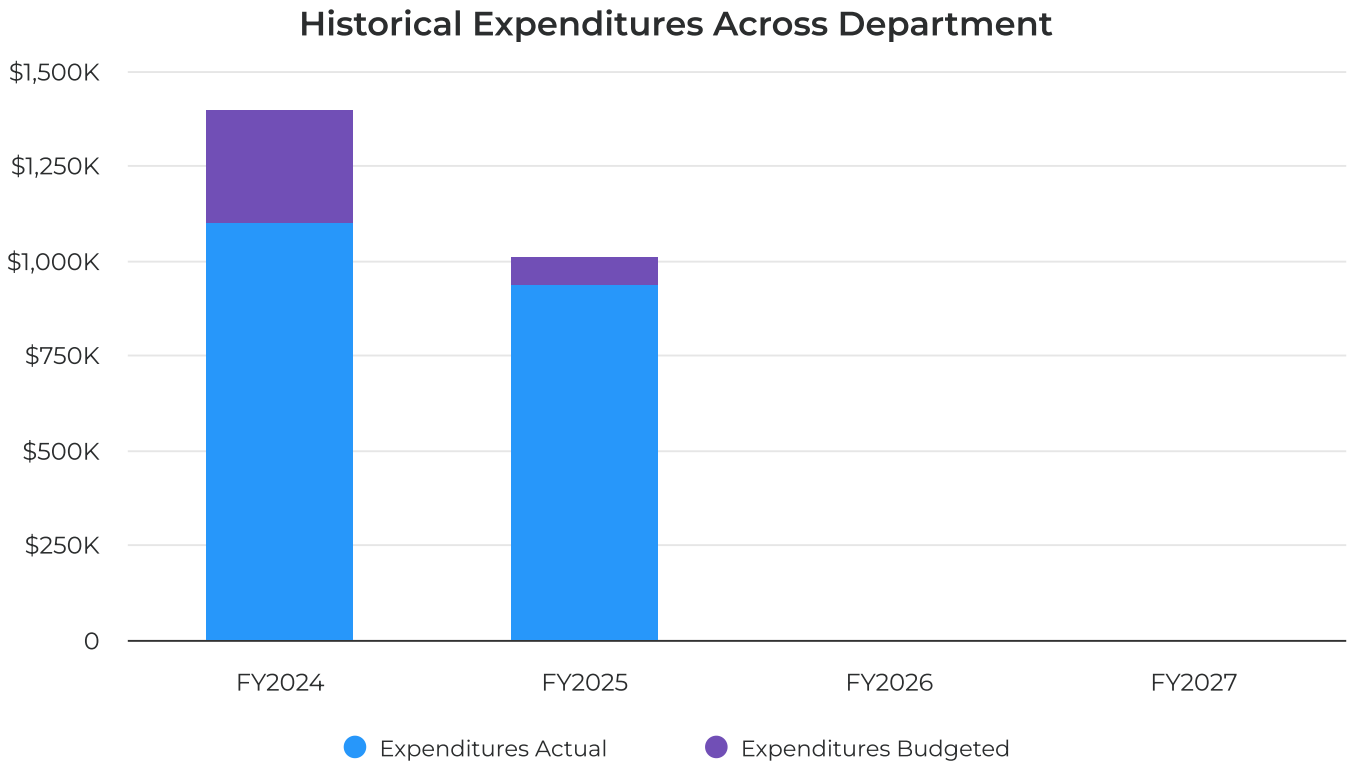
No data available

### Expenditures by Account

| Category | 2025 Actual | 2026 Estimated | 2027 Preliminary Budget | FY 2026 vs. FY 2027 Preliminary $ | FY 2026 vs FY 2027 Preliminary % |
|---|---|---|---|---|---|
| Operating Supplies & Expense | $19,080 | - | - | - | - |
| Food/Catering | $89 | - | - | - | - |
| Membership/Subscriptions | $200 | - | - | - | - |
| Tech Expense-Maintenance & Sup | $35 | - | - | - | - |
| Contract Labor Services | $8,447 | - | - | - | - |

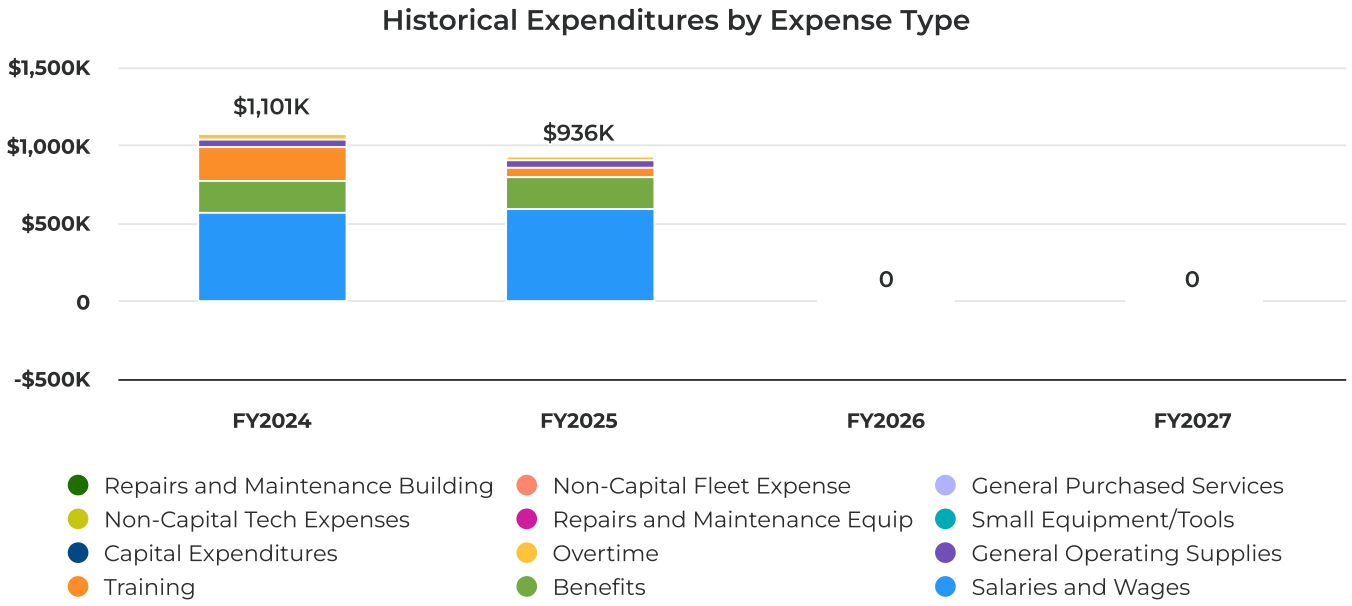
| Category | 2025 Actual | 2026 Estimated | 2027 Preliminary Budget | FY 2026 vs. FY 2027 Preliminary $ | FY 2026 vs FY 2027 Preliminary % |
|---|---|---|---|---|---|
| R & M Equipment | $29,341 | - | - | - | - |
| Dispatching Service | $64,556 | - | - | - | - |
| **Total Expenditures** | **$121,748** | **-** | **-** | **-** | **-** |

# Training




In 2026, the training department became a program under the Emergency Operations department.

## Expenditures by Expense Type



### Expenditures by Expense Type

| Category | 2025 Actual | 2026 Estimated | 2027 Preliminary Budget | FY 2026 vs. FY 2027 Preliminary $ | FY 2026 vs FY 2027 Preliminary % |
|---|---|---|---|---|---|
| Overtime | $24,296 | - | - | - | - |
| Salaries and Wages | $636,228 | - | - | - | - |
| Benefits | $299,058 | - | - | - | - |
| General Operating Supplies | $66,945 | - | - | - | - |
| Non-Capital Tech Expenses | $1,684 | - | - | - | - |
| Non-Capital Fleet Expense | $53 | - | - | - | - |
| Small Equipment/Tools | $7,515 | - | - | - | - |
| Training | $80,010 | - | - | - | - |
| General Purchased Services | $33 | - | - | - | - |
| Repairs and Maintenance Equip | $2,159 | - | - | - | - |
| Capital Expenditures | $3,025 | - | - | - | - |
| **Total Expenditures** | **$1,121,005** | **-** | **-** | **-** | **-** |

# Expenditures by Account

FY27 Expenditures by Account

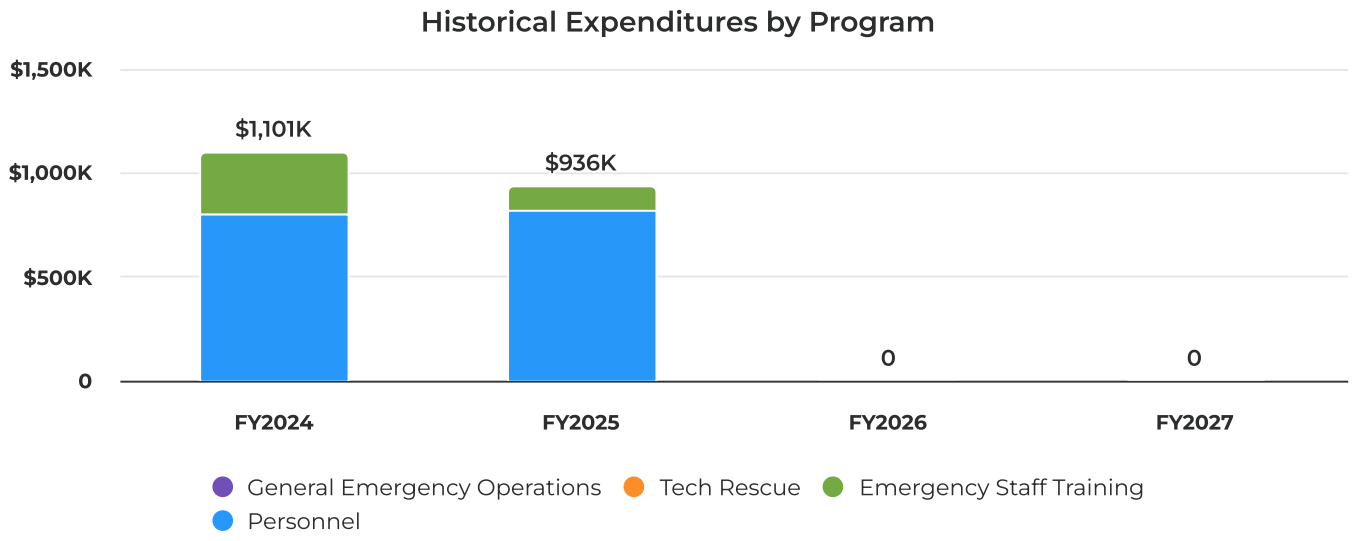


*No data available*

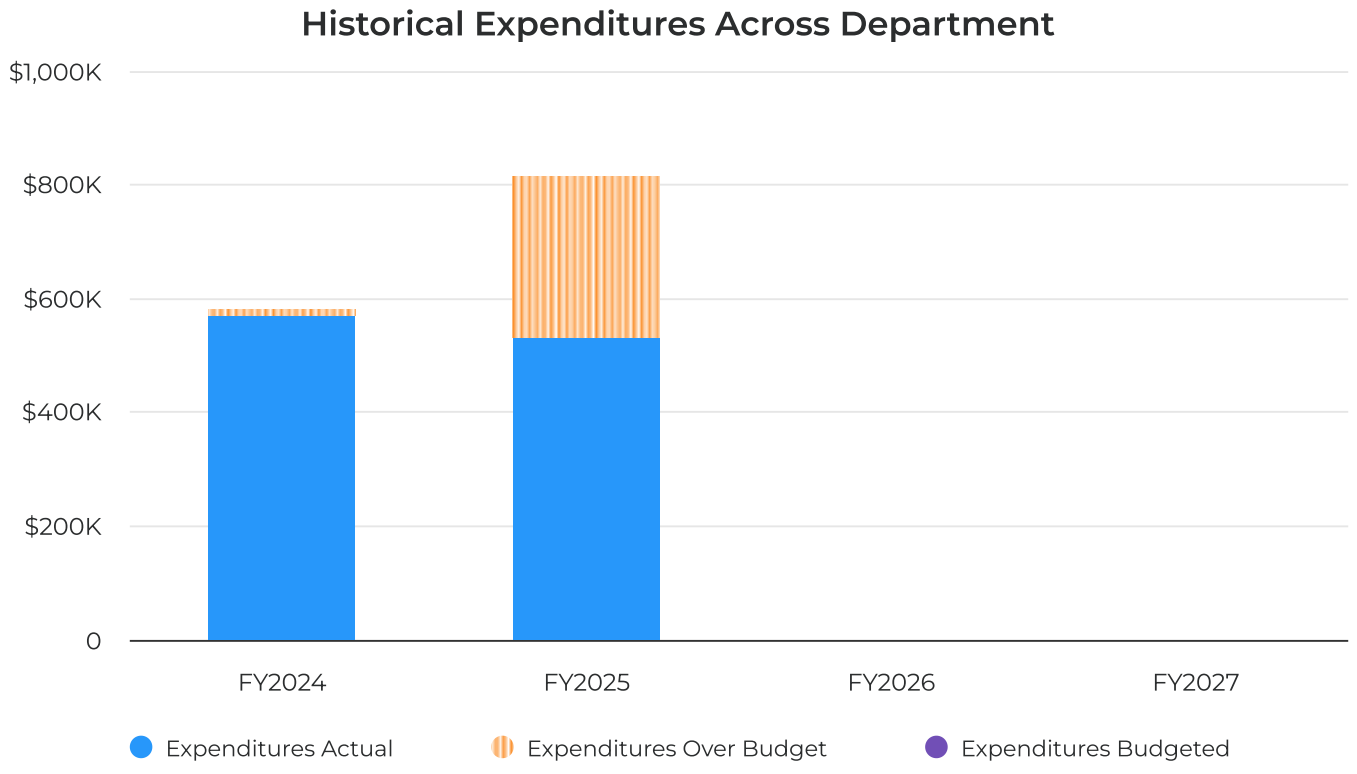
### Expenditures by Account

| Category | 2025 Actual | 2026 Estimated | 2027 Preliminary Budget | FY 2026 vs. FY 2027 Preliminary $ | FY 2026 vs FY 2027 Preliminary % |
|---|---|---|---|---|---|
| Extra Duty Pay | $2,173 | - | - | - | - |
| Salaries & Wages | $611,181 | - | - | - | - |
| Retroactive Pay | $25,047 | - | - | - | - |
| Overtime | $22,123 | - | - | - | - |
| 457 Contributions | $41,009 | - | - | - | - |
| Medicare Tax | $8,756 | - | - | - | - |
| Fppa D&D | $12,115 | - | - | - | - |

| Category | 2025 Actual | 2026 Estimated | 2027 Preliminary Budget | FY 2026 vs. FY 2027 Preliminary $ | FY 2026 vs FY 2027 Preliminary % |
|---|---|---|---|---|---|
| Fppa Pension | $50,024 | - | - | - | - |
| Payroll Taxes/Unemployment | $1,369 | - | - | - | - |
| Paid Leave Payout | $6,693 | - | - | - | - |
| Insurance, Workers Comp | $15,182 | - | - | - | - |
| Insurance, Medical | $64,796 | - | - | - | - |
| Insurance, Dental | $5,711 | - | - | - | - |
| Insurance, Life, Ad&D | $5,835 | - | - | - | - |
| Supplementary Insurance | $1,068 | - | - | - | - |
| Retiree Health Savings | $86,500 | - | - | - | - |
| Operating Supplies & Expense | $15,003 | - | - | - | - |
| Food/Catering | $7,959 | - | - | - | - |
| Tech-Software & Applications | $1,684 | - | - | - | - |
| Misc. Fees | $65 | - | - | - | - |
| Membership/Subscriptions | $27,462 | - | - | - | - |
| Uniform/Allowance | $744 | - | - | - | - |
| Training Library | $4,429 | - | - | - | - |
| Fuel | $53 | - | - | - | - |
| Travel Costs/Per Diems | $15,712 | - | - | - | - |
| General Purchased Services | $33 | - | - | - | - |
| R & M Equipment | $2,159 | - | - | - | - |
| Training Seminars | $55,429 | - | - | - | - |
| Academy Fees | $6,056 | - | - | - | - |
| Exams And Certifications | $14,096 | - | - | - | - |
| Non-Capital Equip <$5K | $7,515 | - | - | - | - |
| Training Equipment | $3,025 | - | - | - | - |
| **Total Expenditures** | **$1,121,005** | **-** | **-** | **-** | **-** |

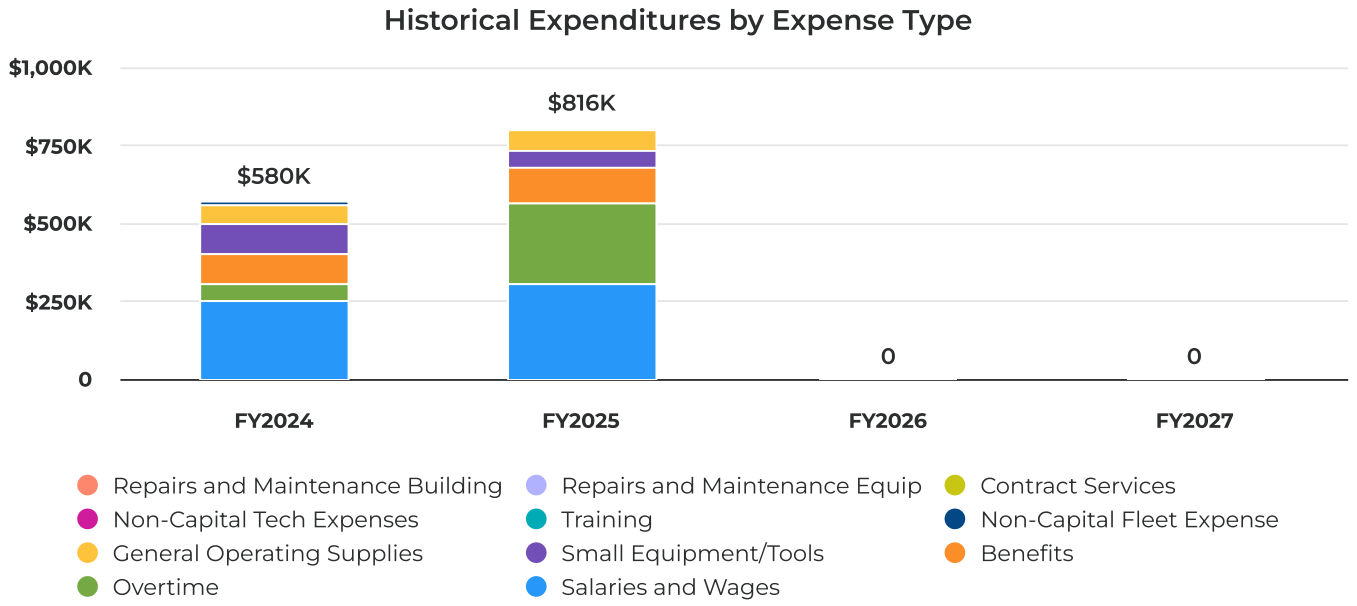

Historical Expenditures by Program
$1,500K
$1,000K
$500K
0
$1,101K
$936K
0
0
FY2024
FY2025
FY2026
FY2027
General Emergency Operations
Tech Rescue
Emergency Staff Training
Personnel

# Wildland/Rescue Services




In 2026, the Wildland/Rescue Services department became a program under the Emergency Operations department.

## Expenditures by Expense Type



### Expenditures by Expense Type

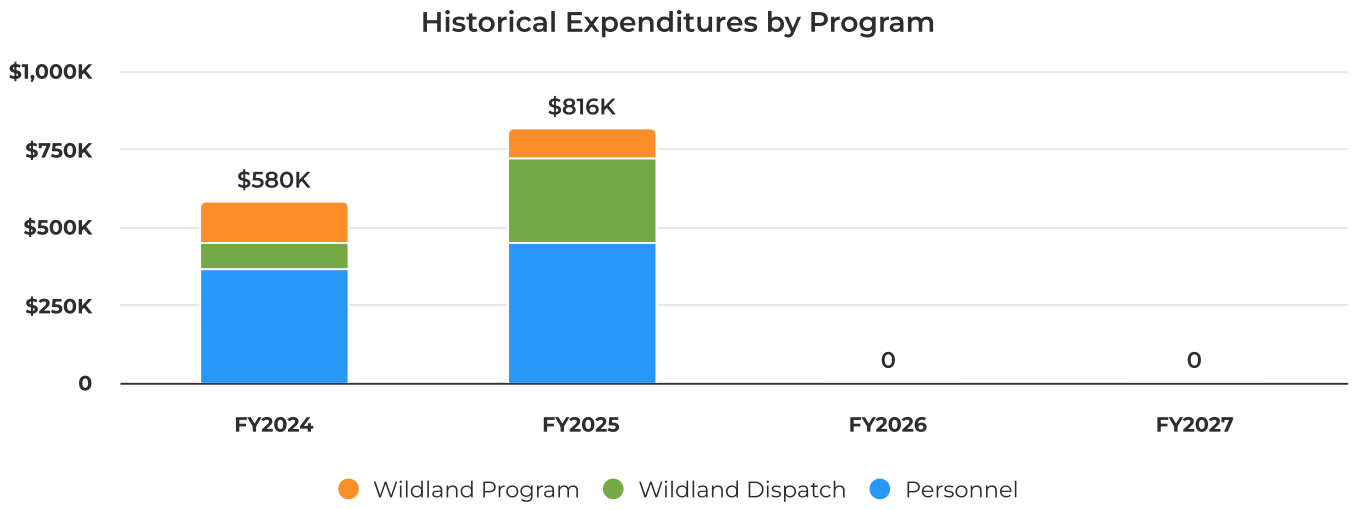
| Category | 2025 Actual | 2026 Estimated | 2027 Preliminary Budget | FY 2026 vs. FY 2027 Preliminary $ | FY 2026 vs FY 2027 Preliminary % |
|---|---|---|---|---|---|
| Overtime | $533,367 | $808,401 | - | -$808,401 | -100.0% |
| Salaries and Wages | $334,992 | - | - | - | - |
| Benefits | $128,335 | - | - | - | - |
| General Operating Supplies | $139,502 | - | - | - | - |
| Non-Capital Tech Expenses | $8,009 | - | - | - | - |
| Non-Capital Fleet Expense | $12,776 | - | - | - | - |
| Small Equipment/Tools | $87,415 | - | - | - | - |
| Training | $1,320 | - | - | - | - |
| Contract Services | $750 | - | - | - | - |
| Repairs and Maintenance Equip | $56 | - | - | - | - |
| **Total Expenditures** | **$1,246,522** | **$808,401** | **-** | **-$808,401** | **-100.0%** |

# Expenditures by Account

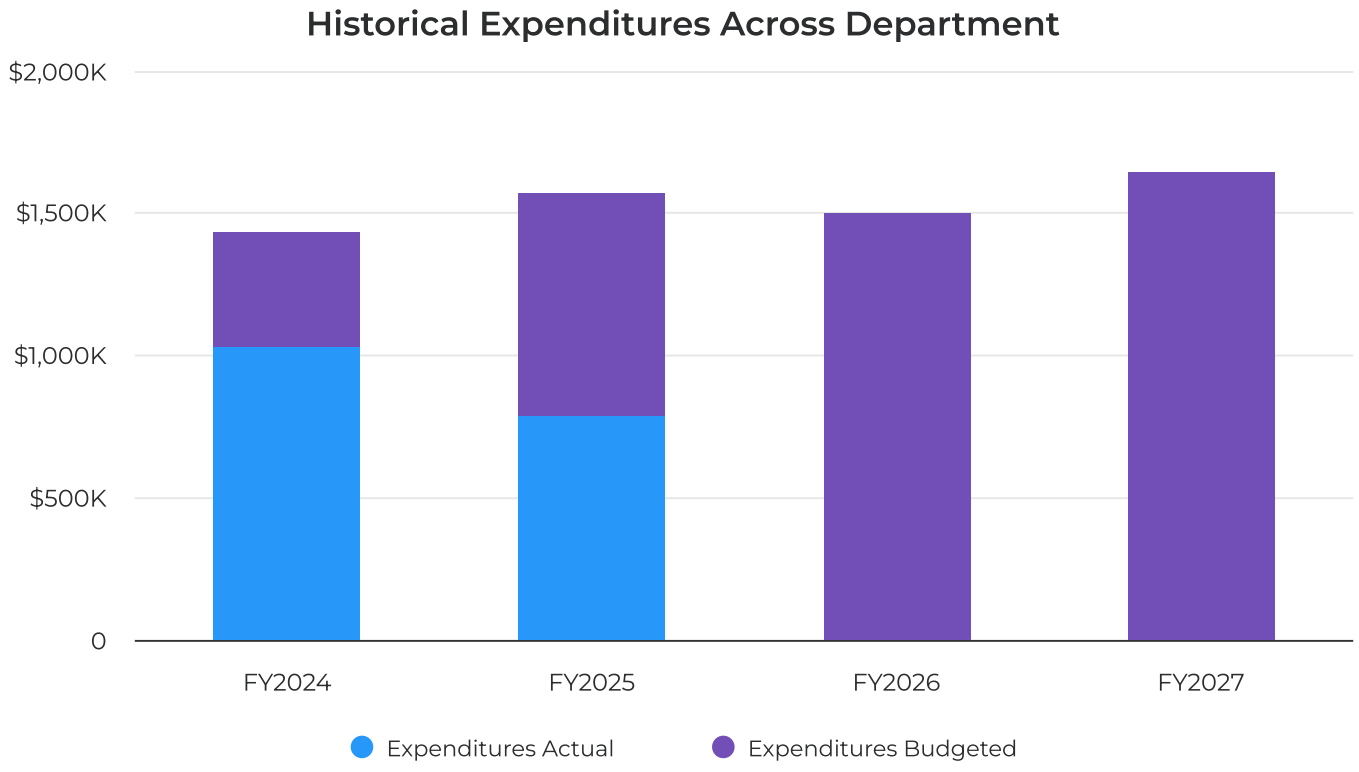
### Expenditures by Account

| Category | 2025 Actual | 2026 Estimated | 2027 Preliminary Budget | FY 2026 vs. FY 2027 Preliminary $ | FY 2026 vs FY 2027 Preliminary % |
|---|---|---|---|---|---|
| Extra Duty Pay | $281,671 | $808,401 | - | -$808,401 | -100.0% |
| Salaries & Wages | $320,683 | - | - | - | - |
| Retroactive Pay | $14,309 | - | - | - | - |
| Overtime | $251,696 | - | - | - | - |
| 457 Contributions | $7,130 | - | - | - | - |
| Medicare Tax | $5,831 | - | - | - | - |
| Fppa D&D | $12,603 | - | - | - | - |
| Fppa Pension | $34,831 | - | - | - | - |
| Payroll Taxes/Unemployment | $890 | - | - | - | - |
| Insurance, Workers Comp | $6,550 | - | - | - | - |
| Insurance, Medical | $51,501 | - | - | - | - |
| Insurance, Dental | $2,253 | - | - | - | - |
| Insurance, Life, Ad&D | $3,077 | - | - | - | - |
| Supplementary Insurance | $856 | - | - | - | - |
| Retiree Health Savings | $2,813 | - | - | - | - |
| Operating Supplies & Expense | $29,740 | - | - | - | - |
| Food/Catering | $754 | - | - | - | - |
| Tech-Hardware & Accessories | $8,009 | - | - | - | - |
| Misc. Fees | $32 | - | - | - | - |

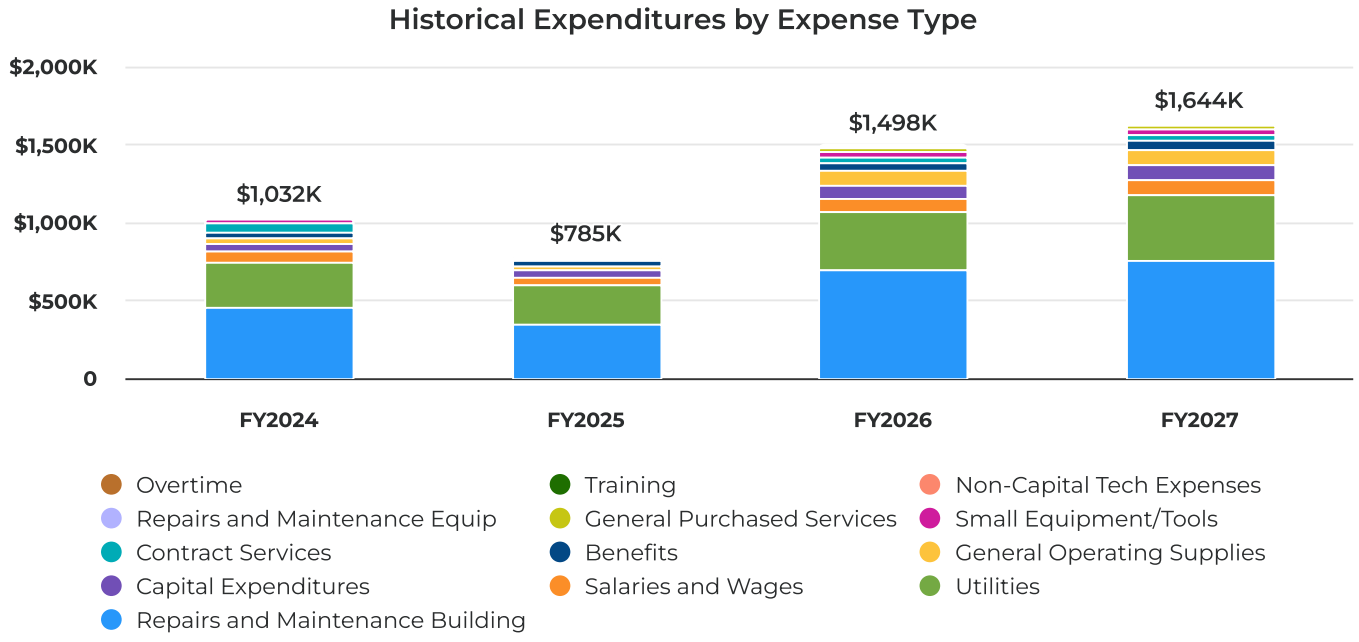
| Category | 2025 Actual | 2026 Estimated | 2027 Preliminary Budget | FY 2026 vs. FY 2027 Preliminary $ | FY 2026 vs FY 2027 Preliminary % |
|---|---|---|---|---|---|
| Outside Svc-Supplies/Materials | $54 | - | - | - | - |
| Membership/Subscriptions | $250 | - | - | - | - |
| Uniform/Allowance | $5,367 | - | - | - | - |
| Saw Supplies/Accessories | $7,252 | - | - | - | - |
| FF Equipment | $33,470 | - | - | - | - |
| Fuel | $12,709 | - | - | - | - |
| Travel Costs/Per Diems | $103,359 | - | - | - | - |
| Contract Labor Services | $750 | - | - | - | - |
| R & M Equipment | $56 | - | - | - | - |
| Repairs & Maintenance, Vehicles | $13 | - | - | - | - |
| Training Seminars | $1,320 | - | - | - | - |
| Protective Gear/Equip | $46,438 | - | - | - | - |
| Non-Capital Equip <$5K | $255 | - | - | - | - |
| **Total Expenditures** | **$1,246,522** | **$808,401** | **-** | **-$808,401** | **-100.0%** |



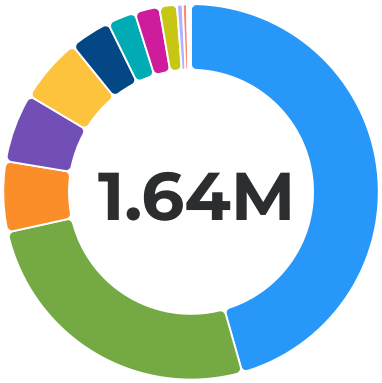
# Stations And Grounds




## Expenditures by Expense Type



## FY27 Expenditures by Expense Type



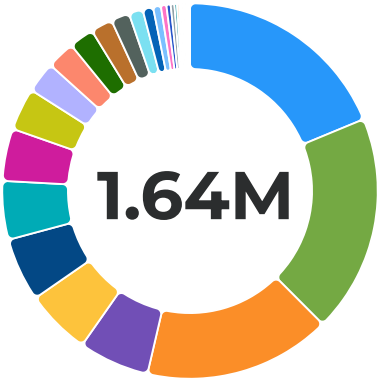

| | | | |
|---|---|---|---|
| Repairs and Maintenance Building | **$749,830** | 45.60% |
| Utilities | **$426,600** | 25.94% |
| Capital Expenditures | **$99,900** | 6.08% |
| General Operating Supplies | **$97,425** | 5.92% |
| Salaries and Wages | **$92,624** | 5.63% |
| Benefits | **$58,295** | 3.55% |
| Small Equipment/Tools | **$40,000** | 2.43% |
| Contract Services | **$35,000** | 2.13% |
| General Purchased Services | **$25,000** | 1.52% |
| Repairs and Maintenance Equip | **$8,000** | 0.49% |
| Non-Capital Tech Expenses | **$6,000** | 0.36% |
| Training | **$3,000** | 0.18% |
| Overtime | **$2,672** | 0.16% |

## Expenditures by Expense Type

| Category | 2025 Actual | 2026 Estimated | 2027 Preliminary Budget | FY 2026 vs. FY 2027 Preliminary $ | FY 2026 vs FY 2027 Preliminary % |
|---|---|---|---|---|---|
| Overtime | $183 | $187 | $2,672 | $2,485 | 1,326.2% |
| Salaries and Wages | $55,215 | $83,424 | $92,624 | $9,200 | 11.0% |
| Benefits | $40,211 | $48,256 | $58,295 | $10,039 | 20.8% |
| General Operating Supplies | $66,281 | $78,626 | $97,425 | $18,799 | 23.9% |
| Non-Capital Tech Expenses | $7,360 | $187 | $6,000 | $5,813 | 3,105.1% |
| Small Equipment/Tools | $22,089 | $36,641 | $40,000 | $3,359 | 9.2% |
| Training | $4,047 | $1,027 | $3,000 | $1,973 | 192.1% |
| General Purchased Services | $595 | - | $25,000 | $25,000 | - |
| Contract Services | $54,847 | $9,042 | $35,000 | $25,959 | 287.1% |
| Repairs and Maintenance Equip | $2,967 | $5,571 | $8,000 | $2,429 | 43.6% |
| Repairs and Maintenance Building | $476,841 | $602,766 | $749,830 | $147,064 | 24.4% |
| Utilities | $300,913 | $327,130 | $426,600 | $99,470 | 30.4% |
| Capital Expenditures | $52,643 | $55,728 | $99,900 | $44,172 | 79.3% |
| **Total Expenditures** | **$1,084,190** | **$1,248,584** | **$1,644,346** | **$395,762** | **31.7%** |

# Expenditures by Account

### FY27 Expenditures by Account



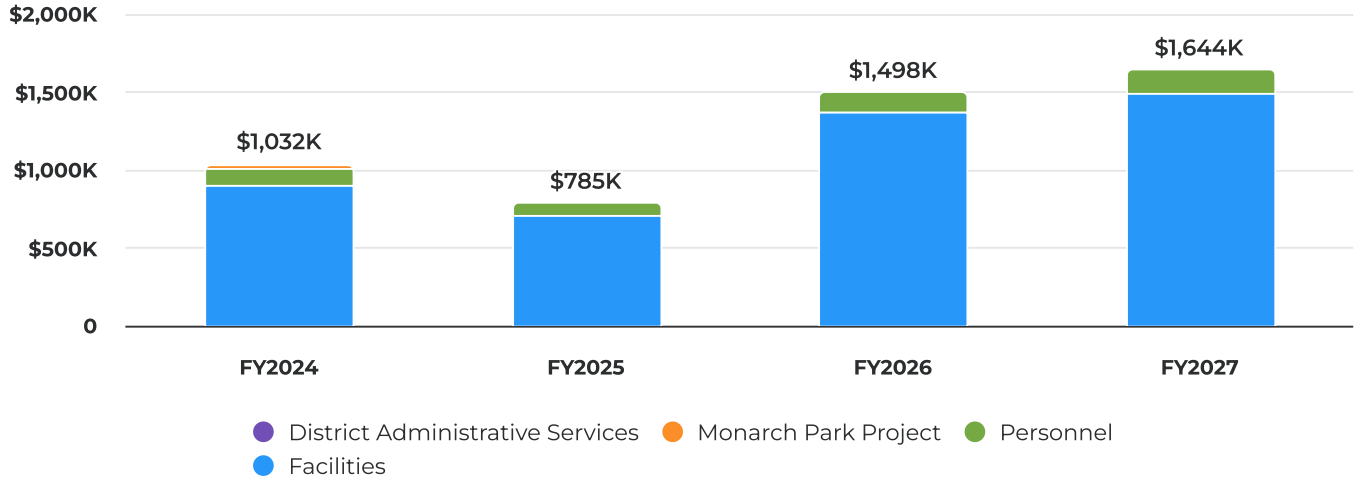

| | | | |
|---|---|---|---|
| Utilities, Electric & Gas | **$308,600** | 18.77% |
| Repairs & Maintanence, Building | **$308,530** | 18.76% |
| Hvac/Mechanical Repairs | **$265,000** | 16.12% |
| Furniture & Fixtures | **$99,900** | 6.08% |
| Salaries & Wages | **$92,624** | 5.63% |
| Landscaping Maintenance | **$90,000** | 5.47% |
| Operating Supplies & Expense | **$82,800** | 5.04% |
| Utilities, Water & Sewer | **$74,000** | 4.50% |
| Janitorial Services | **$60,100** | 3.65% |
| Utilities, Trash | **$44,000** | 2.68% |
| Non-Capital Equip <$5K | **$40,000** | 2.43% |
| Contract Labor Services | **$35,000** | 2.13% |
| Insurance, Medical | **$30,786** | 1.87% |
| Alarm System Service Fees | **$26,200** | 1.59% |
| District Liability Insurance | **$20,000** | 1.22% |

### Expenditures by Account

| Category | 2025 Actual | 2026 Estimated | 2027 Preliminary Budget | FY 2026 vs. FY 2027 Preliminary $ | FY 2026 vs FY 2027 Preliminary % |
|---|---|---|---|---|---|
| Salaries & Wages | $54,146 | $83,424 | $92,624 | $9,200 | 11.0% |
| Retroactive Pay | $1,069 | - | - | - | - |
| Overtime | $183 | $187 | $2,672 | $2,485 | 1,326.2% |
| Medicare Tax | $705 | $1,109 | $1,435 | $326 | 29.4% |
| 401K Contributions | $2,209 | $3,401 | $3,847 | $446 | 13.1% |
| Pera Pension | $8,204 | $13,247 | $14,853 | $1,606 | 12.1% |
| Payroll Taxes/Unemployment | $97 | $151 | $198 | $47 | 31.5% |
| Insurance, Workers Comp | $1,938 | $1,465 | $2,214 | $749 | 51.2% |
| Insurance, Medical | $22,996 | $24,843 | $30,786 | $5,943 | 23.9% |
| Insurance, Dental | $1,695 | $1,656 | $1,518 | -$137 | -8.3% |
| Insurance, Life, Ad&D | $753 | $753 | $1,019 | $266 | 35.3% |
| Supplementary Insurance | $526 | $567 | - | -$567 | -100.0% |
| Retiree Health Savings | $1,089 | $1,066 | $2,424 | $1,358 | 127.4% |

| Category | 2025 Actual | 2026 Estimated | 2027 Preliminary Budget | FY 2026 vs. FY 2027 Preliminary $ | FY 2026 vs FY 2027 Preliminary % |
|---|---|---|---|---|---|
| Operating Supplies & Expense | $54,004 | $64,436 | $82,800 | $18,364 | 28.5% |
| Food/Catering | $262 | - | - | - | - |
| Tech-Hardware & Accessories | $5,500 | - | - | - | - |
| Tech-Software & Applications | - | $187 | $6,000 | $5,813 | 3,105.1% |
| Janitorial Supplies | $11,102 | $12,379 | $11,000 | -$1,379 | -11.1% |
| Uniform/Allowance | $913 | $26 | $2,125 | $2,099 | 8,073.1% |
| Travel Costs/Per Diems | - | $1,786 | $1,500 | -$286 | -16.0% |
| General Purchased Services | $595 | - | $5,000 | $5,000 | - |
| Tech Expense-Maintenance & Sup | $1,860 | - | - | - | - |
| Contract Labor Services | $54,847 | $9,042 | $35,000 | $25,959 | 287.1% |
| Janitorial Services | $25,785 | $43,237 | $60,100 | $16,863 | 39.0% |
| Repairs & Maintanence, Building | $210,555 | $205,299 | $308,530 | $103,231 | 50.3% |
| Repairs & Maint. Appliances | $2,967 | $5,571 | $8,000 | $2,429 | 43.6% |
| Training Seminars | $4,047 | $1,027 | $3,000 | $1,973 | 192.1% |
| Alarm System Service Fees | $17,153 | $19,410 | $26,200 | $6,790 | 35.0% |
| Hvac/Mechanical Repairs | $172,406 | $251,764 | $265,000 | $13,236 | 5.3% |
| Landscaping Maintenance | $50,943 | $83,056 | $90,000 | $6,944 | 8.4% |
| Utilities, Electric & Gas | $188,410 | $225,924 | $308,600 | $82,676 | 36.6% |
| Utilities, Trash | $33,698 | $40,903 | $44,000 | $3,097 | 7.6% |
| Utilities, Water & Sewer | $78,805 | $60,303 | $74,000 | $13,697 | 22.7% |
| District Liability Insurance | - | - | $20,000 | $20,000 | - |
| Furniture & Fixtures | $50,806 | $55,728 | $99,900 | $44,172 | 79.3% |
| Non-Capital Equip <$5K | $22,089 | $36,641 | $40,000 | $3,359 | 9.2% |
| Capital Outlay, Fitness Equip | $1,836 | - | - | - | - |
| **Total Expenditures** | **$1,084,190** | **$1,248,584** | **$1,644,346** | **$395,762** | **31.7%** |

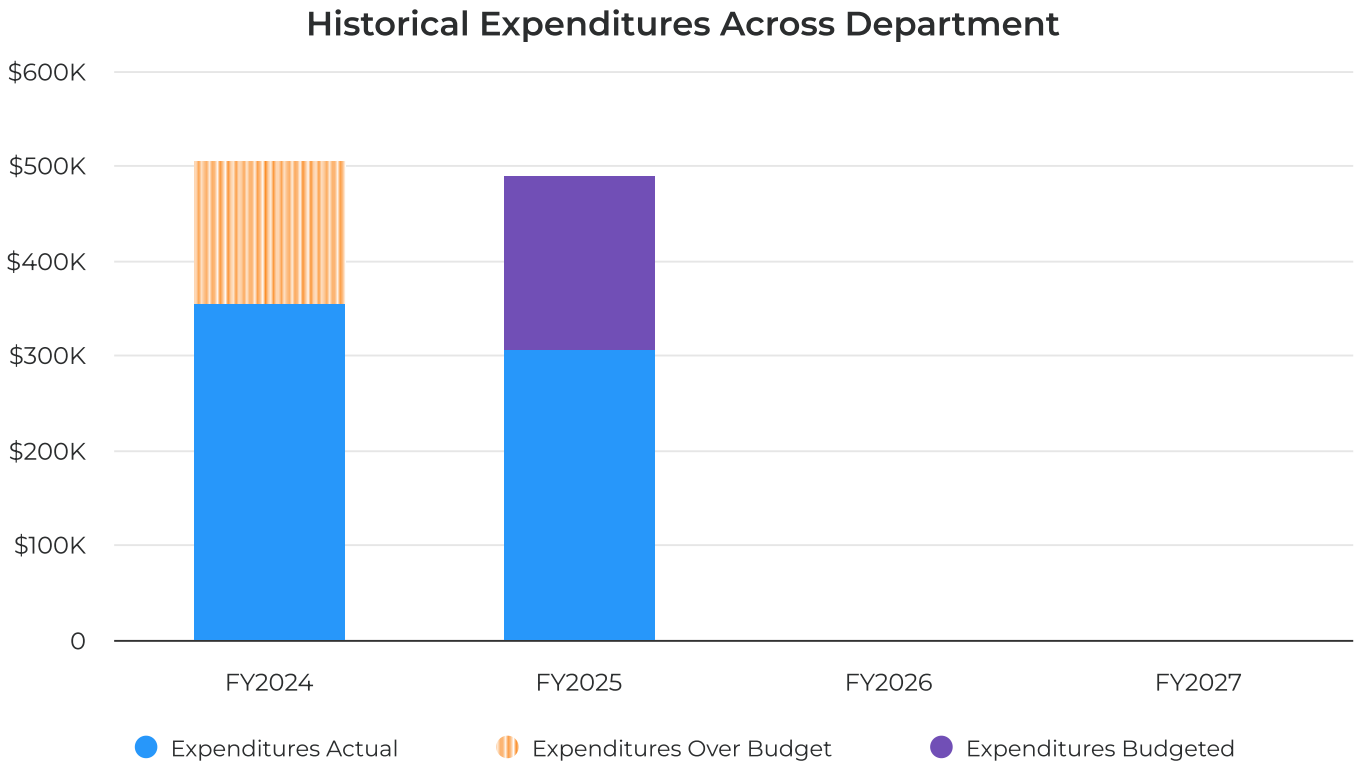
## Historical Expenditures by Program




## FY27 Expenditures by Program

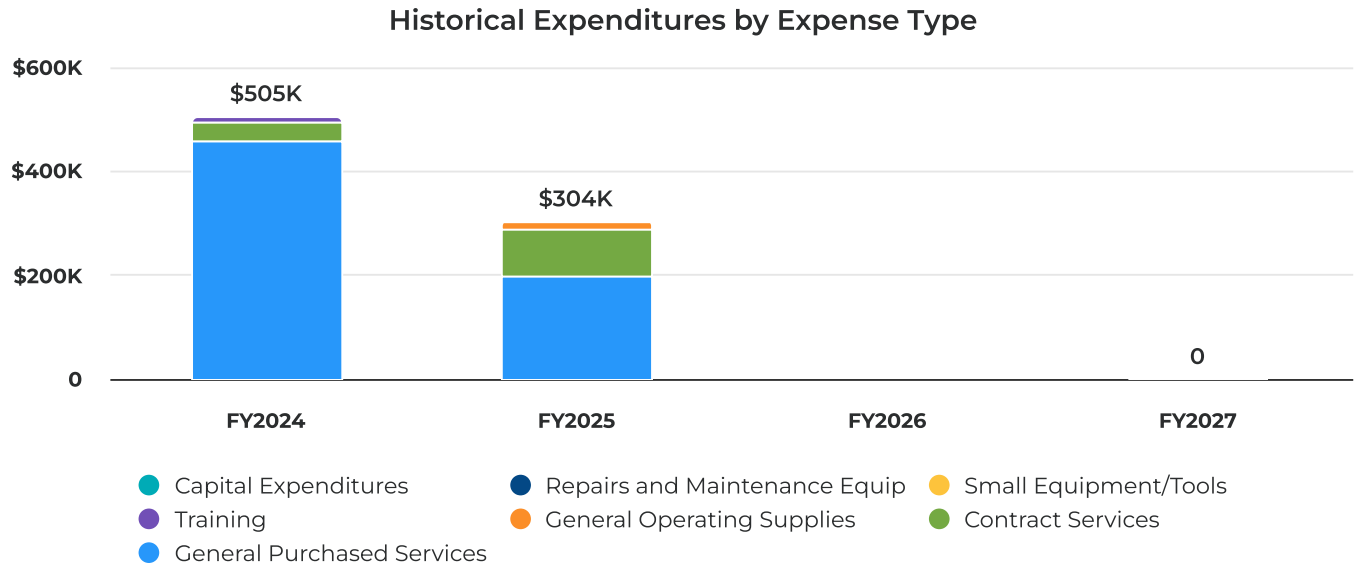


# Health & Wellness Program




In 2026, the Health & Wellness department became a program under the Human Resources department.

## Expenditures by Expense Type




FY27 Expenditures by Expense Type

*No data available*

### Expenditures by Expense Type

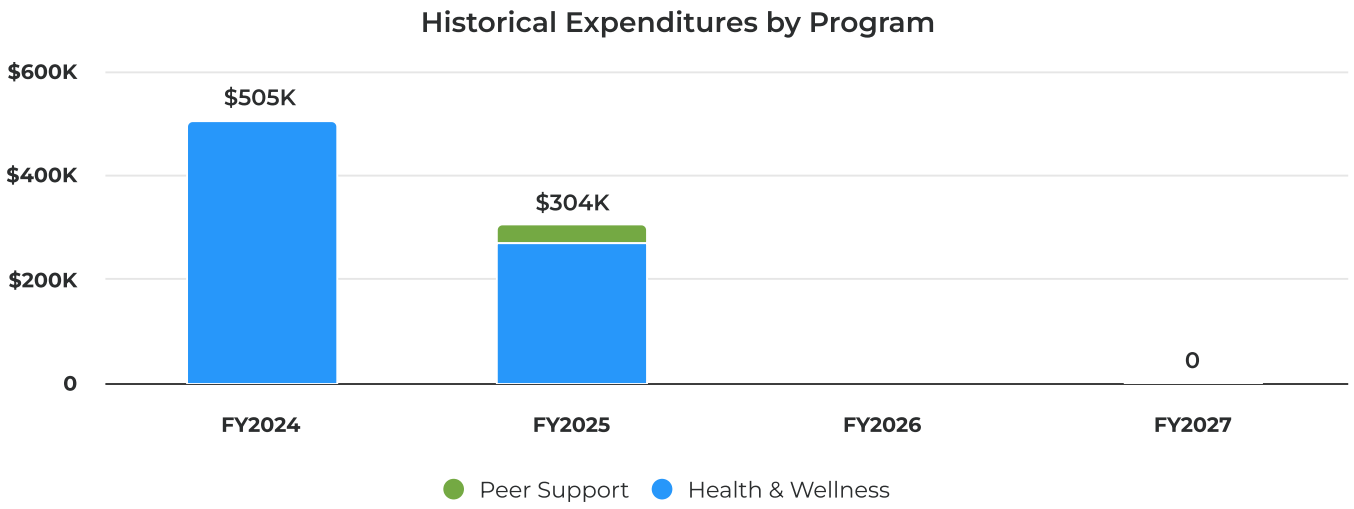
| Category | 2025 Actual | 2026 Estimated | 2027 Preliminary Budget | FY 2026 vs. FY 2027 Preliminary $ | FY 2026 vs FY 2027 Preliminary % |
|---|---|---|---|---|---|
| General Operating Supplies | $15,494 | - | - | - | - |
| Small Equipment/Tools | $1,253 | - | - | - | - |
| Training | $13,975 | - | - | - | - |
| General Purchased Services | $195,586 | - | - | - | - |
| Contract Services | $99,504 | - | - | - | - |
| Repairs and Maintenance Equip | $2,826 | $2,265 | - | -$2,265 | -100.0% |
| Capital Expenditures | $125 | - | - | - | - |
| **Total Expenditures** | **$328,762** | **$2,265** | **-** | **-$2,265** | **-100.0%** |

# Expenditures by Account

### Expenditures by Account

| Category | 2025 Actual | 2026 Estimated | 2027 Preliminary Budget | FY 2026 vs. FY 2027 Preliminary $ | FY 2026 vs FY 2027 Preliminary % |
|---|---|---|---|---|---|
| Operating Supplies & Expense | $4,703 | - | - | - | - |
| Food/Catering | $10,721 | - | - | - | - |
| Uniform/Allowance | $70 | - | - | - | - |
| General Purchased Services | $10,130 | - | - | - | - |
| Fitness Memberships | $7,218 | - | - | - | - |
| Contract Labor Services | $99,504 | - | - | - | - |
| R & M Equipment | $2,826 | $2,265 | - | -$2,265 | -100.0% |
| Wellness Check/Annual Physical | $175,978 | - | - | - | - |
| Health Screening-Rtw | $2,260 | - | - | - | - |
| Training Seminars | $13,975 | - | - | - | - |
| Non-Capital Equip <$5K | $1,253 | - | - | - | - |

| Category | 2025 Actual | 2026 Estimated | 2027 Preliminary Budget | FY 2026 vs. FY 2027 Preliminary $ | FY 2026 vs FY 2027 Preliminary % |
|---|---|---|---|---|---|
| Capital Outlay, Fitness Equip | $125 | - | - | - | - |
| **Total Expenditures** | **$328,762** | **$2,265** | **-** | **-$2,265** | **-100.0%** |



# Capital Improvement Plan

The District's capital improvement plan is a deliberate, long-range roadmap that guides how we invest in the people, equipment, and facilities our community relies on in an emergency. The plan covers 38 projects totaling roughly $64 million over the coming decade. Its foundation is a disciplined replacement schedule that keeps fire engines, ambulances, aerial apparatus, and lifesaving equipment such as cardiac monitors, reliable, modern, and ready to respond. Steady annual reserves for equipment and facility repairs protect the community's existing investments and reduce the risk of unexpected service disruptions. Completing Station 14 in Mead and Station 15 in Erie extends our reach to growing neighborhoods. Every request is tied to the District's strategic priorities, so each dollar advances our commitment to delivering the highest standard of emergency response to the residents and visitors we serve.

## Basis for Capital Revenue and Expenditures Estimates

Capital expenditure estimates are built from a detailed asset replacement schedule that projects the cash needed at the time each purchase is made, rather than at today's prices. Each asset's expected useful life and the date it was last purchased set the year it is planned for replacement, and that useful life schedule serves as the District's funding mechanism. Funds are set aside so they are available when an asset is due. In practice, actual replacement timing can vary. Assets that see heavier use, such as high-mileage ambulances, may be replaced earlier. Those with lighter use may stay in service beyond their scheduled life. This approach keeps funding steady and predictable while letting the District make replacement decisions based on the actual condition of each asset. Current costs are escalated at an annual inflation rate of 3.7% to estimate the future purchase price, which helps the District plan for rising costs and avoid funding shortfalls. Estimates for the two new station projects come from the budget-to-actual tracking maintained by the District's owner's representative, so they reflect real contract and construction costs. Station 15 in Erie is 99% complete, and Station 14 in Mead is expected to be completed in spring 2027.

## Capital Improvement Project Ranking and Prioritization Process

Each capital request in the plan goes through a structured ranking and prioritization process, so that limited funds go to the District's most pressing needs. Requestors rate every project on a 5-point scale of operational importance and urgency: 1 is Beneficial, 3 is Necessary, and 5 is Critical. A higher score signals a more critical need for funding. Each project is also tied to the strategic goal it best supports, and about 95% of planned capital dollars align with the District's core goal of Community Response & Outreach. Scheduled asset replacements, which make up most of the plan, are rated as "necessary" baseline commitments that keep apparatus and equipment ready to respond. The scoring then guides decisions on the remaining discretionary requests. The results are reflected in the FY2027 budget, where about 88% of capital spending goes to projects rated 4 or 5. These include completion of Stations 14 and 15 and critical safety and compliance improvements at Station 4. This process gives the District a transparent, consistent basis for capital decisions.

# One Year Plan

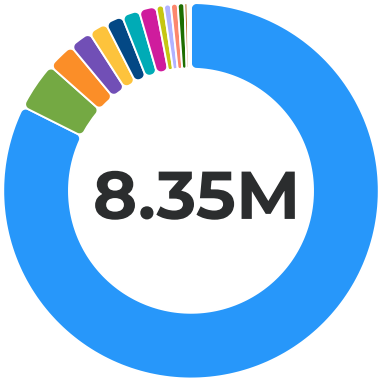
**FY27 Total Capital Requested**

**$8,354,020**

**FY27 Total Funding Requested**

**$0**

## FY27 Total Funding Requested by Department




| | | |
|---|---|---|
| Mead | $6,882,926 | 82.39% |
| Meadow Street | $346,596 | 4.15% |
| Emergency Operations | $203,000 | 2.43% |
| SCBA Replacement | $160,964 | 1.93% |
| Station 4 Capital Improvements | $133,498 | 1.60% |
| Engine Replacement-Strategic | $127,000 | 1.52% |
| Fleet Replacement-Strategic | $126,500 | 1.51% |
| Station Capital Improvements | $124,737 | 1.49% |
| Wellness Program Equip | $54,537 | 0.65% |
| Radio Replacement Plan | $50,089 | 0.60% |
| TIC Replacement | $48,615 | 0.58% |
| Extrication Equip Replacement | $48,155 | 0.58% |
| EMS Equip Replacement | $23,400 | 0.28% |
| Maintenance Shop | $8,516 | 0.10% |
| Admin Bldg Improvements | $8,448 | 0.10% |
| Maintenance Shop | $7,040 | 0.08% |

## FY27 Capital Cost Breakdown




| | | |
|---|---|---|
| Capital Costs | **$8,354,020** | 99.77% |
| Operational Costs | **$19,200** | 0.23% |

## New Station Construction

| Project No. / Category | | FY2027 | Future Budgeted | Total |
|---|---|---|---|---|
| **99040** | Station 14 - Mead | $6,882,926 | $0 | **$6,882,926** |
| | Station 15 - Erie | $346,596 | $0 | **$346,596** |
| **Total New Station Construction** | | **$7,229,522** | **$0** | **$7,229,522** |

## Ambulance

| Category | FY2027 | Future Budgeted | Total |
|---|---|---|---|
| Ambulance Replacement Fund | $0 | $3,867,065 | **$3,867,065** |
| **Total Ambulance** | **$0** | **$3,867,065** | **$3,867,065** |

## Apparatus

| Category | FY2027 | Future Budgeted | Total |
|---|---|---|---|
| Aerial Apparatus Replacement Fund | $0 | $3,564,678 | **$3,564,678** |
| **Total Apparatus** | **$0** | **$3,564,678** | **$3,564,678** |

## Fleet and Utility Vehicles

| Category | FY2027 | Future Budgeted | Total |
|---|---|---|---|
| Tender & Tanker Vehicle Replacement fund | $0 | $1,764,073 | **$1,764,073** |
| Utility/Squad/Bobcat Replacement Plan | $0 | $384,787 | **$384,787** |
| BC & Medical Officer Vehicle Replacement Fund | $0 | $357,836 | **$357,836** |
| Ram 5500 cab and chassis with flatbed | $127,000 | $0 | **$127,000** |
| Replace current SAM 202 | $126,500 | $0 | **$126,500** |
| UTV & Side-by-side vehicles | $0 | $121,282 | **$121,282** |
| **Total Fleet and Utility Vehicles** | **$253,500** | **$2,627,978** | **$2,881,478** |

## EMS Equipment

| Category | FY2027 | Future Budgeted | Total |
|---|---|---|---|
| LifePak 35 cardiac monitors | $170,000 | $0 | **$170,000** |
| Auto-pulse Replacement Fund | $0 | $56,670 | **$56,670** |
| Cadaver labs | $33,000 | $0 | **$33,000** |

| Category | FY2027 | Future Budgeted | Total |
|---|---|---|---|
| Motorized Stair Chair Replacement fund | $0 | $27,589 | **$27,589** |
| EMS Equipment Replacement Fund | $23,400 | $0 | **$23,400** |
| **Total EMS Equipment** | **$226,400** | **$84,259** | **$310,659** |

## Firefighting Equipment

| Category | FY2027 | Future Budgeted | Total |
|---|---|---|---|
| SCBA Replacement Fund | $160,964 | $0 | **$160,964** |
| Thermal Imager Replacement for 5 | $48,615 | $0 | **$48,615** |
| Extrication Equipment Replacement Fund | $48,155 | $0 | **$48,155** |
| **Total Firefighting Equipment** | **$257,734** | **$0** | **$257,734** |

## Building and Facilities

| Project No. / Category | | FY2027 | Future Budgeted | Total |
|---|---|---|---|---|
| **91000** | Station Major Repairs | $85,415 | $0 | **$85,415** |
| -- | Replace generator at Station 4 | $65,000 | $0 | **$65,000** |
| -- | Monarch Park Place Repairs & Maintenance | $8,448 | $0 | **$8,448** |
| -- | Maintenance Facility Repairs & Maintenance | $7,040 | $0 | **$7,040** |
| **Total Building and Facilities** | | **$165,903** | **$0** | **$165,903** |

## Other Equipment

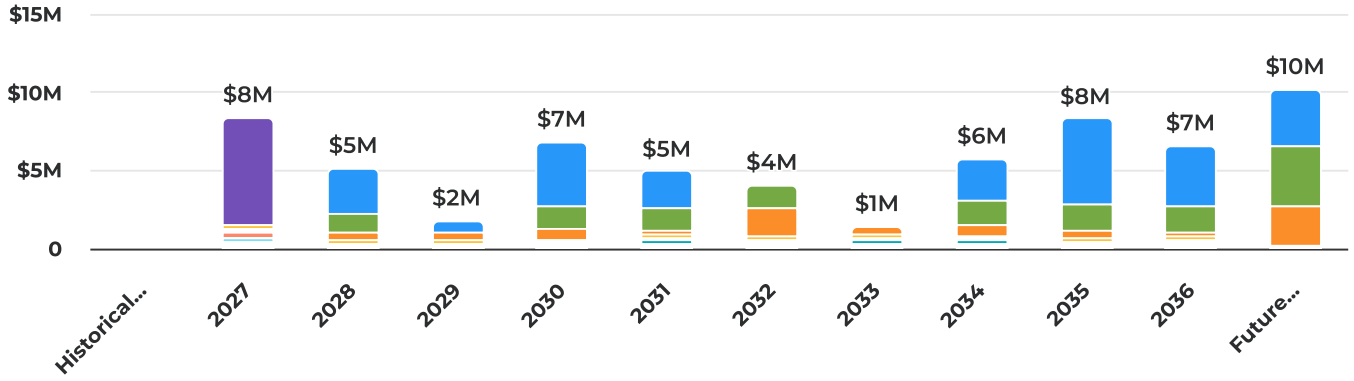
| Category | FY2027 | Future Budgeted | Total |
|---|---|---|---|
| Fitness Equipment Replacement Fund | $54,537 | $0 | **$54,537** |
| Radio Replacement Fund | $50,089 | $0 | **$50,089** |
| Upgrade lawn tractors | $39,322 | $0 | **$39,322** |
| Torque tool and accessories | $8,516 | $0 | **$8,516** |
| **Total Other Equipment** | **$152,464** | **$0** | **$152,464** |

## Station Capital Requests

| Category | FY2027 | Future Budgeted | Total |
|---|---|---|---|
| Gear room remodel NFPA 1851 compliance | $39,000 | $0 | **$39,000** |
| Upstairs bathroom replacement | $26,000 | $0 | **$26,000** |
| Landscaping on the West side of the station along Longview drive | $3,498 | $0 | **$3,498** |
| **Total Station Capital Requests** | **$68,498** | **$0** | **$68,498** |

# Capital Improvement Multi-Year Plan

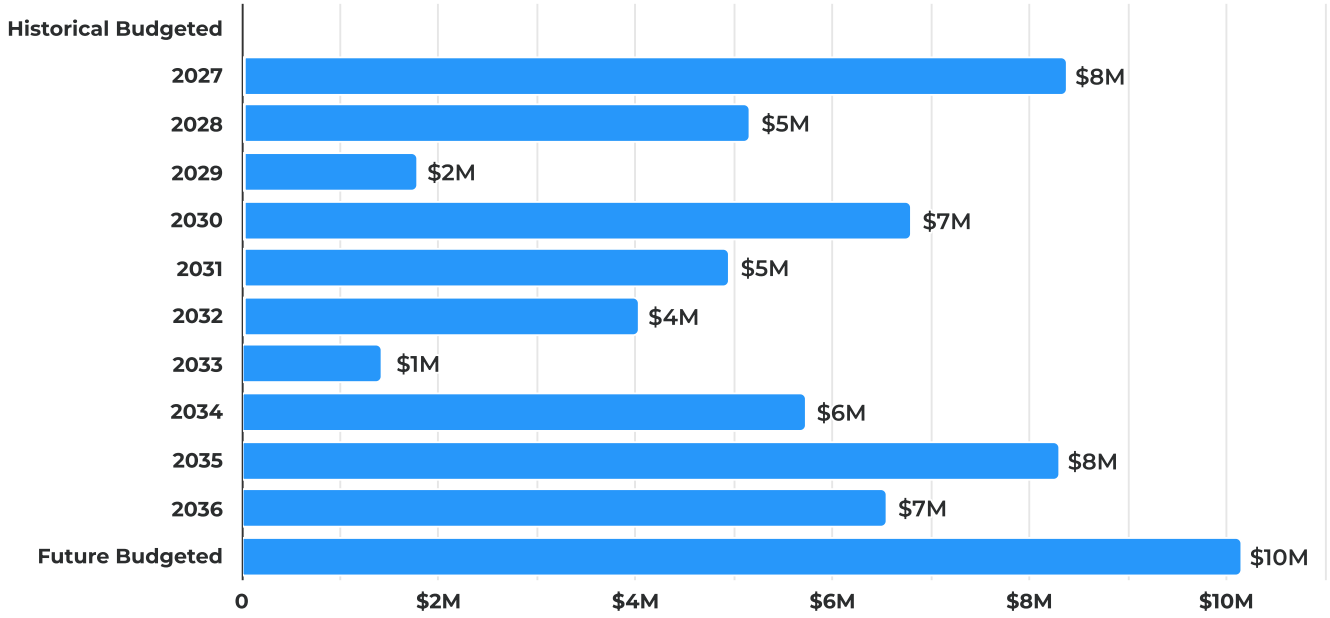
## FY27 - FY36 Total Funding Requested by Department (including Historical Budgeted, Future Budgeted)




*Funding by Department Totals (all years)*

| | | |
|---|---|---|
| Engine Replacement Program | **$25,604,729** | 40.55% |
| Ambulance Replacement | **$14,219,636** | 22.52% |
| Fleet Replacement Program | **$8,428,257** | 13.35% |
| Mead | **$6,882,926** | 10.90% |
| SCBA Replacement | **$2,024,590** | 3.21% |
| Station Capital Improvements | **$1,113,666** | 1.76% |
| EMS Monitor Replacment | **$928,717** | 1.47% |
| Wellness Program Equip | **$685,961** | 1.09% |
| Extrication Equip Replacement | **$605,688** | 0.96% |
| Radio Replacement Plan | **$593,074** | 0.94% |
| Meadow Street | **$346,596** | 0.55% |
| EMS Equip Replacement | **$294,324** | 0.47% |
| Wildland Utility Replacement | **$258,263** | 0.41% |
| TIC Replacement | **$207,898** | 0.33% |
| Emergency Operations | **$203,000** | 0.32% |
| Station 4 Capital Improvements | **$133,498** | 0.21% |
| Engine Replacement-Strategic | **$127,000** | 0.20% |
| Fleet Replacement-Strategic | **$126,500** | 0.20% |
| Admin Bldg Improvements | **$106,258** | 0.17% |
| Auto Pulse | **$100,664** | 0.16% |
| Maintenance Shop | **$88,546** | 0.14% |
| EMS Stair Chair Replacement | **$48,983** | 0.08% |
| Maintenance Shop | **$8,516** | 0.01% |

## FY27 - FY36 Capital Cost Breakdown (including Historical Budgeted, Future Budgeted)

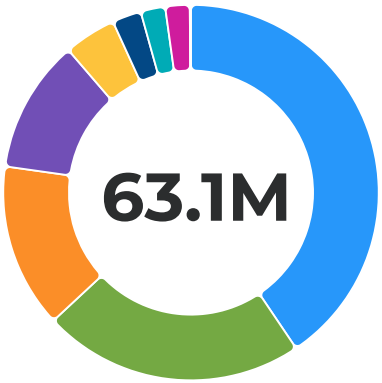



*Capital Cost Totals (all years)*

| | | |
|---|---|---|
| Capital Costs | **$63,137,289** | 99.82% |
| Operational Costs | **$115,200** | 0.18% |

# Capital Improvement Plan - Project Types

## FY27 - FY36 Capital Costs By Project Type (including Historical Budgeted, Future Budgeted)




| | | | |
|---|---|---|---|
| Apparatus | **$25,604,729** | 40.55% |
| Ambulance | **$14,219,636** | 22.52% |
| Fleet and Utility Vehicles | **$8,940,020** | 14.16% |
| New Station Construction | **$7,229,522** | 11.45% |
| Firefighting Equipment | **$2,838,176** | 4.50% |
| EMS Equipment | **$1,575,688** | 2.50% |
| Building and Facilities | **$1,334,148** | 2.11% |
| Other Equipment | **$1,326,873** | 2.10% |
| Station Capital Requests | **$68,498** | 0.11% |

## Apparatus

| Category | FY2027 | FY2028 | FY2029 | FY2030 | FY2031 | FY2032 | FY2033 | FY2034 | FY2035 |
|---|---|---|---|---|---|---|---|---|---|
| Engine Replacement Fund | $0 | $2,878,740 | $0 | $0 | $2,322,914 | $0 | $0 | $0 | $3,731,606 |
| Aerial Apparatus Replacement Fund | $0 | $0 | $0 | $2,310,863 | $0 | $0 | $0 | $0 | $0 |
| Type 3 Engine Replacement Plan | $0 | $0 | $693,774 | $1,438,888 | $0 | $0 | $0 | $0 | $862,761 |
| Brush Truck Replacement Fund | $0 | $0 | $0 | $383,370 | $0 | $0 | $0 | $1,330,009 | $919,478 |
| Custom Rescue Engine | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $1,297,971 | $0 |
| **Total Apparatus** | **$0** | **$2,878,740** | **$693,774** | **$4,133,121** | **$2,322,914** | **$0** | **$0** | **$2,627,980** | **$5,513,845** |

| Category *(continued from above)* ↑ | FY2036 | Future Budgeted | Total |
|---|---|---|---|
| Engine Replacement Fund | $3,869,677 | $0 | **$12,802,937** |
| Aerial Apparatus Replacement Fund | $0 | $3,564,678 | **$5,875,541** |
| Type 3 Engine Replacement Plan | $0 | $0 | **$2,995,423** |
| Brush Truck Replacement Fund | $0 | $0 | **$2,632,857** |
| Custom Rescue Engine | $0 | $0 | **$1,297,971** |
| **Total Apparatus** | **$3,869,677** | **$3,564,678** | **$25,604,729** |

## Ambulance

| Category | FY2027 | FY2028 | FY2029 | FY2030 | FY2031 | FY2032 | FY2033 | FY2034 |
|---|---|---|---|---|---|---|---|---|
| Ambulance Replacement Fund | $0 | $0 | $0 | $1,361,117 | $1,411,478 | $1,463,654 | $0 | $1,577,022 |
| Replacement for M205 and M206 | $0 | $1,214,340 | $0 | $0 | $0 | $0 | $0 | $0 |
| **Total Ambulance** | **$0** | **$1,214,340** | **$0** | **$1,361,117** | **$1,411,478** | **$1,463,654** | **$0** | **$1,577,022** |

| Category *(continued from above)* ↑ | FY2035 | FY2036 | Future Budgeted | Total |
|---|---|---|---|---|
| Ambulance Replacement Fund | $1,632,364 | $1,692,596 | $3,867,065 | **$13,005,296** |
| Replacement for M205 and M206 | $0 | $0 | $0 | **$1,214,340** |
| **Total Ambulance** | **$1,632,364** | **$1,692,596** | **$3,867,065** | **$14,219,636** |

## Fleet and Utility Vehicles

| Category | FY2027 | FY2028 | FY2029 | FY2030 | FY2031 | FY2032 | FY2033 | FY2034 | FY2035 |
|---|---|---|---|---|---|---|---|---|---|
| Tender & Tanker Vehicle Replacement fund | $0 | $0 | $0 | $61,337 | $0 | $1,319,127 | $0 | $0 | $0 |
| Staff Vehicle Replacement Plan | $0 | $175,668 | $182,168 | $341,350 | $195,897 | $203,145 | $421,324 | $327,685 | $113,270 |
| BC & Medical Officer Vehicle Replacement Fund | $0 | $126,203 | $130,873 | $135,715 | $0 | $145,763 | $151,344 | $156,942 | $0 |
| Utility/Squad/Bobcat Replacement Plan | $0 | $0 | $136,034 | $0 | $146,287 | $151,700 | $0 | $214,072 | $169,169 |
| Pool and staff vehicles | $0 | $250,956 | $130,120 | $202,401 | $0 | $0 | $0 | $0 | $167,801 |
| UTV & Side-by-side vehicles | $0 | $0 | $0 | $42,934 | $0 | $46,169 | $47,878 | $0 | $0 |
| Ram 5500 cab and chassis with flatbed | $127,000 | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Replace current SAM 202 | $126,500 | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| **Total Fleet and Utility Vehicles** | **$253,500** | **$552,827** | **$579,195** | **$783,737** | **$342,184** | **$1,865,904** | **$620,546** | **$698,699** | **$450,240** |

| Category *(continued from above)* ↑ | FY2036 | Future Budgeted | Total |
|---|---|---|---|
| Tender & Tanker Vehicle Replacement fund | $0 | $1,764,073 | **$3,144,537** |
| Staff Vehicle Replacement Plan | $0 | $0 | **$1,960,507** |
| BC & Medical Officer Vehicle Replacement Fund | $165,210 | $357,836 | **$1,369,886** |
| Utility/Squad/Bobcat Replacement Plan | $0 | $384,787 | **$1,202,049** |
| Pool and staff vehicles | $0 | $0 | **$751,278** |
| UTV & Side-by-side vehicles | $0 | $121,282 | **$258,263** |
| Ram 5500 cab and chassis with flatbed | $0 | $0 | **$127,000** |
| Replace current SAM 202 | $0 | $0 | **$126,500** |
| **Total Fleet and Utility Vehicles** | **$165,210** | **$2,627,978** | **$8,940,020** |

## New Station Construction

| Project No. / Category | | FY2027 | FY2028 | FY2029 | FY2030 | FY2031 | FY2032 | FY2033 | FY2034 | FY2035 | FY2036 | Future Budgeted |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| 99040 | Station 14 - Mead | $6,882,926 | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| | Station 15 - Erie | $346,596 | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| **Total New Station Construction** | | **$7,229,522** | **$0** | **$0** | **$0** | **$0** | **$0** | **$0** | **$0** | **$0** | **$0** | **$0** |

| Project No. / Category *(continued from above)* ↑ | | Total |
|---|---|---|
| 99040 | Station 14 - Mead | **$6,882,926** |
| | Station 15 - Erie | **$346,596** |
| **Total New Station Construction** | | **$7,229,522** |

## Firefighting Equipment

| Category | FY2027 | FY2028 | FY2029 | FY2030 | FY2031 | FY2032 | FY2033 | FY2034 | FY2035 |
|---|---|---|---|---|---|---|---|---|---|
| SCBA Replacement Fund | $160,964 | $169,012 | $177,463 | $186,336 | $195,653 | $205,436 | $215,707 | $226,493 | $237,818 |
| Extrication Equipment Replacement Fund | $48,155 | $50,563 | $53,091 | $55,745 | $58,533 | $61,459 | $64,532 | $67,759 | $71,147 |
| Thermal Imaging Camera Replacement Fund | $0 | $40,332 | $0 | $0 | $0 | $0 | $0 | $0 | $65,015 |
| Thermal Imager Replacement for 5 | $48,615 | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| **Total Firefighting Equipment** | **$257,734** | **$259,907** | **$230,554** | **$242,081** | **$254,186** | **$266,895** | **$280,239** | **$294,252** | **$373,980** |

| Category *(continued from above)* ↑ | FY2036 | Future Budgeted | Total |
|---|---|---|---|
| SCBA Replacement Fund | $249,708 | $0 | **$2,024,590** |
| Extrication Equipment Replacement Fund | $74,704 | $0 | **$605,688** |
| Thermal Imaging Camera Replacement Fund | $53,936 | $0 | **$159,283** |
| Thermal Imager Replacement for 5 | $0 | $0 | **$48,615** |
| **Total Firefighting Equipment** | **$378,348** | **$0** | **$2,838,176** |

## EMS Equipment

| Category | FY2027 | FY2028 | FY2029 | FY2030 | FY2031 | FY2032 | FY2033 | FY2034 | FY2035 |
|---|---|---|---|---|---|---|---|---|---|
| EMS Monitors Replacement Fund | $0 | $0 | $0 | $0 | $262,123 | $135,911 | $211,409 | $219,231 | $0 |
| EMS Equipment Replacement Fund | $23,400 | $24,570 | $25,799 | $27,089 | $28,443 | $29,865 | $31,358 | $32,926 | $34,573 |
| LifePak 35 cardiac monitors | $170,000 | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Auto-pulse Replacement Fund | $0 | $0 | $0 | $0 | $43,994 | $0 | $0 | $0 | $0 |
| Motorized Stair Chair Replacement fund | $0 | $0 | $0 | $0 | $21,394 | $0 | $0 | $0 | $0 |
| Cadaver labs | $33,000 | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| **Total EMS Equipment** | **$226,400** | **$24,570** | **$25,799** | **$27,089** | **$355,954** | **$165,776** | **$242,767** | **$252,157** | **$34,573** |

| Category *(continued from above)* ↑ | FY2036 | Future Budgeted | Total |
|---|---|---|---|
| EMS Monitors Replacement Fund | $100,043 | $0 | **$928,717** |
| EMS Equipment Replacement Fund | $36,301 | $0 | **$294,324** |
| LifePak 35 cardiac monitors | $0 | $0 | **$170,000** |
| Auto-pulse Replacement Fund | $0 | $56,670 | **$100,664** |
| Motorized Stair Chair Replacement fund | $0 | $27,589 | **$48,983** |
| Cadaver labs | $0 | $0 | **$33,000** |
| **Total EMS Equipment** | **$136,344** | **$84,259** | **$1,575,688** |

## Building and Facilities

| Project No. / Category | | FY2027 | FY2028 | FY2029 | FY2030 | FY2031 | FY2032 | FY2033 | FY2034 | FY2035 |
|---|---|---|---|---|---|---|---|---|---|---|
| **91000** | Station Major Repairs | $85,415 | $89,686 | $94,170 | $98,879 | $103,823 | $109,014 | $114,465 | $120,188 | $126,197 |
| -- | Monarch Park Place Repairs & Maintenance | $8,448 | $8,870 | $9,314 | $9,780 | $10,269 | $10,782 | $11,321 | $11,887 | $12,481 |
| -- | Maintenance Facility Repairs & Maintenance | $7,040 | $7,392 | $7,761 | $8,149 | $8,557 | $8,985 | $9,434 | $9,906 | $10,401 |
| -- | Replace generator at Station 4 | $65,000 | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| **Total Building and Facilities** | | **$165,903** | **$105,948** | **$111,245** | **$116,808** | **$122,649** | **$128,781** | **$135,220** | **$141,981** | **$149,079** |

| Project No. / Category *(continued from above)* ↑ | | FY2036 | Future Budgeted | Total |
|---|---|---|---|---|
| **91000** | Station Major Repairs | $132,507 | $0 | **$1,074,344** |
| -- | Monarch Park Place Repairs & Maintenance | $13,106 | $0 | **$106,258** |
| -- | Maintenance Facility Repairs & Maintenance | $10,921 | $0 | **$88,546** |
| -- | Replace generator at Station 4 | $0 | $0 | **$65,000** |
| **Total Building and Facilities** | | **$156,534** | **$0** | **$1,334,148** |

## Other Equipment

| Category | FY2027 | FY2028 | FY2029 | FY2030 | FY2031 | FY2032 | FY2033 | FY2034 | FY2035 |
|---|---|---|---|---|---|---|---|---|---|
| Fitness Equipment Replacement Fund | $54,537 | $57,264 | $60,127 | $63,133 | $66,290 | $69,605 | $73,085 | $76,739 | $80,576 |
| Radio Replacement Fund | $50,089 | $51,942 | $53,864 | $55,857 | $57,924 | $60,067 | $62,290 | $64,594 | $66,984 |
| Upgrade lawn tractors | $39,322 | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| Torque tool and accessories | $8,516 | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 |
| **Total Other Equipment** | **$152,464** | **$109,206** | **$113,991** | **$118,990** | **$124,214** | **$129,672** | **$135,375** | **$141,333** | **$147,560** |

| Category *(continued from above)* ↑ | FY2036 | Future Budgeted | Total |
|---|---|---|---|
| Fitness Equipment Replacement Fund | $84,605 | $0 | **$685,961** |
| Radio Replacement Fund | $69,463 | $0 | **$593,074** |
| Upgrade lawn tractors | $0 | $0 | **$39,322** |
| Torque tool and accessories | $0 | $0 | **$8,516** |

| Category *(continued from above)* ↑ | FY2036 | Future Budgeted | Total |
|---|---|---|---|
| **Total Other Equipment** | **$154,068** | **$0** | **$1,326,873** |

## Station Capital Requests

| Category | FY2027 | FY2028 | FY2029 | FY2030 | FY2031 | FY2032 | FY2033 | FY2034 | FY2035 | FY2036 | Future Budgeted | Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Gear room remodel NFPA 1851 compliance | $39,000 | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 | **$39,000** |
| Upstairs bathroom replacement | $26,000 | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 | **$26,000** |
| Landscaping on the West side of the station along Longview drive | $3,498 | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 | **$3,498** |
| **Total Station Capital Requests** | **$68,498** | **$0** | **$0** | **$0** | **$0** | **$0** | **$0** | **$0** | **$0** | **$0** | **$0** | **$68,498** |

# Capital Projects

# Ambulance Replacement Fund

## Overview

| | |
|---|---|
| **Request Owner** | Tonya Olson, Director of Finance |
| **Department** | Ambulance Replacement |
| **Type** | Capital Equipment |
| **Project Type** | Ambulance |
| **Strategic Goal Alignment** | Community Response & Outreach |

## Description

Replacement plan for ambulances currently in service.

## Details

**New Purchase or Replacement:** Replacement **Useful Life:** 4

## Capital Costs

FY2027 Budget
**$0**

Total Budget (all years)
**$9.14M**

Project Total
**$13M**

### Detailed Breakdown

| Category | Historical Budgeted | FY2030 *Requested* | FY2031 *Requested* | FY2032 *Requested* | FY2034 *Requested* | FY2035 *Requested* | FY2036 *Requested* |
|---|---|---|---|---|---|---|---|
| Ambulance Purchase Cost | $0 | $944,539 | $979,486 | $1,015,726 | $1,095,284 | $1,132,696 | $1,174,604 |
| Equipment add-on | $0 | $351,574 | $364,582 | $378,024 | $406,566 | $421,610 | $437,154 |
| Loose tools | $0 | $65,004 | $67,410 | $69,904 | $75,172 | $78,058 | $80,838 |
| **Total** | **$0** | **$1,361,117** | **$1,411,478** | **$1,463,654** | **$1,577,022** | **$1,632,364** | **$1,692,596** |

| Category *(continued from above)* ↑ | Future Budgeted | Total |
|---|---|---|
| Ambulance Purchase Cost | $2,753,001 | **$9,095,336** |
| Equipment add-on | $940,204 | **$3,299,714** |
| Loose tools | $173,860 | **$610,246** |
| **Total** | **$3,867,065** | **$13,005,296** |

# Replacement for M205 and M206

## Overview

| | |
|---|---|
| **Request Owner** | Bill Humphries, Maintenance Manager |
| **Department** | Ambulance Replacement |
| **Type** | Capital Equipment |
| **Project Type** | Ambulance |
| **Strategic Goal Alignment** | Administrative & Mission Support |

## Description

New ambulances to replace M205 and M206. M205 is the oldest of the front-line fleet, and M206 is accumulating mileage at an accelerated rate. Replacing these now will also help to increase our reserve fleet or allow us to eliminate 2 of our oldest reserves if we can afford to reduce the vehicle count. Pricing is based on the capital replacement schedule.

Note: Useful life is based on 4 years of front line service as reflected in the capital replacement schedule.

This order would not be placed until Q2 of 2027 for delivery in 2028, or approximately 14–18 months from the order date.

## Details

**New Purchase or Replacement:** Replacement **Useful Life:** 4

## Capital Costs

FY2027 Budget
**$0**

Total Budget (all years)
**$1.21M**

Project Total
**$1.21M**

### Detailed Breakdown

| Category | Historical Budgeted | FY2028 *Requested* | Future Budgeted | Total |
|---|---|---|---|---|
| Ambulance Purchase Cost | $0 | $827,000 | $0 | **$827,000** |
| Equipment add-on | $0 | $326,892 | $0 | **$326,892** |
| Loose tools | $0 | $60,448 | $0 | **$60,448** |
| **Total** | **$0** | **$1,214,340** | **$0** | **$1,214,340** |

# Aerial Apparatus Replacement Fund

## Overview

| | |
|---|---|
| **Request Owner** | Tonya Olson, Director of Finance |
| **Department** | Engine Replacement Program |
| **Type** | Capital Equipment |
| **Project Type** | Apparatus |
| **Strategic Goal Alignment** | Community Response & Outreach |

## Description

Aerial replacement schedule for Ladder T206 and Tower TW205

## Details

**New Purchase or Replacement:** Replacement

**Useful Life:** 10 or more years

### Notes

Category 7 & 8 on apparatus replacement schedule.

## Capital Costs

FY2027 Budget
**$0**

Total Budget (all years)
**$2.31M**

Project Total
**$5.88M**

### Detailed Breakdown

| Category | Historical Budgeted | FY2030 *Requested* | Future Budgeted | Total |
|---|---|---|---|---|
| Apparatus Purchase Cost | $0 | $2,245,347 | $3,480,190 | **$5,725,537** |
| Loose tools | $0 | $65,516 | $84,488 | **$150,004** |
| **Total** | **$0** | **$2,310,863** | **$3,564,678** | **$5,875,541** |

# Brush Truck Replacement Fund

## Overview

| | |
|---|---|
| **Request Owner** | Tonya Olson, Director of Finance |
| **Department** | Engine Replacement Program |
| **Type** | Capital Equipment |
| **Project Type** | Apparatus |
| **Strategic Goal Alignment** | Community Response & Outreach |

## Description

Project funding to plan for replacement of capital Brush trucks already in service.

## Details

**New Purchase or Replacement:** Replacement

**Useful Life:** 10 or more years

### Notes

Category 9 on apparatus replacement schedule

## Capital Costs

FY2027 Budget
**$0**

Total Budget (all years)
**$2.63M**

Project Total
**$2.63M**

### Detailed Breakdown

| Category | Historical Budgeted | FY2030 *Requested* | FY2034 *Requested* | FY2035 *Requested* | Future Budgeted | Total |
|---|---|---|---|---|---|---|
| Apparatus Purchase Cost | $0 | $365,823 | $1,269,133 | $877,394 | $0 | **$2,512,350** |
| Loose tools | $0 | $17,547 | $60,876 | $42,084 | $0 | **$120,507** |
| Equipment add-on | $0 | $0 | $0 | $0 | $0 | **$0** |
| **Total** | **$0** | **$383,370** | **$1,330,009** | **$919,478** | **$0** | **$2,632,857** |

# Custom Rescue Engine

## Overview

| | |
|---|---|
| **Request Owner** | Tonya Olson, Director of Finance |
| **Department** | Engine Replacement Program |
| **Type** | Capital Equipment |
| **Project Type** | Apparatus |
| **Strategic Goal Alignment** | Community Response & Outreach |

## Description

Replacement plan for frontline rescue truck (E215).

## Details

**New Purchase or Replacement:** Replacement

**Useful Life:** 10 or more years

### Notes

Category 15 on apparatus replacement schedule.

## Capital Costs

| FY2027 Budget | Total Budget (all years) | Project Total |
|---|---|---|
| **$0** | **$1.3M** | **$1.3M** |

### Detailed Breakdown

| Category | Historical Budgeted | FY2034 *Requested* | Future Budgeted | Total |
|---|---|---|---|---|
| Apparatus Purchase Cost | $0 | $1,297,971 | $0 | **$1,297,971** |
| **Total** | **$0** | **$1,297,971** | **$0** | **$1,297,971** |

# Engine Replacement Fund

## Overview

| | |
|---|---|
| **Request Owner** | Tonya Olson, Director of Finance |
| **Department** | Engine Replacement Program |
| **Type** | Capital Equipment |
| **Project Type** | Apparatus |
| **Strategic Goal Alignment** | Community Response & Outreach |

## Description

Replacement plan for frontline engines currently in service.

## Details

**New Purchase or Replacement:** Replacement

**Useful Life:** 10 or more years

### Notes

Category 4 & 5 on apparatus replacement schedule.

## Capital Costs

| FY2027 Budget | Total Budget (all years) | Project Total |
|---|---|---|
| **$0** | **$12.8M** | **$12.8M** |

### Detailed Breakdown

| Category | Historical Budgeted | FY2028 *Requested* | FY2031 *Requested* | FY2035 *Requested* | FY2036 *Requested* | Future Budgeted | Total |
|---|---|---|---|---|---|---|---|
| Apparatus Purchase Cost | $0 | $2,476,026 | $1,857,208 | $3,193,056 | $3,311,199 | $0 | **$10,837,489** |
| Loose tools | $0 | $402,714 | $465,706 | $538,550 | $558,478 | $0 | **$1,965,448** |
| **Total** | **$0** | **$2,878,740** | **$2,322,914** | **$3,731,606** | **$3,869,677** | **$0** | **$12,802,937** |

# Type 3 Engine Replacement Plan

## Overview

| | |
|---|---|
| **Request Owner** | Tonya Olson, Director of Finance |
| **Department** | Engine Replacement Program |
| **Type** | Capital Equipment |
| **Project Type** | Apparatus |
| **Strategic Goal Alignment** | Community Response & Outreach |

## Description

Replacement plan for the Type 3 engines currently in service.

## Details

**New Purchase or Replacement:** Replacement

**Useful Life:** 10 or more years

### Notes

Schedule 10 on the apparatus replacement schedule.

## Capital Costs

FY2027 Budget
**$0**

Total Budget (all years)
**$3M**

Project Total
**$3M**

### Detailed Breakdown

| Category | Historical Budgeted | FY2029 *Requested* | FY2030 *Requested* | FY2035 *Requested* | Future Budgeted | Total |
|---|---|---|---|---|---|---|
| Apparatus Purchase Cost | $0 | $693,774 | $1,438,888 | $862,761 | $0 | **$2,995,423** |
| **Total** | **$0** | **$693,774** | **$1,438,888** | **$862,761** | **$0** | **$2,995,423** |

# Maintenance Facility Repairs & Maintenance

## Overview

| | |
|---|---|
| **Request Owner** | Tonya Olson, Director of Finance |
| **Department** | Maintenance Shop |
| **Type** | Capital Improvement |
| **Project Type** | Building and Facilities |
| **Strategic Goal Alignment** | Administrative & Mission Support |
| **Estimated Start Date** | 01/1/2027 |
| **Estimated Completion Date** | 12/31/2027 |

## Description

This is to reserve annual funding for unplanned major repairs at the maintenance shop.

## Details

**Type of Project:** Major Repair & Maintenance

## Capital Costs

| FY2027 Budget | Total Budget (all years) | Project Total |
|---|---|---|
| **$7.04K** | **$88.5K** | **$88.5K** |

### Detailed Breakdown

| Category | Historical Budgeted | FY2027 *Requested* | FY2028 *Requested* | FY2029 *Requested* | FY2030 *Requested* | FY2031 *Requested* | FY2032 *Requested* | FY2033 *Requested* |
|---|---|---|---|---|---|---|---|---|
| Repairs/Improvements | $0 | $7,040 | $7,392 | $7,761 | $8,149 | $8,557 | $8,985 | $9,434 |
| **Total** | **$0** | **$7,040** | **$7,392** | **$7,761** | **$8,149** | **$8,557** | **$8,985** | **$9,434** |

| Category *(continued from above)* ↑ | FY2034 *Requested* | FY2035 *Requested* | FY2036 *Requested* | Future Budgeted | Total |
|---|---|---|---|---|---|
| Repairs/Improvements | $9,906 | $10,401 | $10,921 | $0 | **$88,546** |
| **Total** | **$9,906** | **$10,401** | **$10,921** | **$0** | **$88,546** |

# Monarch Park Place Repairs & Maintenance

## Overview

| | |
|---|---|
| **Request Owner** | Tonya Olson, Director of Finance |
| **Department** | Admin Bldg Improvements |
| **Type** | Capital Improvement |
| **Project Type** | Building and Facilities |
| **Strategic Goal Alignment** | Administrative & Mission Support |
| **Estimated Start Date** | 01/1/2027 |
| **Estimated Completion Date** | 12/31/2027 |

## Description

This is to reserve annual funding for unplanned major repairs at Monarch Park Place.

## Details

**Type of Project:** Major Repair & Maintenance

## Capital Costs

| FY2027 Budget | Total Budget (all years) | Project Total |
|---|---|---|
| **$8.45K** | **$106K** | **$106K** |

### Detailed Breakdown

| Category | Historical Budgeted | FY2027 *Requested* | FY2028 *Requested* | FY2029 *Requested* | FY2030 *Requested* | FY2031 *Requested* | FY2032 *Requested* | FY2033 *Requested* |
|---|---|---|---|---|---|---|---|---|
| Repairs/Improvements | $0 | $8,448 | $8,870 | $9,314 | $9,780 | $10,269 | $10,782 | $11,321 |
| **Total** | **$0** | **$8,448** | **$8,870** | **$9,314** | **$9,780** | **$10,269** | **$10,782** | **$11,321** |

| Category *(continued from above)* ↑ | FY2034 *Requested* | FY2035 *Requested* | FY2036 *Requested* | Future Budgeted | Total |
|---|---|---|---|---|---|
| Repairs/Improvements | $11,887 | $12,481 | $13,106 | $0 | **$106,258** |
| **Total** | **$11,887** | **$12,481** | **$13,106** | **$0** | **$106,258** |

# Replace generator at Station 4

## Overview

| | |
|---|---|
| **Request Owner** | Bill Humphries, Maintenance Manager |
| **Department** | Station 4 Capital Improvements |
| **Type** | Capital Improvement |
| **Project Type** | Building and Facilities |
| **Strategic Goal Alignment** | Administrative & Mission Support |
| **Estimated Start Date** | 04/13/2027 |
| **Estimated Completion Date** | 05/31/2027 |

## Description

The backup power generator for Station 4 is underpowered and has become unreliable. I recommend replacing the current device with one that can power the station when needed.

The cost includes estimated labor for removing the old equipment and installing the new equipment.

Post-installation operational costs are unknown, but include yearly preventive maintenance and inspections, and the fuel to run the generator[natural gas].

## Details

**Type of Project:** Major Repair & Maintenance

## Supplemental Attachments

St 4 Generator Est not installed.pdf
Generator and ATS est. cost for Station 4, not including installation and disposal of the old equipment.

## Capital Costs

FY2027 Budget
**$65K**

Total Budget (all years)
**$65K**

Project Total
**$65K**

### Detailed Breakdown

| Category | Historical Budgeted | FY2027 *Requested* | Future Budgeted | Total |
|---|---|---|---|---|
| Repairs/Improvements | $0 | $65,000 | $0 | **$65,000** |
| **Total** | **$0** | **$65,000** | **$0** | **$65,000** |

# Station Major Repairs

## Overview

| | |
|---|---|
| **Request Owner** | Tonya Olson, Director of Finance |
| **Department** | Station Capital Improvements |
| **Type** | Capital Improvement |
| **Project Type** | Building and Facilities |
| **Project Number** | 91000 |
| **Strategic Goal Alignment** | Community Response & Outreach |
| **Estimated Start Date** | 01/1/2027 |
| **Estimated Completion Date** | 12/31/2027 |

## Description

This is to reserve annual funding for unplanned major repairs at stations.

## Details

**Type of Project:** Major Repair & Maintenance

## Capital Costs

FY2027 Budget
**$85.4K**

Total Budget (all years)
**$1.07M**

Project Total
**$1.07M**

### Detailed Breakdown

| Category | Historical Budgeted | FY2027 *Requested* | FY2028 *Requested* | FY2029 *Requested* | FY2030 *Requested* | FY2031 *Requested* | FY2032 *Requested* | FY2033 *Requested* |
|---|---|---|---|---|---|---|---|---|
| Repairs/Improvements | $0 | $85,415 | $89,686 | $94,170 | $98,879 | $103,823 | $109,014 | $114,465 |
| **Total** | **$0** | **$85,415** | **$89,686** | **$94,170** | **$98,879** | **$103,823** | **$109,014** | **$114,465** |

| Category *(continued from above)* ↑ | FY2034 *Requested* | FY2035 *Requested* | FY2036 *Requested* | Future Budgeted | Total |
|---|---|---|---|---|---|
| Repairs/Improvements | $120,188 | $126,197 | $132,507 | $0 | **$1,074,344** |
| **Total** | **$120,188** | **$126,197** | **$132,507** | **$0** | **$1,074,344** |

# Auto-pulse Replacement Fund

## Overview

| | |
|---|---|
| **Request Owner** | Tonya Olson, Director of Finance |
| **Department** | Auto Pulse |
| **Type** | Capital Equipment |
| **Project Type** | EMS Equipment |
| **Strategic Goal Alignment** | Community Response & Outreach |

## Description

To replace two auto-pulse equipment currently in service.

## Details

**New Purchase or Replacement:** Replacement

## Capital Costs

FY2027 Budget
**$0**

Total Budget (all years)
**$44K**

Project Total
**$101K**

### Detailed Breakdown

| Category | Historical Budgeted | FY2031 *Requested* | Future Budgeted | Total |
|---|---|---|---|---|
| Equipment | $0 | $43,994 | $56,670 | **$100,664** |
| **Total** | **$0** | **$43,994** | **$56,670** | **$100,664** |

# Cadaver labs

## Overview

| | |
|---|---|
| **Request Owner** | Paul Johnson, Division Chief EMS |
| **Department** | Emergency Operations |
| **Type** | Capital Equipment |
| **Project Type** | EMS Equipment |
| **Strategic Goal Alignment** | Training & Professional Development, Administrative & Mission Support |

## Description

purchase of 3 cadavers for ongoing high-level training. Additionally, this allows to check off certain skills required for our waivered skills.

## Details

**New Purchase or Replacement:** New

### Notes

this is an ongoing practice we would like to continue. there is no better realistic training we can provide than cadavers. We have committed to making this happen at least every other year as the commitment is large.

## Capital Costs

| FY2027 Budget | Total Budget (all years) | Project Total |
|---|---|---|
| **$33K** | **$33K** | **$33K** |

### Detailed Breakdown

| Category | Historical Budgeted | FY2027 *Requested* | Future Budgeted | Total |
|---|---|---|---|---|
| Equipment | $0 | $33,000 | $0 | **$33,000** |
| **Total** | **$0** | **$33,000** | **$0** | **$33,000** |

# EMS Equipment Replacement Fund

## Overview

| | |
|---|---|
| **Request Owner** | Tonya Olson, Director of Finance |
| **Department** | EMS Equip Replacement |
| **Type** | Capital Equipment |
| **Project Type** | EMS Equipment |
| **Strategic Goal Alignment** | Community Response & Outreach |

## Description

This is to capture an amount of annual funding to replace AED's & manikins when needed.

## Details

**New Purchase or Replacement:** Replacement

## Capital Costs

FY2027 Budget
**$23.4K**

Total Budget (all years)
**$294K**

Project Total
**$294K**

### Detailed Breakdown

| Category | Historical Budgeted | FY2027 *Requested* | FY2028 *Requested* | FY2029 *Requested* | FY2030 *Requested* | FY2031 *Requested* | FY2032 *Requested* | FY2033 *Requested* |
|---|---|---|---|---|---|---|---|---|
| Equipment | $0 | $23,400 | $24,570 | $25,799 | $27,089 | $28,443 | $29,865 | $31,358 |
| **Total** | **$0** | **$23,400** | **$24,570** | **$25,799** | **$27,089** | **$28,443** | **$29,865** | **$31,358** |

| Category *(continued from above)* ↑ | FY2034 *Requested* | FY2035 *Requested* | FY2036 *Requested* | Future Budgeted | Total |
|---|---|---|---|---|---|
| Equipment | $32,926 | $34,573 | $36,301 | $0 | **$294,324** |
| **Total** | **$32,926** | **$34,573** | **$36,301** | **$0** | **$294,324** |

# EMS Monitors Replacement Fund

## Overview

| | |
|---|---|
| **Request Owner** | Tonya Olson, Director of Finance |
| **Department** | EMS Monitor Replacment |
| **Type** | Capital Equipment |
| **Project Type** | EMS Equipment |
| **Strategic Goal Alignment** | Community Response & Outreach |

## Description

Replacement plan to replace EMS monitors when due.

## Details

**New Purchase or Replacement:** Replacement

## Capital Costs

FY2027 Budget
**$0**

Total Budget (all years)
**$929K**

Project Total
**$929K**

### Detailed Breakdown

| Category | Historical Budgeted | FY2031 *Requested* | FY2032 *Requested* | FY2033 *Requested* | FY2034 *Requested* | FY2036 *Requested* | Future Budgeted | Total |
|---|---|---|---|---|---|---|---|---|
| Equipment | $0 | $262,123 | $135,911 | $211,409 | $219,231 | $100,043 | $0 | **$928,717** |
| **Total** | **$0** | **$262,123** | **$135,911** | **$211,409** | **$219,231** | **$100,043** | **$0** | **$928,717** |

# LifePak 35 cardiac monitors

## Overview

| | |
|---|---|
| **Request Owner** | Paul Johnson, Division Chief EMS |
| **Department** | Emergency Operations |
| **Type** | Capital Equipment |
| **Project Type** | EMS Equipment |
| **Strategic Goal Alignment** | Administrative & Mission Support |

## Description

This is part of our ongoing project to upgrade all fire engines with cardiac monitors. Also, this will help start the rollout for putting the new monitor types on to the ambulances and the clock begins to run-out on our older monitors. Essentially, this will begin the multi-year upgrade as in 6-8 years we expect Stryker to stop supporting the older LP 15s.

## Images



LP 35

LifePak 35

## Details

**New Purchase or Replacement:** New

### Notes

If possible we would to purchase at least one on a grant this year, but grant funding has become scarce.

## Capital Costs

| FY2027 Budget | Total Budget (all years) | Project Total |
|---|---|---|
| **$170K** | **$170K** | **$170K** |

## Detailed Breakdown

| Category | Historical Budgeted | FY2027 *Requested* | Future Budgeted | Total |
|---|---|---|---|---|
| Equipment | $0 | $170,000 | $0 | **$170,000** |
| **Total** | **$0** | **$170,000** | **$0** | **$170,000** |

# Motorized Stair Chair Replacement fund

## Overview

| | |
|---|---|
| **Request Owner** | Tonya Olson, Director of Finance |
| **Department** | EMS Stair Chair Replacement |
| **Type** | Capital Equipment |
| **Project Type** | EMS Equipment |
| **Strategic Goal Alignment** | Community Response & Outreach |

## Description

This is to capture the amount of annual funding needed to replace stair chairs when needed.

## Details

**New Purchase or Replacement:** Replacement

## Capital Costs

| FY2027 Budget | Total Budget (all years) | Project Total |
|---|---|---|
| **$0** | **$21.4K** | **$49K** |

### Detailed Breakdown

| Category | Historical Budgeted | FY2031 *Requested* | Future Budgeted | Total |
|---|---|---|---|---|
| Equipment | $0 | $21,394 | $27,589 | **$48,983** |
| **Total** | **$0** | **$21,394** | **$27,589** | **$48,983** |

# Extrication Equipment Replacement Fund

## Overview

| | |
|---|---|
| **Request Owner** | Tonya Olson, Director of Finance |
| **Department** | Extrication Equip Replacement |
| **Type** | Capital Equipment |
| **Project Type** | Firefighting Equipment |
| **Strategic Goal Alignment** | Community Response & Outreach |

## Description

This is to capture an amount of annual funding needed to replace extrication sets when needed.

## Details

**New Purchase or Replacement:** Replacement

## Capital Costs

FY2027 Budget
**$48.2K**

Total Budget (all years)
**$606K**

Project Total
**$606K**

### Detailed Breakdown

| Category | Historical Budgeted | FY2027 *Requested* | FY2028 *Requested* | FY2029 *Requested* | FY2030 *Requested* | FY2031 *Requested* | FY2032 *Requested* | FY2033 *Requested* |
|---|---|---|---|---|---|---|---|---|
| Equipment | $0 | $48,155 | $50,563 | $53,091 | $55,745 | $58,533 | $61,459 | $64,532 |
| **Total** | **$0** | **$48,155** | **$50,563** | **$53,091** | **$55,745** | **$58,533** | **$61,459** | **$64,532** |

| Category *(continued from above)* ↑ | FY2034 *Requested* | FY2035 *Requested* | FY2036 *Requested* | Future Budgeted | Total |
|---|---|---|---|---|---|
| Equipment | $67,759 | $71,147 | $74,704 | $0 | **$605,688** |
| **Total** | **$67,759** | **$71,147** | **$74,704** | **$0** | **$605,688** |

# SCBA Replacement Fund

## Overview

| | |
|---|---|
| **Request Owner** | Tonya Olson, Director of Finance |
| **Department** | SCBA Replacement |
| **Type** | Capital Equipment |
| **Project Type** | Firefighting Equipment |
| **Strategic Goal Alignment** | Community Response & Outreach |

## Description

This is to capture an amount of annual funding to replace SCBA's when they become due.

## Details

**New Purchase or Replacement:** Replacement

## Capital Costs

FY2027 Budget
**$161K**

Total Budget (all years)
**$2.02M**

Project Total
**$2.02M**

### Detailed Breakdown

| Category | Historical Budgeted | FY2027 *Requested* | FY2028 *Requested* | FY2029 *Requested* | FY2030 *Requested* | FY2031 *Requested* | FY2032 *Requested* | FY2033 *Requested* |
|---|---|---|---|---|---|---|---|---|
| Equipment | $0 | $160,964 | $169,012 | $177,463 | $186,336 | $195,653 | $205,436 | $215,707 |
| **Total** | **$0** | **$160,964** | **$169,012** | **$177,463** | **$186,336** | **$195,653** | **$205,436** | **$215,707** |

| Category *(continued from above)* ↑ | FY2034 *Requested* | FY2035 *Requested* | FY2036 *Requested* | Future Budgeted | Total |
|---|---|---|---|---|---|
| Equipment | $226,493 | $237,818 | $249,708 | $0 | **$2,024,590** |
| **Total** | **$226,493** | **$237,818** | **$249,708** | **$0** | **$2,024,590** |

# Thermal Imager Replacement for 5

## Overview

| | |
|---|---|
| **Request Owner** | Luke Hawkins, Captain |
| **Department** | TIC Replacement |
| **Type** | Capital Equipment |
| **Project Type** | Firefighting Equipment |
| **Strategic Goal Alignment** | Organizational Climate, Administrative & Mission Support |

## Description

As Thermal Imagers age they are replaced prior to there end of life cycle. The 2027 year will need 7 imagers to be replaced. The current estimated cost is $9,200 for a Thermal Imager and Lanyard. The cost estimates are rounded up to the nearest $5000 to try to anticipate inflationary costs.

## Details

**New Purchase or Replacement:** Replacement

### Notes

Updated quote November 2026 $9,723 per TIC.

## Capital Costs

FY2027 Budget
**$48.6K**

Total Budget (all years)
**$48.6K**

Project Total
**$48.6K**

### Detailed Breakdown

| Category | Historical Budgeted | FY2027 *Requested* | Future Budgeted | Total |
|---|---|---|---|---|
| Equipment | $0 | $48,615 | $0 | **$48,615** |
| **Total** | **$0** | **$48,615** | **$0** | **$48,615** |

# Thermal Imaging Camera Replacement Fund

## Overview

| | |
|---|---|
| **Request Owner** | Tonya Olson, Director of Finance |
| **Department** | TIC Replacement |
| **Type** | Capital Equipment |
| **Project Type** | Firefighting Equipment |
| **Strategic Goal Alignment** | Community Response & Outreach |

## Description

Replacement fund for all Thermal Image Camera's currently in service.

## Details

**New Purchase or Replacement:** Replacement

## Capital Costs

| FY2027 Budget | Total Budget (all years) | Project Total |
|---|---|---|
| **$0** | **$159K** | **$159K** |

### Detailed Breakdown

| Category | Historical Budgeted | FY2028 *Requested* | FY2035 *Requested* | FY2036 *Requested* | Future Budgeted | Total |
|---|---|---|---|---|---|---|
| Equipment | $0 | $40,332 | $65,015 | $53,936 | $0 | **$159,283** |
| **Total** | **$0** | **$40,332** | **$65,015** | **$53,936** | **$0** | **$159,283** |

# BC & Medical Officer Vehicle Replacement Fund

## Overview

| | |
|---|---|
| **Request Owner** | Tonya Olson, Director of Finance |
| **Department** | Fleet Replacement Program |
| **Type** | Capital Equipment |
| **Project Type** | Fleet and Utility Vehicles |
| **Strategic Goal Alignment** | Community Response & Outreach |

## Description

Replacement plan for BC and Medical Officer command vehicles currently in service.

## Details

**New Purchase or Replacement:** Replacement **Useful Life:** 3 or Less

## Capital Costs

| FY2027 Budget | Total Budget (all years) | Project Total |
|---|---|---|
| **$0** | **$1.01M** | **$1.37M** |

### Detailed Breakdown

| Category | Historical Budgeted | FY2028 *Requested* | FY2029 *Requested* | FY2030 *Requested* | FY2032 *Requested* | FY2033 *Requested* | FY2034 *Requested* | FY2036 *Requested* |
|---|---|---|---|---|---|---|---|---|
| Vehicle Cost | $0 | $74,664 | $77,427 | $80,291 | $86,343 | $89,538 | $92,850 | $96,286 |
| Equipment add-on | $0 | $37,332 | $38,713 | $40,146 | $43,171 | $44,769 | $46,425 | $49,924 |
| Loose tools | $0 | $14,207 | $14,733 | $15,278 | $16,249 | $17,037 | $17,667 | $19,000 |
| **Total** | **$0** | **$126,203** | **$130,873** | **$135,715** | **$145,763** | **$151,344** | **$156,942** | **$165,210** |

| Category *(continued from above)* ↑ | Future Budgeted | Total |
|---|---|---|
| Vehicle Cost | $214,890 | **$812,289** |
| Equipment add-on | $103,542 | **$404,022** |
| Loose tools | $39,404 | **$153,575** |
| **Total** | **$357,836** | **$1,369,886** |

# Pool and staff vehicles

## Overview

| | |
|---|---|
| **Request Owner** | Tonya Olson, Director of Finance |
| **Department** | Fleet Replacement Program |
| **Type** | Capital Equipment |
| **Project Type** | Fleet and Utility Vehicles |
| **Strategic Goal Alignment** | Administrative & Mission Support |

## Description

Replacement plan for existing vehicles in the fleet today.

## Details

**New Purchase or Replacement:** Replacement

**Useful Life:** 10 or more years

### Notes

Schedule 12 on the apparatus replacement plan.

## Capital Costs

FY2027 Budget
**$0**

Total Budget (all years)
**$751K**

Project Total
**$751K**

### Detailed Breakdown

| Category | Historical Budgeted | FY2028 *Requested* | FY2029 *Requested* | FY2030 *Requested* | FY2035 *Requested* | Future Budgeted | Total |
|---|---|---|---|---|---|---|---|
| Vehicle Cost | $0 | $250,956 | $130,120 | $202,401 | $167,801 | $0 | **$751,278** |
| **Total** | **$0** | **$250,956** | **$130,120** | **$202,401** | **$167,801** | **$0** | **$751,278** |

# Ram 5500 cab and chassis with flatbed

## Overview

| | |
|---|---|
| **Request Owner** | Bill Humphries, Maintenance Manager |
| **Department** | Engine Replacement-Strategic |
| **Type** | Capital Equipment |
| **Project Type** | Fleet and Utility Vehicles |
| **Strategic Goal Alignment** | Administrative & Mission Support |

## Description

This vehicle will be procured and set up as a reserve Type-VI apparatus for in-district/local use only when we need to service front-line/dispatchable apparatus.
We will install appropriate response lighting and cargo boxes to provide storage. We already own a "slide-out" firefighting module that will be reconditioned and installed on the truck. This vehicle will be ordered in 2027, or late in 2027, for a 2028 delivery. This vehicle will be classified as Type 1 in the capital replacement schedule, as it doesn't require spending at the typical Type-VI apparatus level.

## Details

**New Purchase or Replacement:** Replacement

**Useful Life:** 10 or more years

## Capital Costs

FY2027 Budget
**$127K**

Total Budget (all years)
**$127K**

Project Total
**$127K**

### Detailed Breakdown

| Category | Historical Budgeted | FY2027 *Requested* | Future Budgeted | Total |
|---|---|---|---|---|
| Vehicle Cost | $0 | $127,000 | $0 | **$127,000** |
| **Total** | **$0** | **$127,000** | **$0** | **$127,000** |

# Replace current SAM 202

## Overview

| | |
|---|---|
| **Request Owner** | Bill Humphries, Maintenance Manager |
| **Department** | Fleet Replacement-Strategic |
| **Type** | Capital Equipment |
| **Project Type** | Fleet and Utility Vehicles |
| **Strategic Goal Alignment** | Administrative & Mission Support |

## Description

Replacement vehicle for the current SAM202, a 2013 Dodge Ram. The new vehicle will be assigned to the EMS division as SAM20x[TBD], to be used primarily for intra-district supply delivery and to serve as a backup to the new SAM202 vehicle, which will be placed in service in late 2026 or early 2027. This new vehicle will be classified and equipped similarly to the vehicle that is on order.

## Details

**New Purchase or Replacement:** Replacement

**Useful Life:** 10 or more years

## Capital Costs

| FY2027 Budget | Total Budget (all years) | Project Total |
|---|---|---|
| **$127K** | **$127K** | **$127K** |

### Detailed Breakdown

| Category | Historical Budgeted | FY2027 *Requested* | Future Budgeted | Total |
|---|---|---|---|---|
| Vehicle Cost | $0 | $126,500 | $0 | **$126,500** |
| **Total** | **$0** | **$126,500** | **$0** | **$126,500** |

# Staff Vehicle Replacement Plan

## Overview

| | |
|---|---|
| **Request Owner** | Tonya Olson, Director of Finance |
| **Department** | Fleet Replacement Program |
| **Type** | Capital Equipment |
| **Project Type** | Fleet and Utility Vehicles |
| **Strategic Goal Alignment** | Community Response & Outreach |

## Description

Replacement plan for command and officer vehicles currently in service.

## Details

**New Purchase or Replacement:** Replacement

**Useful Life:** 10 or more years

### Notes

Schedule 13 on the apparatus replacement plan.

## Capital Costs

FY2027 Budget
**$0**

Total Budget (all years)
**$1.96M**

Project Total
**$1.96M**

### Detailed Breakdown

| Category | Historical Budgeted | FY2028 *Requested* | FY2029 *Requested* | FY2030 *Requested* | FY2031 *Requested* | FY2032 *Requested* | FY2033 *Requested* | FY2034 *Requested* |
|---|---|---|---|---|---|---|---|---|
| Vehicle Cost | $0 | $175,668 | $182,168 | $341,350 | $195,897 | $203,145 | $421,324 | $327,685 |
| **Total** | **$0** | **$175,668** | **$182,168** | **$341,350** | **$195,897** | **$203,145** | **$421,324** | **$327,685** |

| Category *(continued from above)* ↑ | FY2035 *Requested* | Future Budgeted | Total |
|---|---|---|---|
| Vehicle Cost | $113,270 | $0 | **$1,960,507** |
| **Total** | **$113,270** | **$0** | **$1,960,507** |

# Tender & Tanker Vehicle Replacement fund

## Overview

| | |
|---|---|
| **Request Owner** | Tonya Olson, Director of Finance |
| **Department** | Fleet Replacement Program |
| **Type** | Capital Equipment |
| **Project Type** | Fleet and Utility Vehicles |
| **Strategic Goal Alignment** | Community Response & Outreach |

## Description

Replacement plan for tanker and tenders currently in service.

## Details

**New Purchase or Replacement:** Replacement

**Useful Life:** 10 or more years

### Notes

Schedule 6 on the apparatus replacement schedule.

## Capital Costs

| FY2027 Budget | Total Budget (all years) | Project Total |
|---|---|---|
| **$0** | **$1.38M** | **$3.14M** |

### Detailed Breakdown

| Category | Historical Budgeted | FY2030 *Requested* | FY2032 *Requested* | Future Budgeted | Total |
|---|---|---|---|---|---|
| Vehicle Cost | $0 | $61,337 | $1,319,127 | $1,764,073 | **$3,144,537** |
| **Total** | **$0** | **$61,337** | **$1,319,127** | **$1,764,073** | **$3,144,537** |

# Utility/Squad/Bobcat Replacement Plan

## Overview

| | |
|---|---|
| **Request Owner** | Tonya Olson, Director of Finance |
| **Department** | Fleet Replacement Program |
| **Type** | Capital Equipment |
| **Project Type** | Fleet and Utility Vehicles |
| **Strategic Goal Alignment** | Community Response & Outreach |

## Description

Project funding to plan for replacement of capital Utility vehicles already in service.

## Details

**New Purchase or Replacement:** Replacement

**Useful Life:** 9

### Notes

Category 1 from apparatus schedule

## Capital Costs

FY2027 Budget
**$0**

Total Budget (all years)
**$817K**

Project Total
**$1.2M**

### Detailed Breakdown

| Category | Historical Budgeted | FY2029 *Requested* | FY2031 *Requested* | FY2032 *Requested* | FY2034 *Requested* | FY2035 *Requested* | Future Budgeted | Total |
|---|---|---|---|---|---|---|---|---|
| Vehicle Cost | $0 | $136,034 | $146,287 | $151,700 | $214,072 | $169,169 | $384,787 | **$1,202,049** |
| **Total** | **$0** | **$136,034** | **$146,287** | **$151,700** | **$214,072** | **$169,169** | **$384,787** | **$1,202,049** |

# UTV & Side-by-side vehicles

## Overview

| | |
|---|---|
| **Request Owner** | Tonya Olson, Director of Finance |
| **Department** | Wildland Utility Replacement |
| **Type** | Capital Equipment |
| **Project Type** | Fleet and Utility Vehicles |
| **Strategic Goal Alignment** | Community Response & Outreach |

## Description

Replacement plan for Wildland and wilderness rescue UTV's.

## Details

**New Purchase or Replacement:** Replacement

**Useful Life:** 10 or more years

## Capital Costs

| FY2027 Budget | Total Budget (all years) | Project Total |
|---|---|---|
| **$0** | **$137K** | **$258K** |

### Detailed Breakdown

| Category | Historical Budgeted | FY2030 *Requested* | FY2032 *Requested* | FY2033 *Requested* | Future Budgeted | Total |
|---|---|---|---|---|---|---|
| Vehicle Cost | $0 | $42,934 | $46,169 | $47,878 | $121,282 | **$258,263** |
| **Total** | **$0** | **$42,934** | **$46,169** | **$47,878** | **$121,282** | **$258,263** |

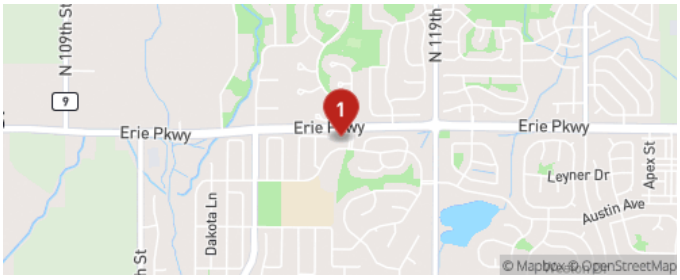
# Station 14 - Mead

## Overview

| | |
|---|---|
| **Request Owner** | Tonya Olson, Director of Finance |
| **Department** | Mead |
| **Type** | Capital Improvement |
| **Project Type** | New Station Construction |
| **Project Number** | 99040 |
| **Request Groups** | Community Response & Outreach |
| **Estimated Start Date** | 10/24/2024 |
| **Estimated Completion Date** | 03/20/2027 |

## Project Location

Meadow Sweet Lane




## Description

New station build in Mead

## Capital Costs

FY2027 Budget
**$6.88M**

Total Budget (all years)
**$6.88M**

Project Total
**$6.88M**

### Detailed Breakdown

| Category | Historical Budgeted | FY2027 *Requested* | Future Budgeted | Total |
|---|---|---|---|---|
| Construction | $0 | $6,507,108 | $0 | **$6,507,108** |
| Furniture, Fixtures & Equipment | $0 | $186,343 | $0 | **$186,343** |
| Design & Engineering | $0 | $111,965 | $0 | **$111,965** |
| Owner's Requirements | $0 | $77,510 | $0 | **$77,510** |
| Contingencies | $0 | $0 | $0 | **$0** |
| Technology | $0 | $0 | $0 | **$0** |
| Permits, fees, resource rights | $0 | $0 | $0 | **$0** |
| **Total** | **$0** | **$6,882,926** | **$0** | **$6,882,926** |

## Operational Costs

FY2027 Budget
**$11.6K**

Total Budget (all years)
**$69.6K**

Project Total
**$69.6K**

### Detailed Breakdown

| Category | FY2027 *Requested* | FY2028 *Requested* | FY2029 *Requested* | FY2030 *Requested* | FY2031 *Requested* | FY2032 *Requested* | Total |
|---|---|---|---|---|---|---|---|
| Utilities | $6,000 | $6,000 | $6,000 | $6,000 | $6,000 | $6,000 | **$36,000** |
| Insurance | $3,600 | $3,600 | $3,600 | $3,600 | $3,600 | $3,600 | **$21,600** |
| Repairs & Maintenance, Building | $2,000 | $2,000 | $2,000 | $2,000 | $2,000 | $2,000 | **$12,000** |
| **Total** | **$11,600** | **$11,600** | **$11,600** | **$11,600** | **$11,600** | **$11,600** | **$69,600** |

## Cost Savings

FY2027 Budget
**$0**

Total Budget (all years)
**$0**

Project Total
**$0**

### Detailed Breakdown

| Category | FY2027 *Requested* |
|---|---|
| Category 1 | **$0** |
| **Total** | **$0** |

## Operating Revenue

FY2027 Budget
**$0**

Total Budget (all years)
**$0**

Project Total
**$0**

### Detailed Breakdown

| Category | FY2027 *Requested* |
|---|---|
| Category 1 | **$0** |
| **Total** | **$0** |

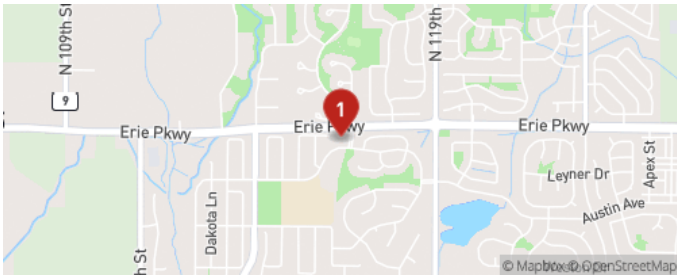
# Station 15 - Erie

## Overview

| | |
|---|---|
| **Request Owner** | Tonya Olson, Director of Finance |
| **Department** | Meadow Street |
| **Type** | Capital Improvement |
| **Project Type** | New Station Construction |
| **Request Groups** | Community Response & Outreach |
| **Estimated Start Date** | 07/12/2024 |
| **Estimated Completion Date** | 01/8/2027 |

## Project Location

Meadow Sweet Lane




## Description

New station build in Erie.

## Capital Costs

| FY2027 Budget | Total Budget (all years) | Project Total |
|---|---|---|
| **$347K** | **$347K** | **$347K** |

### Detailed Breakdown

| Category | Historical Budgeted | FY2027 *Requested* | Future Budgeted | Total |
|---|---|---|---|---|
| Furniture, Fixtures & Equipment | $0 | $154,594 | $0 | **$154,594** |
| Design & Engineering | $0 | $77,418 | $0 | **$77,418** |
| Permits, fees, resource rights | $0 | $52,640 | $0 | **$52,640** |
| Contingencies | $0 | $40,000 | $0 | **$40,000** |
| Owner's Requirements | $0 | $11,944 | $0 | **$11,944** |
| Technology | $0 | $10,000 | $0 | **$10,000** |
| Construction | $0 | $0 | $0 | **$0** |
| **Total** | **$0** | **$346,596** | **$0** | **$346,596** |

## Operational Costs

FY2027 Budget
**$7.6K**

Total Budget (all years)
**$45.6K**

Project Total
**$45.6K**

### Detailed Breakdown

| Category | FY2027 *Requested* | FY2028 *Requested* | FY2029 *Requested* | FY2030 *Requested* | FY2031 *Requested* | FY2032 *Requested* | Total |
|---|---|---|---|---|---|---|---|
| Utilities | $3,600 | $3,600 | $3,600 | $3,600 | $3,600 | $3,600 | **$21,600** |
| Repairs & Maintenance, Building | $2,000 | $2,000 | $2,000 | $2,000 | $2,000 | $2,000 | **$12,000** |
| Insurance | $2,000 | $2,000 | $2,000 | $2,000 | $2,000 | $2,000 | **$12,000** |
| **Total** | **$7,600** | **$7,600** | **$7,600** | **$7,600** | **$7,600** | **$7,600** | **$45,600** |

## Cost Savings

FY2027 Budget
**$0**

Total Budget (all years)
**$0**

Project Total
**$0**

### Detailed Breakdown

| Category | FY2027 *Requested* |
|---|---|
| Category 1 | **$0** |
| **Total** | **$0** |

## Operating Revenue

FY2027 Budget
**$0**

Total Budget (all years)
**$0**

Project Total
**$0**

### Detailed Breakdown

| Category | FY2027 *Requested* |
|---|---|
| Category 1 | **$0** |
| **Total** | **$0** |

# Fitness Equipment Replacement Fund

## Overview

| | |
|---|---|
| **Request Owner** | Tonya Olson, Director of Finance |
| **Department** | Wellness Program Equip |
| **Type** | Capital Equipment |
| **Project Type** | Other Equipment |
| **Strategic Goal Alignment** | Administrative & Mission Support |

## Description

This is to capture an amount of annual funding to replace fitness equipment at stations when needed.

## Details

**New Purchase or Replacement:** Replacement

## Capital Costs

| FY2027 Budget | Total Budget (all years) | Project Total |
|---|---|---|
| **$54.5K** | **$686K** | **$686K** |

### Detailed Breakdown

| Category | Historical Budgeted | FY2027 *Requested* | FY2028 *Requested* | FY2029 *Requested* | FY2030 *Requested* | FY2031 *Requested* | FY2032 *Requested* | FY2033 *Requested* |
|---|---|---|---|---|---|---|---|---|
| Equipment | $0 | $54,537 | $57,264 | $60,127 | $63,133 | $66,290 | $69,605 | $73,085 |
| **Total** | **$0** | **$54,537** | **$57,264** | **$60,127** | **$63,133** | **$66,290** | **$69,605** | **$73,085** |

| Category *(continued from above)* ↑ | FY2034 *Requested* | FY2035 *Requested* | FY2036 *Requested* | Future Budgeted | Total |
|---|---|---|---|---|---|
| Equipment | $76,739 | $80,576 | $84,605 | $0 | **$685,961** |
| **Total** | **$76,739** | **$80,576** | **$84,605** | **$0** | **$685,961** |

# Radio Replacement Fund

## Overview

| | |
|---|---|
| **Request Owner** | Tonya Olson, Director of Finance |
| **Department** | Radio Replacement Plan |
| **Type** | Capital Equipment |
| **Project Type** | Other Equipment |
| **Strategic Goal Alignment** | Community Response & Outreach |

## Description

This is to capture an amount of annual funding to replace BK and TDMA radios when needed.

## Details

**New Purchase or Replacement:** Replacement

## Capital Costs

FY2027 Budget
**$50.1K**

Total Budget (all years)
**$593K**

Project Total
**$593K**

### Detailed Breakdown

| Category | Historical Budgeted | FY2027 *Requested* | FY2028 *Requested* | FY2029 *Requested* | FY2030 *Requested* | FY2031 *Requested* | FY2032 *Requested* | FY2033 *Requested* |
|---|---|---|---|---|---|---|---|---|
| Equipment | $0 | $50,089 | $51,942 | $53,864 | $55,857 | $57,924 | $60,067 | $62,290 |
| **Total** | **$0** | **$50,089** | **$51,942** | **$53,864** | **$55,857** | **$57,924** | **$60,067** | **$62,290** |

| Category *(continued from above)* ↑ | FY2034 *Requested* | FY2035 *Requested* | FY2036 *Requested* | Future Budgeted | Total |
|---|---|---|---|---|---|
| Equipment | $64,594 | $66,984 | $69,463 | $0 | **$593,074** |
| **Total** | **$64,594** | **$66,984** | **$69,463** | **$0** | **$593,074** |

# Torque tool and accessories

## Overview

| | |
|---|---|
| **Request Owner** | Bill Humphries, Maintenance Manager |
| **Department** | Maintenance Shop |
| **Type** | Capital Equipment |
| **Project Type** | Other Equipment |
| **Strategic Goal Alignment** | Administrative & Mission Support |

## Description

Battery-powered 3/4" drive torque tool and accessories[see attachment]

## Images




TorqueTool.jpg

## Details

**New Purchase or Replacement:** New

## Supplemental Attachments

Torque Tool Quote

## Capital Costs

FY2027 Budget
**$8.52K**

Total Budget (all years)
**$8.52K**

Project Total
**$8.52K**

### Detailed Breakdown

| Category | Historical Budgeted | FY2027 *Requested* | Future Budgeted | Total |
|---|---|---|---|---|
| Equipment | $0 | $8,516 | $0 | **$8,516** |
| **Total** | **$0** | **$8,516** | **$0** | **$8,516** |

# Upgrade lawn tractors

## Overview

| | |
|---|---|
| **Request Owner** | Bill Humphries, Maintenance Manager |
| **Department** | Station Capital Improvements |
| **Type** | Capital Equipment |
| **Project Type** | Other Equipment |
| **Strategic Goal Alignment** | N/A - does not align with any, Organizational Climate |

## Description

Replace several older gas engine powered riding and zero-turn mowers with battery-powered equivalent machines.

CDPHE passed Regulation 29 a couple of years ago, which requires us to use battery-powered groundskeeping equipment rather than internal combustion engine-powered machines. This affects equipment rated at 10 HP or less.
CDPHE may rewrite the rule in November 2026 to include commercial equipment, which could affect our gas-engine-powered riding and ZTR mowers. More information about the rule can be found here:

https://cdphe.colorado.gov/emissions-from-business-and-industry/lawn-and-garden-equipment-requirements

While this is not critical yet, it would probably be best for us to stay ahead of any future mandates and be good neighbors.

## Details

**New Purchase or Replacement:** Replacement

## Supplemental Attachments

ZTR Upgrades 2027.pdf
ZTR Quote from Lowes

Riding mower upgrades 2027_no St13.pdf
Lowes riding mower quote

## Capital Costs

| FY2027 Budget | Total Budget (all years) | Project Total |
|---|---|---|
| **$39.3K** | **$39.3K** | **$39.3K** |

### Detailed Breakdown

| Category | Historical Budgeted | FY2027 *Requested* | Future Budgeted | Total |
|---|---|---|---|---|
| Equipment | $0 | $39,322 | $0 | **$39,322** |
| **Total** | **$0** | **$39,322** | **$0** | **$39,322** |

# Gear room remodel NFPA 1851 compliance

## Overview

| | |
|---|---|
| **Request Owner** | Nathaniel Kelley, Captain |
| **Department** | Station 4 Capital Improvements |
| **Type** | Capital Improvement |
| **Project Type** | Station Capital Requests |
| **Strategic Goal Alignment** | Training & Professional Development, Organizational Climate |
| **Estimated Start Date** | 01/1/2026 |
| **Estimated Completion Date** | 03/1/2026 |

## Description

The gear room at Station 4 has not changed with the increase in staffing or remodels at the station. We changed staffing from a three-person jump rig to a dual company house that can staff six people each day. We currently have 13 gear lockers for 18 personnel. The shower and bathroom are also a health hazard; the shower has mold, and the tiles are falling off. We need a bigger space to store our gear and bring it into compliance with NFPA 1851 gear room standards. I am requesting that we remove the bathroom from the gear room, knock down two walls, increase the number of gear lockers, and install a ventilation fan. With 18 people staffed at the station, we need more room for gear storage and backup gear.

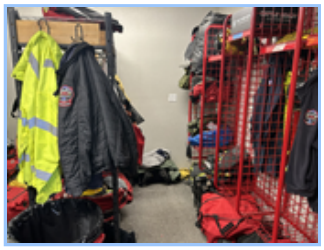
Estimated start: spring 2027, depending on weather and contractor availability.

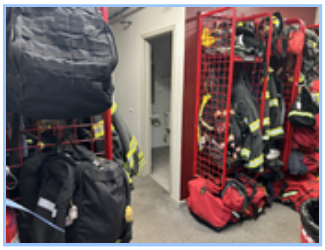
## Images


bathoom.jpeg


hot water heater closet.jpeg


gear room from apparatus bay.jpeg


gear room from front door looking north.jpeg


Gear room from front door looking south.jpeg


shower with tile falling.jpeg


shower in bathroom.jpeg

## Details

**Type of Project:** Remodel

## Supplemental Attachments

Est_105837_from_Herbert_M._Stains_Contractor_Inc._502552.pdf
Estimate from HMS

## Capital Costs

FY2027 Budget
**$39K**

Total Budget (all years)
**$39K**

Project Total
**$39K**

### Detailed Breakdown

| Category | Historical Budgeted | FY2027 *Requested* | Future Budgeted | Total |
|---|---|---|---|---|
| Repairs/Improvements | $0 | $39,000 | $0 | **$39,000** |
| **Total** | **$0** | **$39,000** | **$0** | **$39,000** |

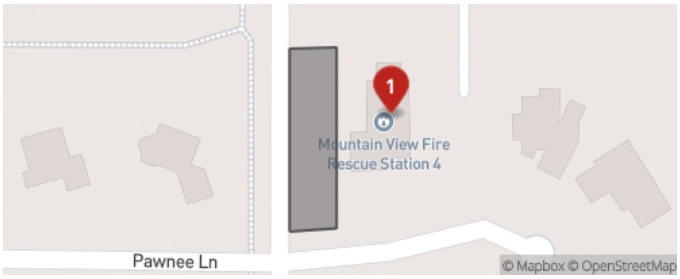
# Landscaping on the West side of the station along Longview drive

## Overview

| | |
|---|---|
| **Request Owner** | Nathaniel Kelley, Captain |
| **Department** | Station 4 Capital Improvements |
| **Type** | Capital Improvement |
| **Project Type** | Station Capital Requests |
| **Strategic Goal Alignment** | Community Response & Outreach |
| **Estimated Start Date** | 02/1/2027 |
| **Estimated Completion Date** | 02/28/2027 |

## Project Location

8500 Niwot Road




## Description

Station 4 in Niwot borders two busy community streets.  On the west side of the station, along Longview Drive, we have a hill.  Currently, we are working to remove the stumps from Russian olive trees that were an eyesore.  The steep hill is covered with grass and will have a bare spot.  The fire station is a pivotal part of the community, and we want to make the west side presentable and match the surrounding communities.  Adding rocks and native plants will match the surrounding communities and enhance the station's aesthetics.

The start date would be April 2027, depending on contractor availability and the weather.

## Images


hill form the west.jpeg


looking north from atop the hill.jpeg


longview drive from the south.jpeg


longview drive from the north.jpeg

## Details

**Type of Project:** Other

## Supplemental Attachments

Wards landscaping quote

## Capital Costs

FY2027 Budget
**$3.5K**

Total Budget (all years)
**$3.5K**

Project Total
**$3.5K**

### Detailed Breakdown

| Category | Historical Budgeted | FY2027 *Requested* | FY2028 *Requested* | FY2029 *Requested* | FY2030 *Requested* | FY2031 *Requested* | Future Budgeted | Total |
|---|---|---|---|---|---|---|---|---|
| Repairs/Improvements | $0 | $3,498 | $0 | $0 | $0 | $0 | $0 | **$3,498** |
| Other | $0 | $0 | $0 | $0 | $0 | $0 | $0 | **$0** |
| Furniture and Fixtures | $0 | $0 | $0 | $0 | $0 | $0 | $0 | **$0** |
| Capital Construction | $0 | $0 | $0 | $0 | $0 | $0 | $0 | **$0** |
| Architect/Engineering | $0 | $0 | $0 | $0 | $0 | $0 | $0 | **$0** |
| **Total** | **$0** | **$3,498** | **$0** | **$0** | **$0** | **$0** | **$0** | **$3,498** |

## Operational Costs

FY2027 Budget
**$0**

Total Budget (all years)
**$0**

Project Total
**$0**

### Detailed Breakdown

| Category | FY2027 *Requested* | FY2028 *Requested* | FY2029 *Requested* | FY2030 *Requested* | FY2031 *Requested* | Total |
|---|---|---|---|---|---|---|
| Utilities | $0 | $0 | $0 | $0 | $0 | **$0** |
| Other | $0 | $0 | $0 | $0 | $0 | **$0** |
| General Maintenance | $0 | $0 | $0 | $0 | $0 | **$0** |
| **Total** | **$0** | **$0** | **$0** | **$0** | **$0** | **$0** |

# Upstairs bathroom replacement

## Overview

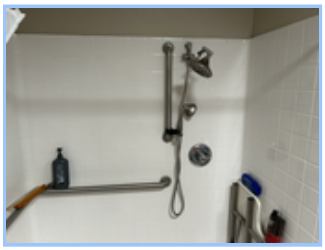
| | |
|---|---|
| **Request Owner** | Nathaniel Kelley, Captain |
| **Department** | Station 4 Capital Improvements |
| **Type** | Capital Improvement |
| **Project Type** | Station Capital Requests |
| **Strategic Goal Alignment** | Training & Professional Development, Organizational Climate, Administrative & Mission Support |
| **Estimated Start Date** | 01/11/2027 |
| **Estimated Completion Date** | 02/15/2027 |

## Description

Station 4 underwent a large remodel over 10 years ago when we switched from the JRA to fully staffing Station 4 with Mountain View personnel. During this remodel, we added 4 bedrooms and 2 bathrooms to the upstairs living area. Part of the requirement with Boulder County was a handicap-accessible bathroom, even though the upstairs is not ADA compliant. We installed the second bathroom with ADA compliance in mind. It is not functional for a crew of six, to properly wash and decon after fires. The floor pan is not set right, and mildew grows, so a squeegee is needed to sweep the water into the drain. We need another functional shower for the crews. I request that the handicap shower be removed and replaced with a standard shower.

Estimated start: spring 2027, depending on weather and contractor availability.

## Images



Bathroom wall.jpeg



Bathroom shower pan mildew.jpeg

## Details

**Type of Project:** Remodel

### Notes

Station 4 underwent a large remodel over 10 years ago when we switched from the JRA to fully staffing Station 4 with Mountain View personnel. During this remodel, we added 4 bedrooms and 2 bathrooms to the upstairs living area. Part of the requirement with Boulder County was a handicap-accessible bathroom, even though the upstairs is not ADA compliant. We installed the second bathroom with ADA compliance in mind. It is not functional for a crew of six, to properly wash and decon after fires. The floor pan is not set right, and mildew grows, so a squeegee is needed to sweep the water into the drain. We need another functional shower for the crews. I request that the handicap shower be removed and replaced with a standard shower.

## Supplemental Attachments

Est_105839_from_Herbert_M._Stains_Contractor_Inc._502552.pdf
HMS Estimate for project

## Capital Costs

| FY2027 Budget | Total Budget (all years) | Project Total |
|---|---|---|
| **$26K** | **$26K** | **$26K** |

### Detailed Breakdown

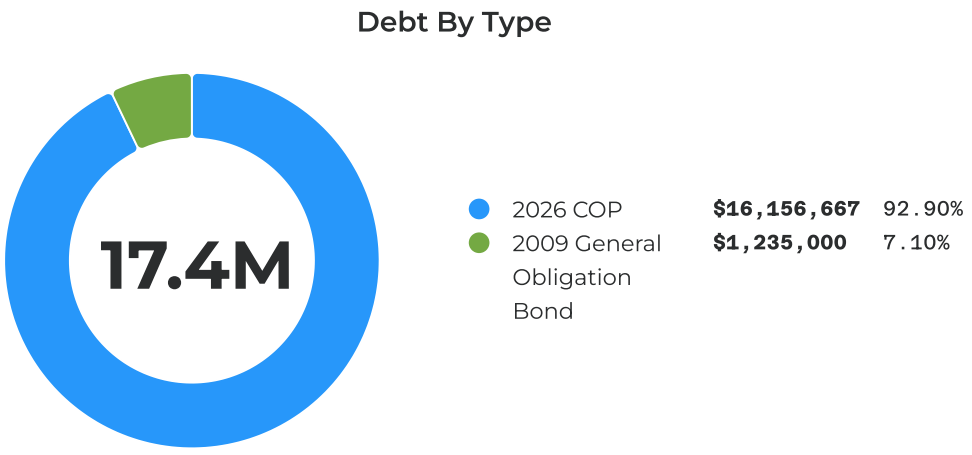
| Category | Historical Budgeted | FY2027 *Requested* | Future Budgeted | Total |
|---|---|---|---|---|
| Repairs/Improvements | $0 | $26,000 | $0 | **$26,000** |
| **Total** | **$0** | **$26,000** | **$0** | **$26,000** |

# Debt Overview Summary

The district currently has two long-term debt obligations.  Upon completion of a merger with Rocky Mountain Fire Rescue in 2021, Mountain View Fire assumed the general obligation bond debt. As stated in the agreement, the district will own all Rocky Mountain Fire's assets and assume all their liabilities, including any bonds. The remaining general obligation bond debt of $5,690,000 was refinanced and issued in 2019. It will be fully retired in 2029.

In 2026, Mountain View Fire entered into a lease purchase agreement to finish the construction of Station 14 in Mead. Certificates of Participation (COPs) are a way for a public entity, such as a fire district, city, or county, to finance a capital project without issuing traditional voter-approved bonds. The agreement the district entered into has a 15-year term. After the offering premium, the district began making payments towards the $17,445,000 debt in May 2026.

# Debt By Type




**Total Debt**

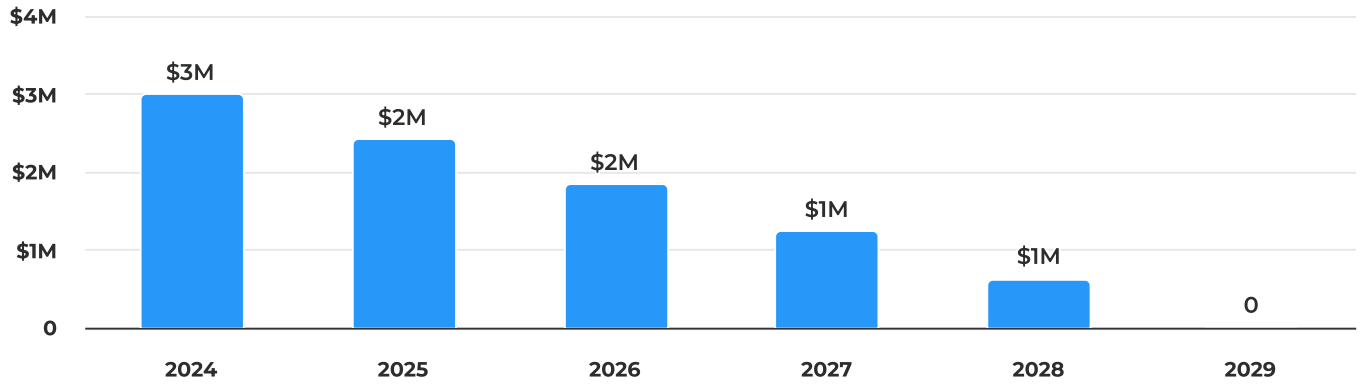
**$17,391,667**

-$1,443,889 (-7.67% vs. FY26)

| Fund Name | FY2026 | FY2027 | % Change |
|---|---|---|---|
| 2009 General Obligation Bond | $1,835,000.00 | $1,235,000.00 | -32.70% |
| 2026 COP | $17,000,555.52 | $16,156,666.63 | -4.96% |
| **Total Debt** | **$18,835,555.52** | **$17,391,666.63** | **-7.67%** |

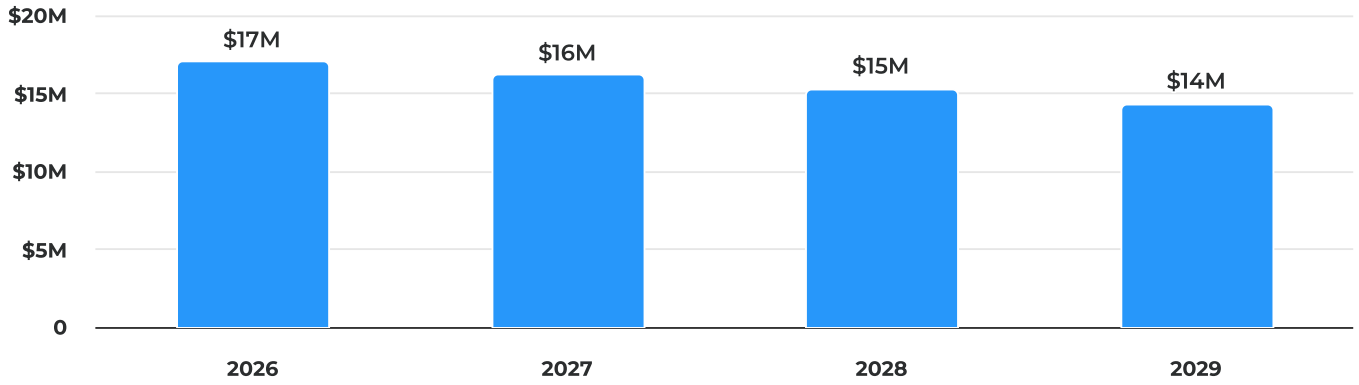
| Fund Name *(continued from above)* ↑ | $ Change |
|---|---|
| 2009 General Obligation Bond | -$600,000.00 |
| 2026 COP | -$843,888.89 |
| **Total Debt** | **-$1,443,888.89** |

## 2009 General Obligation Bond




| Fund Name | FY2026 | FY2027 | % Change | $ Change |
|---|---|---|---|---|
| Bond Balance | $1,835,000.00 | $1,235,000.00 | -32.70% | -$600,000.00 |
| **Total Debt** | **$1,835,000.00** | **$1,235,000.00** | **-32.70%** | **-$600,000.00** |

## 2026 COP




| Fund Name | FY2026 | FY2027 | % Change | $ Change |
|---|---|---|---|---|
| Lease purchase remaining | $17,000,555.52 | $16,156,666.63 | -4.96% | -$843,888.89 |
| **Total Debt** | **$17,000,555.52** | **$16,156,666.63** | **-4.96%** | **-$843,888.89** |

# Appendix

# Glossary

**Abatement:** A reduction or elimination of a real or personal property tax, motor vehicle excise, a fee, charge, or special assessment imposed by a governmental unit. Granted only on application of the person seeking the abatement and only by the committing governmental unit.

**Accounting System:** The total structure of records and procedures that identify record, classify, and report information on the financial position and operations of a governmental unit or any of its funds, account groups, and organizational components.

**Accrued Interest:** The amount of interest that has accumulated on the debt since the date of the last interest payment, and on the sale of a bond, the amount accrued up to but not including the date of delivery (settlement date). (See Interest)

**ACFR:** Annual Comprehensive Financial Report - A detailed report of an organization's financial activities and performance over the fiscal year.

**Amortization:** The gradual repayment of an obligation over time and in accordance with a predetermined payment schedule.

**Appropriation:** A legal authorization from the community's legislative body to expend money and incur obligations for specific public purposes. An appropriation is usually limited in amount and as to the time period within which it may be expended.

**Arbitrage:** As applied to municipal debt, the investment of tax-exempt bonds or note proceeds in higher yielding, taxable securities. Section 103 of the Internal Revenue Service (IRS) Code restricts this practice and requires (beyond certain limits) that earnings be rebated (paid) to the IRS.

**Assessed Valuation:** A value assigned to real estate or other property by a government as the basis for levying taxes.

**Assets:** Items owned by an organization that have economic value, such as cash, investments, property, and equipment.

**Audit:** An examination of a community's financial systems, procedures, and data by a certified public accountant (independent auditor), and a report on the fairness of financial statements and on local compliance with statutes and regulations. The audit serves as a valuable management tool in evaluating the fiscal performance of a community.

**Audit Report:** Prepared by an independent auditor, an audit report includes: (a) a statement of the scope of the audit; (b) explanatory comments as to application of auditing procedures; (c) findings and opinions. It is almost always accompanied by a management letter which contains supplementary comments and recommendations.

**Available Funds:** Balances in the various fund types that represent non-recurring revenue sources. As a matter of sound practice, they are frequently appropriated to meet unforeseen expenses, for capital expenditures or other one-time costs.

**Balance Sheet:** A statement that discloses the assets, liabilities, reserves and equities of a fund or governmental unit at a specified date.

**Betterments (Special Assessments):** Whenever a specific area of a community receives benefit from a public improvement (e.g., water, sewer, sidewalk, etc.), special property taxes may be assessed to reimburse the governmental entity for all or part of the costs it incurred. Each parcel receiving benefit from the improvement is assessed for its proportionate share of the cost of such improvements. The proportionate share may be paid in full or the property owner may request that the assessors apportion the betterment over 20 years. Over the life of the

betterment, one year's apportionment along with one year's committed interest computed from October 1 to October 1 is added to the tax bill until the betterment has been paid.

**Bond:** A means to raise money through the issuance of debt. A bond issuer/borrower promises in writing to repay a specified sum of money, alternately referred to as face value, par value or bond principal, to the buyer of the bond on a specified future date (maturity date), together with periodic interest at a specified rate. The term of a bond is always greater than one year. (See Note)

**Bond and Interest Record:** (Bond Register) – The permanent and complete record maintained by a treasurer for each bond issue. It shows the amount of interest and principal coming due each date and all other pertinent information concerning the bond issue.

**Bonds Authorized and Unissued:** Balance of a bond authorization not yet sold. Upon completion or abandonment of a project, any remaining balance of authorized and unissued bonds may not be used for other purposes, but must be rescinded by the community's legislative body to be removed from community's books.

**Bond Issue:** Generally, the sale of a certain number of bonds at one time by a governmental unit.

**Bond Rating (Municipal):** A credit rating assigned to a municipality to help investors assess the future ability, legal obligation, and willingness of the municipality (bond issuer) to make timely debt service payments. Stated otherwise, a rating helps prospective investors determine the level of risk associated with a given fixed-income investment. Rating agencies, such as Moody's and Standard and Poors, use rating systems, which designate a letter or a combination of letters and numerals where AAA is the highest rating and C1 is a very low rating.

**Budget:** A plan for allocating resources to support particular services, purposes and functions over a specified period of time. (See Performance Budget, Program Budget)

**Capital Assets:** All real and tangible property used in the operation of government, which is not easily converted into cash, and has an initial useful live extending beyond a single financial reporting period. Capital assets include land and land improvements; infrastructure such as roads, bridges, water and sewer lines; easements; buildings and building improvements; vehicles, machinery and equipment. Communities typically define capital assets in terms of a minimum useful life and a minimum initial cost. (See Fixed Assets)

**Capital Budget:** An appropriation or spending plan that uses borrowing or direct outlay for capital or fixed asset improvements. Among other information, a capital budget should identify the method of financing each recommended expenditure, i.e., tax levy or rates, and identify those items that were not recommended. (See Capital Assets, Fixed Assets)

**Cash:** Currency, coin, checks, postal and express money orders and bankers' drafts on hand or on deposit with an official or agent designated as custodian of cash and bank deposits.

**Cash Flow:** The movement of money into or out of an organization, showing its liquidity and ability to meet financial obligations.

**Cash Management:** The process of monitoring the ebb and flow of money in an out of municipal accounts to ensure cash availability to pay bills and to facilitate decisions on the need for short- term borrowing and investment of idle cash.

**Certificate of Deposit (CD):** A bank deposit evidenced by a negotiable or non-negotiable instrument, which provides on its face that the amount of such deposit plus a specified interest payable to a bearer or to any specified person on a certain specified date, at the expiration of a certain specified time, or upon notice in writing.

**Classification of Real Property:** Assessors are required to classify all real property according to use into one of four classes: residential, open space, commercial, and industrial. Having classified its real properties, local officials are permitted to determine locally, within limitations established by statute and the Commissioner of Revenue, what percentage of the tax burden is to be borne by each class of real property and by personal property owners.

**Collective Bargaining:** The process of negotiating workers' wages, hours, benefits, working conditions, etc., between an employer and some or all of its employees, who are represented by a recognized labor union, regarding wages, hours and working conditions.

**Compliance:** Adherence to relevant laws, regulations, and internal policies governing financial reporting and operations.

**Consumer Price Index:** The statistical measure of changes, if any, in the overall price level of consumer goods and services. The index is often called the "cost-of-living index."

**Cost-Benefit Analysis:** A decision-making tool that allows a comparison of options based on the level of benefit derived and the cost to achieve the benefit from different alternatives.

**Debt Burden:** The amount of debt carried by an issuer usually expressed as a measure of value (i.e., debt as a percentage of assessed value, debt per capita, etc.). Sometimes debt burden refers to debt service costs as a percentage of the total annual budget.

**Debt Service:** The repayment cost, usually stated in annual terms and based on an amortization schedule, of the principal and interest on any particular bond issue.

**Encumbrance:** A reservation of funds to cover obligations arising from purchase orders, contracts, or salary commitments that are chargeable to, but not yet paid from, a specific appropriation account.

**Enterprise Funds:** An enterprise fund is a separate accounting and financial reporting mechanism for municipal services for which a fee is charged in exchange for goods or services. It allows a community to demonstrate to the public the portion of total costs of a service that is recovered through user charges and the portion that is subsidized by the tax levy, if any. With an enterprise fund, all costs of service delivery — direct, indirect, and capital costs — are identified. This allows the community to recover total service costs through user fees if it chooses. Enterprise accounting also enables communities to reserve the "surplus" or net assets unrestricted generated by the operation of the enterprise rather than closing it out to the general fund at year-end. Services that may be treated as enterprises include, but are not limited to, water, sewer, hospital, and airport services.

**Equalized Valuations (EQVs):** The determination of the full and fair cash value of all property in the community that is subject to local taxation.

**Equity:** The residual interest in the assets of an organization after deducting liabilities, representing the owners' stake in the business.

**Estimated Receipts:** A term that typically refers to anticipated local revenues often based on the previous year's receipts and represent funding sources necessary to support a community's annual budget. (See Local Receipts)

**Exemptions:** A discharge, established by statute, from the obligation to pay all or a portion of a property tax. The exemption is available to particular categories of property or persons upon the timely submission and approval of an application to the assessors. Properties exempt from taxation include hospitals, schools, houses of worship, and cultural institutions. Persons who may qualify for exemptions include disabled veterans, blind individuals, surviving spouses, and seniors.

**Expenditure:** An outlay of money made by municipalities to provide the programs and services within their approved budget.

**Fiduciary Funds:** Repository of money held by a municipality in a trustee capacity or as an agent for individuals, private organizations, other governmental units, and other funds. These include pension (and other employee benefit) trust funds, investment trust funds, private- purpose trust funds, and agency funds.

**Financial Statements:** Reports summarizing an organization's financial activities and position, including the balance sheet, income statement, and cash flow statement.

**Fiscal Year:** The 12-month period for which an organization plans the use of its funds, typically not the same as the calendar year.

**Fixed Assets:** Long-lived, assets such as buildings, equipment and land obtained or controlled as a result of past transactions or circumstances.

**Fixed Costs:** Costs that are legally or contractually mandated such as retirement, FICA/Social Security, insurance, debt service costs or interest on loans.

**Float:** The difference between the bank balance for a local government's account and its book balance at the end of the day. The primary factor creating float is clearing time on checks and deposits. Delays in receiving deposit and withdrawal information also influence float.

**Full Faith and Credit:** A pledge of the general taxing powers for the payment of governmental obligations. Bonds carrying such pledges are usually referred to as general obligation or full faith and credit bonds.

**Fund:** An accounting entity with a self-balancing set of accounts that are segregated for the purpose of carrying on identified activities or attaining certain objectives in accordance with specific regulations, restrictions, or limitations.

**Fund Accounting:** Organizing financial records into multiple, segregated locations for money. A fund is a distinct entity within the municipal government in which financial resources and activity (assets, liabilities, fund balances, revenues, and expenditures) are accounted for independently in accordance with specific regulations, restrictions or limitations. Examples of funds include the general fund and enterprise funds. Communities whose accounting records are organized according to the Uniform Municipal Accounting System (UMAS) use multiple funds.

**GAAP:** Generally Accepted Accounting Principles - Standard accounting principles, standards, and procedures that companies use to compile their financial statements.

**GASB 34:** A major pronouncement of the Governmental Accounting Standards Board that establishes new criteria on the form and content of governmental financial statements. GASB 34 requires a report on overall financial health, not just on individual funds. It requires more complete information on the cost of delivering value estimates on public infrastructure assets, such as bridges, road, sewers, etc. It also requires the presentation of a narrative statement the government's financial performance, trends and prospects for the future.

**GASB 45:** This is another Governmental Accounting Standards Board major pronouncement that each public entity account for and report other postemployment benefits in its accounting statements. Through actuarial analysis, municipalities must identify the true costs of the OPEB earned by employees over their estimated years of actual service.

**General Fund:** The fund used to account for most financial resources and activities governed by the normal appropriation process.

**General Obligation Bonds:** Bonds issued by a municipality for purposes allowed by statute that are backed by the full faith and credit of its taxing authority.

**Governing Body:** A board, committee, commission, or other executive or policymaking body of a municipality or school district.

**Indirect Cost:** Costs of a service not reflected in the operating budget of the entity providing the service. An example of an indirect cost of providing water service would be the value of time spent by non-water department employees processing water bills. A determination of these costs is necessary to analyze the total cost of service delivery. The matter of indirect costs arises most often in the context of enterprise funds.

**Internal Controls:** Policies and procedures implemented by an organization to ensure the reliability of financial reporting and compliance with laws and regulations, aiming to prevent fraud and errors.

**Interest:** Compensation paid or to be paid for the use of money, including amounts payable at periodic intervals or discounted at the time a loan is made. In the case of municipal bonds, interest payments accrue on a day-to-day basis, but are paid every six months.

**Interest Rate:** The interest payable, expressed as a percentage of the principal available for use during a specified period of time. It is always expressed in annual terms.

**Investments:** Securities and real estate held for the production of income in the form of interest, dividends, rentals or lease payments. The term does not include fixed assets used in governmental operations.

**Liabilities:** Debts or obligations owed by an organization, including loans, accounts payable, and accrued expenses.

**Line Item Budget:** A budget that separates spending into categories, or greater detail, such as supplies, equipment, maintenance, or salaries, as opposed to a program budget.

**Local Aid:** Revenue allocated by the state or counties to municipalities and school districts.

**Maturity Date:** The date that the principal of a bond becomes due and payable in full.

**Municipal(s):** (As used in the bond trade) "Municipal" refers to any state or subordinate governmental unit. "Municipals" (i.e., municipal bonds) include not only the bonds of all political subdivisions, such as cities, towns, school districts, special districts, counties but also bonds of the state and agencies of the state.

**Net Income:** The difference between an organization's revenues and expenses, representing its profit or loss for a specific period.

**Note:** A short-term loan, typically with a maturity date of a year or less.

**Objects of Expenditures:** A classification of expenditures that is used for coding any department disbursement, such as “personal services,” “expenses,” or “capital outlay.”

**Official Statement:** A document prepared for potential investors that contains information about a prospective bond or note issue and the issuer. The official statement is typically published with the notice of sale. It is sometimes called an offering circular or prospectus.

**Operating Budget:** A plan of proposed expenditures for personnel, supplies, and other expenses for the coming fiscal year.

**Overlapping Debt:** A community's proportionate share of the debt incurred by an overlapping government entity, such as a regional school district, regional transit authority, etc.

**Performance Budget:** A budget that stresses output both in terms of economy and efficiency.

**Principal:** The face amount of a bond, exclusive of accrued interest.

**Program:** A combination of activities to accomplish an end.

**Program Budget:** A budget that relates expenditures to the programs they fund. The emphasis of a program budget is on output.

**Proprietary Funds:** Funds used to record the financial transactions of governmental entities when they engage in activities that are intended to recover the cost of providing goods or services to the general public on a user-fee basis.

**Purchased Services:** The cost of services that are provided by a vendor.

**Refunding of Debt:** Transaction where one bond issue is redeemed and replaced by a new bond issue under conditions generally more favorable to the issuer.

**Reserve Fund:** An amount set aside annually within the budget of a town to provide a funding source for extraordinary or unforeseen expenditures.

**Revaluation:** The assessors of each community are responsible for developing a reasonable and realistic program to achieve the fair cash valuation of property in accordance with constitutional and statutory requirements. The nature and extent of that program will depend on the assessors' analysis and consideration of many factors, including, but not limited to, the status of the existing valuation system, the results of an in-depth sales ratio study, and the accuracy of existing property record information.

**Revenues:** Inflows of resources or other enhancements of assets of an organization, usually from sales of goods or services.

**Revenue Anticipation Note (RAN):** A short-term loan issued to be paid off by revenues, such as tax collections and state aid. RANs are full faith and credit obligations.

**Revenue Bond:** A bond payable from and secured solely by specific revenues and thereby not a full faith and credit obligation.

**Revolving Fund:** Allows a community to raise revenues from a specific service and use those revenues without appropriation to support the service.

**Sale of Real Estate Fund:** A fund established to account for the proceeds of the sale of municipal real estate other than proceeds acquired through tax title foreclosure.

**Stabilization Fund:** A fund designed to accumulate amounts for capital and other future spending purposes, although it may be appropriated for any lawful purpose.

**Surplus Revenue:** The amount by which cash, accounts receivable, and other assets exceed liabilities and reserves.

**Tax Rate:** The amount of property tax stated in terms of a unit of the municipal tax base; for example, $14.80 per $1,000 of assessed valuation of taxable real and personal property.

**Tax Title Foreclosure:** The procedure initiated by a municipality to obtain legal title to real property already in tax title and on which property taxes are overdue.

**Trust Fund:** In general, a fund for money donated or transferred to a municipality with specific instructions on its use. As custodian of trust funds, the treasurer invests and expends such funds as stipulated by trust agreements, as

directed by the commissioners of trust funds or by the community's legislative body. Both principal and interest may be used if the trust is established as an expendable trust. For nonexpendable trust funds, only interest (not principal) may be expended as directed.

**Uncollected Funds:** Recently deposited checks included in an account's balance but drawn on other banks and not yet credited by the Federal Reserve Bank or local clearinghouse to the bank cashing the checks. (These funds may not be loaned or used as part of the bank's reserves and they are not available for disbursement.)

**Undesignated Fund Balance:** Monies in the various government funds as of the end of the fiscal year that are neither encumbered nor reserved, and are therefore available for expenditure once certified as part of free cash.

**Unreserved Fund Balance (Surplus Revenue Account):** The amount by which cash, accounts receivable, and other assets exceed liabilities and restricted reserves. It is akin to a "stockholders' equity" account on a corporate balance sheet. It is not, however, available for appropriation in full because a portion of the assets listed as "accounts receivable" may be taxes receivable and uncollected. (See Free Cash)

**Valuation (100 Percent):** The legal requirement that a community's assessed value on property must reflect its market, or full and fair cash value.

# Upcoming Board Items

| | |
|---|---|
| **November 17 Meeting:** | Board Meeting |
| **November Ceremony:** | Ribbon Cutting Ceremony for Station 15 in Erie<br>10 am - Noon |
| **December 8 Meetings:** | Pension and Regular Board Meetings. Earlier in the month, due to the Budget adoption deadline. |
| **December 11 Holiday Party:** | Mountain View Holiday Party. Winners Circle, Longmont *(more details to follow).* |

*Please review the Community Outreach calendars for more event opportunities.*

MOUNTAIN VIEW FIRE RESCUE
COLORADO

# PROMOTION & RETIREMENT CEREMONY

## THURSDAY
## NOVEMBER 5TH, 2026

# ORDER OF CEREMONY

**Master of Ceremonies**
Deputy Fire Chief
Sterling Folden

**Presentation of Colors**
MVFR Honor Guard

**Welcome Address**
Fire Chief
Pepper Valdez

**Retirement Ceremony**
**Capt. Shad Bennet**
Battalion Chief
Cody Bennett

**Badge Presentations**
Fire Chief
Pepper Valdez

# RETIREMENT




## Captain
## Shad Bennet

**Thank you for your many years of dedicated service to Mountain View Fire Rescue**

# 2026 PROMOTIONS



**Captain**
**Pat Maynes**

Pat Maynes was recently promoted from Lieutenant to Captain and assigned to Station 7A, where he will help oversee the HazMat program alongside an outstanding team.
Originally from Long Island, New York, Pat moved to Colorado in 2010 to pursue a career in the fire service, beginning his journey in the wildland fire world. He joined us in 2013 and has since made Colorado home, settling in Lafayette with his wife, Lindsey, and their two children, Bobby and Emma.
When he's not at the station, Pat and his family enjoy taking their camper out and escaping to the mountains whenever life allows. Pat is a history enthusiast, but to keep him on his toes, he started playing ice hockey in his late thirties as his "mid-life crisis hobby."



**Captain**
**Aaron Miller**

Aaron Miller is promoting to Operations Captain after two years as an EMS Captain, where he led some of the department's most critical clinical and operational programs. During that time he oversaw EMS quality assurance, field training, and narcotics management, and helped stand up the department's Medical Officer program and its regional whole-blood program, two initiatives that expand the care the department delivers to patients. As he returns to the line, Captain Miller will bring a deeper understanding of how clinical programs, training, and operations fit together, and a continued focus on developing his crews and strengthening the organization.
Captain Miller credits his success to the support of his wife and family, whose love, patience, and encouragement make the demands of this career possible.



**Captain**
**John Roper**

John Roper is a dedicated fire service leader, educator, and lifelong advocate for professional development. He is excited for a new promotion to Captain at Mountain View Fire Rescue, where he is committed to leading personnel, developing future leaders, and providing exceptional service to the community.
Dr. Roper holds a Master's degree in Organizational Leadership with an emphasis in Human Resource Management from CSU Global and a Doctorate in Education in Organizational Leadership with an emphasis in Organizational Development from Grand Canyon University. In addition to his fire service career, he serves as an adjunct instructor in higher education, where he enjoys mentoring students and preparing the next generation of leaders.
His professional and academic interests include leadership development, organizational development, employee engagement, performance management, and the health and wellness of emergency services personnel. He believes effective leadership is built on trust, accountability, continuous learning, and a genuine commitment to the people an organization serves.
Outside of his professional responsibilities, Dr. Roper enjoys spending time with his wife and two daughters and exploring the outdoors throughout Colorado. He is honored to continue serving his department, his community, and the fire service in his new role.

# 2026 PROMOTIONS



**Lieutenant**
**Sean Dorobiala**

Sean Dorobiala began his professional career in finance after graduating from the University of Colorado at Colorado Springs. In 2012 he followed his passion for the fire service and joined Larkspur Fire Protection District in 2013. Then, in 2016, Sean became a firefighter with Mountain View Fire Rescue, where he serves on the Technical Rescue Team and as a member of FEMA Colorado Task Force 1 (CO-TF1).
A student of the fire service, Sean is committed to continuous professional development and regularly attends fire conferences around the country to expand his knowledge and skills. Sean is grateful for the unwavering support of his wife, Amanda, and their daughter, Avery, who inspire him every day.
Outside of work, he enjoys traveling to tropical destinations with his family, spending time outdoors, and caring for his koi pond and saltwater aquarium. Sean is honored to be promoted to lieutenant and looks forward to the opportunity to serve his department, support his fellow firefighters, and embrace the leadership challenges ahead.



**Lieutenant**
**Ryan Nemmers**

Ryan Nemmers began his fire service career at Evans Fire in 2009 and proudly joined Mountain View Fire Rescue as a lateral firefighter in 2019. Throughout his career, Ryan has remained actively involved in groups and teams focusing on technical rescue, vehicle extrication, fire attack, and forcible entry, with a strong passion for training and the craft of the fire service. Having grown up in the Mead area, Ryan takes great pride in serving the area that helped shape who he is. Above all, Ryan is a devoted husband and father. He and his wife, Jina, are proud parents to their daughter, Addie, and are excitedly awaiting the arrival of their second daughter, Macie. Ryan credits his family's love and support as the foundation that allows him to pursue his passion for the fire service and continue growing as a firefighter and leader. As he steps into the role of Lieutenant, Ryan looks forward to leading and serving alongside the men and women of MVFR, investing in his crews, and helping carry forward the professionalism, traditions, and commitment to service that define this profession.



**Lieutenant**
**Andrew Noonan**

Andrew Noonan brings a diverse background in emergency services, military service, and leadership to his new role. Prior to his career in the fire service, Andrew served as a Staff Sergeant in the United States Air Force as an Aerospace Medical Technician. His professional experience also includes working as a paramedic in a high-acuity emergency department.
Throughout his fire service career, Andrew has been actively involved in training and professional development, serving as a Training Officer and fire academy instructor. He holds a bachelor's degree in Business Administration and a master's degree in Organizational Management.
Andrew is passionate about leadership, mentorship, and developing the next generation of firefighters. He looks forward to continuing to serve his community while fostering a strong team culture built on teamwork, trust, and professionalism.
Outside of work, Andrew enjoys staying active, working out, hiking, and traveling. He is married to his wife, Mahalia, and they are excited to welcome their first child in December.

# 2026 PROMOTIONS



**Lieutenant**
**Steven St. Clair**

Steven St Clair began his career in emergency medical services in 2011 and became a paramedic in 2014. In 2018, he joined Mountain View Fire Rescue, where he has continued to grow both professionally and personally through a variety of roles and experiences. During his time at Mountain View, he has served as an Acting Engineer and Acting Lieutenant, developing a passion for leadership, mentorship, and building strong relationships within the organization. He has also served as President of IAFF Local 3214, representing his fellow firefighters and working to strengthen the organization and its members. These experiences have reinforced his belief in servant leadership, accountability, teamwork, and building a culture of trust and excellence. He is honored to continue serving Mountain View Fire Rescue and the community in his new role as Lieutenant.



**Medical Officer**
**EMS Lieutenant**
**Ben Cooper**

Ben Cooper has been with Mountain View Fire Rescue for more than eight years and brings 15 years of experience as a paramedic to his new role as Medical Officer. He looks forward to helping advance MVFR's EMS operations while continuing to champion a patient-centric approach to care. Ben is grateful for the opportunity to take on this new responsibility and contribute to the continued growth and development of the department's medical services.

He is especially thankful for his wife, Melissa, whose love and support have carried him throughout his career. He knows he couldn't do it without her and considers himself incredibly fortunate to have her by his side. She truly is a saint!



**Medical Officer**
**EMS Lieutenant**
**Ben O'Connell**

Ben O'Connell brings 13 years of experience as a paramedic, including eight years serving as a Fire Medic with Mountain View Fire Rescue. Throughout his career, he has dedicated himself to providing emergency medical care to those who need it, and he looks forward to continuing to serve the community in his new role. His years of experience in EMS have provided a strong foundation for this next step in his career.

Outside of work, Ben enjoys experimenting in the kitchen with home cooking, learning new languages, and staying active through kickboxing. He lives in Denver with his partner, Brynn, whose love and support mean a great deal to him.

# 2026 PROMOTIONS



**Medical Officer**
**EMS Lieutenant**
**Dennis Tobin**

Born and raised in Aurora, Colorado, Dennis Tobin has spent the past 10 years serving as a paramedic. Eight years ago, he expanded his career into the fire service when he joined Rocky Mountain Fire. Following the merger, Dennis became part of the Mountain View Fire Rescue team, where he has continued his commitment to serving the community.

Dennis is excited to take on his new role as Medical Officer and looks forward to building on his experience in emergency medical services. He welcomes the opportunity to support his fellow firefighters and paramedics, contribute to the continued development of MVFR's EMS program, and help ensure the department provides high-quality patient care to the communities it serves.



**Engineer**
**Michael Dolan**

Michael Dolan is excited about being promoted from Firefighter to Engineer with Mountain View Fire Rescue. Dolan has nearly eight years of experience in the fire service, including about five years with MVFR. During his time with the department, Dolan progressed through the grade advancements and became an Acting Engineer. In that role, he had the opportunity to work at all of our stations, expanding his knowledge of the communities the agency serves and the apparatus MVFR operates. Dolan looks forward to the new challenges and responsibilities of his role as Engineer, where he can continue to learn and grow. He believes the training he has received and his education in Mechanical Engineering Technology have given him a strong foundation to build upon. Outside of work, Michael enjoys camping with his wife, Alyssa, and their dog, Whiskey, as well as dirt bike riding and traveling.



**Engineer**
**Andrew Dutchman**

Andrew Dutchman grew up in Southern California before moving to Colorado in 2013 to pursue a career in the fire service and complete his Firefighter and EMT training. He began as a volunteer with Lyons Fire and, in 2015, started his career as a seasonal firefighter with Rocky Mountain Fire.

In 2019, he was hired as a full-time firefighter and has since worked diligently to grow professionally, earning the opportunity to serve as an Engineer.

Andrew is committed to continuing his career with Mountain View Fire Rescue, where he strives to serve the community and his department with dedication and professionalism. He lives in Longmont with his wife, Lindsay, and their two daughters Shay (3), and Macy (1.5).

# 2026 PROMOTIONS



**Engineer Ryan Paulus**

Ryan Paulus has been a firefighter with us here at Mountain View for over 10 years as a representing member of academy 16-1. He has been Driving fire apparatus in some form since 2004. Whether it was through volunteer agencies and fire districts where he worked part-time, he has continued to gain experience behind the wheel and panel. After several years of being an acting engineer, and With the support of his wife Brie and New Daughter Payton, Ryan is beyond thrilled to have accepted the position of Engineer. He is excited to share his experience and leadership to help support the already strong team of Mountain View Fire Engineers, and looks forward to doing so for quite some time. He sends a special thank you to his mentors Robbie Rademacher, Kevin Gilbert, Megan Thyfault, and the many others who helped train and support him to get to this position.



**Engineer Tanner Reid**

Tanner Reid began his career in Fire and EMS in 2017 when he earned his EMT certification. In January 2018, he started as a volunteer firefighter with Sable-Altura Fire Rescue before becoming a career firefighter with Southeast Weld Fire Protection District in October of that year. During his time there, he also served as a reserve firefighter with Windsor Severance Fire Rescue and spent several years teaching Fire Academy at Aims Community College from 2019 through 2022. In January 2022, he joined Mountain View Fire Rescue as a lateral firefighter. Along the way, he earned certifications as a Hazardous Materials Technician and SCBA Technician. He currently serves as a member and instructor with the Boulder County Hazardous Materials Authority.
He and his wife, Anna, married in May 2025, and recently moved from Mead to Windsor. They share their home with three giant-breed dogs, Yeti, Maverick, and Nordica.
When he's not at work, he enjoys downhill mountain biking, snowboarding, overland camping, and maintaining multiple aquariums.
He is honored to be promoted to Engineer and looks forward to continuing to serve the community and supporting his crew.



**Engineer Jenna Watson**

Jenna Watson is honored to be promoted from firefighter to engineer with Mountain View Fire Rescue, where she has proudly served for nearly five years. Born and raised in Colorado, Jenna has always valued the opportunity to serve the communities that shaped her, and she enjoys spending time exploring the outdoors whenever she can. Prior to joining Mountain View, Jenna served for almost seven years with Summit Fire and EMS, building a strong foundation in emergency response and public service. Throughout her career, she has remained dedicated to her department, her crews, and the communities they serve. Outside of her work in the fire service, Jenna is also a proud mother to a son who is a senior in high school this year. She is grateful for the support and mentorship she has received along the way and looks forward to continuing to serve with humility, commitment, and pride in this new role.